



BOARD OF COMMISSIONERS

JOINT MEETING WITH BOCC & CITY OF BEND

10:00 AM, FRIDAY, APRIL 08, 2022

Barnes Sawyer Rooms - Deschutes Services Bldg - 1300 NW Wall St – Bend

(541) 388-6570 | www.deschutes.org

AGENDA

MEETING FORMAT: The Oregon legislature passed House Bill (HB) 2560, which requires that public meetings be accessible remotely, effective on January 1, 2022, with the exception of executive sessions. Public bodies must provide the public an opportunity to access and attend public meetings by phone, video, or other virtual means. Additionally, when in-person testimony, either oral or written is allowed at the meeting, then testimony must also be allowed electronically via, phone, video, email, or other electronic/virtual means.

AGENDA PACKET:

Please visit the City of Bend Website for the posted Agenda and Agenda Packet

Attendance/Participation options are described above.

LIVE STREAM: Members of the public may still view the BOCC meetings/hearings in real time via the Public Meeting Portal at www.deschutes.org/meetings

STAFF PRESENTATIONS: Zoom Meeting Information: Staff that are presenting agenda items during the meeting. You will be placed in attendee status until your presentation is ready and will be promoted to panelist.

Log into the Zoom meeting at www.zoom.us

Meeting ID: 82773334573

Passcode: 219149

CALL TO ORDER

PLEDGE OF ALLEGIANCE

ACTION ITEMS

1. **House Bill 4123 - City County Coordinated Response Pilot**
2. **Draft Intergovernmental Agreement**
3. **Update on Key Projects**

Please see the posted agenda on the City of Bend website for meeting agenda details. <https://www.bendoregon.gov/government/city-council>

ADJOURN



Deschutes County encourages persons with disabilities to participate in all programs and activities. This event/location is accessible to people with disabilities. If you need accommodations to make participation possible, please call (541) 617-4747.



HEALTH SERVICES BEHAVIORAL HEALTH

Homeless Outreach Services Team (HOST) Update 04.08.2022

Colleen Thomas, Homeless Outreach Services Supervisor (458) 292-6397/ Colleen.thomes@Deschutes.org
Katie DeVito, PATH Homeless Outreach Coordinator (458) 292-6160 / Katie.devito@Deschutes.org

Role	FTE	Staff	Duties	Status & Timeline	Funding Source
Health Services Supervisor	1.0	Colleen Thomas	Supervise HOST & HRP Staff	Filled on leave until May 1.	OHP, CCBHC, CGF
PATH Program Lead Community Health Spec.	1.0	Katie De Vito	Provide <i>Bend focused</i> HOST case management services	Filled	PATH and CGF
New Case Manager (BHS I)	1.0	Solimar Fiske	Provide <i>NoCo focused</i> HOST case management services	Filled February 2022	PATH & ARPA – Ltd Duration – end December 30, 2024
New Case Manager (BHS I)	1.0	David Fox	Provide <i>SoCo focused</i> HOST case management services	Filled February 2022	PATH & ARPA – Ltd Duration – end December 30, 2024
New Peer Support Specialist	1.0	Jeromy Willden	Provide peer services to clients identified by HOST	Filled February 2022	PATH & ARPA – Ltd Duration – end December 30, 2024
Case Manager (BHS I) CADC	1.0	Vacant	Provide <i>intensive recovery focused case management</i>	Fill if funded; Notification by April 30 ETA for filling position July 1, 2022	M110 – Limited Duration End July/September 30, 2023
Peer – Recovery Mentor	1.0	Vacant	Provide <i>intensive recovery focused outreach & engagement</i>	Fill if funded; Notification by April 30 ETA for filling position July 1, 2022	M110 – Limited Duration End July/September 30, 2023
Peer – Recovery Mentor	1.0	Vacant	Provide <i>intensive recovery focused outreach & engagement</i>	Fill if funded; Notification by April 30 ETA for filling position July 1, 2022	M110 – Limited Duration End July/September 30, 2023
Total Current FTE	5.0	Expanded a program of 2 existing positions with 3 FTE added with ARPA funds			
Planned Additional FTE	3.0	<i>If Measure 110 funding is awarded, DCHS will add additional FTE focused on Substance Use Disorder outreach, engagement and services.</i>			
New Positions added capacity to target services and increase outreach, engagement and referrals to individuals not yet enrolled in services.	<ul style="list-style-type: none"> • PATH position continues to provide direct street outreach and case management support to individuals that are experiencing literal homelessness; focus on these with Serious Mental Illness and/or Substance Use Disorder diagnosis • The new positions have made a profound difference in expanding capacity to serve while continuing collaborations with other service providers – Mosaic, Thrive, HLC, Housing Works, REACH, COVO, Shepherd’s House and other shelters, Food Banks, and others. • Each new position is assigned to a particular part of the County to improve trust building and local expertise and provides: <ul style="list-style-type: none"> ○ Relationship building with service providers and resources in their designated area ○ Targeted outreach and engagement – meeting with unhoused individuals where they are living to connect them with Mental Health and Substance Use treatment resources ○ Case Management: OHP Assister to help individuals enroll in OHP; connection to basic needs, health care and other services; connection of individuals with housing and relevant waitlists and vouchers • New Peer Support Specialist covers all of the communities and providing intensive engagement to connect with the hardest to reach clients. • PATH Lead is working with Neighbor Impact’s HMIS (Homeless Management Information System) specialist to build a report specific to the HOST team with metrics they are interested in tracking. • During the March, when new program staff were on board, outreach was provided to 50 individuals 				
A Client Success Story:	<p>The PATH Lead worked with this individual since late February 2021, providing frequent outreach support to her camp at Juniper Ridge where the individual had lived for over 8 years. With additional supports, the team was able to get her on housing waitlists and support her in moving into an apartment in Redmond, paid for by FUSE – her first stable housing in over 12 years. With HOST support she has enrolled in county services, been signed up for OHP and SNAP benefits, and the team is working on getting her an ID (her first one in 8 years). Next up will be finding employment. Both our Peer and Redmond Case Manager assisted with outreach to her camp and are assisting with continued support while she is housed.</p>				

Proposed Framework for County & City or Cities Collaborative Houselessness Office

Background

In Deschutes County, it is estimated that 992 people are houseless on a given night according to the January 2021 Point-in-Time count. People experiencing houselessness include families with children, unaccompanied youth, veterans, individuals with disabilities, women, and the elderly. In Deschutes County and across the country, there has been a significant increase in the number of people experiencing houselessness due to the negative impact of the COVID-19 pandemic, limited housing availability, low providers and services capacity. However, the funding, resources, and services to address houselessness are not scaled to meet this need. Furthermore, data from numerous studies consistently reveal that the current reactive approach costs taxpayers, as well as the health care, criminal justice, and education systems. And that criminalizing houselessness is expensive and prolongs houselessness. All the while balancing the need to address immediate and persistent public health and safety issues. There is a gap in governance, unified leadership, regional and holistic collaboration, efficiency, and accountability. Emerging is a need for leadership and governance to connect the community-wide players and centralize communication, policy, and services. Establishing a Collaborative Houselessness Office is one of five strategies in a proposed Strategic Plan to prevent and end houselessness in Deschutes County developed by the Emergency Homelessness Task Force, which is a collaborative team of agencies and service providers, convened by the City of Bend and Deschutes County. Deschutes County and the Cities of Bend, La Pine, Sisters, and Redmond are recipients of House Bill 4123 \$1 million funding over two years to operationalize coordinated offices to strengthen our communities' houseless response. This proposed framework for the Collaborative Office is designed to be in alignment with HB 4123.

HB 4123 City-County Coordinated Houselessness Response Pilot

HB 4123 establishes locally led, regional housing coordination through 8 pilots across the state. Each pilot will receive \$1 million in state funding over two years to operationalize coordinated offices to strengthen their communities' homeless response. These pilots are not intended to be duplicative of existing work in the community, nor are they intended to take on the role of direct service delivery. Instead, these pilots will:

- Provide high-level coordination, centralized communication, & strategic visioning;
- Identify opportunities to more effectively leverage existing funds & access new resources; &
- Create a more equitable, accessible & responsive system for their residents experiencing homelessness.

Minimum Standard:

- Sign an IGA with regional partners to manage & facilitate the coordinated homeless response office;
- Establish an oversight board, consisting of members from each participating local government;
- Develop a 5-year strategic plan to identify gaps in their community's homeless services, in coordination with community partners & existing efforts;
- Commit to continued, sustained funding beyond the first 2 years of state funding; &
- Report back to the legislature & OHCS on local progress, opportunities, & challenges to inform future state homeless funding & policy decisions

Key Resources



Key Partners

- Government: Deschutes County & Cities: Bend, La Pine, Redmond, Sisters (including Law Enforcement)
- Continuum of Care—Homelessness Leadership Coalition (HLC)
- Central Oregon Intergovernmental Council | Housing for All | Regional Housing Council
- Services: Outreach, Case Management, Wrap-around; 65+ Service Providers & Community Groups; Housing & Shelter Providers
- Health Care: Deschutes County Behavioral Health & Public Health; Central Oregon Health Council (COHC); Mosaic Medical, PacificSource, St. Charles Health
- Community Stakeholders: School Districts, Businesses/Employers, Private Sector, Faith-based Organizations, Confederated Tribes of Warm Springs
- Financing Partners including Philanthropy

Cost Structure

- Fixed: Start-up Operation Cost/Reserve Policy; Staff Salaries & Consulting/Management Fees; Stipend for People with Lived Experiences
- Variable: Communication/Messaging/Public Education & Engagement

Potential Revenue Streams

- Federal: US Dept of Housing & Urban Development (HUD); Community Development Block Grant (CDBG); Build Back Better (e.g. American Rescue Plan Act or ARPA/Infrastructure & Jobs Act/Families Plan); COVID Relief Funds (e.g. CARES); FEMA Grants
- State: \$1M/2yr Joint Office Funding via Potential Rep Kropf Bill Proposal (IF Adopted)
- County: General Fund (GF), ARPA, Substance Abuse & Mental Health Services Administration (SAMHSA); Projects for Assistance in Transition from Houselessness (PATH); Certified Community Behavioral Health Clinic Expansion Grants (CCBHC e-G); Potential Future Fund: Foreclosure Tax Receipts
- City of Bend: GF, ARPA, Potential Future Fund: Construction Excise Tax
- Cities of LaPine, Redmond, Sisters: TBD
- Private: e.g. St Charles, Philanthropy

Options for Cities

- Initial Participants: Cities that execute within [insert date] will become initial participants of the Program. Initial participants will benefit from the potential \$1M funding for the first two years from the State & will not have to commit to (pro-rated) start-up funding of their own. & will have opportunity to make important, foundational decisions at inception including ensuring sound governance & input on the hiring the Executive Director.
- Membership after Formation: A City's membership will be subject to approval of the Board of Directors (BoD), & any conditions that the Board finds reasonable, including (pro-rated) start-up funding cost.

Conditions of Membership

- BoD—Each member to appoint a director (must be an elected official)
- Liaison—Each member to appoint a Staff liaison(s)
- Start-up Funding—estimated \$1M the first 2 years
- Initial Sustainable Funding
 - ◆ Tier 1—All Participating Cities Invited to be on Board (Important all at table for coordination-sake)
 - ◆ Tier 2—Voting Member (pay to vote at a scaled amount based on population/budget)
 - ◆ Tier 3—Access to Additional Fund (e.g. Grants e.g. Central Oregon Health Council grant)
- Commitment to 5yr Annual Funding with Potential Scalable Funding Requirements as Needed
- The BoD may adopt additional funding methods, such as service fees & cost-sharing formulas.

County & City or Cities Joint Houselessness Office

Draft Inter-government Agreement (IGA)

Outline-DRAFT

Board of Directors (Governance Structure)

- County and City or Cities Establish IGA
- IGA provides each member representation on the Board of Directors (BoD)
- Each member to appoint a director *(must be an elected official)*
- Voting: Quorum, one-member, one-vote
- Meets regularly

Authority & Duties

- Policy direction
- Strategic Plan
 - Input & Direction
 - Approval & Commitment
 - Political Leadership in Implementing
- Serve as a Liaison to their Governing Body

Advisory Committee

- Houselessness Experts
- Representation from Youth, People with Lived Experience, Diversity, Equity, Inclusion, & Accessibility (DEIA) Experts
- Meets regularly

Authority & Duties

- Input for Consideration by the Board
 - * Needs of Houseless Community Members
 - * Strategic Plan & Action Plan
 - * Draft Legislation

County Administrator

Authority & Duties

- Operation & management
- Supervises the Joint Office Executive Director

Executive Director

- Expertise in Homeless Service Provisions, Affordable Housing, Financing & Development, Lived Experience Prioritized across Staff Roles

Authority & Duties

- Build Sustainable Resources
- Support Partners
- Lead Systems Improvement
- Strategy Planning & Execution
- Coordinating Funding
- Public Communication & Engagement
- Plan, organize, and manage the operations
- Manage Staff in the Collaborative Office
- Enter into contracts, as authorized
- Implement Policies & Procedures
- Prepare Annual Budget & Progress/ Performance Report

Options for Cities

Initial Participants

- Cities that execute within [insert date] will become initial participants of the Program.
- Initial participants will benefit from the potential **\$1M** funding from the State and will not have to commit to (pro-rated) start-up funding of their own.
- And will have opportunity to make important, foundational decisions at inception including ensuring sound governance & input on the hiring the Executive Director.

Membership after Formation

- A city's membership will be subject to approval of the BoD, and any conditions that the Board finds reasonable, including (pro-rated) start-up funding cost.

Conditions of Membership

- BoD—Each member to appoint a director (must be an elected official)
- Liaison—Each member to appoint a Staff Liaison(s)
- Start-up Funding—\$1M the first 2 years
- Initial Sustainable Funding
 - Tier 1—All Participating Cities Invited to be on Board [for coordination sake]
 - Tier 2—Voting Member [pay to vote at a scaled amount based on population/budget]
 - Tier 3—Access to Additional Fund (e.g. Grants e.g. COHC grant)
- Commitment to 5yr Annual Funding with Potential Scalable Funding Requirements as Needed
- The BoD may adopt additional funding methods, such as service fees and cost-sharing formulas.