Exhibit A - Resolution to Adopt the 2023-2027 Capital Improvement Program (CIP)

Water Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | | FY 23-24 | | FY 24-25 | FY 25-26 | | FY 26-27 | | Total |
|---|----------------------------------|--------------|-------|------------|----|------------|----------|------------|----------|------------|------------------|
| 1GNCC North Corridor Project Coordination | 1 | \$ 1,000,00 | 00 \$ | 1,405,700 | \$ | - | \$ | - | \$ | - | \$ 2,405,700 |
| 1RFGU Franklin & Greenwood Underpass | 5 | - | | 145,000 | | - | | - | | - | 145,000 |
| 1RNPR Newport Corridor Improvements | 1 | 2,584,30 | 00 | - | | - | | - | | - | 2,584,300 |
| 1GWAC Wilson Avenue Corridor Improvements | 2 | 350,00 | 00 | - | | - | | - | | - | 350,000 |
| 1TNPS Neff and Purcell Intersection | 3 | 593,60 | 00 | - | | - | | - | | - | 593,600 |
| 1WABD Awbrey Butte Distribution Improvements | 5 | 6,100,00 | 00 | 11,500,000 | | 4,700,000 | | - | | - | 22,300,000 |
| 1WFRR Capital Repair and Replacement Projects | 5 | 56,40 | 00 | 500,000 | | 2,500,000 | | 2,500,000 | | 2,500,000 | 8,056,400 |
| 1WOFI Outback Facility Improvements | 5 | 1,400,00 | 00 | 2,100,000 | | 4,000,000 | | 9,000,000 | | 9,830,900 | 26,330,900 |
| 1WPDI Pilot Butte Distribution Improvements | 5 | - | | 500,000 | | 5,000,000 | | 7,000,000 | | 2,300,000 | 14,800,000 |
| 1WWCM Well Capital Maintenance | 5 | - | | 1,450,000 | | 3,676,000 | | - | | - | 5,126,000 |
| 1WFRB Fire Rock Bridge | 3 | 200,00 | 00 | 300,000 | | - | | - | | - | 500,000 |
| 1XSDC System Development Charge Update | 5 | 100,00 | 00 | - | | - | | - | | - | 100,000 |
| | _ | \$ 12,384,30 | 0 \$ | 17,900,700 | \$ | 19,876,000 | \$ | 18,500,000 | \$ | 14,630,900 | \$ 83,291,900 |

* The City's cost estimate classifications system is based on standards developed by the AACE International Recommended Practice No. 18R-97

| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

Water Reclamation Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | Total |
|---|----------------------------------|------------------|------------------|------------------|-----------------|-----------------|------------------|
| 1BSTE Talus Sewer Trunk Line Extension | 5 | \$ - | \$ 1,500,000 | \$ - | \$ - | \$ - | \$ 1,500,000 |
| 1GNCC North Corridor Project Coordination | 1 | 120,000 | - | - | - | - | 120,000 |
| 1RNPR Newport Corridor Improvements | 1 | 1,872,900 | - | - | - | - | 1,872,900 |
| 1SAAI Addison & Butler Mkt Gravity Improvement | 5 | - | - | 1,512,000 | - | - | 1,512,000 |
| 1SAMM SW Sewer Basin Improvements | 3 | 400,000 | 1,800,000 | 2,400,000 | 3,600,000 | - | 8,200,000 |
| 1SCSE Collection System Enhancement Program | 5 | 100,000 | - | - | - | - | 100,000 |
| 1SEMP SE Area Master Plan | 5 | 3,000,000 | 6,000,000 | 6,000,000 | - | - | 15,000,000 |
| 1SFPU WRF Facilities Plan Update | 5 | 650,000 | - | - | - | - | 650,000 |
| 1SMP1 Collection System Master Plan Update | 5 | 1,650,000 | - | - | - | - | 1,650,000 |
| 1SN03 Admiral and King Jehu Sewer Project | 1 | 1,500,000 | - | - | - | - | 1,500,000 |
| 1SN04 Pettigrew/Bayou | 4 | 2,160,000 | 1,080,000 | - | - | - | 3,240,000 |
| 1SNEP Bend Sewer Neighborhood Extension Program | 5 | 397,100 | 2,420,000 | 3,500,000 | 3,500,000 | 3,500,000 | 13,317,100 |
| 1SOC1 Odor Control Master Plan | 5 | - | 1,155,000 | - | - | - | 1,155,000 |
| 1SPCR WRF Primary Clarifier Rehabilitation | 5 | 900,000 | - | - | - | - | 900,000 |
| 1SPGA Large Gravity Pipe Condition Assessment | 5 | - | - | 200,000 | 200,000 | - | 400,000 |
| 1SPSD Pump Station Decommissions | 3 | 3,540,000 | 2,200,000 | - | - | - | 5,740,000 |
| 1SPS1 Awbrey Glen and Westside Pump Stati | 5 | 1,900,000 | 1,600,000 | - | - | - | 3,500,000 |
| 1SPSX Pump Station Program Funding | 5 | 600,000 | 900,000 | 2,500,000 | 2,500,000 | 2,500,000 | 9,000,000 |
| 1SSFU Support Facilities Upgrade | 5 | - | 500,000 | 500,000 | - | - | 1,000,000 |
| 1TNPS Neff and Purcell Intersection | 3 | 778,000 | - | - | - | - | 778,000 |
| 1XSDC System Development Charge Update | 5 | 100,000 | - | - | - | - | 100,000 |
| | | \$ 19,668,000 | \$ 19,155,000 | \$ 16,612,000 | \$ 9,800,000 | \$ 6,000,000 | \$ 71,235,000 |

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| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

Stormwater Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | | FY 23-24 | FY 24-25 | | FY 25-26 | -26 FY 2 | | Total |
|--|----------------------------------|-----------------|----|-----------|----------|-----------|-----------------|----------|-----------|------------------|
| 1RFGU Franklin & Greenwood Underpass | 5 | \$ 500,000 | \$ | 750,000 | \$ | 1,500,000 | \$ 1,500,000 | \$ | | \$ 4,250,000 |
| 1RMNW Minnesota & Wall Stormwater | 5 | - | | - | | 324,000 | - | | - | 324,000 |
| 1RMP1 Stormwater Master Plan Update | 5 | - | | 200,000 | | 300,000 | - | | - | 500,000 |
| 1RNPR Newport Corridor Improvements | 1 | 4,674,500 | | - | | - | - | | - | 4,674,500 |
| 1RSAB South Awbrey Butte Drainage Improvements | 5 | - | | - | | - | 1,250,000 | | 3,500,000 | 4,750,000 |
| 1TCSI Citywide Safety Improvements | 5 | 204,000 | | - | | - | - | | - | 204,000 |
| 1TNPS Neff & Purcell Intersection | 3 | 581,200 | | - | | - | - | | - | 581,200 |
| 1WABD Awbrey Butte Distribution Improvements | 5 | 500,000 | | 500,000 | | - | - | | - | \$ 1,000,000 |
| | | \$ 6,459,700 | \$ | 1,450,000 | \$ | 2,124,000 | \$ 2,750,000 | \$ | 3,500,000 | \$ 16,283,700 |

Exhibit A - Resolution to Adopt the 2023-2027 Capital Improvement Program (CIP)

* The City's cost estimate classifications system is based on standards developed by the AACE International Recommended Practice No. 18R-97

| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

Transportation Construction Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | Total |
|---|----------------------------------|------------------|-----------------|------------------|-----------------|-----------------|------------------|
| 1ABRI Brosterhous Road Accessibility Improvements | 1 | \$ 428,000 | \$ - | \$ - | \$ - | \$ - | \$ 428,000 |
| 1GWAC Wilson Avenue Corridor Improvements | 2 | 1,500,000 | - | - | - | - | 1,500,000 |
| 1RNPR Newport Corridor Improvements | 1 | 2,930,300 | - | - | - | - | 2,930,300 |
| 1T3IN 3rd & Reed Market Intersection | 5 | - | 150,000 | 500,000 | 2,350,000 | 2,000,000 | 5,000,000 |
| 1TBKE Bicycle Greenways | 3 | 748,800 | - | - | - | - | 748,800 |
| 1TBMW Butler Mkt/Wells Acres | 5 | 1,475,000 | 1,500,000 | - | - | - | 2,975,000 |
| 1TBRB Bond & Reed Market RAB | 5 | - | 750,000 | 3,500,000 | - | - | 4,250,000 |
| 1TCHI Brosterhous/Chase | 5 | - | 1,000,000 | 2,000,000 | 2,000,000 | - | 5,000,000 |
| 1TCON 27th/Conners Intersection | 5 | - | 500,000 | 2,000,000 | - | - | 2,500,000 |
| 1TCSI Citywide Safety Improvements | 5 | 666,400 | - | - | - | - | 666,400 |
| 1TGCI Galveston Corridor Improvements | 3 | - | 150,000 | 2,000,000 | 1,900,000 | - | 4,050,000 |
| 1TMTC Midtown Pedestrian and Bicycle Crossings | 1 | 850,000 | 850,000 | - | - | - | 1,700,000 |
| 1TNPS Neff & Purcell Intersection | 3 | 3,070,000 | - | - | - | - | 3,070,000 |
| 1T3ML 3rd & Miller Intersection | 5 | - | - | - | 100,000 | 3,100,000 | 3,200,000 |
| 1TRVF Riverfront Improvements | 5 | 1,049,800 | - | - | - | - | 1,049,800 |
| 1TBKP Bicycle Program | 5 | 200,000 | 500,000 | - | - | - | 700,000 |
| 1GNCC North Corridor Project Coordination | 1 | 4,000,000 | 1,540,700 | - | - | - | 5,540,700 |
| 1XSDC System Development Charge Update | 5 | 100,000 | - | - | - | - | 100,000 |
| 1XSTS Standards & Specifications Update | 1 | 50,000 | - | - | - | - | 50,000 |
| | | \$ 17,068,300 | \$ 6,940,700 | \$ 10,000,000 | \$ 6,350,000 | \$ 5,100,000 | \$ 45,459,000 |

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| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

2020 General Obligation Construction Bond Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | Total |
|---|----------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|
| 1GABB Archie Briggs Improvements | 5 | \$ 100,000 | \$ 100,000 | \$ 300,000 | \$ - | \$ - | \$ 500,000 |
| 1GAEE Aune Street Extension (East) | 5 | 400,000 | 400,000 | 2,000,000 | 3,550,000 | - | 6,350,000 |
| 1GAEW Aune Street Extension (West) | 5 | - | - | - | 250,000 | 3,000,000 | 3,250,000 |
| 1GB27 Bear Creek Road and 27th Street Improvements | 5 | 800,000 | 3,500,000 | 4,100,000 | 3,000,000 | - | 11,400,000 |
| 1GBBA Butler Market Road and Boyd Acres Road Improvements | 5 | 1,000,000 | 2,000,000 | 846,000 | - | - | 3,846,000 |
| 1GCAC Colorado Avenue Capacity Improvements | 5 | - | - | - | 75,000 | 250,000 | 325,000 |
| 1GCAI Colorado Avenue Interchange Improvements | 5 | - | - | - | 150,000 | 280,000 | 430,000 |
| 1GEAT Enhanced Access to Transit | 5 | 75,000 | 75,000 | 1,000,000 | 75,000 | 1,000,000 | 2,225,000 |
| 1GEOB Empire/OB Riley Intersection | 5 | - | - | - | 150,000 | 750,000 | 900,000 |
| 1GFAI, 1GHAO, 1GGAU Midtown Crossings | 5 | 800,000 | 1,270,000 | 6,600,000 | 4,000,000 | - | 12,670,000 |
| 1GLRS Local Residential Street Safety | 2 | 750,000 | 750,000 | 750,000 | 750,000 | 750,000 | 3,750,000 |
| 1GMPR Murphy Parkway Ramps Project | 5 | - | - | - | 250,000 | 2,000,000 | 2,250,000 |
| 1GNCC North Corridor Project Coordination | 1 | - | - | 4,800,000 | - | - | 4,800,000 |
| 1GNCI Neff Corridor Improvements | 5 | - | 200,000 | 1,500,000 | 2,371,000 | - | 4,071,000 |
| 1GOOL Olney Corridor Improvements | 5 | - | - | - | 250,000 | 3,000,000 | 3,250,000 |
| 1GOPB Olney Pedestrian and Bike Improvements | 5 | 250,000 | 1,000,000 | 1,151,000 | - | - | 2,401,000 |
| 1GPCI Portland Avenue Corridor Improvements | 5 | 200,000 | 400,000 | 2,900,000 | - | - | 3,500,000 |
| 1GRMC Reed Market Corridor | 5 | 100,000 | 200,000 | 3,000,000 | 5,465,000 | 12,000,000 | 20,765,000 |
| 1GWAC Wilson Avenue Corridor | 2 | 8,000,000 | 3,516,000 | - | - | - | 11,516,000 |
| 1TNPS Neff & Purcell Intersection | 3 | 2,200,000 | - | - | - | - | 2,200,000 |
| | | \$ 14,675,000 | \$ 13,411,000 | \$ 28,947,000 | \$ 20,336,000 | \$ 23,030,000 | \$ 100,399,000 |

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| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|-------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | ₱a § 9% / -30% |

Exhibit A - Resolution to Adopt the 2023-2027 Capital Improvement Program (CIP)

| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
|---------|---------------------------------|-------------|--------------|
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

Accessibility Construction Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | FY 23-24 | FY 24-25 | FY 25-26 | FY 26-27 | Total |
|--|----------------------------------|-----------------|---------------|---------------|---------------|---------------|-----------------|
| 1AADA Accessibility Opportunity Projects | 5 | \$ 130,000 | \$ 100,000 | \$ 100,000 | \$ 700,000 | \$ 700,000 | \$ 1,730,000 |
| 1ADEI NW Delaware Accessibility Improvements | 5 | 200,000 | 500,000 | - | - | - | 700,000 |
| 1ARWI River West Accessibility Improvements | 5 | 775,000 | - | - | - | - | 775,000 |
| 1ASCA Southern Crossing Accessibility Improvements | 5 | - | 100,000 | 600,000 | - | - | 700,000 |
| | | \$ 1,105,000 | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 700,000 | \$ 3,905,000 |

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| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

Airport Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | FY 22-23 | | FY 23-24 | | FY 24-25 | | FY 25-26 | | FY 26-27 | | Total | |
|---|----------------------------------|----------|---------|----------|-----------|----------|-----------|----------|-----------|----------|---|-------|------------|
| AP22A Runway 16-34 & Seal Coat, Guidance Sign LED Upgrade | 2 | \$ | 500,000 | \$ | 1,130,000 | \$ | - | \$ | - | \$ | - | \$ | 1,630,000 |
| AP22B Air Traffic Control Tower | 5 | | 50,000 | | 1,000,000 | | 7,500,000 | | - | | - | | 8,550,000 |
| AP23A South Hangar Taxilane Rehab | 5 | | - | | 750,000 | | - | | - | | - | | 750,000 |
| AP25A Taxiway A & B Seal Coat and Edge Lighting, Beacon | 5 | | - | | - | | - | | 3,056,000 | | - | | 3,056,000 |
| | | \$ | 550,000 | \$ | 2,880,000 | \$ | 7,500,000 | \$ | 3,056,000 | \$ | - | \$ | 13,986,000 |

* The City's cost estimate classifications system is based on standards developed by the AACE International Recommended Practice No. 18R-97

| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |

Facilities Management Five Year Capital Improvement Program (CIP) Schedule

| | Cost Estimate Classification* | | FY 22-23 | | FY 23-24 | | FY 24-25 | | FY 25-26 | FY 26-27 | | Total | |
|--|----------------------------------|----|-----------|----|-----------|----|-----------|----|-----------|----------|--|---------------|--|
| Juniper Ridge Corporate Yard Roadway Construction | 5 | \$ | 1,500,000 | \$ | 5,000,000 | \$ | 5,000,000 | \$ | 4,959,000 | \$ - | | \$ 16,459,000 | |
| Juniper Ridge Corporate Yard Vehicle Storage/Shop Bldg | 5 | | - | | 1,500,000 | | 3,000,000 | | 3,000,000 | - | | 7,500,000 | |
| Juniper Ridge Corporate Yard Fuel Island | 5 | | - | | 100,000 | | 643,500 | | 643,500 | - | | 1,387,000 | |
| Juniper Ridge Corporate Yard Fleet Building | 5 | | - | | - | | - | | 100,000 | - | | 100,000 | |
| | | \$ | 1,500,000 | \$ | 6,600,000 | \$ | 8,643,500 | \$ | 8,702,500 | \$ - | | \$ 25,446,000 | |

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| Estimate Class | Purpose | Project Definition Level Expressed as % of complete definition | Cost Estimate Range Typical variation in high & low range |
|----------------|---------------------------------|---|---|
| Class 5 | Concept or Feasibility | 0% to 2% | + 100% / - 50% |
| Class 4 | Preliminary Engineering | 1% to 15% | + 50% / -30% |
| Class 3 | Semi-Detailed (30 - 60% Design) | 10% to 40% | + 30% / -20% |
| Class 2 | Detailed (60 - 100% Design) | 30% to 75% | + 20% / -15% |
| Class 1 | Final (100% Design/Bid opening) | 65% to 100% | + 10% / -10% |
| N/A | Not applicable | | |