



City of Bend, Oregon

2007-2009 Adopted Biennial Budget



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For the biennial budget period July 1, 2007 – June 30, 2009

CITY OF BEND, OREGON

2007-2009 Adopted Biennial Budget



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GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
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PRESENTED TO

**City of Bend
Oregon**

For the Fiscal Year Beginning

July 1, 2006

A handwritten signature in cursive script, appearing to read "Homey Khan".

President

A handwritten signature in cursive script, appearing to read "Jeffrey P. Evans".

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Bend, Oregon for its annual budget for the fiscal year beginning July 1, 2006. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

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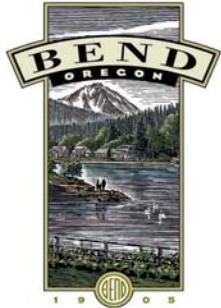
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City Manager's Budget Message



2007-2009 Biennial Budget

April 25, 2007

To the City of Bend Budget Committee:

This Biennial Budget of the City of Bend provides for two fiscal years starting July 1, 2007. This budget represents steps forward in addressing City Council goals and financial objectives of the city while offering a longer term perspective than previous annual budgets. Although the city continues to face financial challenges, substantive steps forward have been made.

Goals and Objectives

Goals and objectives of this city specifically addressed in this Proposed Budget, and the means of funding them include:

- Improved public safety service levels out of the Police and Fire Departments, increasing staffing in each, and funding these increases from existing general discretionary revenues of the city;
- Improvements to the accessibility of the city's infrastructure and the services it provides, with \$1.8 and \$1.6 million per year of the biennium, respectively, devoted to the two efforts, funded primarily from general discretionary revenues;
- Provision for affordable housing program services at \$2.5 and \$2.1 million per year of the biennium, respectively, offering funding options for providers of affordable housing, (whether for home buyers or rentals) funded by a fee established by Council in 2006;
- Financing start up construction of the Juniper Ridge development from new debt issuances, master developer contributions and land sale proceeds;
- Constructing a new relocated runway at the airport, funded by \$3.3 and \$2.3 million per year of the biennium, respectively, of Federal Aviation Administration grant, as well as Connect Oregon state grant revenue which serves as the local match portion of this multi-million dollar, multi-year improvement to the Bend Airport (grant revenues of the second year of the biennium are projections);
- Building a new Public Transit Maintenance & Operations Center primarily with grant funds, and an expansion of the city's Police Building financed with debt. Ongoing operational expenses of both buildings and debt service expense for the Police Building will be funded by general discretionary revenues;
- Preserving the city's landmark Mirror Pond: \$200,000 for engineering study is funded by general discretionary revenues;
- Providing for a program to improve surface and ground water quality and meet certain regulatory mandates. \$1.8 and \$1.4 million per year of the biennium, respectively, is budgeted for a new Stormwater utility, funded by a stormwater fee that is still under public consideration, but presumed for these budget purposes to be \$4.00 per household.
- Significant capital improvements to the city's infrastructure, in large part financed by bonded indebtedness. Although formal Capital Improvement Programs for Water, Transportation and Water Reclamation are proceeding through a public information process and will be brought to City Council for adoption of priorities, there are significant proposed capital projects included in this Biennial Budget, including phases of Reed Market, Murphy Road and Empire street construction projects; wastewater plant headworks expansion and design work for a major wastewater interceptor.

Significant Initiatives

Less specifically identifiable within this budget document, but nonetheless significant initiatives that are proceeding are as follows:

- Supporting the Bend 2030 Vision that was completed in 2006, even though the only distinctly identifiable budget items are 1) the new Assistant City Manager position, which is the city liaison position to the new non-profit board, and 2) an engineering study for Mirror Pond;
- Enhancing sustainable practices in the operations of all city services;
- Continuing with a customer service initiative, including a re-established Blue Ribbon Committee for development service issues;
- Continuing efforts to identify costs and appropriately fund activities, such as the city's recent substantive step forward to move all systems development charges to 100% of the allowable maximum and its current review and consideration of a Stormwater utility.

Staffing Levels

Providing services to the residents and businesses of the city is a staff of 507.7 employees, to which 49.55 positions (net) are proposed to be added in this Biennial Budget, as follows:

Proposed Staffing by Department	Authorized Positions	by Fiscal Year		Proposed Change		Total Positions
		FY 07/08	FY 08/09	#	%	
Police Department	111.50	9.50	7.00	16.50	14.8%	128.00
Fire Department	84.00	6.75	4.00	10.75	12.8%	94.75
Municipal Court	4.00	1.00	-	1.00	25.0%	5.00
Community Development						
Administration & Accessibility	8.00	2.00	-	2.00	25.0%	10.00
Building	57.50	(7.50)	-	(7.50)	-13.0%	50.00
Planning	28.00	(1.00)	-	(1.00)	-3.6%	27.00
Public Works						
Administration and Laboratory	25.50	1.50	2.00	3.50	13.7%	29.00
Garage	7.00	2.00	-	2.00	28.6%	9.00
Engineering	36.00	1.00	1.00	2.00	5.6%	38.00
Street Operations	32.00	(1.00)	-	(1.00)	-3.1%	31.00
Public Transit	1.00	-	-	-	0.0%	1.00
Water	26.00	4.00	3.00	7.00	26.9%	33.00
Water Reclamation	27.00	2.50	3.00	5.50	20.4%	32.50
Stormwater	1.00	3.00	-	3.00	300.0%	4.00
Cemetery	1.00			-	0.0%	1.00
Economic Development	7.50	0.50	-	0.50	6.7%	8.00
Finance & Administration	35.70	(0.20)	0.50	0.30	0.8%	36.00
Information Technology	11.00	2.00	2.00	4.00	36.4%	15.00
Facilities	4.00	1.00	-	1.00	25.0%	5.00
Totals	<u>507.70</u>			<u>49.55</u>	<u>9.8%</u>	<u>557.25</u>

To maintain or increase service levels of the city, the number of city employees must increase to respond to the larger population being served. This includes not only Police and Fire/ Emergency Medical Services and their increasing calls for service, but also increased operations and maintenance for the more heavily used street, wastewater and water systems.

Significant Budget Issues and Financial Challenges

Financial Stress Points:

Over recent years, the city's governing body has been apprised and attentive to the financial challenges of a growing city. As most recently identified, those financial challenges are:

Operational:

- Stormwater program funding;
- Street system maintenance;
- Public Transit operations.

Infrastructure:

- Accessibility infrastructure;
- Transportation System infrastructure;
- Water Reclamation (previously called Wastewater) infrastructure;
- Facilities (city buildings).

This Biennial Budget addresses the top priorities in each of the two categories above.

- **Stormwater program funding:** Included in this budget is a stormwater utility fee, envisioned to be implemented July 1, 2007. This proposed new fee is significant in that it provides stable funding for a program necessary for quality of life issues for the residents of Bend – improved surface and ground water quality. Additionally, this funding source removes a public works subsidy from the general discretionary revenues of the city, and allows some of the existing revenues to better support other priorities of the city such as street maintenance operations and public transit.
- **Accessibility infrastructure:** Improvements to the city's accessibility infrastructure and accessibility to city services are included in this budget and largely funded by general discretionary revenues, as follows:

Accessibility Initiatives	By Fiscal Year		Biennial Budget 2007-09
	<u>FY 07/08</u>	<u>FY 08/09</u>	
Resources			
General Fund Subsidy	1,223,100	980,200	2,203,300
Building Permit Surcharge	177,300	197,900	375,200
Interfund Administrative Charges	<u>466,200</u>	<u>484,600</u>	950,800
	1,866,600	1,662,700	3,529,300
Proposed Appropriations			
Program services	810,681	758,409	1,519,090
Infrastructure improvements	<u>1,050,000</u>	<u>800,000</u>	1,900,000
	1,860,681	1,558,409	3,419,090

Additional operational financial stress points noted above (street system maintenance and public transit) would be temporarily alleviated to some degree by the implementation of a Stormwater utility and the associated fee. To the extent that a need such as the stormwater program is not subsidized by general discretionary revenues of the General Fund, those existing revenues are freed up to better support the street system maintenance and public transit operations. The need for a stormwater program grows as the city's urban density increases. Establishing a fee for activities that correlate with services provided is in keeping with city policy.

This budget provides for a constrained level of service by the public transit system, as it is funded in large part from general discretionary revenues.

Significant Budget Issues and Financial Challenges (continued)

Juniper Ridge Development:

Juniper Ridge is a term used to describe the 1500 acres of land the city owns to the north of the city urban area. With the selection of a master developer in 2006, the city is proceeding towards development of this area in several phases. The first phase of this development as originally envisioned included approximately 500 acres of land that were annexed to the city in 2006. These 500 acres, plus an additional 200 acres on the west side of Highway 97 that were already within the city limits, were combined to form an urban renewal area called Juniper Ridge. The larger Juniper Ridge development is under master planning effort being conducted by the developer and the phases of development are under renewed consideration. The smaller 700 acre Juniper Ridge urban renewal area is currently generating a relatively small amount of tax increment revenues. These tax increment revenues are typically the funding mechanism to build public infrastructure in an urban renewal area.

This Biennial Budget includes \$7.6 million in full faith and credit bonds, \$3.2 million in land sale proceeds and \$0.5 million of developer contributions to finance construction of public infrastructure in the Juniper Ridge urban renewal area. It is anticipated that the full faith and credit bonds will be structured to be supported by tax increment revenues in the future.

The major FY 2007-08 construction projects in the Juniper Ridge construction fund will be for the Cooley Road street and utility improvements. Additional significant expenses may include construction of right-turn lanes onto Highway 97 from Robal Road and onto Highway 97 from Cooley Road. These improvements will serve to open the development area to anchor tenants, the first of which will be Les Schwab corporate headquarters, whose expected occupancy is late 2008. A large portion of these infrastructure costs will be funded by the sale of land for the Les Schwab site.

Tax increment revenues from the approximately 200 acres to the west of Highway 97 will remain relatively low in the next fiscal year, but will increase steadily in following years as development begins on the Juniper Ridge site.

Major capital construction costs in FY 2008-09 may include initial stages of Highway 97 and Cooley Road intersection improvements, design and initial construction work on a segment of a regional interceptor sewer, or similar early offsite improvements. These additional large capital construction projects require further financial planning, and budget adjustments will be necessary to accommodate that planning in the second year of the biennium. Construction costs are expected to ramp up sharply in years following the biennium.

An important priority for the city in FY 2007-08 will be to develop and implement financial planning and controls upon execution of the Disposition & Development Agreement between the City and the developer.

Interested parties are invited to read more and monitor the progress of the master planning for the development area on the City of Bend's website.

Significant Budget Issues and Financial Challenges (continued)

Use of General Discretionary Revenues in the General Fund:

General discretionary revenues of the city are those revenues that do not have a legal restriction as to their use, but instead have wide latitude for use by the city. The city's primary general discretionary revenues are property taxes, franchise fees and 70% of the transient room taxes (30% of transient room taxes are restricted for Tourism Fund activities). General discretionary revenues are recognized in the General Fund, with few exceptions.

General discretionary revenues are used largely to fund Public Safety services. It is the city's policy to prioritize these revenues for police and fire protection services and is the standard means by which local governments provide these services. This budget continues the dedication of these revenues to these services.

In recent years, the city has increasingly been using these revenues to afford public works activities such as street maintenance, stormwater program services and the public transit system. With the current year and proposed Biennial Budget, construction activity is also funded from general discretionary revenues, most notably in support of accessibility infrastructure improvements and the public transit maintenance facility.

The city's healthy economy and property taxation system provide for stable general discretionary revenues. However, the increasing level of demand and breadth of services desired by recipients of city services, now coupled with construction activity, will suggest more difficult prioritization of general discretionary revenues in the near future. Please refer to the Non-Departmental narrative section of the General Fund for further discussion of general discretionary revenues and uses and the financial trends of each.

Utility and Development Fee Increases:

In addition to the stormwater fee discussed above, other utility fees are proposed to increase as follows:

- Water Utility: 7.78% and 6.5% for each year of the biennium, respectively;
- Water Reclamation Utility: 6% and 6% for each year of the biennium, respectively;

These rate increases are reflective of past years' formally adopted, studied rate increases for each of the utilities and are anticipated to continue with the new rate study currently in process.

Development fee increases are anticipated for the various divisions of the Community Development and Public Works Departments, as follows:

- Building Division: 50% and 7% for each year of the biennium, respectively; or a combination thereof will be necessary to provide current levels of customer service and turn around times;
- Planning Division: 10% and 7% for each year of the biennium, respectively, to cover current and long range planning program operating expenses and maintain customer service levels.
- Engineering Division: a 5% increase in fees is proposed for the first year of the biennium. A new fee is also proposed to cover pre-application meetings.

For a review of all fees and their projections for each year of the biennium, please see the Revenue Assumptions Highlights section of this budget document.

Biennial Budget Document

This 2007-09 Biennial Budget document covers two fiscal years and differs significantly from past years' annual budgets. The policy direction to change the length of the budget period was deemed important to offer a longer term financial perspective. There are certain items of note that the City of Bend's Budget Committee should consider as it reviews the city's first biennial budget.

State law governing the budget process for municipalities of Oregon requires that the two prior budget periods of the city be presented in the document for historical reference. The two prior budget periods of the City of Bend reflect annual amounts. Therefore, the historical columns will represent annual amounts while the new budget period represents a two-year, biennial amount. For future budget documents, the historical columns will transition to like biennial period amounts.

The budget proposed for adoption is the one biennial total amount showing in the 2007-09 column, not two separate annual budgets combined. However, to offer comparability within this document, the new biennial budget is presented along side the individual fiscal years comprising the biennium. In showing the individual fiscal years of the biennium, certain oddities occur:

- *Resources:* There is no Beginning Working Capital for the second fiscal year of the biennium. Beginning Working Capital is a resource available at the start of a budget period that represents unspent resources of the prior period. In this 2007-09 Biennial Budget period, there is one Beginning Working Capital amount – the amount at July 1, 2007. (To also provide the estimate at July 1, 2008 would be a duplication of resources within the biennial period.)
- *Appropriations:* Contingency amounts are shown for each fiscal year, but only the total biennial amount represents the Proposed Budget amount for Contingency by fund. Contingency amounts are typically "carried forward" into the next budget period as Beginning Working Capital (unspent resources of the prior period). In breaking down a biennial budget into fiscal years, the Contingency of the first fiscal year does not "carry forward", seemingly short changing the second fiscal year. The second fiscal year of these funds' budgets will often show a negative Contingency in order to presume a balanced budget for the second year. The true estimated Contingency for the Biennial Budget is the one amount showing in the 2007-09 budget column. It can be viewed that the positive Contingency of the first year is that year's resources in excess of appropriations, and that the negative Contingency of the second year is a draw down of the excess from the first year to fund the second year of operations.
- When two separate years are presented for the Biennial Budget, the second fiscal year of the biennium will appear more financially constrained than would an annual budget because budget savings realized in the first fiscal year do not carry forward into the second year, through Beginning Working Capital.

It should be noted that state law defines the fiscal years for cities as the July 1 through June 30 annual cycle. Also of note is that state law specifically allows biennial budget processes for municipalities.

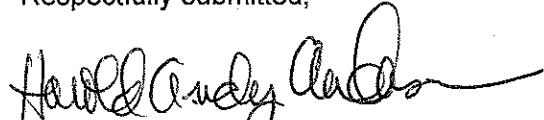
Finally, while the city undertakes its first biennial budget, it is important to note that the annual fiscal year processes will remain: the Comprehensive Annual Financial Report will be audited and issued; fees will be reviewed and presented to Council on an annual basis; an Indirect Cost Allocation Plan will be developed on an annual basis, and a comprehensive review and necessary restatement of the budget (supplemental budget process) will be presented to Council at the change of the fiscal year.

In summary, while the City of Bend is continuing to experience stability in its financial picture, there are looming pitfalls around which management must seriously negotiate, and some financial stress points that need to be addressed soon. These issues can be solved with timely action to implement solutions, as guided by the vigorous leadership demonstrated by this City Council.

City staff stands ready to support the City of Bend Budget Committee in accomplishing its role of reviewing and deliberating towards a consensus approval of the city's first biennial budget. Longer term capital improvement plans and capital purchase plans are provided in this document to offer context to the budget numbers addressed in this two year financial plan.

I offer my sincere appreciation to members of city staff throughout the organization who have worked hard at developing this Proposed 2007-09 Biennial Budget.

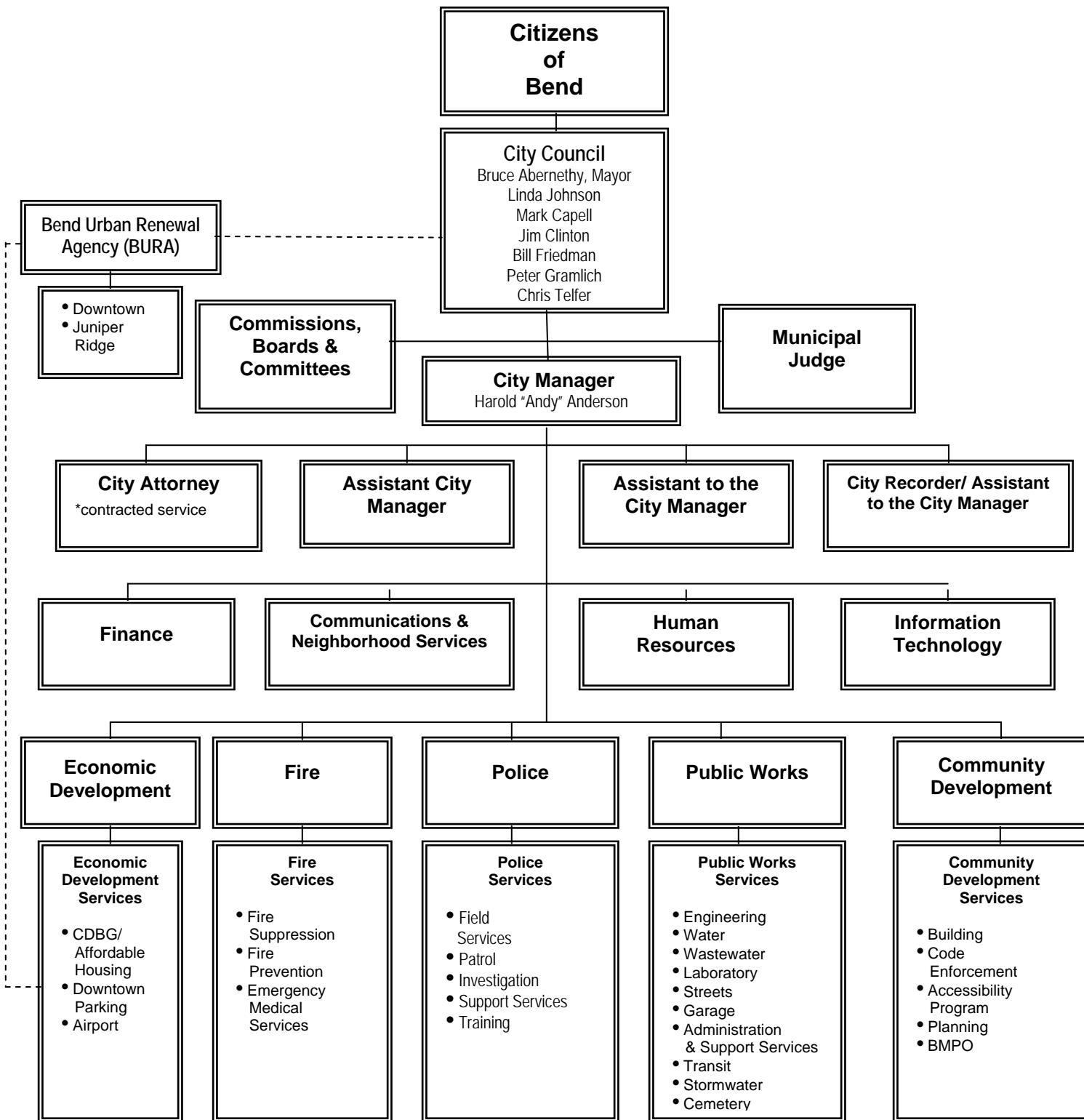
Respectfully submitted,



Harold "Andy" Anderson
Budget Officer / City Manager

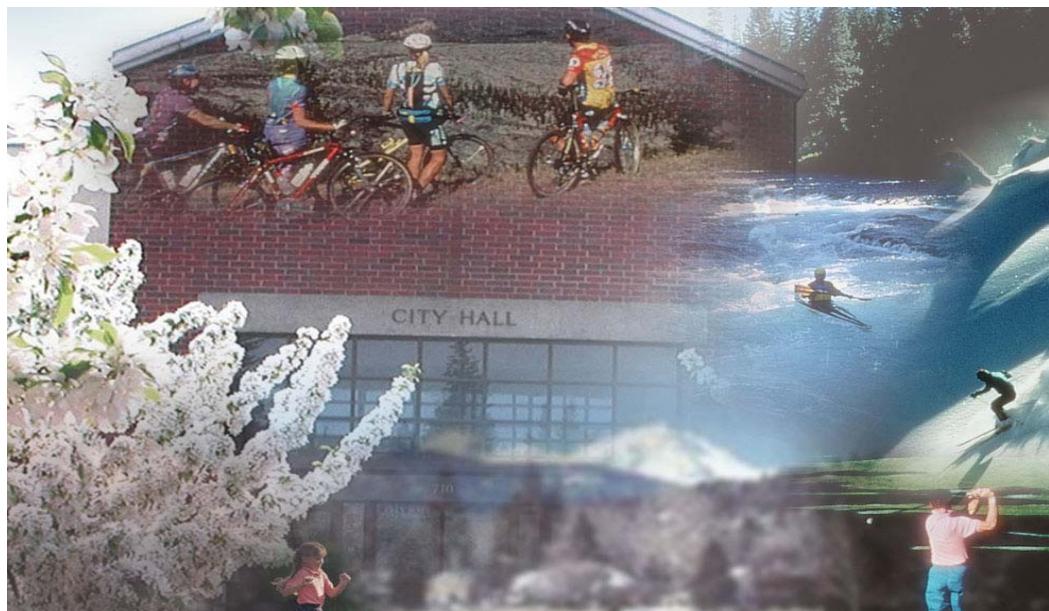
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City of Bend Organizational Chart



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The City of Bend, Oregon



Bend Picture Montage
©2006 Teresa Krafft / Krafft Design

History

What is now Bend, Oregon was known only to Native Americans until the winter of 1824. It was then that Peter Skene Ogden's fur trapping party became the first non-native visitors to the region. John Fremont and other army survey parties followed soon thereafter, as did caravans of pioneers who forded the Deschutes at a bend in the river known as "Farewell Bend". A small community grew up around that historical crossing, and the City of Bend was officially incorporated in 1905, boasting a start-up population of 300.

In addition to being a service and retail center for the area, agriculture and horse and cattle ranching were also staples of the early Bend economy.

In 1909, two competitive railroad barons, E.H. Harriman and James J. Hill, entered into a multi-million dollar battle to see who would first lay the track to Bend. In 1911, Hill's Oregon Trunk Railroad was completed, providing a short cut for rail freight from Northern California to the Columbia River. With the stimulus of the railroad, two large Minnesota based lumber companies (Brooks-Scanlon and Shevlin-Hickson) built mills in Bend in 1914, and timber became the mainstay of the local economy.

Bend continued to grow and became increasingly reliant on the timber industry until the mid 1970's when tourism began to change the face of the town. Still, it wasn't until the 1980's that timber as a mainstay in the City's economic diet, became a thing of the past. After the recession of the mid 1980's, Bend was quick to come back and was once again experiencing significant growth by the late 1980's and early 1990's.

Growth was triggered by several factors. First, Mt. Bachelor Ski Resort matured as a ski area achieving national status. This then became the catalyst for the visitor industry, which simultaneously generated industrial and commercial expansion. Coupled with an already popular summer season, a year around tourism industry was developed, which stimulated the development of other major destination resorts.

Lumber remanufacturing firms settled in Bend, and wood products continue to be a leading economic factor, along with tourism, and other diversified industries developing. This economic growth, and accompanying population expansion, established Bend as the largest Oregon city east of the Cascade Mountain Range and is the region's principle tourism, wood products, professional services, retail, medical, and governmental service center.



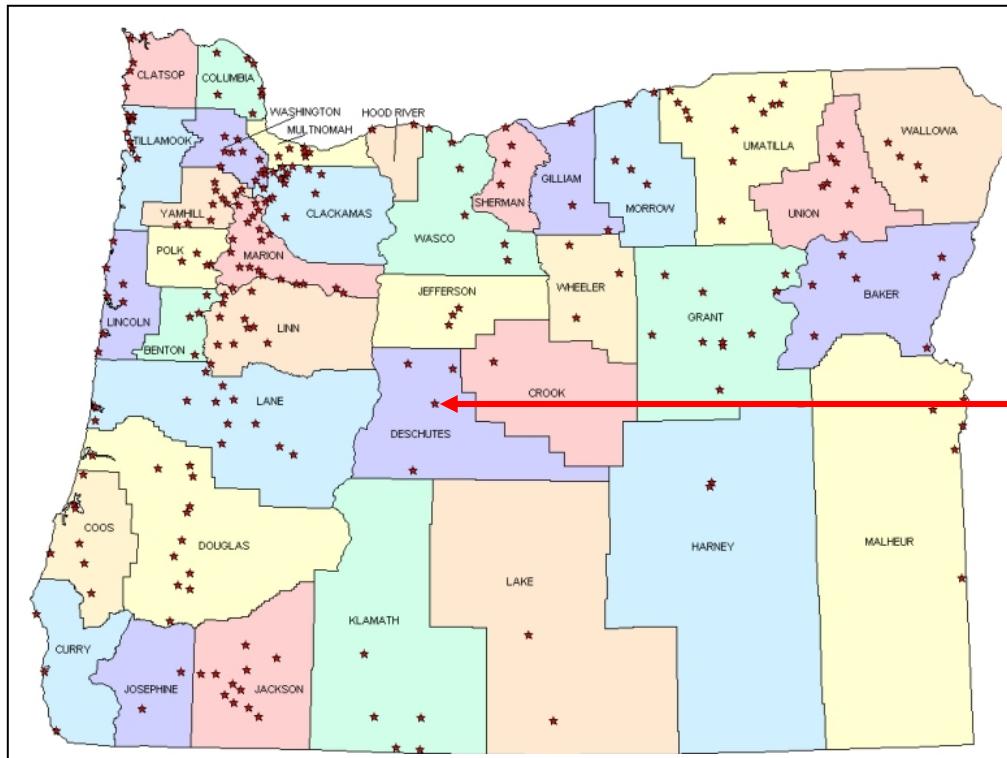
15th Street & Bear Creek Roundabout
©2006 Dustin Mitsch / Alpen Exposure

2006 City of Bend Principal Employers	Product or Services	# of Employees	Percent of Total City Employment
St. Charles Medical Center	Health Care	2,063	2.8%
Deschutes County	Government	875	1.2%
Bend-LaPine School District # 1	Education	816	1.1%
Mt. Bachelor Ski Resort	Recreation	750	1.0%
Columbia Aircraft Manufacturing (formerly Lancair Company)	Private Aircraft	715	0.8%
iSky Inc.	Call Center	600	0.8%
Bend Memorial Clinic	Health Care	600	0.8%
JELD-WEN (Pozzi)	Windows/Doors	520	0.7%
Hap Taylor & Sons, Inc.	Construction	467	0.6%
Fuqua Homes	Construction	330	0.4%
<hr/>		TOTAL	7,736
			10%

Source: Economic Development for Central Oregon, Central Oregon Profile

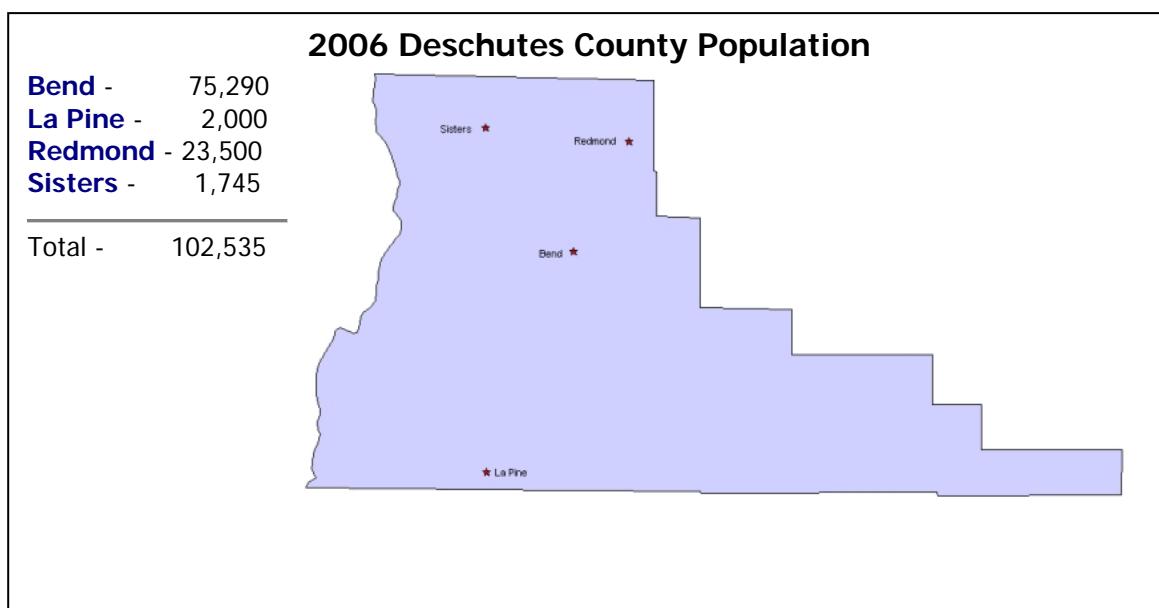
Bend Today

Bend is nestled on the Eastern side of the Cascade Mountain Range and little of the precipitation that is so often associated with "Oregon" actually makes it across the mountains. In fact, Bend receives an average of only 8-15 inches of precipitation per year and enjoys lots of sunny, blue skies which is one reason Bend is ranked among the most desirable places to live by national magazines.



**City of Bend,
Deschutes County**

State of Oregon, By County; Source: League of Oregon Cities Webpage



Deschutes County; Source: League of Oregon Cities webpage

The economy in Bend continues to expand, driven by population growth and housing starts. The US Census Bureau ranked Bend as the 6th fastest growing Metropolitan Statistical Area in the nation based on statistics from the year 2000. Aside from the sunny climate, the leading reasons people move to the region include year-round outdoor recreational activities, well established retail and a thriving community as listed below.



Balloon Festival over Bend, Summer 2006
©2006 Dustin Mitsch / Alpen Exposure

Activities

With over 2.5 million acres of public land and open space, the area offers something for everyone. Opportunities abound for a variety of activities:

- Golf
- White water rafting
- Fishing
- Hunting
- Mountain bike riding
- boating
- hiking
- rock climbing
- snow skiing
- snowmobiling
- water skiing
- rock hounding
- fishing
- camping
- horseback riding

Local Attractions

Local attractions include:

- Mt. Bachelor
- Smith Rock State Park
- Deschutes National Forest
- Newberry National Volcanic Monument
- Lava Butte
- Tumalo Falls
- Lava Cast Forest
- Deschutes River
- Cascade Lakes

Pole-Peddle-Paddle, Cascade Cycling Classic, and the Chainbreaker Mountain Bike Race are just several of the local events that attract outdoor enthusiasts from professional to beginners.



Tower Theater, Downtown Bend
©2006 Dustin Mitsch / Alpen Exposure

Statistical Information – 2006 Demographic Highlights

General Facts

Date of incorporation:	1905
Form of government:	Council/Manager
Population:	75,290
Area in square miles:	32.5



Facilities and Services

Current number of City employees:	508
-----------------------------------	-----

Public Safety

'Hostile Fire' calls answered:	409
EMS calls answered:	5,664
Number of physical arrests:	2,050
Number of traffic violations:	8,472
Number of calls for Police service:	57,184

Public Works

Miles of streets:	450
Number of roundabouts:	21
City owned traffic signals:	35
Miles of water mains:	465
Number of fire hydrants:	4,500
Water service connections:	22,616
Daily average water use: (in millions of gallons)	11.5 mgd
Maximum daily capacity of water system (in millions of gallons):	34.85 mgd
Miles of sanitary sewer lines:	450
Sewer service connections:	23,939
Daily average treatment:	5.7 mgd
Maximum daily capacity of treatment plant (in millions of gallons):	7.0 mgd

A view of the Cascades in Bend, Oregon
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Community Development

Residential permits processed:	1,932
Commercial permits processed:	351
Land use applications processed:	883
Building inspections completed:	78,210

Statistical Information – Principal Taxpayers

Taxpayer	Type	Taxable Assessed Valuation (in 000's)	Percent of Total Valuation
Qwest Corporation	Telephone utility	\$ 31,229	0.5%
SIMA Mountain View, LLC	Shopping center	25,227	0.4%
Bend Millwork Systems, Inc.	Construction products	25,183	0.4%
Deschutes Brewery, Inc.	Industrial manufacturing	25,134	0.4%
Deschutes Landing LLC	Real estate developer	24,868	0.4%
West Bend Property Company LLC	Real estate developer	21,379	0.3%
Forum Associates II, LLC	Shopping center	20,648	0.3%
River Bend Limited Partnership	Real estate developer	20,388	0.3%
Pacificorp (PP&L)	Electric utility	18,077	0.3%
Pfizer Incorporated	Pharmaceuticals	9,294	0.1%
TOTAL		\$221,427	3.3%

Total Taxable Assessed Valuation for all taxpayers in the City of Bend was \$6.70 billion.

Source: Deschutes County Assessor's Office

Statistical Information - Property Tax Rates

Property Tax Rates - Direct and Overlapping Governments

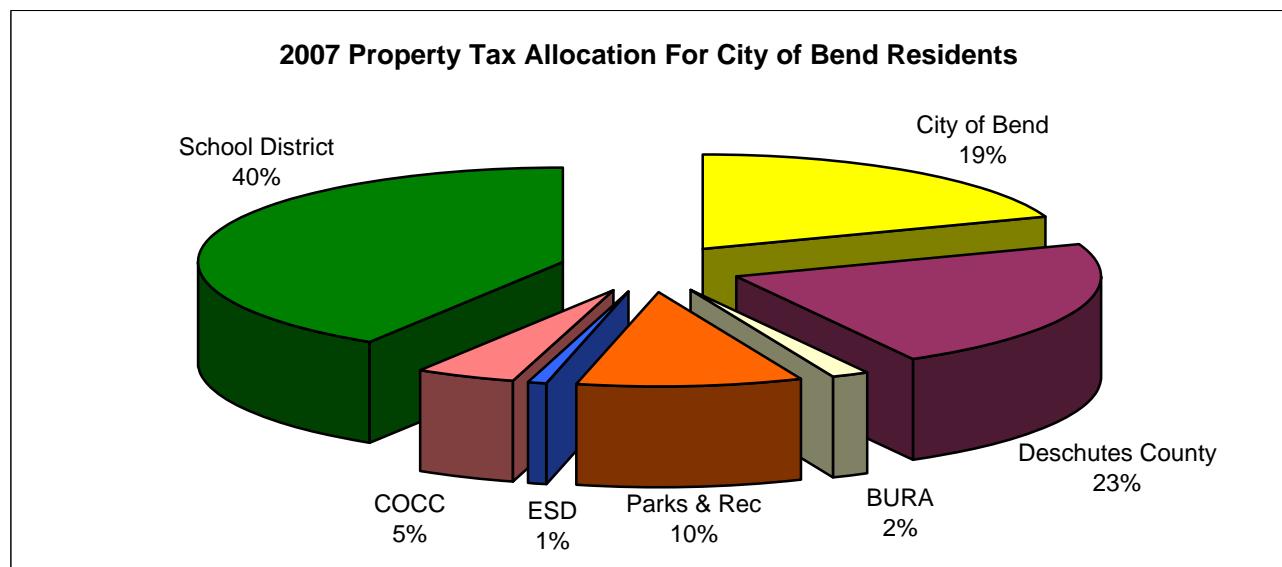
Last ten fiscal years

(amounts expressed per \$1,000 of assessed value)

Fiscal Year	City Direct Rates				Overlapping Rates							
	Bend Urban Renewal		Total	Bend Metro Parks and Recreation	Deschutes		Education Service	Central Oregon Community	Bend La-Pine Administrative School	District #1	Total	
	City of Bend	District			Direct	District	County					
1998	\$ 2.8228	\$ 0.5400	\$ 3.3628	\$ 1.5000	\$ 2.9400	\$ 0.0900	\$ 0.5600	\$ 5.5000	\$ 13.9428			
1999	2.8100	0.1500	2.9600	1.3800	3.3800	0.0900	0.5800	6.2400	14.6300			
2000	2.7800	0.1300	2.9100	1.4500	3.2600	0.0900	0.7000	6.0200	14.4300			
2001	2.7900	0.1500	2.9400	1.4600	3.2425	0.0900	0.6913	6.0200	14.4438			
2002	2.8035	0.1700	2.9735	1.4610	3.3395	0.0900	0.6900	5.6400	14.1940			
2003	2.8000	0.1900	2.9900	1.4610	3.2866	0.0900	0.6900	6.1400	14.6576			
2004	2.8035	0.2000	3.0035	1.4610	3.3496	0.0879	0.6805	6.0962	14.6787			
2005	2.8035	0.2400	3.0435	1.4610	3.3426	0.0879	0.6805	6.0962	14.7117			
2006	2.8035	0.2400	3.0435	1.4610	3.3426	0.0880	0.6670	5.9652	14.5674			
2007	2.8035	0.2400	3.0435	1.4610	3.2904	0.0879	0.6647	5.9677	14.5152			

Source: Deschutes County Assessor's Office

Note: Property tax rates are for a representative tax code area (1-001) within the City and include operating and debt service levies. Prior to fiscal year 1998 net assessed value equaled real market value. Beginning with fiscal year 1998, Oregon Ballot Measure 50 was implemented where net assessed value was reduced by approximately 15% and future increases are capped at 3% plus the value of new construction.



Statistical Information - Property Tax Values

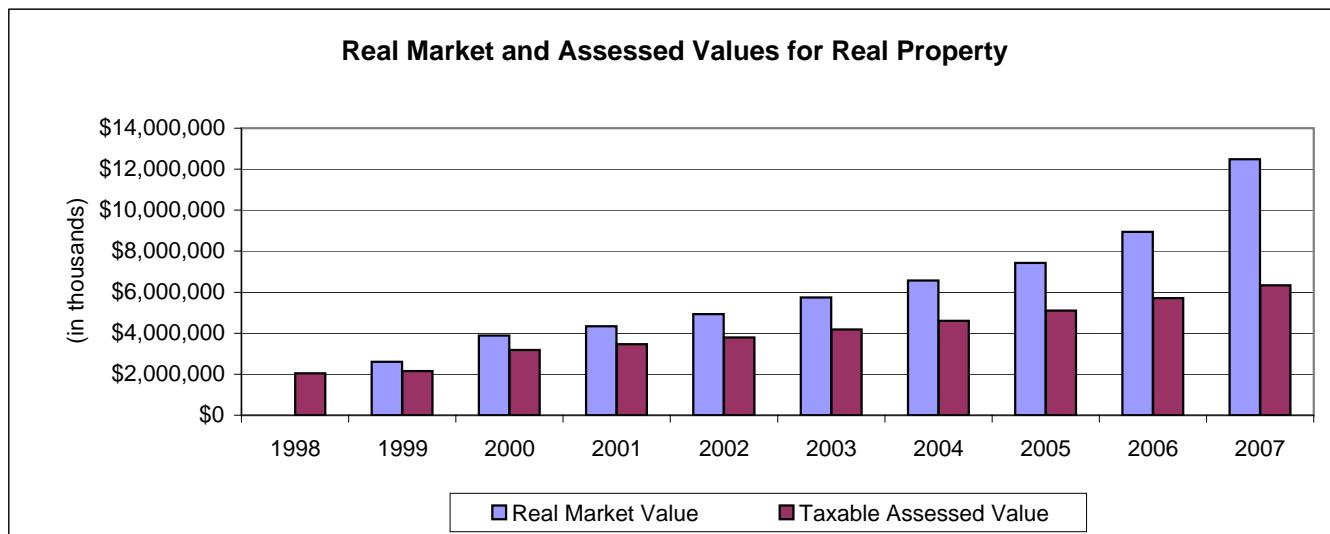
Assessed and Estimated Actual Value of Taxable Property

Last ten fiscal years
(amounts expressed in thousands)

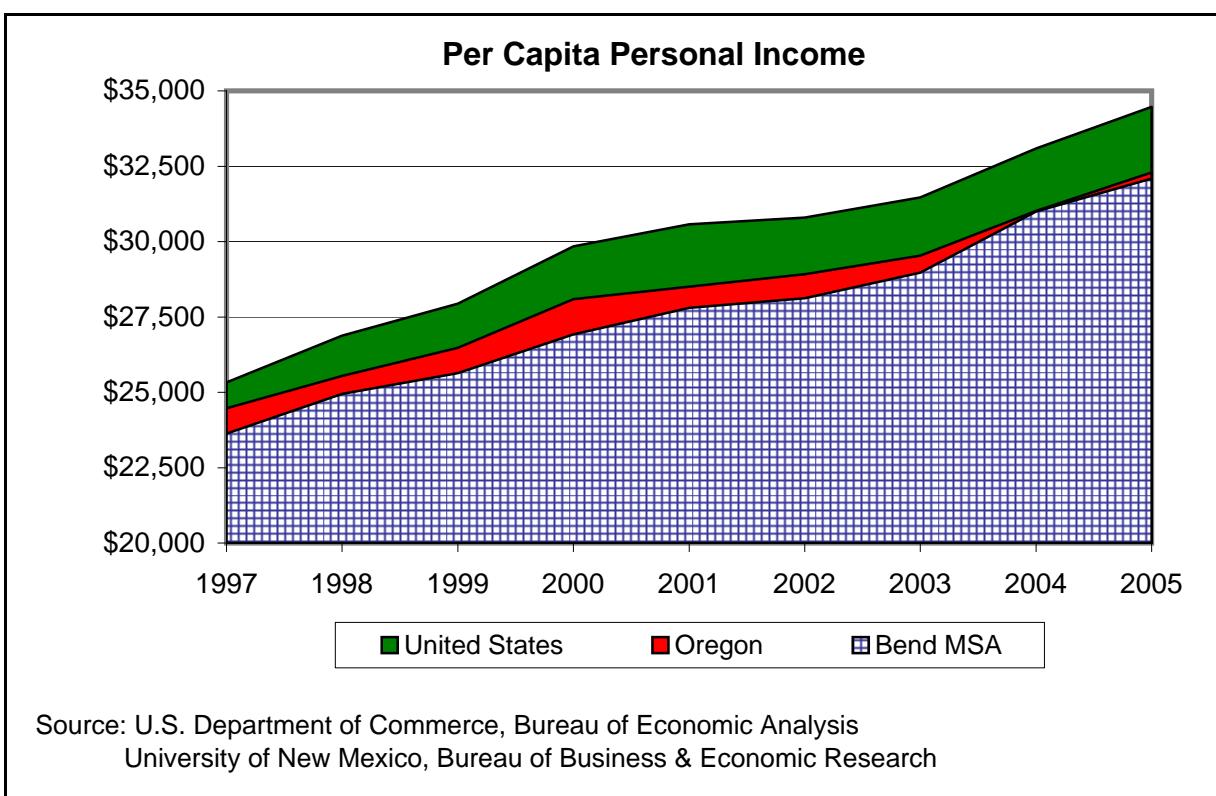
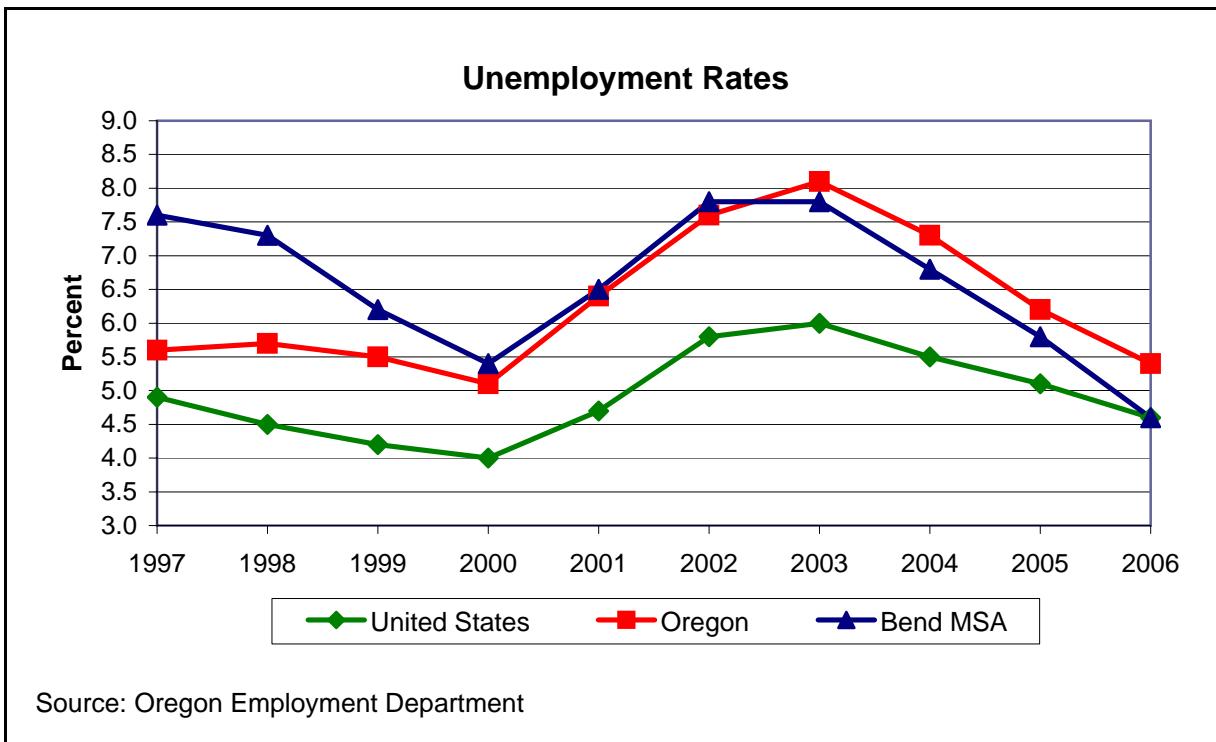
Fiscal Year	Real Property				Personal Property				Public Utilities				Total		Total Direct Tax Rate	Percent of TAV to RMV	
	RMV		TAV		RMV		TAV		RMV		TAV		RMV				
1998	not available	\$ 2,050,598	not available	\$ 103,898	not available	\$ 51,635	\$ 2,586,822	\$ 2,206,131	\$ 3.3628	85.3%							
1999	2,612,803	2,160,017	112,384	111,393	54,079	51,411	2,779,266	2,322,821	2.9600	83.6%							
2000	3,883,634	3,187,241	134,356	133,081	75,921	74,672	4,093,911	3,394,994	2.9100	82.9%							
2001	4,336,458	3,459,697	147,270	146,295	77,243	71,166	4,560,971	3,677,158	2.9400	80.6%							
2002	4,931,847	3,796,869	163,145	162,721	80,169	79,471	5,175,161	4,039,061	2.9735	78.0%							
2003	5,742,199	4,184,189	173,871	173,705	93,422	93,288	6,009,492	4,451,182	2.9900	74.1%							
2004	6,572,581	4,602,246	177,321	177,310	95,810	95,722	6,845,712	4,875,278	3.0035	71.2%							
2005	7,426,197	5,103,393	185,854	185,850	104,835	104,619	7,716,886	5,393,862	3.0435	69.9%							
2006	8,946,076	5,712,230	213,276	210,382	92,809	92,621	9,252,161	6,015,233	3.0435	65.0%							
2007	12,482,735	6,330,661	287,251	276,592	97,149	95,837	12,867,135	6,703,090	3.0435	52.1%							

Source: Deschutes County Assessor's Office

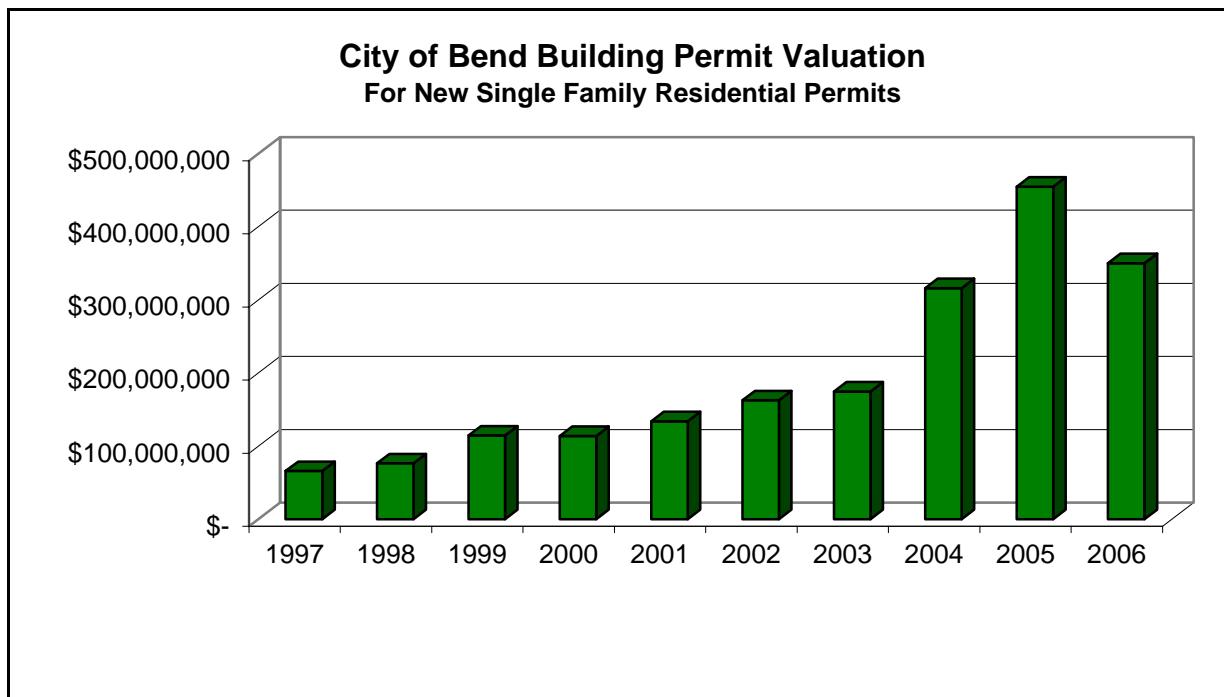
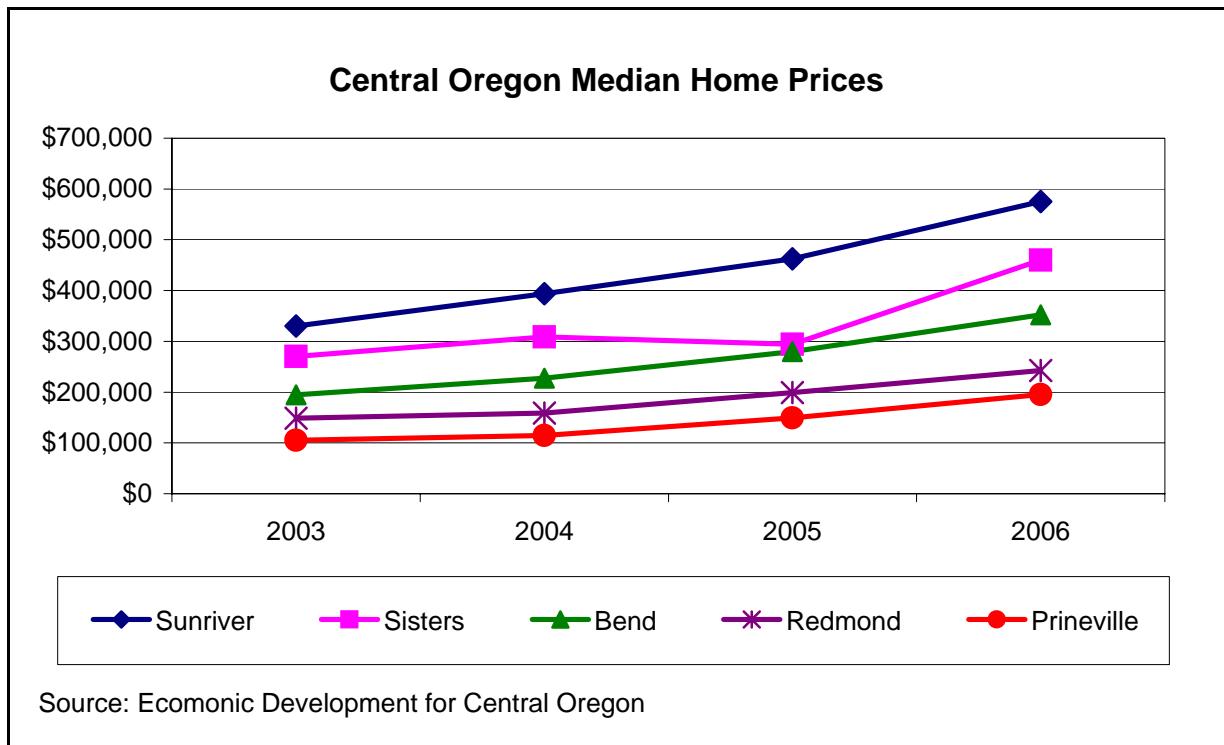
Note: Prior to 1998 net assessed value equaled real market value. Effective fiscal year 1998, with the implementation of Oregon Ballot Measure 50, net assessed value was reduced by approximately 15% and future increases are capped at 3% plus the value of new construction.



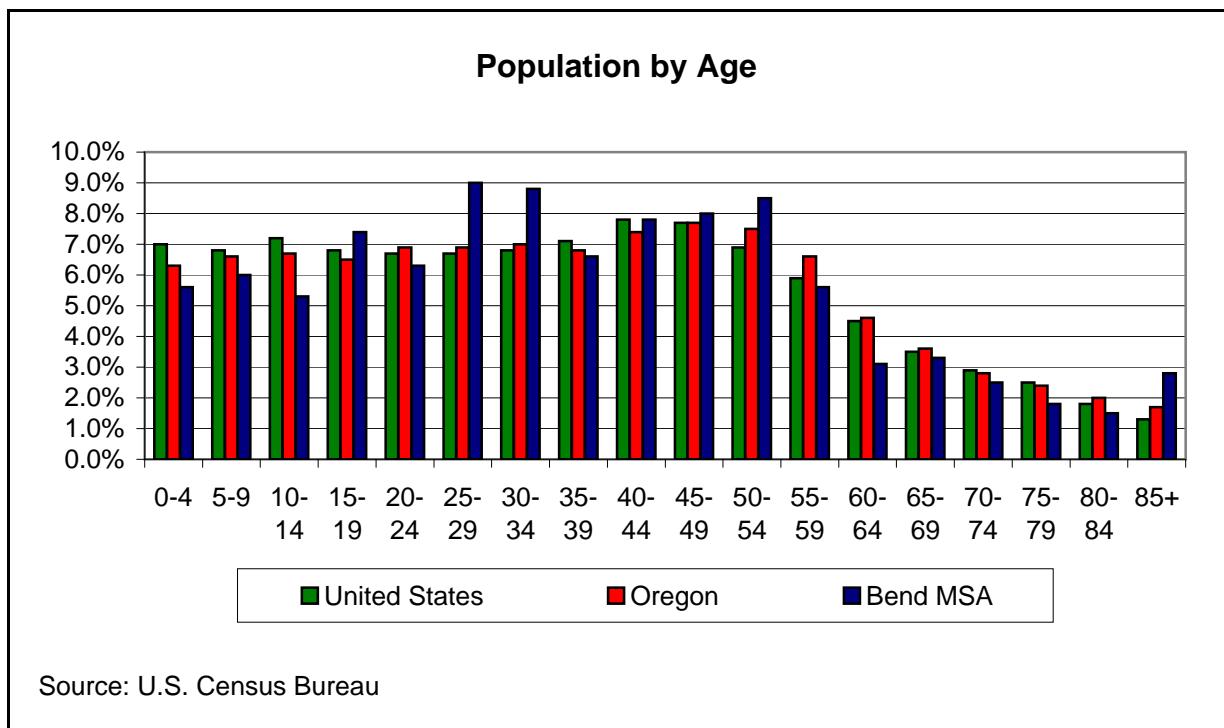
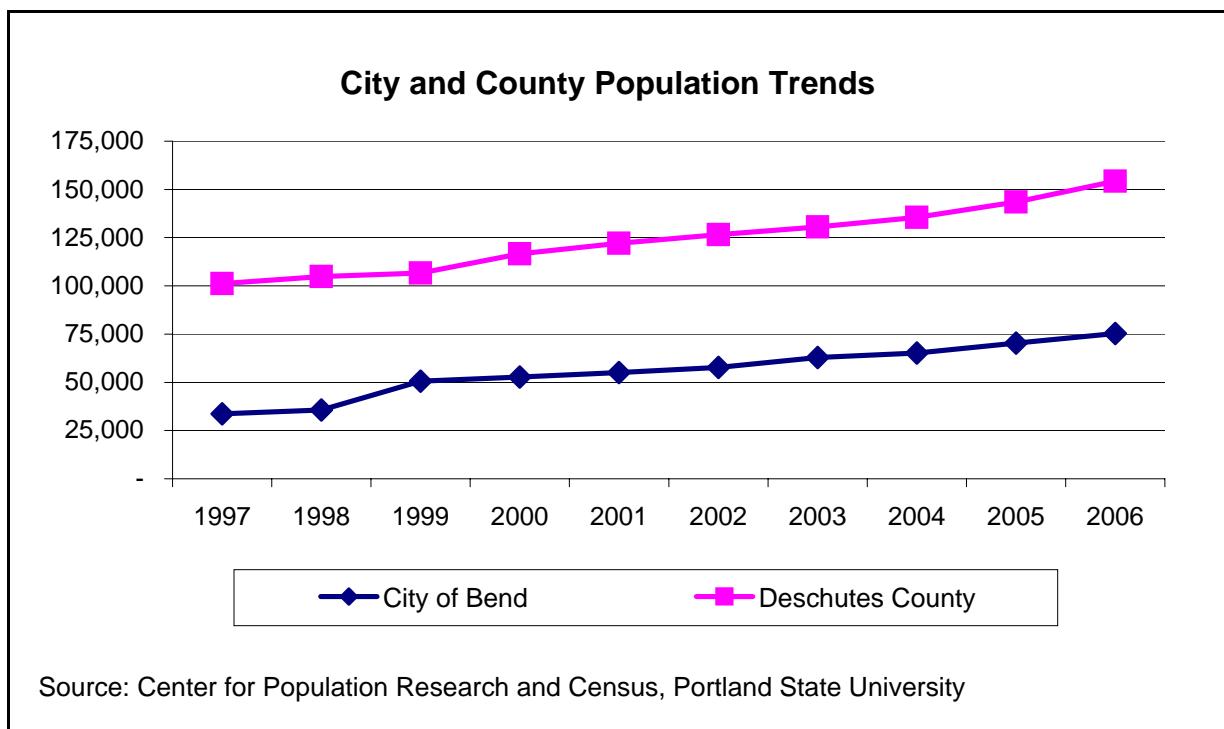
Statistical Information - Economic Comparisons



Statistical Information - Housing Comparisons



Statistical Information - Population Trends



City Government

Form of Government

The City of Bend was founded by a ballot measure in November 1904 and incorporated in 1905. Organized under a council/manager form of government, the City is served by a seven-member City Council, elected to terms of four years, who elect from among themselves a mayor for a term of two years. A full-time City Manager administers the affairs of the City for the City Council.

The City Council meets twice a month to conduct City business, exercising legislative, quasi-judicial and administrative powers. They vote on budgets, ordinances and resolutions (legislative), hear various appeals of administrative decisions (quasi-judicial), and provide direction to management staff (administrative).

The Mayor presides over Council meetings but, like the other Councilors, has only one vote on Council matters. In this respect, the council form of government places the duties and responsibilities of directing the City in the hands of a group of elected officials of equal rank and power. Municipal leaders are elected at large and are accountable to the voting public citywide.

Meetings

The City Council meets the first and third Wednesday of each month at 7:00 pm. Meetings are held in the Council Chambers in City Hall. If a Council meeting day falls on a legal holiday, the meeting will be held on the next regular business day. All City Council meetings are open to the public and are televised for greater citizen access. Additional meetings may be held as necessary and are advertised as to time, place and agenda prior to the meeting.

Council Agenda

On the Monday preceding each regularly scheduled City Council meeting, the City Council agenda is published in The Bulletin newspaper. The agenda can also be found on the City's webpage, www.ci.bend.or.us, providing a listing and summary of all matters to be discussed by the Council at the meeting. Ordinances and resolutions are listed by title and also include a summary.

The Process for Adopting Ordinances and Resolutions

During Council meetings, legislative business is addressed by passing an Ordinance (law) or Resolution. Reports and miscellaneous documents may also be presented for Council action.



A resolution states a policy or directs that an action be taken. It is not a binding legal restriction, rather, it announces to the public what the Council intends to happen.

An ordinance is a binding legislative act. It is often written by the department that oversees the issue being addressed and is reviewed by the City Attorney and the other department managers. The City Manager places the ordinance on the Council agenda to be discussed by the entire Council.

Proposed ordinances may be discussed by the Council and the public. After all testimony is heard, the Council may choose to either vote on the issue or table it for further discussion or more information. If an affirmative vote is taken, the ordinance will be placed on the next Council agenda for a second reading. Only if an ordinance is passed a second time, with four or more affirmative votes, will it be considered binding and become law.

Becoming A Law: The Final Step

After an ordinance is passed by the City Council, it goes to the Mayor to be signed. The original ordinance goes to the Recorder's office where it becomes a part of the City's permanent records.

Resolutions, including those that provide appropriations and annual tax levies or create local improvement districts and levy their assessments, as well as all emergency ordinances, take effect immediately upon passage or on any date within 30 days as specified in the ordinance. All other ordinances take effect 30 days after passage unless a later date is declared.

Minutes are taken of all formal City Council meetings. The minutes are kept in the Recorder's office where they are available for public inspection.

Initiative and Referendum

There is always opportunity for citizens to become involved in the decisions made by the City Council. Oregon was one of the first states to allow citizens to bring issues to a vote of the people through the initiative process, and Bend citizens can offer their opinion on pending Council actions through testimony and communication with decision-makers and by voting on referendums. Citizens can also create laws through these processes:

Before an ordinance becomes a law, it may be referred to a vote of the people through the referendum process. Any registered voter may do this by sponsoring a petition. A certain number of valid signatures must be gathered and verified within thirty days of the passage of the ordinance.

If an ordinance has already gone into effect, an initiative drive can be brought before the voters to repeal the ordinance. In this case, more time is allotted to gather signatures. However, more names are required for the petition to be valid.

The City Council may refer any proposed ordinance to the voters.

The Budget Process

The City of Bend's biennial budget process complies with Local Budget Law established by the State of Oregon. Oregon's Local Budget Law does two important things:

- ☒ Establishes standard procedures for preparing, presenting, and administering the budget
- ☒ Requires citizen involvement in the preparation of the budget and public disclosure of the budget before its formal adoption

To give the public ample opportunity to participate in the biennial budgeting process, Local Budget Law requires that a Budget Officer be appointed and a Budget Committee, consisting of citizens and members of the City Council be formed.

Preparing the Budget

The City Manager is appointed by the City Council as the Budget Officer for the City of Bend. Staff then prepares the biennial budget with the supervision of the City Manager, which ultimately results in a presentation of the Proposed Biennial Budget to the Budget Committee.

Budget Committee Approval of Proposed Budget

Notices are published in accordance with Local Budget Law. One to two weeks before the Budget Committee meetings begin, the City Manager distributes a copy of the proposed biennial budget document to each member of the Budget Committee. It is at this time that the proposed Budget is considered a public record and must be made available for public inspection. The Budget Message, which explains the Proposed Biennial Budget and significant changes in the City's financial position, is delivered at the time the Budget document is distributed. All Budget Committee meetings are open to the public, and citizens are given an opportunity to ask questions about or comment on the Proposed Budget. The Budget Committee may make additions or changes to the Proposed Budget that has been prepared by the Budget Officer, at which time the Committee will approve the document and forward it to the City Council for adoption. The Budget Committee also approves a rate of total ad valorem property taxes to be certified for collection.

Advertising and Holding Hearings

After the budget is approved by the Budget Committee, a Budget Summary and a "Notice of Budget Hearing" are published. A public hearing is then held by the City Council on the date specified in the public notice. The purpose of the hearing is to receive citizens' testimony on the biennial budget as approved by the Budget Committee.

City Council Adoption of the Budget

After the City Council considers the testimony given at the public hearing, they then adopt the budget. A resolution is prepared, approved by the City Council, and signed by the Mayor to (1) formally adopt the budget; (2) make appropriations; (3) levy tax; and (4) categorize tax. The adopted Budget is then filed and levy certified. A notice of levy and certification of tax is submitted to the Deschutes County Assessors Office.

Procedures for Amending the Adopted Budget

The City Council may approve additional appropriations for unforeseen circumstances and necessary expenditures which could not be reasonably estimated at the time the budget was adopted. Such circumstances include service level policy changes, catastrophic events or redirection of resources. Oregon Local Budget Law sets forth procedures to be followed to amend the budget as events occur after budget adoption. The procedure that must be followed is determined by the set of circumstances surrounding the amendment.

Budgets may be modified during the fiscal year by the use of appropriation transfers between legal categories or appropriation transfers from one fund to another. Such transfers must be authorized by official resolution or ordinance of the City Council. The resolution or ordinance must state the need for the transfer, the purpose of the authorized expenditures and the amount of the appropriation transferred.

Transfers of operating contingency appropriations which in aggregate during a fiscal year exceed 15% of the total appropriations of the fund may only be made after adoption of a supplemental budget prepared for that purpose. A supplemental budget less than 10% of the fund's original budget may be adopted at a regular meeting of the governing body. A supplemental budget greater than 10% of the fund's original budget requires public hearings, publication in newspapers and approval by the Council.

Local Budget Law provides for certain exceptions to the supplemental budget requirements. The following are common exceptions where a budget amendment may be made by the City Council after enactment of a resolution of ordinance:

- ☒ Award and expenditure of a grant for a specific purpose
- ☒ Expenditure of money refunded from purchase returns
- ☒ Expenditure of proceeds from sale of certain bonds
- ☒ Expenditure to pay debt service on certain bonds

**City of Bend
2007 – 2009 Budget Development Calendar**

The City's Biennial Budget development cycle begins in November of even-numbered years and concludes in June of odd-numbered years.

OCTOBER / NOVEMBER

- Budget Kick-off – the budget calendar, process, instructions, and manual for the 2007 – 2009 Biennial Budget are reviewed
- Support Services estimates for special projects are completed

MARCH

- Capital Improvement Plan draft submitted with schedules and project submittal forms
- Five Year Vehicle & Equipment Plans submitted by Departments
- Budget Officer reviews budget with Finance and departments

DECEMBER

- Expenditure estimates for 2006 – 2007 are entered and reviewed (with updates in March and May)
- Revenue projections for 2006 – 2007 and 2007 – 2009 are completed

APRIL

- Publish first & second Notice of Budget Committee Meeting
- Budget office updates 2007 – 2009 changes made by the Budget Officer
- 2007 – 2009 Budget Officer Proposed Budget distributed to Budget Committee and made available for public review

JANUARY

- 2007 – 2009 Personal Services budgets are completed
- 2007 – 2009 Overhead, Interfund Transfers, and Debt Service expenditures completed

MAY

- Budget Committee deliberates; receives public comments, and approves the Biennial Budget

FEBRUARY

- Budget office develops and distributes Billable Rates
- Memorandums of Understanding (MOU's) among departments completed
- 2007 – 2009 appropriations and expenditures reviewed and updated

JUNE / JULY

- Notice of Budget Hearing and summary is published
- City Council holds a Public Hearing and adopts the 2007 – 2009 Biennial Budget
- The 2007 – 2009 Biennial Budget goes into effect July 1, 2007

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Fiscal Policies

The City of Bend has an important responsibility to its citizens to carefully account for public funds, wisely manage municipal finances, and plan for the adequate funding of services and facilities desired and needed by the public. The goals of Bend's fiscal policies are as follows:

- ☒ Enhance City Council's policy-making ability by providing accurate information on program and operating costs.
- ☒ Protect and enhance the City's credit rating.
- ☒ Assist sound management of City government by providing accurate and timely information on current and anticipated financial conditions.
- ☒ Provide sound principles to guide important decisions of the Council and management which have significant fiscal impact.
- ☒ Employ revenue policies which prevent undue or unbalanced reliance on any one source, distribute the cost of municipal services fairly and provide adequate funds to operate desired programs.
- ☒ Provide and maintain essential public facilities, utilities, and capital equipment.
- ☒ Ensure that all surplus cash is prudently invested in accordance with the investment policy adopted by the Council to protect City funds and realize a reasonable rate of return.

Revenue Policy

- ☒ A diversified and stable revenue system will be maintained to shelter the government from short-run fluctuations in any one revenue source.
- ☒ One-time revenues will be used only for one-time expenditures. The City will avoid using temporary revenues to fund mainstream services.
- ☒ All revenue forecasts shall be conservative.
- ☒ All City funds shall be safely invested to provide a sufficient level of liquidity to meet cash flow needs and to provide the maximum yield possible in that order. One hundred percent of all idle cash will be continuously invested.
- ☒ The City will maximize utilization of user charges in lieu of property taxes for services that can be individually identified and where the costs are directly related to the level of service. User fees will be reviewed each year to ensure that related costs are recovered in accordance with City Council policy.

Operating Budget Policy

- ☒ Oregon budget law requires each local government to prepare a balanced budget and Oregon Administrative Rules state: 1) the budget must be constructed in such a manner that the total resources in a fund equal the total of expenditures and requirements for that fund, and 2) the total of all resources of the district must equal the total of all expenditures and all requirements for the district.
- ☒ Monthly reports comparing actual to budgeted expenditures will be prepared by the Administrative and Financial Services Department and be distributed to the City Manager.
- ☒ Departmental objectives will be integrated into the City's annual budget and monthly departmental reports.
- ☒ Before the City undertakes any agreements that create fixed costs or ongoing operational expenses, both operating and capital, the implications of such agreements will be fully determined for current and future years.
- ☒ All non-salary benefits, such as social security, pension, and insurance, will be estimated and their impact on future budgets assessed annually.
- ☒ Cost analysis of salary increases will include the effect of increases on the City's share of related fringe benefits.
- ☒ The City will submit the Adopted Budget Document to obtain the Award for Distinguished Budget Presentation from the Government Finance Officer's Association (GFOA) for each budget cycle.
- ☒ The operating budget will be constrained to the total amount approved by the Budget Committee and adopted by the City Council.

Budgetary Monitoring and Control Procedures

- ☒ The “level” at which the budget is adopted by City Council resolution sets the maximum dollar amount legally available for spending. There are two ways in which the City of Bend controls and monitors the budget:
 1. Legal level of budgetary control: The City Council shall adopt the budget at the fund or departmental level (if a fund contains more than one department, such as the General Fund) as a total dollar amount for all appropriations except contingency, UEFB and reserves, which shall be stated separately. The full time equivalent (FTE) for each operating fund or department shall be brought before City Council for adoption with the budget, and any changes mid-budget cycle shall also be authorized by the City Council. Expenditures anticipated to be in excess of the adopted legal level shall be brought before the City Council in the form of a resolution that, upon adoption, will formally adjust the budget.

2. Administrative level of budgetary control: The level of administrative budgetary control shall be at the category level and program or divisional level. Additionally, the Budget Officer may give authorization to mandate this level of control down to any line item level. Expenditures anticipated to be in excess of these levels are to be formally requested of the City Manager/Budget Officer in writing for an adjustment prior to encumbering expenditures. Any of the administrative adjustments that exceed \$100,000 shall be reported to the City Council.

Capital Improvement Policy

- ☒ System development charges (SDC's) will be used for infrastructure capacity expansion and improvements including in-house engineering and design.
- ☒ Future operating costs associated with new capital improvements will be projected and included in the operating budget forecast.
- ☒ The City will determine and use the most effective and efficient method for financing all new capital projects.
- ☒ Special funds dedicated for capital improvements will be segregated in the accounting system and used only for the intended capital purposes.

Accounting Policy

- ☒ The City will maintain high standards of accounting. Generally Accepted Accounting Principles (GAAP) will be used in accordance with the standards developed by the Governmental Accounting Standards Board and endorsed by the Government Finance Officer's Association (GFOA).
- ☒ An independent audit will be performed annually by a public accounting firm who will then issue an official opinion on the Comprehensive Annual Financial Report (CAFR) and a management letter detailing areas that need improvement.
- ☒ Full disclosure will be provided in the financial statements and bond representations.
- ☒ Financial systems will be maintained to monitor expenditures and revenues on a monthly basis, with thorough analysis.
- ☒ The accounting system will provide monthly information about cash position and investment performance.
- ☒ The City will annually submit the CAFR to obtain the Certificate of Achievement for Excellence in Financial Reporting from GFOA.

Debt Policy

- ☒ Capital projects financed through bond proceeds shall be financed for a period not to exceed the useful life of the project.
- ☒ Long-term borrowing will be confined to capital improvements too large to be financed from current available resources.
- ☒ Issuance of Bancroft Bonds, secured by the benefited properties, will be pursued to finance local improvement projects and repay interim financing approved by the City Council.
- ☒ The City will use short-term promissory notes as needed, to provide interim funds for the construction of local improvements approved by the City Council.

Reserve Policy

- ☒ The City will maintain an unallocated fund balance or retained earnings equal or greater than two months of general operating expenditures or expenses. This reserve will be calculated based on the adopted annual operating budget of the City. These funds will be used to avoid cash-flow interruptions, generate interest income, reduce need for short-term borrowing, and assist in maintaining an investment grade bond rating capacity.

Fund Accounting

For accounting purposes, a state or local government is not treated as a single, integral entity. Rather, a government is viewed as a collection of smaller, separate businesses known as 'funds'. A fund is a fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities and expenditures, which are segregated for specific activities and objectives.

All of the funds used by a government must be classified into three types of activities, and further delineated into one of seven fund types:

Governmental Funds (Governmental Activities)

1. General Fund
2. Special Revenue
3. Debt Service
4. Capital Projects

Proprietary Funds (Business-Type Activities)

5. Enterprise
6. Internal Service

Fiduciary Funds (Fiduciary Activities)

7. Fiduciary

Governmental Funds - Governmental Activities

Many government services are funded through taxes and intergovernmental revenues, which are often called non-exchange revenues because there is not normally a direct relationship between the cost of the service provided and the amounts being paid by the individual taxpayer. When a service is largely funded through non-exchange revenues it is called a governmental activity. The accounting for governmental activities focuses on current available resources and the near-term demands upon them rather than on net income.

General Fund

The City of Bend's General Fund primarily accounts for police and municipal court operations and the allocation of general discretionary revenues such as taxes and intergovernmental revenues to other funds that rely on those discretionary revenues. The General Fund also accounts for other general services not accounted for within another fund. The principal sources of revenue include property taxes, franchise fees, intergovernmental revenues, transient room taxes and fines.

Special Revenue Funds

The Special Revenue fund type is used when certain revenues have been earmarked or are legally restricted for specific purposes.

Fire/EMS Fund

Activities within this fund include fire suppression, fire prevention and education, fire investigation services and emergency medical services. Revenues earmarked for Fire/EMS operations include allocation of General Fund discretionary revenues and property taxes from the Deschutes County Rural Fire Protection District #2 as the City partners with the district to provide fire protection in the district's boundaries. Revenues also include billings for ambulance and emergency medical services.

Building Fund

Activities within the Building Fund include inspection, building and code compliance. The principal sources of revenue for this fund are permit fees and charges for services.

Planning Fund

This fund is used to account for the expenditures of the City's Planning Department which provides current and long-range planning services. Funding for this department is provided through planning fees.

Street Operations Fund

The Street Operations Fund provides the accounting of all street maintenance related activities of the City including street overlay, snow removal and right-of-way maintenance. The funding sources include state highway gas tax, grants and allocation of general discretionary revenues from the General Fund

Public Transit Operations Fund

This fund accounts for the City's public transit operations. The Bend Area Transit (BAT) is a fixed route system and the Dial-A-Ride program provides transportation for the senior and disabled citizens of Bend. Primary funding sources include Federal Transit Administration grants, allocation of General Fund discretionary revenues and sales of bus tickets and passes.

System Development Charges (SDC) Fund

The SDC Fund provides the accounting for system development charges restricted for transportation, water, and water reclamation capital projects. The use of the SDCs is shown as a transfer out to the Transportation Construction Fund, the Water and Water Reclamation Funds respectively.

Community Development Block Grant (CDBG) Fund

CDBG funds are allocated annually to the City from the US Department of Housing and Urban Development (HUD). This fund is used to account for the receipt and distribution of those funds in accordance with an action plan approved by HUD.

Special Revenue Funds - continued

Affordable Housing Fund

This fund accounts for the City's Affordable Housing Program, which is funded by an affordable housing fee assessed on building permit valuation. The affordable housing fee was adopted through City ordinance and earmarked for promotion of and assistance with affordable housing developments.

Tourism Fund

Oregon Revised Statutes requires a portion of transient room taxes to be dedicated to tourism promotion. This fund accounts for the collection and use of that portion of transient room taxes. The City partners with the Visitors Convention Bureau for tourism promotion efforts.

Downtown Economic Improvement District (EID) Fund

An EID was created at the request of The Bend Downtowners Association to provide a funding program for the maintenance and beautification of downtown Bend. Assessments are collected from properties within the Downtown EID and passed through to the Bend Downtowners for program expenditures.

Debt Service Funds

This fund type accounts for the accumulation of resources for the payment of debt principal and interest. The use of Debt Service Funds is necessary only if required by law or governmental accounting standards. The City maintains only the following debt service funds which are determined to be required or necessary for fiscal management.

Fire Station Debt Service Fund

This fund accounts for the debt service associated with debt issued in partnership with the Deschutes County Rural Fire Protection District #2 to finance construction of four fire stations and the fire administration facility. The principal source of revenue is payment from the district.

Local Improvement District (LID) Debt Service Fund

This fund accounts for the debt service associated with Special Assessment Debt issued under the Bancroft Bonding Act. Special Assessment debt is issued to finance LID improvements that benefit properties within the LID. Properties benefited are assessed for the improvements and may repay the assessment over a term of 10 years. The principal source of revenue for the repayment of debt is assessment loan collections from the property owners.

Bend Urban Renewal Agency (BURA) - Downtown Debt Service Fund

This fund accounts for the debt service associated with the tax increment debt issued to finance projects in the downtown urban renewal area. The principal source of revenue is property taxes on new growth or assessed value increment in the downtown urban renewal area.

Debt Service Funds - continued

Bend Urban Renewal Agency (BURA) – Juniper Ridge Debt Service Fund

This fund accounts for the debt service associated with debt issued for the Juniper Ridge urban renewal area construction projects. The principal source of revenue to pay the debt comes from property taxes on new growth or assessed value increment within the Juniper Ridge urban renewal area.

PERS Debt Service Fund

This fund accounts for the debt service on bonds issued to payoff a portion of the City's unfunded pension liability with the Oregon Public Employees Retirement System.

Capital Project Funds

This fund type accounts for the construction of major capital facilities. The use of Capital Project Funds is necessary only if required by law or governmental accounting standards to provide for proper management of resources. The City maintains only the following capital project funds which are determined to be required or necessary for fiscal management.

Transportation Construction Fund

This fund is a new fund established to account for the construction of transportation improvements in the City's Capital Improvement Program. Funding comes from Transportation SDCs, water and water reclamation franchise fees, grants and contributions.

Accessibility Construction Fund

This fund accounts for accessibility related improvements to sidewalks, curbs, parking stalls and bus stops. General Fund discretionary revenues are used to fund for these improvements.

Local Improvement District (LID) Construction Fund

This fund accounts for the construction of infrastructure that benefits properties within an LID. The most common improvements constructed are local sewerlines to allow properties on septic systems to connect to the City's sewer system. These LID projects are financed through Bancroft bonds and benefited properties are assessed to repay the bonds.

BURA - Downtown Construction Fund

This fund accounts for construction projects related to the Downtown Urban Renewal Area of the Bend Urban Renewal Agency. As required by law, funding for this activity is derived through debt financing.

BURA - Juniper Ridge Construction Fund

This fund accounts for construction projects related to development of the Juniper Ridge Urban Renewal Area. Funding for this activity is derived through debt financing and property sales.

Proprietary Funds – Business-Type Activities

Certain government services are operated like for-profit businesses and are funded through user charges for which the cost to the user is proportionate to the benefit received by the user. The emphasis on these services is on net income. There are two types of proprietary funds, Enterprise Funds and Internal Service Funds.

Enterprise Funds

Enterprise funds are used to account for operations that provide services to the citizens of Bend and are funded and operated in a manner similar to private enterprises.

Water Fund

This fund accounts for the operation of the City's water utility. The principal source of revenue is water rates charged to users. Expenditures are for the administration, maintenance, improvement and expansion of the water system. Capital expenditures are funded by revenue bonds and Water System Development Charges.

Water Reclamation Fund

This fund accounts for the operation of the City's wastewater utility. The principal source of revenue is wastewater rates charged to users. Expenditures are for administration, maintenance, improvement and expansion of the water reclamation system. Capital expenditures are funded by revenue bonds and Water Reclamation System Development Charges.

Stormwater Fund

This fund accounts for the new surface water utility. Start-up costs for this operation were funded by General Fund discretionary revenues. A stormwater fee has been implemented to fund on-going operation of this utility.

Cemetery Fund

This fund accounts for the operation of the Pilot Butte cemetery, which is City owned and operated. The principal sources of revenue are burial and lot fees and permanent maintenance fees. Expenditures are for the operation of the cemetery and capital improvements.

Airport Fund

This fund accounts for the operation of the Bend municipal airport. The principal sources of operating revenue are hangar and ground leases. Expenditures are for the administration, maintenance and improvement of the airport facilities. Capital expenditures are funded mainly by Federal Aviation Administration grants.

Downtown Parking Fund

This fund accounts for the downtown parking program and the operation of the Centennial Parking Plaza. The principal sources of revenue are parking permits, rental revenues and parking violation fines. Expenditures are for administration of parking violations and maintenance of the parking lots and parking structure. Capital improvements are funded by Parking-In-Lieu fees.

Internal Service Fund

Internal Service Funds are generally used to account for the goods and services provided by one City department to other departments or agencies of the City. Goods and services are provided on a cost-reimbursement basis. The City maintains one Internal Service Fund with the following divisions:

Garage Division

This division accounts for the maintenance and service of all City vehicles and heavy equipment, excluding the police department fleet. Revenue is generated by charges to the departments receiving service.

Engineering Division

The Engineering Division accounts for the City's Engineering department which provides private development engineering services, transportation engineering and Capital Improvement Program engineering services. Revenue is generated by user charges to other funds and private developers receiving service.

Public Works Administration Division

This division accounts for public works management and administration support services including laboratory services provided to the City's public works operations. Revenue is generated from overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Community Development Administration Division

This division accounts for the management and administrative support services provided to the City's Building and Planning departments and the Bend Metropolitan Planning Organization. This division also accounts for the Accessibility program administered by the City's Accessibility Manager. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Economic Development Administration Division

This division accounts for the management and administration support services provided to the City's Economic Development functions which include the airport, downtown parking, Community Development Block Grant and Affordable Housing programs and the Bend Urban Renewal Agency. This division also provides real estate management and real estate purchase and disposition services to the City. Revenues are generated from direct billings and overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Administrative and Financial Services Division

This division accounts for the operations of the City Council, City Manager's Office, Communications, Human Resources and the Finance department. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Internal Service Fund - continued

Information Technology Division

This division accounts for the operation of the City's Information Technology department which manages the City's computer hardware and software and phone systems. Revenues are generated from direct billings for special projects and overhead allocation through the City's Cost Allocation Plan to the departments or funds receiving service.

Facilities Management Division

This division accounts for the facilities personnel and the operation and maintenance of the following City owned or leased buildings: City Hall and Wall Street Plaza, Bond and Franklin Annexes, Public Works buildings, the Police facility and the transit facility to be constructed. Revenues are generated from rent charges developed through the City's Cost Allocation Plan to the departments occupying the buildings.

Risk Management Division

This division accounts for the City's various commercial insurance programs and the accumulation of reserves for catastrophic losses. Revenues are generated from overhead allocation through the City's Cost Allocation Plan to all funds of the City.

Fiduciary Funds – Fiduciary Activities

Assets held in a trustee capacity for others and not used to support the City's programs qualify as fiduciary assets. The City has only one fiduciary fund, described below, which does not require budget appropriations and therefore is not included in the budget document.

Agency Fund

The Agency Fund accounts for various monies received on behalf of third parties. Agency activity is custodial in nature and does not involve the measurement of results of operations.

Basis of Budgeting

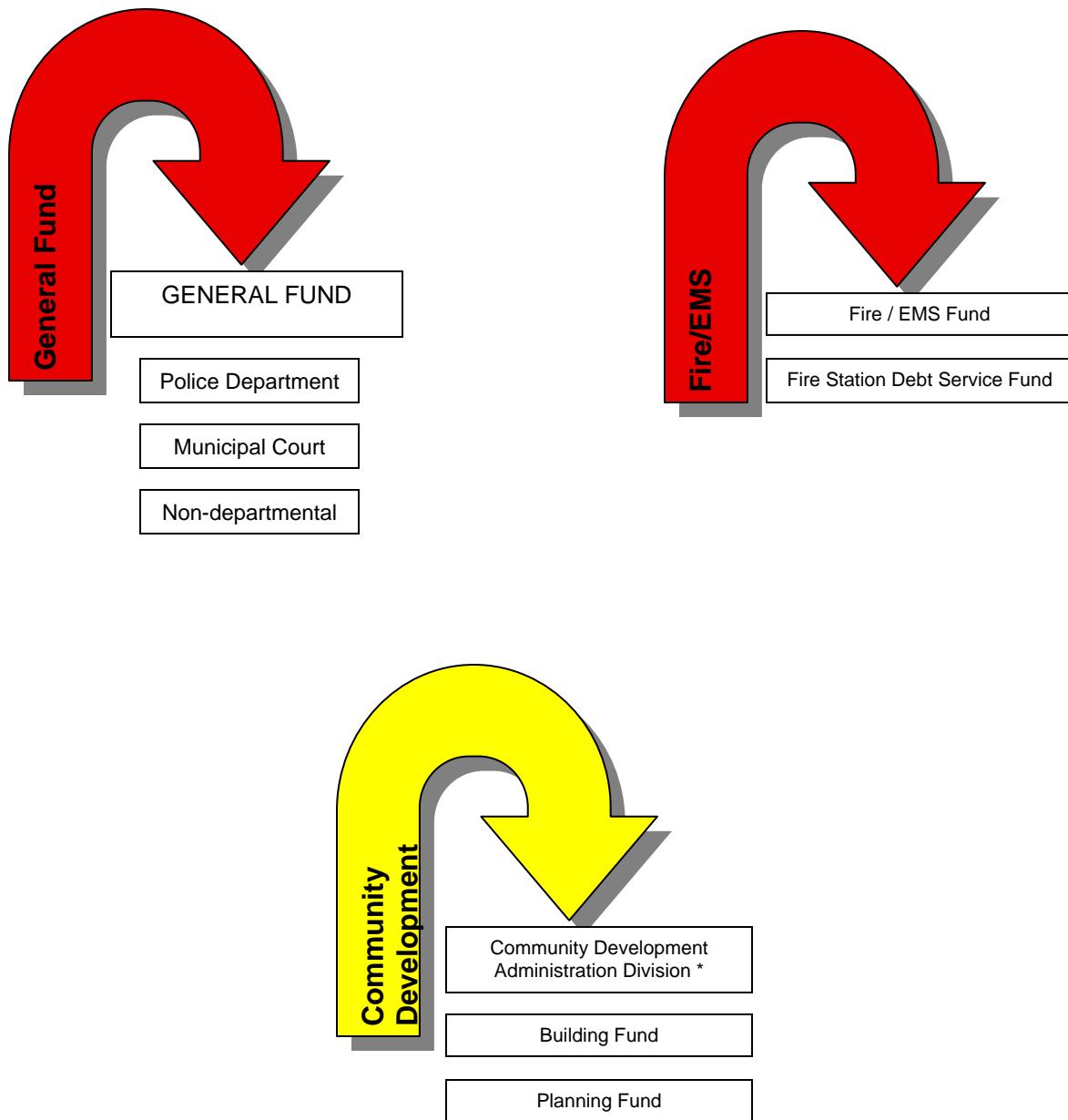
The City maintains accounting records on a budget basis as well as on a Generally Accepted Accounting Principles (GAAP) basis. For financial reporting purposes, governmental funds use the modified accrual basis of accounting where revenues are recognized when they are both measurable and available and expenditures are recognized when incurred. Proprietary funds use the full accrual basis of accounting where revenues are recorded when earned and expenses are recorded when the incurred.

Budgets for all City funds are prepared on a modified accrual basis consistent with GAAP.

The City maintains its accounting records on the budget basis (modified accrual basis) throughout the year and makes adjustments at year-end for financial reporting to reflect GAAP basis as needed. Examples of GAAP basis adjustments include:

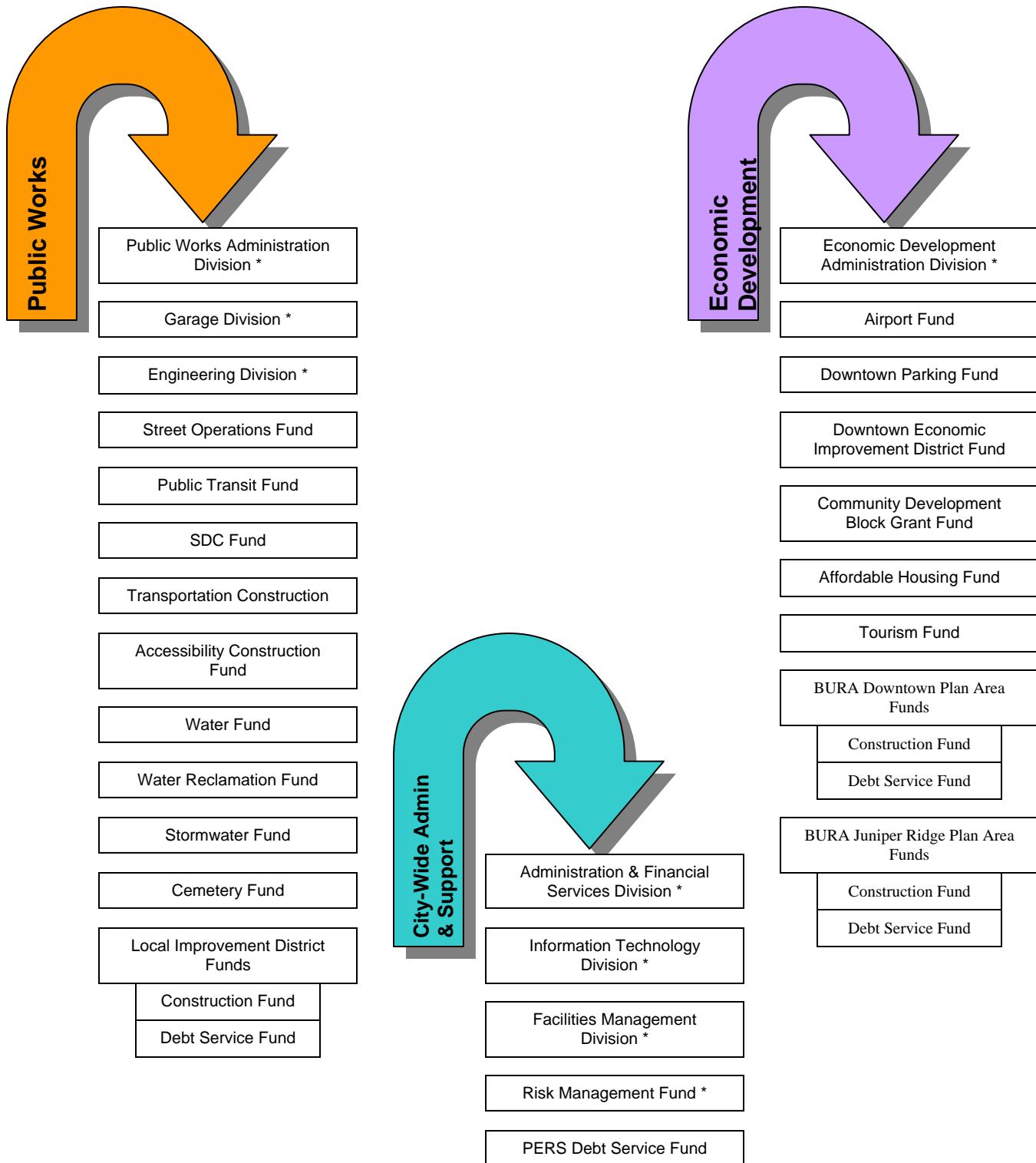
- o Acquisition of capital assets or construction costs which are considered current expenditures under Oregon Local Budget Law but are reported as capital assets and depreciated over the life of the assets under GAAP;
- o Proceeds of bonds issued and debt principal payments made are considered budgetary resources and expenditures but are reported under GAAP as a change in liability.
- o Amortization and non-cash transactions are other examples of transactions that are not reported under the budget basis but are reported in GAAP-basis financial reporting.

Budget Organization



* Division of Internal Service Fund

Budget Organization



* Division of Internal Service Fund

Bend 2030 Visioning Project

Bend 2030 is a community-driven long-range plan involving the City of Bend and other key stakeholders, including local governments, businesses, civic organizations, and community groups. In June 2006, participants in the community-wide visioning process presented the residents of Bend with the Bend 2030 Vision, intended to guide growth and development of our city over the next 25 years. The document was extensive, including a comprehensive vision statement that foresees Bend as a “vibrant, dynamic and beautiful city” in the year 2030. The vision statement categorized the community’s most important goals into six focus areas:

Well-Planned City	Safe, Healthy People
Vibrant Economy	Strong Community
Quality Environment	Creative, Learning Culture



Within each focus area, the vision offered more than a dozen Key Vision Elements that articulated detailed aspirations about what Bend would look like and be in the future. The City is a lead partner 90 action items, which represents 33% of the 276 total action items included in the vision. Thirty-eight of the City's assignments are to be addressed within one year. Of the 38 items, 82% show progress and two have been completed. Highlights of projects completed or in-progress are:

- Industrial and Commercial Land Study
- Smart Control Landscape Program- Phase I
- Residential Land Study/UGB Expansion
- Reed Market Concept Plan
- Transportation Systems Plan

The following pages include the Bend 2030 Action Plan Matrix, with status updates for the City's 38 action items to be completed within one year.

Bend 2030 Action Plan
City of Bend Assignments as Lead Partners - to be addressed within one year

Strategy*	Title	Action Item Description	Department	Status
(* refer to the strategy legend on the last page of the action plan)				
WPC 5.1	Growth Targets Monitoring & Benchmarks	Establish and adopt Monitoring Program and Benchmarks to measure growth targets for all elements of this strategy, including public schools and services.	Community Development	In Progress
WPC 4.2	Population, Employment and Housing Forecasts	Develop, monitor, and update as necessary, population, employment and housing forecasts for the city - approximately every 5 years.	Community Development	In Progress
WPC 2.1	Collaborative Stakeholder Liaison Meetings	Conduct regular collaborative liaison meetings between the city, partnering agencies, and local stakeholders to assure that the partners are engaged in supporting and implementing the Bend 2030 Vision. Regular interagency liaison meetings will allow information exchange, identification of issues, and coordination of planning processes and plans.	City Manager's Office	In Progress
WPC 12.1	Third Street Redevelopment	Adopt zoning that allows higher density, mixed use, transit; and determine development costs. (ULTRA-type process). <i>(See also "Use of Land for Transportation Alternatives", City of Bend, 2003)</i>	Community Development	In Progress
WPC 11.1	Mixed-Use Code for Gathering Places	Amend the Bend General Plan and Development Code to establish a mixed use code that will support current and future neighborhood gathering places.	Community Development	In Progress
WPC 10.4	Historic Design Review Committee	Establish a historic design review committee for preserving the downtown Bend character.	Community Development	Not Started
WPC 10.3	Downtown Connectivity	Enhance the connectivity to downtown through the Franklin and Greenwood corridors	Economic Development	In Progress
WPC 10.2	Central Business District Expansion	Identify and adopt an expansion plan for the CBD to include immediate surrounding areas of current zone	Economic Development	In Progress
WPC 10.1	Downtown Redevelopment	Identify projects within the Central Business District to expend the remaining Bend Urban Renewal Area (BURA) funds	Economic Development	In Progress

Bend 2030 Action Plan
continued

Strategy	Title	Action Item Description	Department	Status
VE9.9	Infrastructure for Alternative Transportation	Work to establish infrastructure that supports sustainable, alternative modes of transportation	Public Works	In Progress
VE9.5	Murphy Road Extension Plan	Support the Murphy road extension plan and implementation.	Public Works	In Progress
VE9.4	Reed Market Road Concept Plan	Support the Reed Market conceptual plan and bring the project to fruition.	Public Works	In Progress
VE 9.8	Bend Airport Development & Expansion	Continue expansion / development of the Bend airport.	Economic Development	In Progress
VE 9.6	Residential Lands Study Transportation Planning	Continue transportation planning as part of the Residential Lands Study.	Community Development	In Progress
VE 9.2	Transit Planning Integration	Support the vertical integration of the transit planning and implementation work being done by COACT, the Bend MPO, and BAT and ODOT	Public Works	In Progress
VE 9.1	Bend Area Transit Expansion	Support the expansion of Bend Area Transit (BAT) and integrate with Commute Options and other multi-modal programs	City Manager's Office	In Progress
VE 6.3	Coordinated Industrial Recruitment	Coordinate recruitment strategy for targeted industries with industrial developers.	Economic Development	In Progress
VE 6.2	Targeted Sector Strategies	Complete detailed strategy for each targeted industrial sector.	Economic Development	In Progress
VE 3.3	Affordable Housing Annual Review	Conduct annual review of affordable housing targets, supplies, related benchmarks and indicators.	Economic Development	In Progress
VE 3.2	Affordable Housing and Job Recruitment	Assure that adequate affordable housing is available as part of job recruitment efforts.	Economic Development	Need More Information
VE 3.1	Affordable Housing Type Targets	Utilize specific housing type targets in the General Plan and Development Code to fill affordable housing needs. Include monitoring and adaptive management programs on an annual basis.	Economic Development	In Progress

Bend 2030 Action Plan
continued

Strategy	Title	Action Item Description	Department	Status
VE 2.1	Industrial Lands Prioritization	Prioritize land uses at Juniper Ridge for industries identified through the sector targeting process (study currently underway).	Economic Development	In Progress
VE 16.1	Location and Support of Sustainable Energy Companies	Ensure that City of Bend makes a full commitment to becoming a cutting edge hub for the location and support of sustainable energy companies.	Economic Development	Not Started
VE 10.1	Industrial and Commercial Lands Inventory	Update inventory totals of available industrial and commercial land within the city limits that will establish a baseline for newly required acreage in the urban growth boundary expansion.	Economic Development	Completed
SHP 11.2	Accessible Bend 2030	Incorporate a multi-cultural component, including Spanish language translation and American Sign Language in Bend 2030 annual events.	City Manager's Office	Not Started
SHP 1.8	Resident Evacuation Plans	Develop evacuation plans and identify resources to establish efficient and effective exit routes for residents.	Public Works, Fire, Police	In Progress
SHP 1.6	Standard Emergency Operation Procedures	Establish standard operating procedures for Emergency Operation Center (EOC) and Standardized Emergency Management Systems (SEMS).	Public Works, Fire, Police	In Progress
SHP 1.12	Emergency Operations Center Training	Conduct training programs for Emergency Operations Center personnel, including tabletop exercises.	Fire	In Progress
SC 2.4	Bend 2030 Funding	Develop a funding strategy to ensure the success for the Bend 2030 to include staff support provided by the City of Bend.	City Manager's Office	In Progress
SC 2.3	Bend 2030 Mission and Budget	Identify core functions, activities, annual work plan and annual budget. Funding to include personnel, materials and services with a sharp eye to neutrality.	City Manager's Office	In Progress
SC 2.2	Bend 2030 Structure	Establish a Board of Directors and bylaws that include representation from the 2030 Steering Committee, Vision Task force, Lead Partners, Supporting Partners and general citizens.	City Manager's Office	Completed
SC 2.1	Vision Coordination and Monitoring	Create a non-profit entity to coordinate and monitor ongoing implementation of the Vision.	City Manager's Office	In Progress

Bend 2030 Action Plan
continued

Strategy	Title	Action Item Description	Department	Status
SC 11.3	Community Relations Commission	Implement Community Relations Commission adopted in May 2006 to examine current diversity issues beginning with specific to accessibility .	City Manager's Office	Not Started
SC 1.2	Public Awareness	Develop plan to raise public awareness and keep vision statements current in community discussions, i.e., employee trainings, elected official briefings, non-profit board discussions, and community reporting.	City Manager's Office	In Progress
SC 1.1	Support for Bend 2030 Partners	Support all partners in incorporating Bend Vision 2030 actions in their strategic plans, annual work plans and budgets.	City Manager's Office	In Progress
QE 6.2	'Smart Controller' Landscape Irrigation Program	Create an intensive market transformation program to ultimately require installation and ongoing use of third party certified smart controllers and related technology. May require municipal code, CC&R or other regulation and enforcement processes to include contractor and homeowner training classes and related stakeholder education.	Public Works	In Progress
QE 3.7	Mirror Pond Vision	Create a City Council appointed Community Task Force to facilitate a near term community vision for Mirror Pond, using technical advisory committee findings.	Public Works	In Progress
QE 11.2	Bicycle & Pedestrian Systems Plan Adoption	Bicycle & Pedestrian Systems Plan Adoption. Adopt and Implement the Bend Urban Area Bicycle and Pedestrian Systems Plan dated August 2006.	Public Works	In Progress

Strategy Legend	Focus Area	Total	% of Total
WPC	Well Planned City	38	-
VE	Vibrant Economy	31	82%
SHP	Safe, Healthy People	2	5%
SC	Strong Community	4	11%
QE	Quality Environment	1	3%

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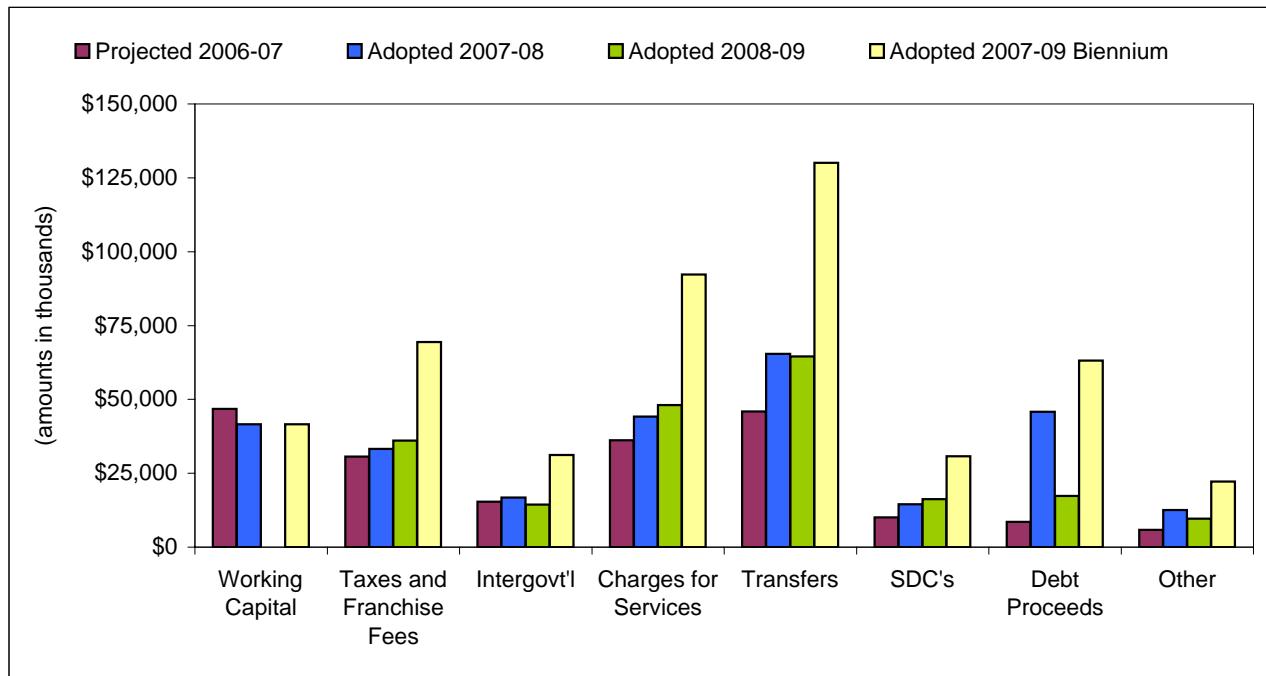
City of Bend, Oregon
2007-2009 Biennial Budget

**2007-2009 Adopted Biennial Budget
Summary by Department/Function**

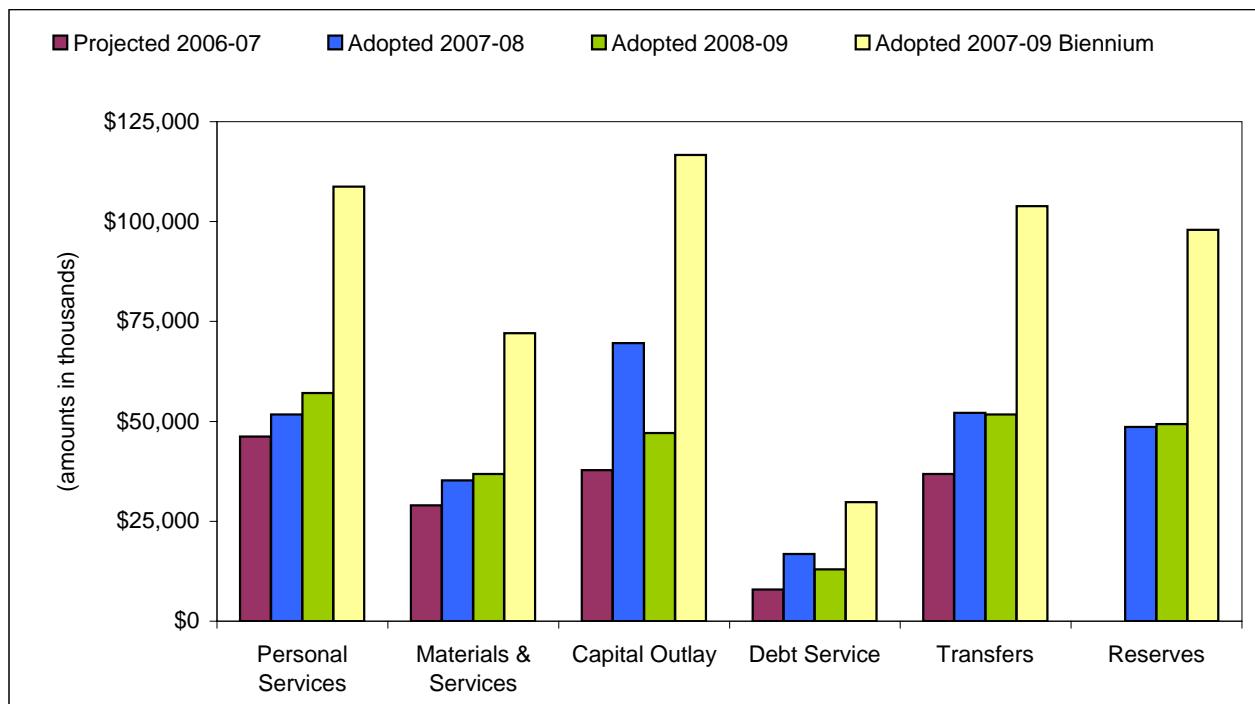
	General Fund	Public Safety	Community Development	Public Works	Economic Development	City-Wide Administration and Support	2007-09 Total City
	(excluding Police and Municipal Court)	(Police, Municipal Court, and Fire)					
RESOURCES							
Beginning fund balance	\$ 8,468,400	\$ 2,480,500	\$ 3,476,900	\$ 8,920,500	\$ 8,031,700	\$ 10,158,000	\$ 41,536,000
Property taxes	40,490,200	-	-	-	6,093,200	-	46,583,400
Transient room taxes	5,535,800	-	-	-	2,356,700	-	7,892,500
Franchise fees	12,248,700	-	-	2,649,400	-	-	14,898,100
Intergovernmental revenues	3,470,000	5,350,100	95,900	11,800,800	6,947,200	3,500,000	31,164,000
Licenses and permits	423,200	89,300	10,689,800	616,500	-	-	11,818,800
Charges for services	-	4,436,400	10,220,900	55,188,300	6,600,500	1,272,100	77,718,200
System improvement fees	-	-	-	30,437,300	300,000	-	30,737,300
Fines and forfeitures	-	2,816,700	-	-	-	-	2,816,700
Assessments	-	-	-	-	200,000	-	200,000
Investment income	629,900	81,780	215,600	1,444,800	1,066,160	703,600	4,141,840
Loan repayments	-	-	-	435,000	50,000	-	485,000
Contributions	-	-	-	-	620,000	-	620,000
Miscellaneous	31,300	39,100	5,400	337,600	3,800	64,000	481,200
Sale of capital assets	485,000	-	-	420,000	10,376,000	5,500,000	16,781,000
Short-term note payable	-	-	-	-	1,000,000	-	1,000,000
Issuance of long-term debt	-	200,000	-	53,650,500	7,650,000	-	61,500,500
Interfund activity:							
General fund subsidy	-	19,255,400	868,100	10,526,400	350,000	438,800	31,438,700
General fund revenues allocated to Police	(34,851,511)	34,851,511	-	-	-	-	-
Interfund charges & fees	175,000	747,700	2,554,200	51,176,400	1,183,000	42,895,700	98,732,000
TOTAL RESOURCES	\$ 37,105,989	\$ 70,348,491	\$ 28,126,800	\$ 227,603,500	\$ 52,828,260	\$ 64,532,200	\$ 480,545,240
REQUIREMENTS							
Personal services	\$ -	\$ 51,243,396	\$ 16,175,715	\$ 30,911,838	\$ 1,776,002	\$ 8,675,001	\$ 108,781,952
Materials and services	436,000	6,036,030	2,786,368	27,519,091	7,705,109	27,603,694	72,086,292
Capital outlay:							
Vehicle/equipment	-	3,465,700	228,000	5,571,000	25,000	1,215,500	10,505,200
Construction/infrastructure	-	-	-	81,365,500	14,816,000	10,018,850	106,200,350
Total capital outlay	-	3,465,700	228,000	86,936,500	14,841,000	11,234,350	116,705,550
Debt service	-	1,552,800	-	11,429,900	8,974,200	7,870,000	29,826,900
Interfund activity:							
General fund subsidies	31,438,700	-	-	-	-	-	31,438,700
Interfund transfers	80,000	7,851,600	6,867,000	54,029,800	1,965,100	1,618,900	72,412,400
Contingency Reserves	5,151,289	142,465	2,069,717	14,484,771	11,723,749	2,941,555	36,513,546
TOTAL REQUIREMENTS	\$ 37,105,989	\$ 70,348,491	\$ 28,126,800	\$ 227,603,500	\$ 52,828,260	\$ 64,532,200	\$ 480,545,240
Unappropriated fund balance	-	-	-	-	-	-	-
TOTAL	\$ 37,105,989	\$ 70,348,491	\$ 28,126,800	\$ 227,603,500	\$ 52,828,260	\$ 64,532,200	\$ 480,545,240

Combined Summary of Financial Sources and Uses

2007-09 Budgeted Resources
All Funds - \$480.5 Million



2007-09 Appropriations and Unappropriated Ending Fund Balances
All Funds - \$480.5 Million



Summary of Financial Sources and Uses
Three Year Comparison
General Fund

	ACTUALS 2005-06	ESTIMATE 2006-07	ADOPTED BUDGET		
			2007-08	2008-09	2007-09
Revenues					
Taxes and franchise fees	\$ 23,238,607	\$ 25,968,000	\$ 27,979,000	\$ 30,295,700	\$ 58,274,700
Intergovernmental revenues	1,614,887	1,679,600	1,820,100	1,934,900	3,755,000
Charges for services	1,175,173	1,390,000	1,686,300	1,974,500	3,660,800
Transfers from other funds	8,100	9,000	10,000	11,000	21,000
Other	969,873	654,300	855,100	291,100	1,146,200
Total Revenues	27,006,640	29,700,900	32,350,500	34,507,200	66,857,700
Other Financing Sources					
Loan repayments	80,000	1,031,000	135,000	40,000	175,000
Total Other Financing Sources	80,000	1,031,000	135,000	40,000	175,000
TOTAL AVAILABLE RESOURCES	\$ 27,086,640	\$ 30,731,900	\$ 32,485,500	\$ 34,547,200	\$ 67,032,700
Expenditures					
Personal services	\$ 10,593,033	\$ 12,086,525	\$ 13,604,509	\$ 15,166,022	\$ 28,770,531
Materials and services	1,939,657	1,453,460	2,068,190	1,770,490	3,838,680
Capital outlay	312,018	476,900	590,700	682,700	1,273,400
Transfers to other funds	13,374,033	16,246,100	18,039,500	18,427,700	36,467,200
TOTAL USE OF RESOURCES	\$ 26,218,741	\$ 30,262,985	\$ 34,302,899	\$ 36,046,912	\$ 70,349,811
Net Increase/(Decrease) in Fund Balance	867,899	468,915	(1,817,399)	(1,499,712)	(3,317,111)
Beginning Fund Balance *	7,131,582	7,999,481	8,468,400	-	8,468,400
Ending Fund Balance	\$ 7,999,481	\$ 8,468,396	\$ 6,651,001	\$ (1,499,712)	\$ 5,151,289

Note: Includes Police and Municipal Court (Public Safety functions) that are accounted for in the General Fund.

* The adopted budget is the one biennial total amount showing in the 2007-09 column, not two separate annual budgets combined. However, to offer comparability, the new biennial budget is presented along side the individual fiscal years comprising the biennium. There is no Beginning Fund Balance for the second fiscal year of the biennium. Beginning Fund Balance is a resource available at the start of a budget period that represents unspent resources of the prior period. In this 2007-09 Biennial Budget period, there is one Beginning Fund Balance amount – the amount at July 1, 2007. (To also provide the estimate at July 1, 2008 would be a duplication of resources within the biennial period.)

Information is presented for individual major funds and nonmajor funds in the aggregate. A major fund is defined as any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the total budget. The City's General Fund and Internal Service Fund are the only funds that meet this criteria.

Summary of Financial Sources and Uses
Three Year Comparison
Internal Service Fund

	ACTUALS	ESTIMATE	ADOPTED BUDGET		
	2005-06	2006-07	2007-08	2008-09	2007-09
Revenues					
Intergovernmental revenues	\$ 10,000	\$ 500,000	\$ 3,000,000	\$ 500,000	\$ 3,500,000
Charges for services	2,964,915	3,318,800	4,092,800	4,550,700	8,643,500
Transfers from other funds	20,696,991	28,031,000	29,752,600	30,266,500	60,019,100
Other	251,112	1,423,100	5,911,300	328,600	6,239,900
Total Revenues	23,923,018	33,272,900	42,756,700	35,645,800	78,402,500
Other Financing Sources					
Debt proceeds	4,780,000	3,240,000	-	-	-
Total Other Financing Sources	4,780,000	3,240,000	-	-	-
TOTAL AVAILABLE RESOURCES	\$ 28,703,018	\$ 36,512,900	\$ 42,756,700	\$ 35,645,800	\$ 78,402,500
Expenditures					
Personal services	\$ 8,490,967	\$ 10,509,199	\$ 11,300,419	\$ 12,513,676	\$ 23,814,095
Materials and services	11,065,631	13,276,883	16,130,809	17,419,727	33,550,536
Capital outlay	5,298,539	6,016,400	10,235,850	1,190,500	11,426,350
Debt Service	576,098	695,100	5,537,100	676,100	6,213,200
Transfers to other funds	2,705,081	2,198,500	2,919,100	2,770,800	5,689,900
TOTAL USE OF RESOURCES	\$ 28,136,316	\$ 32,696,082	\$ 46,123,278	\$ 34,570,803	\$ 80,694,081
Net Increase/(Decrease) in Fund Balance	566,702	3,816,818	(3,366,578)	1,074,997	(2,291,581)
Beginning Fund Balance *	5,478,682	6,045,384	9,862,200	-	9,862,200
Ending Fund Balance	\$ 6,045,384	\$ 9,862,202	\$ 6,495,622	\$ 1,074,997	\$ 7,570,619

* The adopted budget is the one biennial total amount showing in the 2007-09 column, not two separate annual budgets combined. However, to offer comparability, the new biennial budget is presented along side the individual fiscal years comprising the biennium. There is no Beginning Fund Balance for the second fiscal year of the biennium. Beginning Fund Balance is a resource available at the start of a budget period that represents unspent resources of the prior period. In this 2007-09 Biennial Budget period, there is one Beginning Fund Balance amount – the amount at July 1, 2007. (To also provide the estimate at July 1, 2008 would be a duplication of resources within the biennial period.)

Information is presented for individual major funds and nonmajor funds in the aggregate. A major fund is defined as any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the total budget. The City's General Fund and Internal Service Fund are the only funds that meet this criteria.

Summary of Financial Sources and Uses
Three Year Comparison
Nonmajor Funds

	ACTUALS	ESTIMATE	ADOPTED BUDGET		
	2005-06	2006-07	2007-08	2008-09	2007-09
Revenues					
Taxes and franchise fees	\$ 3,686,286	\$ 4,697,800	\$ 5,295,900	\$ 5,803,400	\$ 11,099,300
Intergovernmental revenues	12,711,849	13,170,900	11,960,600	11,948,400	23,909,000
Charges for services	31,548,225	31,416,100	38,401,600	41,602,300	80,003,900
Transfers from other funds	13,228,896	17,890,500	35,705,800	34,284,600	69,990,400
System development charges	13,900,917	10,029,700	14,474,700	16,262,600	30,737,300
Other	3,040,132	3,731,100	5,784,240	8,995,900	14,780,140
Total Revenues	78,116,305	80,936,100	111,622,840	118,897,200	230,520,040
Other Financing Sources					
Debt proceeds	8,827,809	4,932,200	45,500,500	17,000,000	62,500,500
Loan repayments	1,339,671	(680,600)	209,900	263,400	473,300
Permanent maintenance fee	18,909	34,700	38,200	42,000	80,200
Total Other Financing Sources	10,186,389	4,286,300	45,748,600	17,305,400	63,054,000
TOTAL AVAILABLE RESOURCES	\$ 88,302,694	\$ 85,222,400	\$ 157,371,440	\$ 136,202,600	\$ 293,574,040
Expenditures					
Personal services	\$ 20,865,329	\$ 23,640,668	\$ 26,802,201	\$ 29,395,125	\$ 56,197,326
Materials and services	12,489,571	14,264,510	17,062,928	17,634,148	34,697,076
Capital outlay	39,968,435	31,304,318	58,764,800	45,241,000	104,005,800
Debt Service	16,336,376	7,207,600	11,313,800	12,299,900	23,613,700
Transfers to other funds	11,786,728	18,394,100	31,160,200	30,533,800	61,694,000
TOTAL USE OF RESOURCES	\$ 101,446,439	\$ 94,811,196	\$ 145,103,929	\$ 135,103,973	\$ 280,207,902
Net Increase/(Decrease) in Fund Balance	(13,143,745)	(9,588,796)	12,267,511	1,098,627	13,366,138
Beginning Fund Balance *	45,937,736	32,793,991	(46,166,553)	-	(46,166,553)
Ending Fund Balance	\$ 32,793,991	\$ 23,205,195	\$ (33,899,042)	\$ 1,098,627	\$ (32,800,415)

* The adopted budget is the one biennial total amount showing in the 2007-09 column, not two separate annual budgets combined. However, to offer comparability, the new biennial budget is presented along side the individual fiscal years comprising the biennium. There is no Beginning Fund Balance for the second fiscal year of the biennium. Beginning Fund Balance is a resource available at the start of a budget period that represents unspent resources of the prior period. In this 2007-09 Biennial Budget period, there is one Beginning Fund Balance amount – the amount at July 1, 2007. (To also provide the estimate at July 1, 2008 would be a duplication of resources within the biennial period.)

Information is presented for individual major funds and nonmajor funds in the aggregate. A major fund is defined as any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the total budget. The City's General Fund and Internal Service Fund are the only funds that meet this criteria.

Summary of Financial Sources and Uses
Three Year Comparison
All Funds

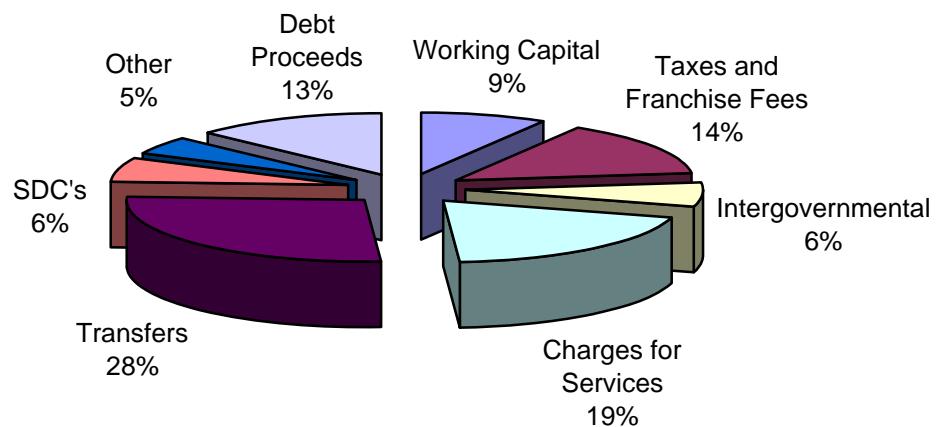
	ACTUALS 2005-06	ESTIMATE 2006-07	ADOPTED BUDGET		
			2007-08	2008-09	2007-09
Revenues					
Taxes and franchise fees	\$ 26,924,893	\$ 30,665,800	\$ 33,274,900	\$ 36,099,100	\$ 69,374,000
Intergovernmental revenues	14,336,736	15,350,500	16,780,700	14,383,300	31,164,000
Charges for services	35,688,313	36,124,900	44,180,700	48,127,500	92,308,200
Transfers from other funds	33,933,987	45,930,500	65,468,400	64,562,100	130,030,500
System development charges	13,900,917	10,029,700	14,474,700	16,262,600	30,737,300
Other	4,261,117	5,808,500	12,550,640	9,615,600	22,166,240
Total Revenues	129,045,963	143,909,900	186,730,040	189,050,200	375,780,240
Other Financing Sources					
Debt proceeds	13,607,809	8,172,200	45,500,500	17,000,000	62,500,500
Loan repayments	1,419,671	350,400	344,900	303,400	648,300
Permanent Maintenance Fee	18,909	34,700	38,200	42,000	80,200
Total Other Financing Sources	15,046,389	8,557,300	45,883,600	17,345,400	63,229,000
TOTAL AVAILABLE RESOURCES	\$ 144,092,352	\$ 152,467,200	\$ 232,613,640	\$ 206,395,600	\$ 439,009,240
Expenditures					
Personal services	\$ 39,949,329	\$ 46,236,392	\$ 51,707,129	\$ 57,074,823	\$ 108,781,952
Materials and services	25,494,859	28,994,853	35,261,927	36,824,365	72,086,292
Capital outlay	45,578,992	37,797,618	69,591,350	47,114,200	116,705,550
Debt Service	16,912,474	7,902,700	16,850,900	12,976,000	29,826,900
Transfers to other funds	27,865,842	36,838,700	52,118,800	51,732,300	103,851,100
TOTAL USE OF RESOURCES	\$ 155,801,496	\$ 157,770,263	\$ 225,530,106	\$ 205,721,688	\$ 431,251,794
Net Increase/(Decrease) in Fund Balance	(11,709,144)	(5,303,063)	7,083,534	673,912	7,757,446
Beginning Fund Balance *	58,548,000	46,838,856	41,536,000	-	41,536,000
Ending Fund Balance	\$ 46,838,856	\$ 41,535,793	\$ 48,619,534	\$ 673,912	\$ 49,293,446

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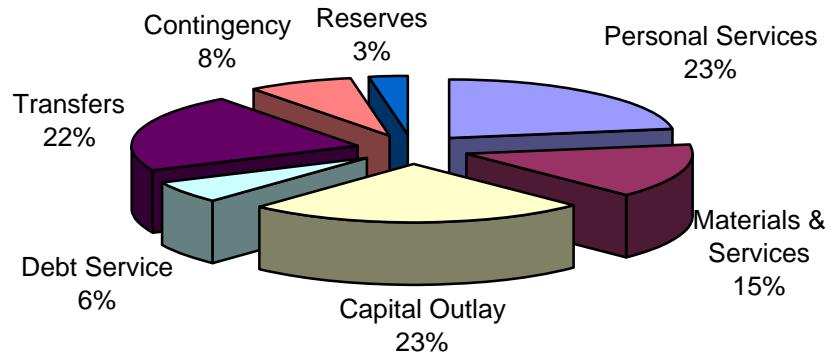
Information is presented for individual major funds and nonmajor funds in the aggregate. A major fund is defined as any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10% of the revenues or expenditures of the total budget. The City's General Fund and Internal Service Fund are the only funds that meet this criteria.

Revenue and Expenditure Summaries

2007-09 Revenues By Type



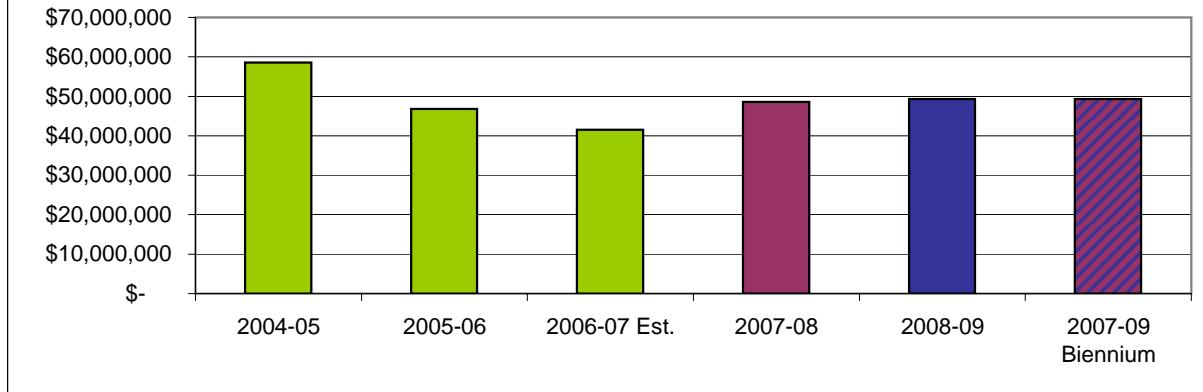
2007-09 Expenditures by Category



Fund Balance Summary Fiscal Years 2005 - 2009
All Funds

	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET		
	2004-05	2005-06		2007-08	2008-09	2007-09
Total Governmental Funds						
Beginning Fund Balance	\$ 33,115,103	\$ 34,163,811	\$ 27,714,489	\$ 24,829,000	\$ -	\$ 24,829,000
Revenues	52,799,972	77,558,908	83,249,300	130,853,540	114,217,500	245,071,040
Expenditures	51,751,264	84,008,229	86,134,959	123,949,310	116,329,599	240,278,909
Net Change	1,048,708	(6,449,321)	(2,885,659)	6,904,230	(2,112,099)	4,792,131
Ending Fund Balance	\$ 34,163,811	\$ 27,714,490	\$ 24,828,830	\$ 31,733,230	\$ (2,112,099)	\$ 29,621,131
Total Proprietary Funds						
Beginning Fund Balance	\$ 18,628,898	\$ 24,384,189	\$ 19,124,366	\$ 16,707,000	\$ -	\$ 16,707,000
Revenues	48,377,587	66,545,683	69,217,900	101,760,100	92,178,100	193,938,200
Expenditures	42,622,296	71,805,506	71,635,304	101,580,796	89,392,089	190,972,885
Net Change	5,755,291	(5,259,823)	(2,417,404)	179,304	2,786,011	2,965,315
Ending Fund Balance	\$ 24,384,189	\$ 19,124,366	\$ 16,706,962	\$ 16,886,304	\$ 2,786,011	\$ 19,672,315
TOTAL CITY OF BEND AND BEND URBAN RENEWAL AGENCY						
Beginning Fund Balance *	\$ 51,744,001	\$ 58,548,000	\$ 46,838,855	\$ 41,536,000	\$ -	\$ 41,536,000
Revenues	101,177,559	144,104,591	152,467,200	232,613,640	206,395,600	439,009,240
Expenditures	94,373,560	155,813,735	157,770,263	225,530,106	205,721,688	431,251,794
Net Change	6,803,999	(11,709,144)	(5,303,063)	7,083,534	673,912	7,757,446
Ending Fund Balance	\$ 58,548,000	\$ 46,838,856	\$ 41,535,792	\$ 48,619,534	\$ 673,912	\$ 49,293,446

Historical Analysis of Fund Balances



* The adopted budget is the one biennial total amount showing in the 2007-09 column, not two separate annual budgets combined. However, to offer comparability, the new biennial budget is presented along side the individual fiscal years comprising the biennium. There is no Beginning Fund Balance for the second fiscal year of the biennium. Beginning Fund Balance is a resource available at the start of a budget period that represents unspent resources of the prior period. In this 2007-09 Biennial Budget period, there is one Beginning Fund Balance amount – the amount at July 1, 2007. (To also provide the estimate at July 1, 2008 would be a duplication of resources within the biennial period.)

Fund Balance Summary Fiscal Years 2005 - 2009
Summary of Governmental Funds

FUND	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06		2007-08	2008-09	2007-09	
General Fund							
Beginning Fund Balance	\$ 6,239,652	\$ 7,131,582	\$ 7,999,481	\$ 8,468,400	\$ -	\$ 8,468,400	
Revenues	14,180,687	27,086,640	30,731,900	32,485,500	34,547,200	67,032,700	
Expenditures	13,288,757	26,218,741	30,262,985	34,302,899	36,046,912	70,349,811	
Net Change	891,930	867,899	468,915	(1,817,399)	(1,499,712)	(3,317,111)	
Ending Fund Balance	\$ 7,131,582	\$ 7,999,481	\$ 8,468,396	\$ 6,651,001	\$ (1,499,712)	\$ 5,151,289	-21%
Special Revenue Funds							
Beginning Fund Balance	\$ 13,029,261	\$ 15,077,151	\$ 14,246,406	\$ 9,706,300	\$ -	\$ 9,706,300	
Revenues	34,381,892	42,004,426	44,425,700	53,368,840	58,076,200	111,445,040	
Expenditures	32,334,002	42,835,170	48,965,877	57,225,633	57,650,937	114,876,570	
Net Change	2,047,890	(830,744)	(4,540,177)	(3,856,793)	425,263	(3,431,530)	
Ending Fund Balance	\$ 15,077,151	\$ 14,246,407	\$ 9,706,229	\$ 5,849,507	\$ 425,263	\$ 6,274,770	-40%
Debt Service Funds							
Beginning Fund Balance	\$ 3,006,184	\$ 4,030,980	\$ 4,404,983	\$ 5,618,300	\$ -	\$ 5,618,300	
Revenues	3,178,580	4,499,448	4,400,500	4,802,200	5,116,200	9,918,400	
Expenditures	2,153,784	4,125,445	3,187,300	3,411,000	3,780,100	7,191,100	
Net Change	1,024,796	374,003	1,213,200	1,391,200	1,336,100	2,727,300	
Ending Fund Balance	\$ 4,030,980	\$ 4,404,983	\$ 5,618,183	\$ 7,009,500	\$ 1,336,100	\$ 8,345,600	25%
Capital Project Funds							
Beginning Fund Balance	\$ 10,840,006	\$ 7,924,098	\$ 1,063,619	\$ 1,036,000	\$ -	\$ 1,036,000	
Revenues	1,058,813	3,968,394	3,691,200	40,197,000	16,477,900	56,674,900	
Expenditures	3,974,721	10,828,873	3,718,797	29,009,778	18,851,650	47,861,428	
Net Change	(2,915,908)	(6,860,479)	(27,597)	11,187,222	(2,373,750)	8,813,472	
Ending Fund Balance	\$ 7,924,098	\$ 1,063,619	\$ 1,036,022	\$ 12,223,222	\$ (2,373,750)	\$ 9,849,472	1080%
TOTAL GOVERNMENTAL FUNDS							
Beginning Fund Balance	\$ 33,115,103	\$ 34,163,811	\$ 27,714,489	\$ 24,829,000	\$ -	\$ 24,829,000	
Revenues	52,799,972	77,558,908	83,249,300	130,853,540	114,217,500	245,071,040	
Expenditures	51,751,264	84,008,229	86,134,959	123,949,310	116,329,599	240,278,909	
Net Change	1,048,708	(6,449,321)	(2,885,659)	6,904,230	(2,112,099)	4,792,131	
Ending Fund Balance	\$ 34,163,811	\$ 27,714,490	\$ 24,828,830	\$ 31,733,230	\$ (2,112,099)	\$ 29,621,131	28%

*Please refer to subsequent pages for explanation of changes in fund balance >10% for Governmental Funds
(General Fund, Special Revenue Funds, Debt Service Funds, and Capital Projects Funds)*

City of Bend, Oregon
2007-2009 Biennial Budget

Fund Balance Summary Fiscal Years 2005 - 2009
Summary of Proprietary Funds

FUND	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06		2007-08	2008-09	2007-09	
Enterprise Funds							
Beginning Fund Balance	\$ 13,803,883	\$ 18,905,507	\$ 13,078,982	\$ 6,844,800	\$ -	\$ 6,844,800	
Revenues	27,812,959	37,842,665	32,705,000	59,003,400	56,532,300	115,535,700	
Expenditures	22,711,335	43,669,190	38,939,222	55,457,518	54,821,286	110,278,804	
Net Change	5,101,624	(5,826,525)	(6,234,222)	3,545,882	1,711,014	5,256,896	
Ending Fund Balance	\$ 18,905,507	\$ 13,078,982	\$ 6,844,760	\$ 10,390,682	\$ 1,711,014	\$ 12,101,696	52%
Internal Service Fund							
Beginning Fund Balance	\$ 4,825,015	\$ 5,478,682	\$ 6,045,384	\$ 9,862,200	\$ -	\$ 9,862,200	
Revenues	20,564,628	28,703,018	36,512,900	42,756,700	35,645,800	78,402,500	
Expenditures	19,910,961	28,136,316	32,696,082	46,123,278	34,570,803	80,694,081	
Net Change	653,667	566,702	3,816,818	(3,366,578)	1,074,997	(2,291,581)	
Ending Fund Balance	\$ 5,478,682	\$ 6,045,384	\$ 9,862,202	\$ 6,495,622	\$ 1,074,997	\$ 7,570,619	-34%
TOTAL PROPRIETARY FUNDS							
Beginning Fund Balance	\$ 18,628,898	\$ 24,384,189	\$ 19,124,366	\$ 16,707,000	\$ -	\$ 16,707,000	
Revenues	48,377,587	66,545,683	69,217,900	101,760,100	92,178,100	193,938,200	
Expenditures	42,622,296	71,805,506	71,635,304	101,580,796	89,392,089	190,972,885	
Net Change	5,755,291	(5,259,823)	(2,417,404)	179,304	2,786,011	2,965,315	
Ending Fund Balance	\$ 24,384,189	\$ 19,124,366	\$ 16,706,962	\$ 16,886,304	\$ 2,786,011	\$ 19,672,315	1%

Fund Balance Detail Fiscal Years 2005 - 2009
By Fund Type

FUND	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06		2007-08	2008-09	2007-09	
SPECIAL REVENUE FUNDS							
Street Operations Fund							
Beginning Fund Balance	\$ 1,912,999	\$ 1,987,087	\$ 1,139,380	\$ 1,524,000	\$ -	\$ 1,524,000	
Revenues	6,283,986	6,455,171	7,451,800	8,199,800	7,967,900	16,167,700	
Expenditures	6,209,898	7,302,878	7,067,218	8,220,064	8,258,212	16,478,276	
Net Change	74,088	(847,707)	384,582	(20,264)	(290,312)	(310,576)	
Ending Fund Balance	\$ 1,987,087	\$ 1,139,380	\$ 1,523,962	\$ 1,503,736	\$ (290,312)	\$ 1,213,424	-1%
Fire/EMS Fund							
Beginning Fund Balance	\$ 204,190	\$ 208,164	\$ 434,624	\$ 2,474,600	\$ -	\$ 2,474,600	
Revenues	10,356,201	11,851,995	14,769,800	14,060,480	14,882,100	28,942,580	
Expenditures	10,352,227	11,625,535	12,729,850	16,176,110	15,048,605	31,224,715	
Net Change	3,974	226,460	2,039,950	(2,115,630)	(166,505)	(2,282,135)	
Ending Fund Balance	\$ 208,164	\$ 434,624	\$ 2,474,574	\$ 358,970	\$ (166,505)	\$ 192,465	-85%
Transportation SDC Fund							
Beginning Fund Balance	\$ 6,649,840	\$ 7,533,099	\$ 6,669,874	\$ 1,420,500	\$ -	\$ 1,420,500	
Revenues	7,136,057	12,053,961	8,357,200	-	-	-	
Expenditures	6,252,798	12,917,186	13,606,600	1,420,500	-	1,420,500	
Net Change	883,259	(863,225)	(5,249,400)	(1,420,500)	-	(1,420,500)	
Ending Fund Balance	\$ 7,533,099	\$ 6,669,874	\$ 1,420,474	\$ -	\$ -	\$ -	-100%
System Development Charges Fund							
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Revenues	-	-	-	14,208,900	16,284,400	30,493,300	
Expenditures	-	-	-	14,174,800	14,908,800	29,083,600	
Net Change	-	-	-	34,100	1,375,600	1,409,700	
Ending Fund Balance	\$ -	\$ -	\$ -	\$ 34,100	\$ 1,375,600	\$ 1,409,700	100%
Building Fund							
Beginning Fund Balance	\$ 3,483,084	\$ 4,441,678	\$ 4,811,859	\$ 2,709,200	\$ -	\$ 2,709,200	
Revenues	5,160,374	5,483,113	3,976,600	5,768,900	6,142,500	11,911,400	
Expenditures	4,201,780	5,112,932	6,079,231	6,708,089	6,845,692	13,553,781	
Net Change	958,594	370,181	(2,102,631)	(939,189)	(703,192)	(1,642,381)	
Ending Fund Balance	\$ 4,441,678	\$ 4,811,859	\$ 2,709,228	\$ 1,770,011	\$ (703,192)	\$ 1,066,819	-35%
Planning Fund							
Beginning Fund Balance	\$ -	\$ 222,039	\$ 961,137	\$ 745,200	\$ -	\$ 745,200	
Revenues	2,295,890	3,222,871	4,170,500	4,480,700	5,051,100	9,531,800	
Expenditures	2,073,851	2,483,773	4,386,480	4,725,506	4,905,785	9,631,291	
Net Change	222,039	739,098	(215,980)	(244,806)	145,315	(99,491)	
Ending Fund Balance	\$ 222,039	\$ 961,137	\$ 745,157	\$ 500,394	\$ 145,315	\$ 645,709	-33%
Community Development Block Grant Fund							
Beginning Fund Balance	\$ 94,380	\$ 41,960	\$ (5,438)	\$ 5,300	\$ -	\$ 5,300	
Revenues	435,914	448,007	757,900	455,300	455,800	911,100	
Expenditures	488,334	495,405	747,198	444,067	446,077	890,144	
Net Change	(52,420)	(47,398)	10,702	11,233	9,723	20,956	
Ending Fund Balance	\$ 41,960	\$ (5,438)	\$ 5,264	\$ 16,533	\$ 9,723	\$ 26,256	214%

Please refer to subsequent pages for explanation of changes in fund balance >10% for Governmental Funds
(Special Revenue Funds, Debt Service Funds, and Capital Projects Funds)

City of Bend, Oregon
2007-2009 Biennial Budget

Fund Balance Detail Fiscal Years 2005 - 2009
By Fund Type

FUND	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06		2007-08	2008-09	2007-09	
Affordable Housing Fund							
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 695,700	\$ -	\$ 695,700	
Revenues	-	-	835,700	1,799,000	2,061,900	3,860,900	
Expenditures	-	-	140,000	1,167,697	2,125,717	3,293,414	
Net Change	-	-	695,700	631,303	(63,817)	567,486	
Ending Fund Balance	\$ -	\$ -	\$ 695,700	\$ 1,327,003	\$ (63,817)	\$ 1,263,186	91%
Public Transit Fund							
Beginning Fund Balance	\$ 523,973	\$ 535,499	\$ 134,144	\$ 6,900	\$ -	\$ 6,900	
Revenues	1,957,056	1,491,510	3,021,400	3,162,800	3,894,600	7,057,400	
Expenditures	1,945,530	1,892,865	3,148,600	2,933,140	3,858,949	6,792,089	
Net Change	11,526	(401,355)	(127,200)	229,660	35,651	265,311	
Ending Fund Balance	\$ 535,499	\$ 134,144	\$ 6,944	\$ 236,560	\$ 35,651	\$ 272,211	3307%
Tourism							
Beginning Fund Balance	\$ 160,795	\$ 107,625	\$ 87,432	\$ 109,800	\$ -	\$ 109,800	
Revenues	756,414	913,890	1,082,600	1,132,700	1,235,900	2,368,600	
Expenditures	809,584	934,083	1,060,200	1,140,300	1,153,100	2,293,400	
Net Change	(53,170)	(20,193)	22,400	(7,600)	82,800	75,200	
Ending Fund Balance	\$ 107,625	\$ 87,432	\$ 109,832	\$ 102,200	\$ 82,800	\$ 185,000	-7%
Economic Improvement District Fund							
Beginning Fund Balance	\$ -	\$ -	\$ 13,394	\$ 15,100	\$ -	\$ 15,100	
Revenues	-	83,908	2,200	100,260	100,000	200,260	
Expenditures	-	70,513	500	115,360	100,000	215,360	
Net Change	-	13,395	1,700	(15,100)	-	(15,100)	
Ending Fund Balance	\$ -	\$ 13,395	\$ 15,094	\$ -	\$ -	\$ -	-100%
TOTAL SPECIAL REVENUE FUNDS							
Beginning Fund Balance	\$ 13,029,261	\$ 15,077,151	\$ 14,246,406	\$ 9,706,300	\$ -	\$ 9,706,300	
Revenues	34,381,892	42,004,426	44,425,700	53,368,840	58,076,200	111,445,040	
Expenditures	32,334,002	42,835,170	48,965,877	57,225,633	57,650,937	114,876,570	
Net Change	2,047,890	(830,744)	(4,540,177)	(3,856,793)	425,263	(3,431,530)	
Ending Fund Balance	\$ 15,077,151	\$ 14,246,407	\$ 9,706,229	\$ 5,849,507	\$ 425,263	\$ 6,274,770	-40%
DEBT SERVICE FUNDS							
Local Improvement District Debt Service Fund							
Beginning Fund Balance	\$ 820,952	\$ 1,027,311	\$ 1,054,507	\$ 956,100	\$ -	\$ 956,100	
Revenues	738,409	624,314	365,300	354,700	306,300	661,000	
Expenditures	532,050	597,118	463,700	360,500	209,500	570,000	
Net Change	206,359	27,196	(98,400)	(5,800)	96,800	91,000	
Ending Fund Balance	\$ 1,027,311	\$ 1,054,507	\$ 956,107	\$ 950,300	\$ 96,800	\$ 1,047,100	-1%
BURA Downtown Debt Service Fund							
Beginning Fund Balance	\$ 2,182,289	\$ 3,000,255	\$ 2,749,250	\$ 3,581,200	\$ -	\$ 3,581,200	
Revenues	2,176,617	2,308,755	2,545,900	2,751,600	3,003,400	5,755,000	
Expenditures	1,358,651	2,559,760	1,714,000	1,799,900	1,889,300	3,689,200	
Net Change	817,966	(251,005)	831,900	951,700	1,114,100	2,065,800	
Ending Fund Balance	\$ 3,000,255	\$ 2,749,250	\$ 3,581,150	\$ 4,532,900	\$ 1,114,100	\$ 5,647,000	27%

Please refer to subsequent pages for explanation of changes in fund balance >10% for Governmental Funds (Special Revenue Funds, Debt Service Funds, and Capital Projects Funds)

Fund Balance Detail Fiscal Years 2005 - 2009
By Fund Type

FUND	ACTUALS	ACTUALS	ESTIMATE	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06	2006-07	2007-08	2008-09	2007-09	
Fire Station Debt Service Fund							
Beginning Fund Balance	\$ 2,943	\$ 3,414	\$ 4,272	\$ 5,900	\$ -	\$ 5,900	
Revenues	263,554	262,746	264,200	265,000	265,300	530,300	
Expenditures	263,083	261,888	262,600	264,700	265,000	529,700	
Net Change	471	858	1,600	300	300	600	
Ending Fund Balance	\$ 3,414	\$ 4,272	\$ 5,872	\$ 6,200	\$ 300	\$ 6,500	6%
PERS Debt Service Fund							
Beginning Fund Balance	\$ -	\$ -	\$ 596,954	\$ 951,800	\$ -	\$ 951,800	
Revenues	-	1,303,633	1,101,800	1,094,100	1,092,400	2,186,500	
Expenditures	-	706,679	747,000	801,900	887,500	1,689,400	
Net Change	-	596,954	354,800	292,200	204,900	497,100	
Ending Fund Balance	\$ -	\$ 596,954	\$ 951,754	\$ 1,244,000	\$ 204,900	\$ 1,448,900	31%
BURA Juniper Ridge Debt Service Fund							
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 123,300	\$ -	\$ 123,300	
Revenues	-	-	123,300	336,800	448,800	785,600	
Expenditures	-	-	-	184,000	528,800	712,800	
Net Change	-	-	123,300	152,800	(80,000)	72,800	
Ending Fund Balance	\$ -	\$ -	\$ 123,300	\$ 276,100	\$ (80,000)	\$ 196,100	124%
TOTAL DEBT SERVICE FUNDS							
Beginning Fund Balance	\$ 3,006,184	\$ 4,030,980	\$ 4,404,983	\$ 5,618,300	\$ -	\$ 5,618,300	
Revenues	3,178,580	4,499,448	4,400,500	4,802,200	5,116,200	9,918,400	
Expenditures	2,153,784	4,125,445	3,187,300	3,411,000	3,780,100	7,191,100	
Net Change	1,024,796	374,003	1,213,200	1,391,200	1,336,100	2,727,300	
Ending Fund Balance	\$ 4,030,980	\$ 4,404,983	\$ 5,618,183	\$ 7,009,500	\$ 1,336,100	\$ 8,345,600	25%
CAPITAL PROJECTS FUNDS							
Local Improvement District Construction Fund							
Beginning Fund Balance	\$ 144,071	\$ 84,458	\$ 53,687	\$ 12,900	\$ -	\$ 12,900	
Revenues	440,012	508,849	480,000	635,500	787,200	1,422,700	
Expenditures	499,625	539,620	520,800	646,800	784,200	1,431,000	
Net Change	(59,613)	(30,771)	(40,800)	(11,300)	3,000	(8,300)	
Ending Fund Balance	\$ 84,458	\$ 53,687	\$ 12,887	\$ 1,600	\$ 3,000	\$ 4,600	-88%
BURA Downtown Construction Fund							
Beginning Fund Balance	\$ 10,695,935	\$ 7,839,640	\$ 840,983	\$ 8,200	\$ -	\$ 8,200	
Revenues	618,801	2,912,820	935,800	474,300	7,399,900	7,874,200	
Expenditures	3,475,096	9,911,477	1,768,587	103,730	107,033	210,763	
Net Change	(2,856,295)	(6,998,657)	(832,787)	370,570	7,292,867	7,663,437	
Ending Fund Balance	\$ 7,839,640	\$ 840,983	\$ 8,196	\$ 378,770	\$ 7,292,867	\$ 7,671,637	4521%
BURA Juniper Ridge Construction Fund							
Beginning Fund Balance	\$ -	\$ -	\$ 168,949	\$ 914,900	\$ -	\$ 914,900	
Revenues	-	546,725	2,005,400	11,427,000	273,700	11,700,700	
Expenditures	-	377,776	1,259,410	8,689,548	2,244,517	10,934,065	
Net Change	-	168,949	745,990	2,737,452	(1,970,817)	766,635	
Ending Fund Balance	\$ -	\$ 168,949	\$ 914,939	\$ 3,652,352	\$ (1,970,817)	\$ 1,681,535	299%

Please refer to subsequent pages for explanation of changes in fund balance >10% for Governmental Funds (Special Revenue Funds, Debt Service Funds, and Capital Projects Funds)

Fund Balance Detail Fiscal Years 2005 - 2009
By Fund Type

FUND	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06		2007-08	2008-09	2007-09	
Accessibility Construction Fund							
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ 100,000	\$ -	\$ 100,000	
Revenues	-	-	270,000	1,067,700	818,700	1,886,400	
Expenditures	-	-	170,000	1,167,700	818,700	1,986,400	
Net Change	-	-	100,000	(100,000)	-	(100,000)	
Ending Fund Balance	\$ -	\$ -	\$ 100,000	\$ -	\$ -	\$ -	-100%
Transportation Construction Fund							
Beginning Fund Balance	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Revenues	-	-	-	26,592,500	7,198,400	33,790,900	
Expenditures	-	-	-	18,402,000	14,897,200	33,299,200	
Net Change	-	-	-	8,190,500	(7,698,800)	491,700	
Ending Fund Balance	\$ -	\$ -	\$ -	\$ 8,190,500	\$ (7,698,800)	\$ 491,700	100%
TOTAL CAPITAL PROJECTS FUNDS							
Beginning Fund Balance	\$ 10,840,006	\$ 7,924,098	\$ 1,063,619	\$ 1,036,000	\$ -	\$ 1,036,000	
Revenues	1,058,813	3,968,394	3,691,200	40,197,000	16,477,900	56,674,900	
Expenditures	3,974,721	10,828,873	3,718,797	29,009,778	18,851,650	47,861,428	
Net Change	(2,915,908)	(6,860,479)	(27,597)	11,187,222	(2,373,750)	8,813,472	
Ending Fund Balance	\$ 7,924,098	\$ 1,063,619	\$ 1,036,022	\$ 12,223,222	\$ (2,373,750)	\$ 9,849,472	1080%
Enterprise Funds							
Airport Fund							
Beginning Fund Balance	\$ 37,249	\$ 396,517	\$ 438,718	\$ 2,076,200	\$ -	\$ 2,076,200	
Revenues	3,074,587	2,392,036	5,012,300	5,247,800	3,334,700	8,582,500	
Expenditures	2,715,319	2,349,835	3,374,802	6,157,061	4,325,846	10,482,907	
Net Change	359,268	42,201	1,637,498	(909,261)	(991,146)	(1,900,407)	
Ending Fund Balance	\$ 396,517	\$ 438,718	\$ 2,076,216	\$ 1,166,939	\$ (991,146)	\$ 175,793	-44%
Cemetery Fund							
Beginning Fund Balance	\$ 502,162	\$ 533,013	\$ 470,135	\$ 439,300	\$ -	\$ 439,300	
Revenues	164,591	111,260	147,100	152,400	160,400	312,800	
Expenditures	133,740	174,138	177,900	157,210	165,380	322,590	
Net Change	30,851	(62,878)	(30,800)	(4,810)	(4,980)	(9,790)	
Ending Fund Balance	\$ 533,013	\$ 470,135	\$ 439,335	\$ 434,490	\$ (4,980)	\$ 429,510	-1%
Water Fund							
Beginning Fund Balance	\$ 7,171,575	\$ 8,436,718	\$ 4,594,526	\$ 1,328,400	\$ -	\$ 1,328,400	
Revenues	12,036,724	14,395,033	13,974,700	25,408,100	29,076,800	54,484,900	
Expenditures	10,771,581	18,237,225	17,240,800	22,809,442	27,770,043	50,579,485	
Net Change	1,265,143	(3,842,192)	(3,266,100)	2,598,658	1,306,757	3,905,415	
Ending Fund Balance	\$ 8,436,718	\$ 4,594,526	\$ 1,328,426	\$ 3,927,058	\$ 1,306,757	\$ 5,233,815	196%
Water Reclamation Fund							
Beginning Fund Balance	\$ 5,637,381	\$ 8,075,191	\$ 6,984,251	\$ 2,232,500	\$ -	\$ 2,232,500	
Revenues	11,184,624	20,274,649	12,168,000	25,571,300	21,792,500	47,363,800	
Expenditures	8,746,814	21,365,589	16,919,800	23,888,095	20,597,417	44,485,512	
Net Change	2,437,810	(1,090,940)	(4,751,800)	1,683,205	1,195,083	2,878,288	
Ending Fund Balance	\$ 8,075,191	\$ 6,984,251	\$ 2,232,451	\$ 3,915,705	\$ 1,195,083	\$ 5,110,788	75%

Please refer to subsequent pages for explanation of changes in fund balance >10% for Governmental Funds (Special Revenue Funds, Debt Service Funds, and Capital Projects Funds)

Fund Balance Detail Fiscal Years 2005 - 2009
By Fund Type

FUND	ACTUALS		ESTIMATE 2006-07	ADOPTED BUDGET			2007-08 % Change From Prior Yr
	2004-05	2005-06		2007-08	2008-09	2007-09	
Downtown Parking Fund							
Beginning Fund Balance	\$ 455,516	\$ 1,464,068	\$ 429,275	\$ 501,000	\$ -	\$ 501,000	
Revenues	1,352,433	320,404	903,700	1,009,700	755,600	1,765,300	
Expenditures	343,881	1,355,197	832,020	884,873	698,475	1,583,348	
Net Change	1,008,552	(1,034,793)	71,680	124,827	57,125	181,952	
Ending Fund Balance	\$ 1,464,068	\$ 429,275	\$ 500,955	\$ 625,827	\$ 57,125	\$ 682,952	25%
Stormwater Fund							
Beginning Fund Balance	\$ -	\$ -	\$ 162,077	\$ 267,400	\$ -	\$ 267,400	
Revenues	-	349,283	499,200	1,614,100	1,412,300	3,026,400	
Expenditures	-	187,206	393,900	1,560,837	1,264,125	2,824,962	
Net Change	-	162,077	105,300	53,263	148,175	201,438	
Ending Fund Balance	\$ -	\$ 162,077	\$ 267,377	\$ 320,663	\$ 148,175	\$ 468,838	20%
TOTAL ENTERPRISE FUNDS							
Beginning Fund Balance	\$ 13,803,883	\$ 18,905,507	\$ 13,078,982	\$ 6,844,800	\$ -	\$ 6,844,800	
Revenues	27,812,959	37,842,665	32,705,000	59,003,400	56,532,300	115,535,700	
Expenditures	22,711,335	43,669,190	38,939,222	55,457,518	54,821,286	110,278,804	
Net Change	5,101,624	(5,826,525)	(6,234,222)	3,545,882	1,711,014	5,256,896	
Ending Fund Balance	\$ 18,905,507	\$ 13,078,982	\$ 6,844,760	\$ 10,390,682	\$ 1,711,014	\$ 12,101,696	52%

*Please refer to subsequent pages for explanation of changes in fund balance >10% for Governmental Funds
(Special Revenue Funds, Debt Service Funds, and Capital Projects Funds)*

Fund Balance Detail Fiscal Years 2005 - 2009
Analysis of Changes in Fund Balance > 10% for Governmental Funds
(General Fund, Special Revenue, Debt Service, and Capital Projects Funds)

GENERAL FUND

The Bend City Council made a commitment to increase funding for public safety services and improve accessibility within the City. Financial support for both of these priorities is provided by the General Fund. The adopted budget shows a decrease in the fund balance of the General Fund due to the hiring of 9.5 new employees in the Police Department as well as increases in overhead transfers to other funds. General Fund subsidies to other funds are also increasing, with significant increases in subsidies to the Fire/EMS fund, the new Accessibility Construction fund, Public Transit, and the Economic Development Administration Department.

SPECIAL REVENUE FUNDS

Fire/EMS Fund

The Fire/EMS fund balance will decrease \$2.1 million primarily due to the use of bond proceeds for capital purchases that were delayed until the new fiscal year. Full Faith & Credit bonds were issued in December 2006 for the purchase of 6 ambulances and 2 interface engines. However, the vehicles will not be assembled and delivered until FY 2007-08, which resulted in a large ending fund balance at the end of FY 2006-07.

Transportation SDC Fund

The Transportation SDC Fund, a special revenue fund, has historically been used to account for Transportation SDC revenues and the related construction activity. Starting in FY 2007-08, a new capital projects fund, the Transportation Construction Fund, will be used to account for transportation construction activity. Transportation SDC revenues will be accounted for in a new special revenue fund, the System Development Charges Fund, and the use of those revenues will be shown as an interfund transfer from the System Development Charges Fund to the Transportation Construction Fund. The Transportation SDC Fund will be eliminated in 2007-08.

System Development Charges Fund

In FY 2006-07 and prior, Transportation SDC revenues were accounted for in the Transportation SDC Fund while Water and Water Reclamation SDCs were accounted for in the respective Water and Water Reclamation Funds. Starting in FY 2007-08, a new System Development Charges (SDC) Fund, a special revenue fund, will be used to account for all SDC revenues. The use of these revenues will be shown as an interfund transfer out to the respective Transportation Construction, Water and Water Reclamation Funds.

Fund Balance Detail Fiscal Years 2005 - 2009
Analysis of Changes in Fund Balance > 10% for Governmental Funds
(General Fund, Special Revenue, Debt Service, and Capital Projects Funds)

Building Fund

During 2006-07, the U.S. housing market experienced a slow down and Bend's residential construction also slowed considerably from prior years. License and permit revenue received in FY 2006-07 was 49% less than budget. The Building Department was severely understaffed in recent years, with employees performing upwards of 30 inspections per day while working significant overtime. There have been no staffing reductions, so the slow down in permit activity has allowed service levels and turnaround times to improve. However, the loss of revenue coupled with increases in expenditures (expansion of the code enforcement program, increased personnel and overhead costs and payment for billed services to other City departments, etc.) will result in continued reduction of fund balance.

Planning Fund

While the Planning Department was also impacted by the slowdown in construction, they were not affected as severely as the Building Department. The decrease in fund balance is related to staff vacancies in FY 2006-07 that are anticipated to be filled in FY 2007-08.

Community Development Block Grant Fund

Fund balance in the Community Development Block Grant (CDBG) Fund has increased as the salary and benefit costs for the CDBG/Affordable Housing Manager are now shared between the CDBG and Affordable Housing fund, thus reducing expenditures in the CDBG Fund.

Affordable Housing Fund

Revenues in the Affordable Housing Fund are generated from a fee that is assessed on all building permits, and program expenditures must be targeted for affordable housing opportunities. This new program was implemented during FY 2006-07 and so revenues collected are not yet completely allocated to affordable housing projects, resulting in a large fund balance at the end of the year.

Public Transit Fund

The fund balance in the Public Transit Fund will increase primarily due to the increase in General Fund subsidy and a reduction in capital expenditures in the first year of the biennium.

Economic Improvement District Fund

The Economic Improvement District (EID) was formed for the benefit of the Bend Downtowners Association to fund beautification and improvement projects in the Downtown area. In FY 2006-07 the City was challenged on the formation of the 2005-06 EID and assessments collected were not fully distributed to the Downtowners Association pending the lawsuit. The City anticipates the lawsuit will be resolved and that all assessment revenues will be distributed.

Fund Balance Detail Fiscal Years 2005 - 2009
Analysis of Changes in Fund Balance > 10% for Governmental Funds
(General Fund, Special Revenue, Debt Service, and Capital Projects Funds)

DEBT SERVICE FUNDS

BURA Downtown Debt Service Fund

Fund balance in the BURA Downtown Debt Service Fund has increased due to collection of tax increment revenues.

PERS Debt Service Fund

The City has been building debt service reserves in this fund and accordingly, contributions into this fund have exceeded required debt service payments.

BURA Juniper Ridge Debt Service Fund

Fund balance in the Juniper Ridge Debt Service Fund increased due to an increase in estimated property tax revenues. There were no expenditures out of this fund in FY 2006-07.

CAPITAL PROJECTS FUNDS

Local Improvement District Construction Fund

Fund balance in the Local Improvement District (LID) Construction Fund will decrease due to anticipated construction projects. Over the last several years, LID projects have been delayed or abandoned due to escalating construction costs, but there are several projects in the pipeline which are expected to be completed in FY 2007-08.

BURA Downtown Construction Fund

In FY 2006-07 the major expenditures in the BURA Downtown Construction Fund related to tenant improvements in the retail space located in the Centennial Parking Plaza. The improvements have been completed, and no capital expenditures are included in the FY 2007-08 budget. In addition, the personnel costs and overhead transfers in this fund have been reduced, as the Downtown Manager is spending the majority of his time on other Downtown operations. These reductions in expenditures have resulted in an increase in fund balance.

BURA Juniper Ridge Construction Fund

The \$7 million debt issuance for Juniper Ridge budgeted in FY 2006-07 has been postponed until FY 2007-08, and the amount of debt to be issued increased to \$7,650,000. The FY 2007-08 budget also includes proceeds from property sales of \$2 million. These increased revenues contributed to the significant increase in fund balance in FY 2007-08.

Fund Balance Detail Fiscal Years 2005 - 2009
Analysis of Changes in Fund Balance > 10% for Governmental Funds
(General Fund, Special Revenue, Debt Service, and Capital Projects Funds)

Accessibility Construction Fund

The Accessibility Construction Fund was created in FY 2006-07 to allocate specific funds toward construction projects designed to improve accessibility within the City. This fund is currently 100% supported by the General Fund. Certain projects anticipated in FY 2006-07 were not completed and were carried forward to FY 2007-08, resulting in \$100,000 of beginning working capital. The City anticipates that all projects will be completed in the year budgeted, and no remaining fund balance is projected for the biennium.

Transportation Construction Fund

This is a new capital projects fund created to account for the construction of transportation projects. Please refer to the Transportation SDC Fund analysis above for further discussion.

Revenue Assumption Highlights

Property Taxes

Taxable assessed value (TAV) has been assumed to increase by 7% in 2007-08 and 8% in 2008-09. The City of Bend's permanent tax rate is capped at \$2.8035 per \$1,000 of TAV and a 94.5% collection percentage was used in projecting property tax revenues.

				2007-09
	2007-08	2008-09		Biennium
Projected TAV	\$ 7,096,933,200	\$ 7,664,687,900	\$ 14,761,621,100	
Tax levy	19,896,300	21,487,900		41,384,200
City of Bend				
Current tax revenues	\$ 18,802,000	\$ 20,306,100	\$ 39,108,100	
Delinq. taxes and interest	581,600	628,300		1,209,900
Property sales	86,100	86,100		172,200
Total tax revenues-City	<u>\$ 19,469,700</u>	<u>\$ 21,020,500</u>	<u>\$ 40,490,200</u>	

In addition to the above, the Bend Urban Renewal Agency (BURA) has a Downtown tax increment financing district which levies a property tax on the new growth, or incremental assessed value, within the district. In accordance with Oregon State Statutes, BURA has established a fixed amount for the division of taxes from among overlapping governmental operating tax levies at \$899,555. The difference between this amount and the tax amount requested by BURA through its budgeting process is collected by means of a special tax levy each year.

				2007-09
	2007-08	2008-09		Biennium
Current tax revenues	\$ 2,453,200	\$ 2,649,500	\$ 5,102,700	
Delinq. taxes and interest	96,800	105,700		202,500
Property sales	11,400	11,400		22,800
Total tax revenues-Downtown	<u>\$ 2,561,400</u>	<u>\$ 2,766,600</u>	<u>\$ 5,328,000</u>	

Property tax estimates for Juniper Ridge were based on a 2005 consultant report.

				2007-09
	2007-08	2008-09		Biennium
Current tax revenues	\$ 327,200	\$ 437,500	\$ 764,700	
Delinq. taxes and interest	200	300		500
Total tax revenues – Juniper Ridge	<u>\$ 327,400</u>	<u>\$ 437,800</u>	<u>\$ 765,200</u>	

Transient Room Taxes (TRT)

The City's TRT rate is 9% less a .45% rebate to the motels for administration, for a net rate of 8.55%. Total room rents are projected to grow 10% in 2007-08 and 9% in 2008-09. As required by Oregon Revised Statutes, a portion of TRT (currently 30%, the maximum allowed by the Bend Code) is allocated to the Tourism Fund for tourist promotion. The remaining 70% is allocated to the General Fund as discretionary revenues.

City of Bend, Oregon
2007-2009 Biennial Budget

Projection of TRT is as follows:

					2007-09
		<u>2007-08</u>	<u>2008-09</u>		<u>Biennium</u>
General Fund	70%	\$ 2,648,700	\$ 2,887,100	\$ 5,535,800	
Tourism Fund	30%	1,127,600	1,229,100	2,356,700	
Total TRT revenue		<u>\$ 3,776,300</u>	<u>\$ 4,116,200</u>	<u>\$ 7,892,500</u>	

Franchise Fees

Franchise fees are anticipated to grow by 9% per year, reflecting continued growth in population and utility rates. The following franchise fee revenues are discretionary revenues of the General Fund:

				2007-09
		<u>2007-08</u>	<u>2008-09</u>	<u>Biennium</u>
Pacific Power & Light		\$ 2,377,500	\$ 2,591,500	\$ 4,969,000
Central Electric Co-Op		218,000	237,600	455,600
Cascade Natural Gas		1,744,000	1,901,000	3,645,000
Qwest		705,200	768,700	1,473,900
Bend Broadband		774,300	844,000	1,618,300
Other franchises		41,600	45,300	86,900
Total franchise fees (General Fund)		<u>\$ 5,860,600</u>	<u>\$ 6,388,100</u>	<u>\$ 12,248,700</u>

Tax rates and contract renegotiation dates for the significant franchise agreements held by the City are as follows:

	<u>Franchise Fee</u>	<u>Contract Negotiation Dates</u>
Pacific Power & Light	5.0%	July 2017
Central Electric Co-Op	5.0%	April 2021
Cascade Natural Gas	4.5%	October 2014
Qwest	7.0%	N/A
Bend Broadband	5.0%	July 2019

Garbage franchise fees are dedicated 100% to the Street Operations Fund for street maintenance. These fees are charged to two local providers at a rate of 4% of gross revenues.

				2007-09
		<u>2007-08</u>	<u>2008-09</u>	<u>Biennium</u>
Projected Growth Rate		7.0%	6.0%	
Garbage franchise revenues (Street Operations Fund)		\$ 514,200	\$ 545,100	\$ 1,059,300

A 3% Water and Water Reclamation franchise fee is collected from the City's Water and Water Reclamation revenues as well as from the two other private water utilities within the City. These franchise fees are dedicated to construction of transportation infrastructure. Revenues from the utility franchise fee are projected to be:

				2007-09
		<u>2007-08</u>	<u>2008-09</u>	<u>Biennium</u>
* City Utility (Water Fund)		\$ 325,000	\$ 356,800	\$ 681,800
* City Utility (Water Reclam. Fund)		293,400	310,800	604,200
Private Water Utilities (Transportation Construction Fund)		146,900	157,200	304,100

* These revenues are credited to the Water and Water Reclamation Funds respectively, and are then transferred out to the Transportation Construction Fund.

Intergovernmental Revenues

State Allocated Revenues

Liquor and Cigarette taxes are distributed by the State on a per capita basis using the July 1st Portland State University (PSU) certified population estimates to effect distributions for January through December of the following year. The Highway Taxes apportionment calculation contains several component parts, but is also distributed on a per capita basis. State Revenue Sharing is distributed on a formula basis that compares Bend's consolidated property tax rate, per capita income, and population against statewide averages.

To project state shared revenues, the City uses the League of Oregon Cities (LOC) estimated per capita distributions for state allocated revenues published in the February 2007 *Local Focus* newsletter and population based on the following assumptions. LOC does not project state revenue sharing; however it should track closely with the upward and downward trends in the per capita liquor tax distribution.

PSU Population 7/1/2006		75,290
Est. Population 7/1/2007	4.25% growth	78,490
Est. Population 7/1/2008	3.52% growth	81,253

	<u>2007-08</u>		<u>2008-09</u>		<u>2007-09</u> <u>Biennium</u>
	LOC Per Capita <u>Distr.</u>	Projected Revenues	LOC Per Capita <u>Distr.</u>	Projected Revenues	Projected Revenues
Liquor Tax (General Fund)	\$ 11.67	\$ 916,000	\$ 12.13	\$ 985,600	\$ 1,901,600
Cigarette Tax (General Fund)	1.72	135,000	1.68	136,500	271,500
Highway Tax (Street Ops Fund)	45.90	3,602,700	45.33	3,683,200	7,285,900
State Revenue Sharing (General Fund)		624,700		672,200	1,296,900

Fire District

The Deschutes County Rural Fire District #2 contracts with the City to provide fire protection services to the District. It is currently agreed with the District that \$1.245 per \$1,000 of it's TAV to the City is a fair apportionment of operational expenses. A rate of 5.0% growth in TAV has been assumed for the District.

	<u>2007-08</u>		<u>2008-09</u>		<u>2007-09</u> <u>Biennium</u>
	\$	Projected TAV	\$	Projected TAV	\$
Projected TAV	\$ 1,781,609,500		\$ 1,870,690,000		\$ 3,652,299,500
Intergov. Revenue (Fire/EMS Fund)		2,218,100		2,329,000	4,547,100

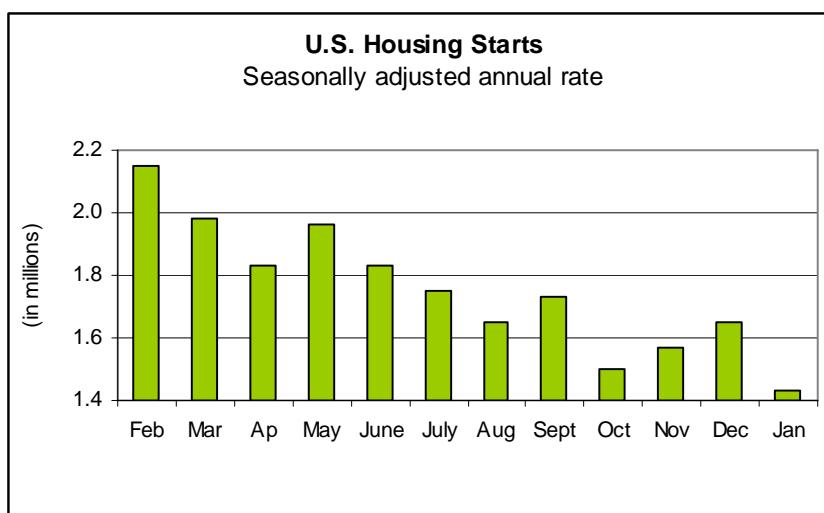
Grant Revenues

Revenues are projected for grants that have already been awarded or that are received on an ongoing, annual basis. Primary granting agencies are the Federal Aviation Administration for relocation of the Airport runway, the State of Oregon's Connect Oregon grant for construction of the Transit Facility and Airport runway relocation, the Federal Transit Administration for capital and operating expenses associated with the transit system, the U.S. Department of Housing and Urban Development for the Community Development Block Grant program, and Oregon Department of Transportation for street overlay projects. Grant revenues by fund are as follows:

	<u>2007-08</u>		<u>2008-09</u>		<u>2007-09 Biennium</u>
General Fund-Police	\$ 144,400	\$	\$ 140,600	\$	\$ 285,000
Planning	46,800		49,100		95,900
Street Operations	498,600		523,500		1,022,100
Public Transit	1,346,300		1,921,500		3,267,800
Transp. Construction	50,000		175,000		225,000
Airport	3,509,200		2,578,200		6,087,400
CDBG	429,900		429,900		859,800
Transit Facility	3,000,000		500,000		3,500,000

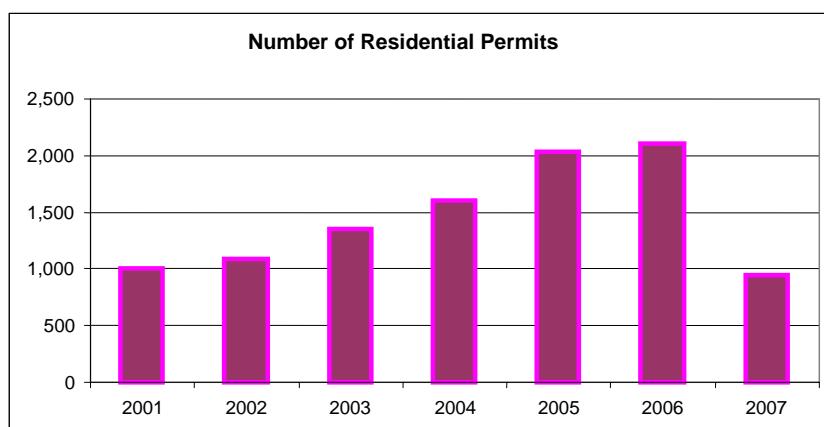
Real Estate Market Overview

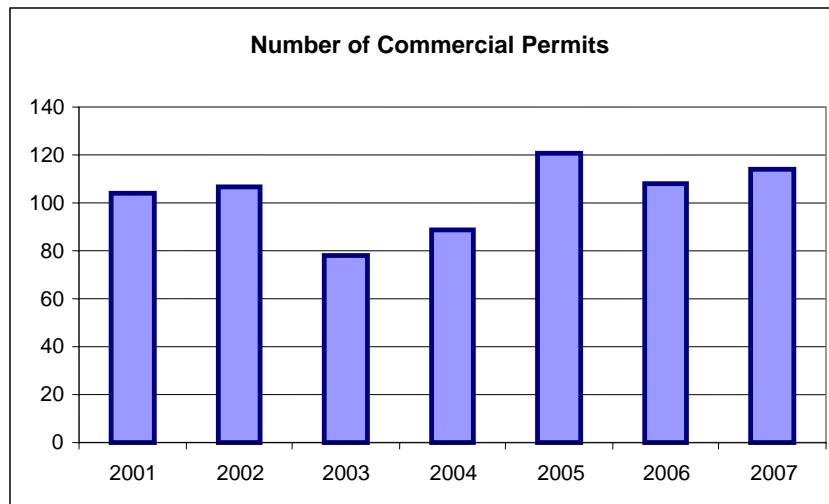
The US housing market has seen a significant decline in new home sales which has pushed up housing inventory.



Data: Census Bureau/Haver Analytics

In Central Oregon, the drop in new home sales has also slowed the pace of residential construction to a level not seen since 2001. While residential building activity has declined, commercial and industrial building activity remains strong.





Discussions with professionals in the real estate development industry indicate that residential activity will resume after the excess inventory is sold, however, for revenues that are affected by building activity (such as development fees and permits, engineering fees and SDC's) the City used FY 2002-03 and FY 2003-04 activity levels and trend-line projections to develop the 2007-09 Biennial Budget.

System Development Charges (SDC's)

System Development Charges (SDC's) are established by methodology studies and are increased annually with the Engineering News Record (ENR), a construction inflation index. When the 2007-09 biennial budget was developed, a 3% ENR was assumed each year. 2007-08 SDC's were adopted using a 3.28% ENR. 2007-08 SDC's for a single family dwelling are as follows: Transportation SDC \$4,356; Water SDC \$3,496; Water Reclamation SDC \$2,038. The City is in the process of updating its Water and Water Reclamation SDC studies which are expected to be approved in Fall 2007. Preliminary SDC rates from these studies were not available when the budget was developed, as such; the SDC revenue projections for the 2007-09 biennial budget were developed using FY 2006-07 average rates with the assumed 3% ENR increase.

	<u>2007-08</u>	<u>2008-09</u>	<u>2007-09 Biennium</u>
Transportation	\$ 6,074,800	\$ 7,347,000	\$ 13,421,800
Water	3,200,000	3,608,000	6,808,000
Water Reclamation	4,900,000	5,307,500	10,207,500

Development Fees and Permits

Building

Revenue estimates were based on FY 2002-03 and FY 2003-04 activity levels, coupled with a fee increase of 35%. A 35% fee increase is necessary to properly reflect Building Department operating expenses needed for current service levels and turn around times. Revenues are projected to increase 7% in the second year of the biennium.

	<u>2007-08</u>	<u>2008-09</u>	<u>2007-09</u>
	<u>Biennium</u>	<u>Biennium</u>	<u>Biennium</u>
Building permits	\$ 1,871,100	\$ 2,002,100	\$ 3,873,200
Electrical permits	824,400	882,100	1,706,500
Plumbing permits	708,800	758,400	1,467,200
Plan check fees	1,287,700	1,377,800	2,665,500
Mechanical permits	187,800	200,900	388,700
Sign permits	94,500	101,100	195,600
Other	189,900	203,200	393,100
Total license & permit revenues (Building Fund)	<u>\$ 5,164,200</u>	<u>\$ 5,525,600</u>	<u>\$ 10,689,800</u>

Affordable Housing Fee

An affordable housing fee of 0.33% of building permit valuation is assessed on all building permits issued by the City. Fee revenue is credited directly to the Affordable Housing Fund to be spent on affordable housing programs and projects. Projected revenues are \$1,750,000 and \$2,000,000 in each year of the biennium.

Planning

Planning fee revenues are projected to increase approximately 15% in 2007-08, primarily due to a fee increase of 10%. The fee increase is necessary to cover Current and Long-Range Planning operating expenses and maintain turn around times. Plan Review Fees are projected to increase 7% in 2008-09. A new Annexation Fee is also proposed, with revenues commencing in 2008-09.

	<u>2007-08</u>	<u>2008-09</u>	<u>2007-09</u>
	<u>Biennium</u>	<u>Biennium</u>	<u>Biennium</u>
Planning fees	\$ 4,075,500	\$ 4,360,700	\$ 8,436,200
Administrative surcharge	303,900	339,200	643,100
Annexation fee	0	250,000	250,000
Other	25,900	27,400	53,300
Total charges for services revenues (Planning Fund)	<u>\$ 4,405,300</u>	<u>\$ 4,977,300</u>	<u>\$ 9,382,600</u>

Engineering

A 5% fee increase was adopted in 2007-08, along with a new development review fee. The new fee is designed to cover costs associated with pre-application meetings. Engineering will also receive 50% of the Annexation Fee charged by Planning.

Projected revenues for the biennium are as follows:

	<u>2007-08</u>	<u>2008-09</u>	<u>2007-09</u>
	<u>Biennium</u>	<u>Biennium</u>	<u>Biennium</u>
Engineering fees	\$ 2,250,100	\$ 2,475,100	\$ 4,725,200
Plan review fees	320,200	352,200	672,400
Development review fees	300,000	300,000	600,000
Other	282,900	306,400	589,300
Total charges for services revenues (Engineering Fund)	<u>\$ 3,153,200</u>	<u>\$ 3,433,700</u>	<u>\$ 6,586,900</u>

Utility Charges for Services

Water and Water Reclamation

Proposed rate increases for Water and Water Reclamation are projected forward from the last rate increases recommended by the rate study adopted by Council in 2003. An update to the rate study is in process and expected to be completed in 2007-08.

Revenue projection assumptions are based on the following:

	Water		Water Reclamation	
	<u>2007-08</u>	<u>2008-09</u>	<u>2007-08</u>	<u>2008-09</u>
Household increase	4.25%	3.52%	4.25%	3.52%
Rate increase	2.50%	3.50%	3.00%	3.00%
CPI	3.00%	3.00%	3.00%	3.00%
Total rate increase	<u>5.50%</u>	<u>6.50%</u>	<u>6.00%</u>	<u>6.00%</u>

Stormwater

The Stormwater Utility Fee study and public process was completed in FY 2006-07 and a new Stormwater fee was implemented July 1, 2007. The fee is \$4.00 per month, and revenues are projected at \$1,300,000 and \$1,400,000 each year of the biennium.

Other Charges for Services

Airport Revenues

Approximately 80% of lease terms include an annual 3% rate increase. Rates for the remaining leases are increased based on CPI or other methods specified in individual lease agreements. Appraisals are performed every 5 years, and rental rates are adjusted to reflect fair market rates. The next appraisal is due in 2010. All future lease terms will be standardized to increase by 3% per year.

Cemetery Revenues

Budget projections assume activity levels will be comparable to current year levels. Fee adjustments of approximately 25% were implemented for Burials and Lot Sales as well as the Permanent Maintenance Fee. These fee increases are necessary to provide for both current and long-term maintenance costs at the Cemetery.

Parking Revenues

In 2007-08, the City is proposing two "pay and display" parking stations for a pilot project in the Mirror Pond parking lots, which is expected to generate an additional \$25,000 in permit revenue for the downtown area.

There was also a 5% increase in the City Paid Employee Parking rate, with the rate increasing from \$30 per month to \$31.50 per month.

	<u>2007-08</u>	<u>2008-09</u>	<u>2007-09 Biennium</u>
Parking fines – downtown	\$ 132,000	\$ 136,000	\$ 268,000
Parking fines – parking structure	9,000	9,300	18,300
Parking permits – downtown	96,000	73,000	169,000
Parking permits – parking structure	200,000	216,000	416,000
Employee parking	75,000	81,600	156,600
Rent in the parking structure	166,600	197,000	363,600
Total fines & permit revenues			
(Parking Fund)	<u>\$ 678,600</u>	<u>712,900</u>	<u>\$ 1,391,500</u>

Ambulance and FireMed Membership Revenues

Ambulance revenues are projected to increase 7% a year based on activity growth, with estimated revenues of \$1,441,400 and \$1,542,300 in 2007-08 and 2008-09 respectively. No fee increase is assumed. Marketing of the FireMed program has been contracted to St. Charles Medical Center – Bend/Air Life of Central Oregon. FireMed membership revenues are projected to be relatively flat at \$192,000 per year, as this market is reaching saturation.

Transit Revenues

Fares from the fixed route transit system are assumed to increase 40% over FY 2006-07 projections, based on ridership projections.

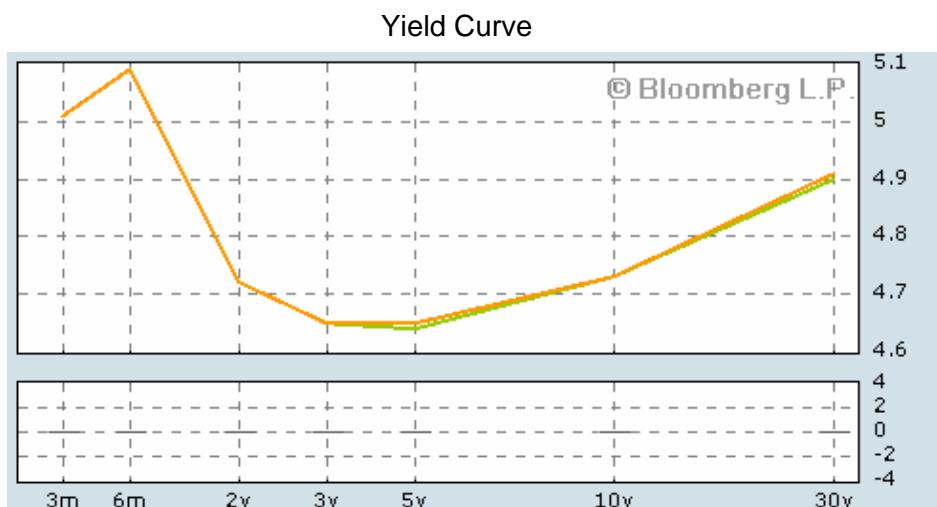
Fines and Forfeits (General Fund)

Municipal Court fine and forfeit revenues are projected to exceed the FY 2006-07 budget by 27% and 21% for each of the fiscal years of the biennia respectively due to aggressive collection efforts and an increase in the number of violations issued. In addition, the Police Department has proposed to increase its Traffic Team and Patrol Officers which directly affects the number of violations issued.

Other Revenues

Investment Income

The yield curve continues to be inverted with current 2 year treasury yields at 4.70%. The Federal Reserve is concerned with the economy softening but at the same time remains wary of inflation. As a result, our outlook for rates is that they will change very little from current levels. Interest rate estimates for the biennial budget are 4.8% and 4.75% respectively which reflects a conservative estimate allowing for a drop in interest rates should the economy soften.



Property Sales

The following property sales are assumed in the biennial budget:

		<u>2007-08</u>	<u>2008-09</u>
General Fund	27 th and Butler Market	\$ 485,000	\$ 0
BURA Downtown	COHRA	176,000	0
BURA Downtown	Greenwood and Wall	0	7,000,000
BURA Juniper Ridge	Les Schwab	3,200,000	0
Transp. Construction	2 houses	420,000	0
Facilities – City Hall Div.	Bulletin site	5,500,000	0
Total real property sales		<u>\$ 9,781,000</u>	<u>\$ 7,000,000</u>

Property Taxes

Allocation of Revenues	10 Year Trend of City Tax Levy		
	Year	Amount	% Change
(in 000's)			
The City's permanent operating tax rate is \$2.8035 per \$1,000 of Taxable Assessed Value (TAV). Property taxes collected are allocated to the General Fund as discretionary revenues to support public safety operations.	2008-09 *	\$ 21,488	8.0%
Measure 50 limits future growth of TAV to 3% per year plus the value of new construction. Local governments with operating tax rates may not increase the amount provided on a permanent basis. They may only request that voters approve a limited term levy for operations or capital expenditures (local option levies and general obligation bond levies). The City of Bend does not have any local option or general obligation bond levies.	2007-08 *	19,896	7.0%
	2006-07	18,596	11.4%
	2005-06	16,694	11.7%
	2004-05	14,952	10.8%
	2003-04	13,500	9.7%
	2002-03	12,311	10.1%
	2001-02	11,183	10.8%
	2000-01	10,089	-3.1%
	1999-00	10,415	37.1%

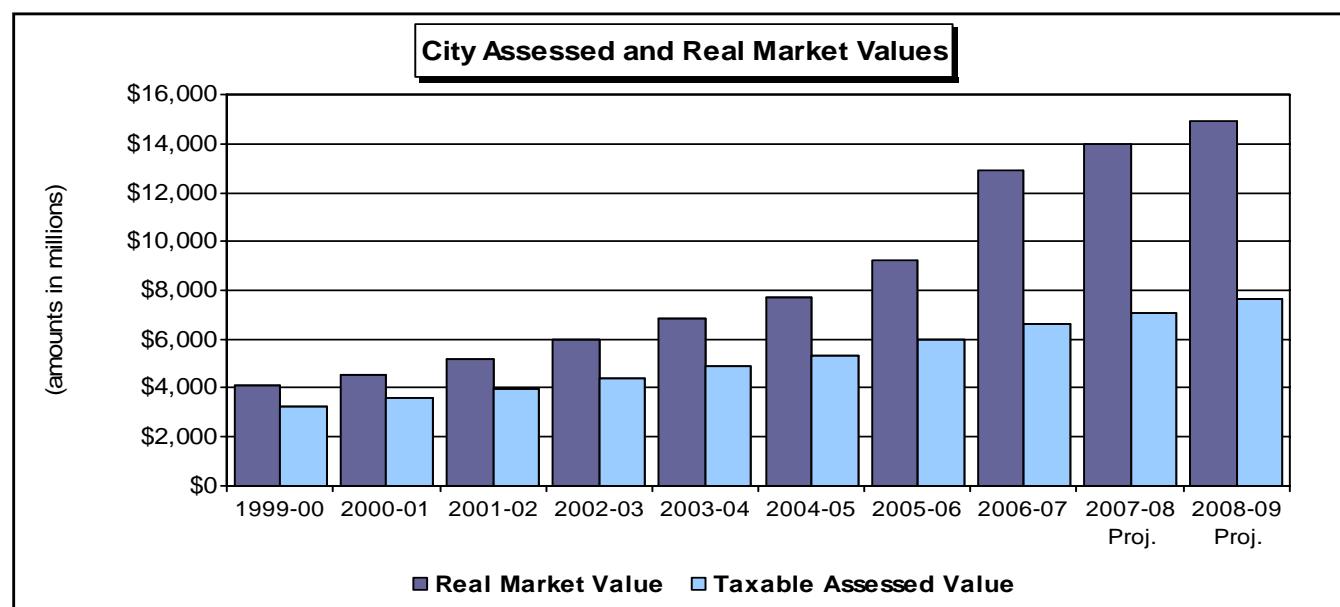
* projected amount

Assumptions

	Taxable Assessed Valuation (in 000's)	Gross Property Tax Levy (in 000's)	Collection Rate
Biennial Budget 2008-09 projection	\$ 7,664,688	\$ 21,488	94.5%
Biennial Budget 2007-08 projection	7,096,933	19,896	94.5%
Fiscal Year 2006-07	6,632,648	18,596	94.5%
Fiscal Year 2005-06	5,954,559	16,694	94.5%

The City's TAV is assumed to increase by 7% in 2007-08 and 8% in 2008-09. Collection rate is assumed to remain consistent at 94.5%

Property Tax



BURA Property Taxes

Allocation of Revenues	10 Year Trend of BURA Tax Levy		
	Year	Amount	% Change
(in 000's)			
Urban renewal agencies can receive property tax revenue in two ways – division of taxes and/or special levy. The division of taxes, or tax increment financing, captures the amount of property taxes levied on the increase in property values within the district, and is the most common method. The Bend Urban Renewal Agency (BURA) receives approximately \$899,000 for the Downtown Area through division of taxes.	2008-09 *	\$ 2,794	8.0%
	2007-08 *	2,587	7.0%
	2006-07	2,418	9.3%
	2005-06	2,212	2.1%
	2004-05	2,167	14.5%
	2003-04	1,892	8.2%
	2002-03	1,749	9.4%
	2001-02	1,598	11.9%
	2000-01	1,428	9.3%
	1999-00	1,307	4.9%

For urban renewal plans adopted before December 6, 1996, agencies may assess a special levy on property within the City. Taxes imposed for the special levy are not divided among governmental tax rates, but are a separate tax levy. BURA receives a special levy for the Downtown Area plan.

BURA property taxes are allocated to the BURA Debt Service Funds to pay tax increment debt.

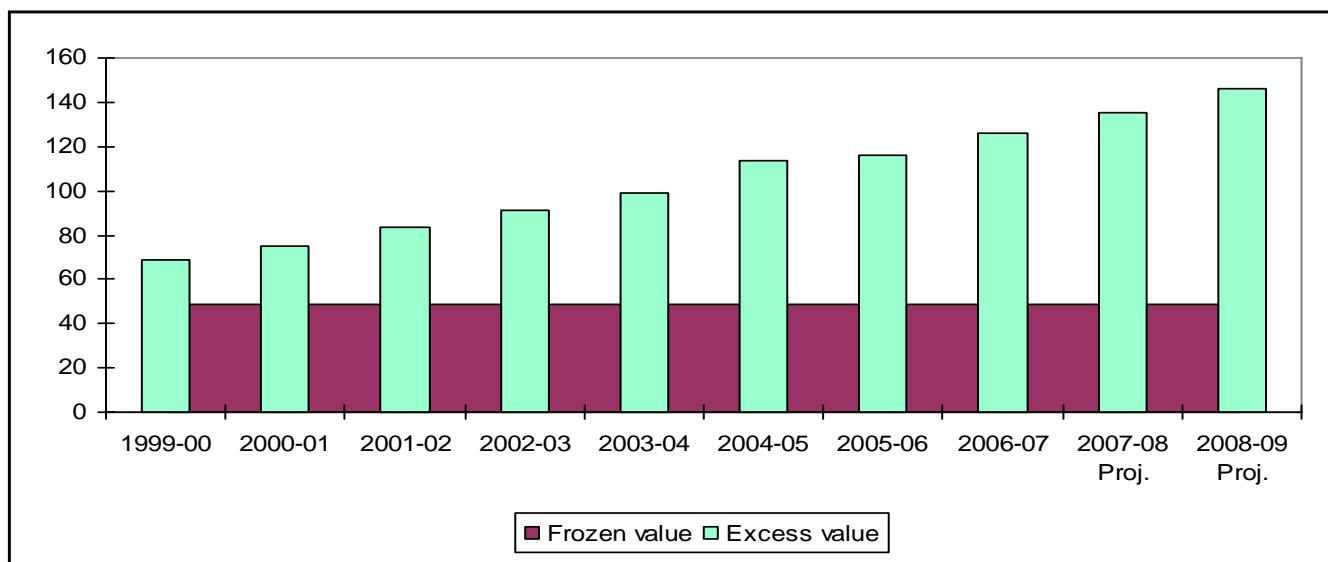
* projected amount

Assumptions

	Taxable Assessed Valuation (in 000's)	Gross Property Tax Levy (in 000's)	Collection Rate
Biennial Budget 2008-09 projection	\$ 207,495	\$ 2,794	94.5%
Biennial Budget 2007-08 projection	192,122	2,587	94.5%
Fiscal Year 2006-07	179,571	2,418	94.5%
Fiscal Year 2005-06	164,273	2,212	94.5%

BURA's TAV increment is assumed to increase by 7% in 2007-08 and 8% in 2008-09. Collection rate is assumed to remain consistent at 94.5%

BURA Property Tax (for Downtown Area)



Transient Room Taxes

Allocation of Revenues	10 Year Trend of Collections		
	Year	Amount	% Change
(in 000's)			
	2008-09 *	\$ 4,116	9.0%
	2007-08 *	3,776	10.0%
	2006-07	3,433	10.5%
	2005-06	3,107	11.0%
	2004-05	2,799	11.9%
	2003-04	2,502	18.1%
	2002-03	2,119	5.3%
	2001-02	2,013	1.0%
	2000-01	1,993	9.1%
	1999-00	1,826	18.2%

The 2007-09 biennial budget reflects a 9% tax rate levied upon hotels and motels within the City of Bend.

Oregon State Statues require that cities allocate a portion of transient room taxes (TRT) for tourism related funding and efforts. In accordance of ORS and as adopted by Bend Code, the City started allocating 30% of TRT funds to the Tourism Fund in January 2007 for tourism promotion. The remaining 70% of is allocated to the General Fund as discretionary revenues.

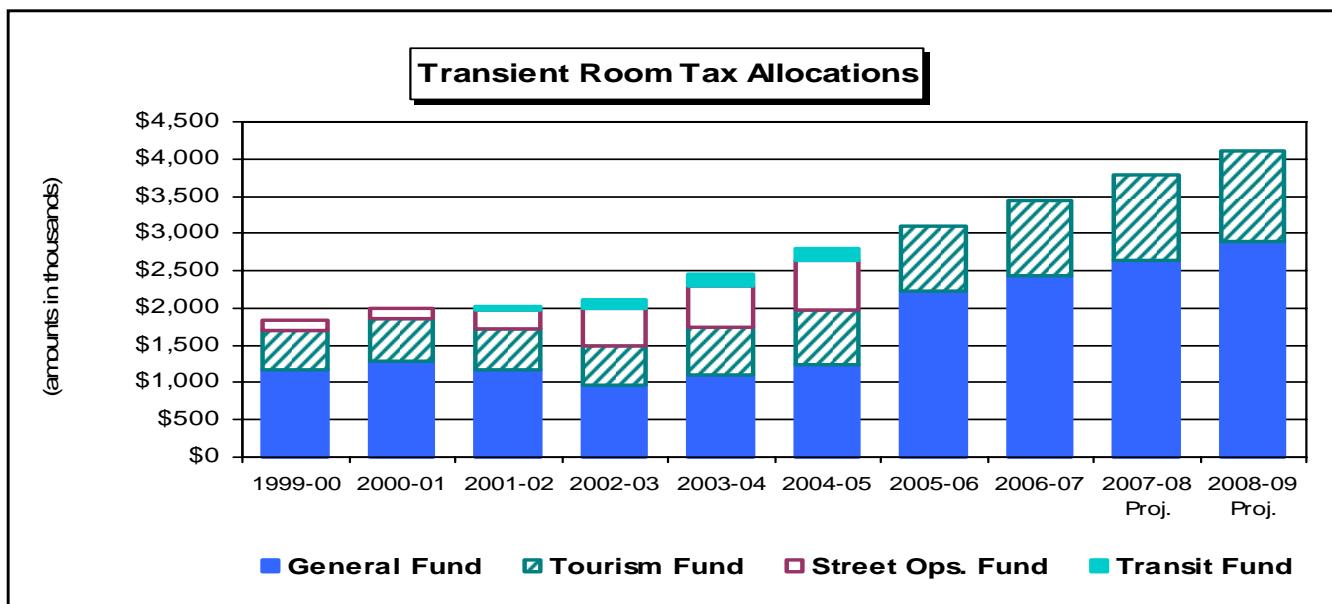
The Tourism Fund is used to account for the promotion of tourism, with much of the funds allocated to the Visitor and Convention Bureau on a contracted basis.

* projected amount

Assumptions

The City of Bend's 2007-2009 biennial budget includes Transient Room Tax revenues of \$3,776,300 and \$4,116,200 respectively. 5% of tax revenue is retained by the motel property owners for administration expenses as allowed by Bend Code. Total room rents are projected to grow by 10% and 9% respectively in each year of the biennium.

Transient Room Tax



Franchise Fees

Allocation of Revenues	10 Year Trend of Collections		
	Year	Amount	% Change
Per City Council resolution, garbage franchise fees collected are allocated to the Street Operations Fund to support Street Operations while Water and Water Reclamation utility franchise fees are transferred to the Transportation Construction Fund to fund transportation projects.	2008-09 *	\$ 7,759	8.7%
All other franchise fees are allocated to the General Fund as discretionary revenues.	2007-08 *	7,140	9.0%
Franchise rates and projected collections for the major franchisees are as follows:	2006-07	6,551	26.1%
	2005-06	5,194	21.3%
	2004-05	4,283	14.7%
	2003-04	3,735	2.8%
	2002-03	3,635	2.1%
	2001-02	3,561	-1.7%
	2000-01	3,624	24.5%
	1999-00	2,911	24.8%

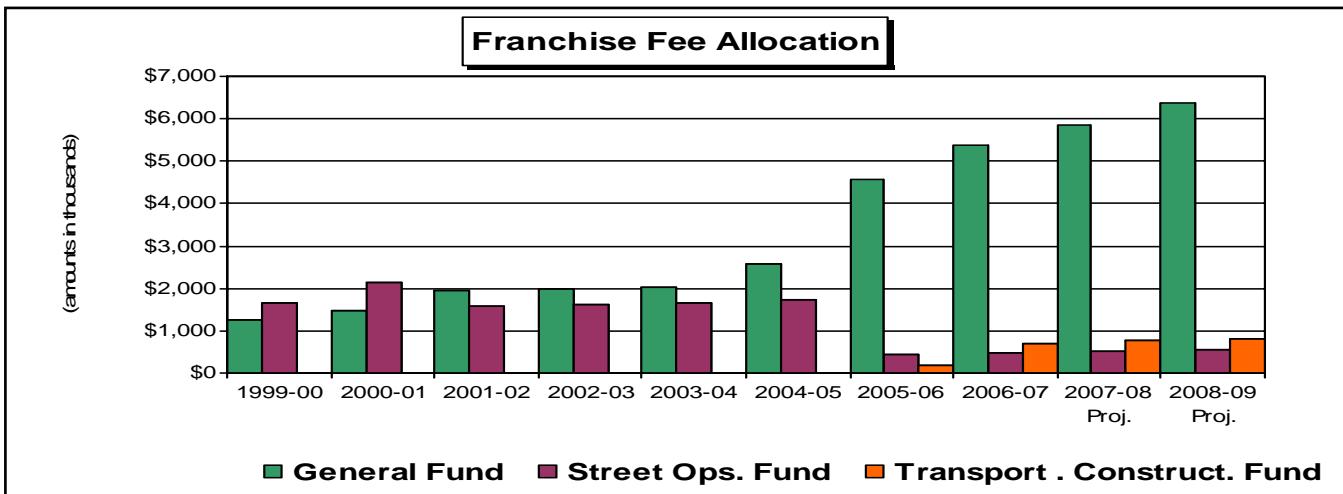
* projected amount

Assumptions

Various factors such as weather conditions, utility rate changes, economic downturns, population growth, and service changes, are considered when projecting future franchise fee collections. The City has implemented a Water/Water Reclamation Utility Franchise fee to be collected from the City's own Water and Water Reclamation operations as well as from private water providers within the City.

Franchise fee revenues are anticipated to grow approximately 9% each year of the biennium due to franchisee rate increases and population growth.

Franchise Fees



State Shared Revenues

Allocation of Revenues	Year	10 Year Trend of Revenues				%
		Amount	Amount	Amount	Amount	
State Highway Gas Taxes are allocated 100% to the Street Operations Fund. The use of all State Highway Trust Fund dollars is restricted to road-related purposes according to Section 3 of Article IX of the Oregon Constitution.	Highway Tax	Liquor Tax	Cigarette Tax	State Shared		
2008-09 *	\$ 3,683,200	\$985,600	\$ 136,500	\$ 672,200	3.8%	
2007-08 *	3,602,700	916,000	135,000	624,700	7.3%	
2006-07	3,489,700	757,300	142,900	530,100	5.9%	
2005-06	3,294,500	729,400	125,700	497,400	9.3%	
2004-05	3,099,000	616,700	110,200	424,000	11.7%	
2003-04	2,730,800	570,900	110,800	393,600	18.1%	
2002-03	2,288,400	491,900	108,972	334,700	4.2%	
2001-02	2,206,500	457,500	106,200	322,600	-2.1%	
2000-01	2,215,500	467,100	106,800	369,800	4.9%	
1999-00	2,227,600	413,900	109,700	261,500	43.3%	

* projected amounts

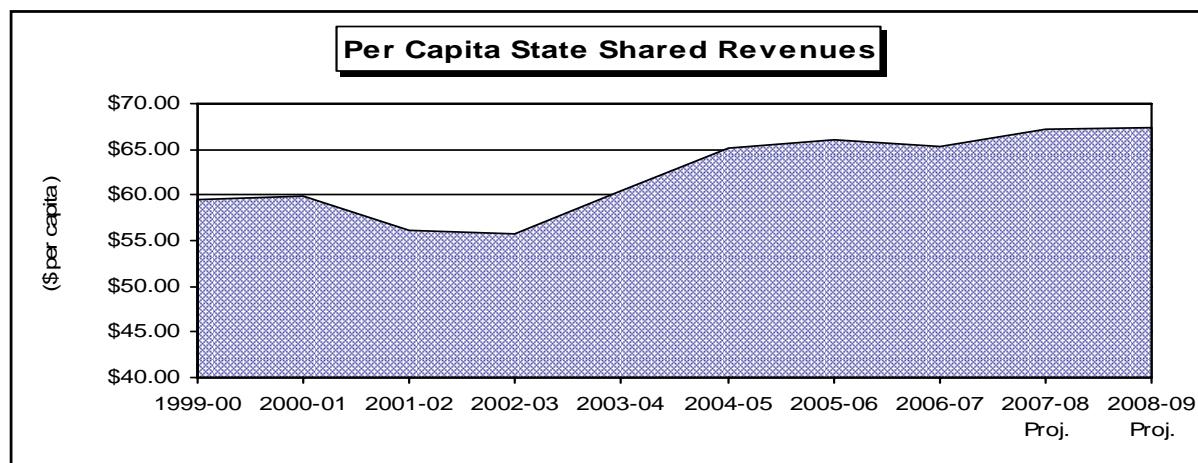
Assumptions

Cigarette and Liquor Taxes are distributed by the State on a per capita basis. The State uses the July 1st Portland State University certified populations to effect distributions for January - December of the following year. The City used a weighted average population figure to project these revenues.

The Highway Gas Tax revenue distribution contains several component parts, but is also distributed on a per capita basis. State Revenue Sharing is distributed on a formula basis that compares Bend's consolidated property tax rate, per capita income, and population against statewide averages.

State Shared revenue estimates included in the biennial budget were developed using the League of Oregon Cities (LOC) estimated per capita distributions as stated in the February 2007 *Local Focus* newsletter. Population growth was estimated at 4.25% in 2007-08 and 3.52% in 2008-09.

State Shared Revenues



System Development Charges

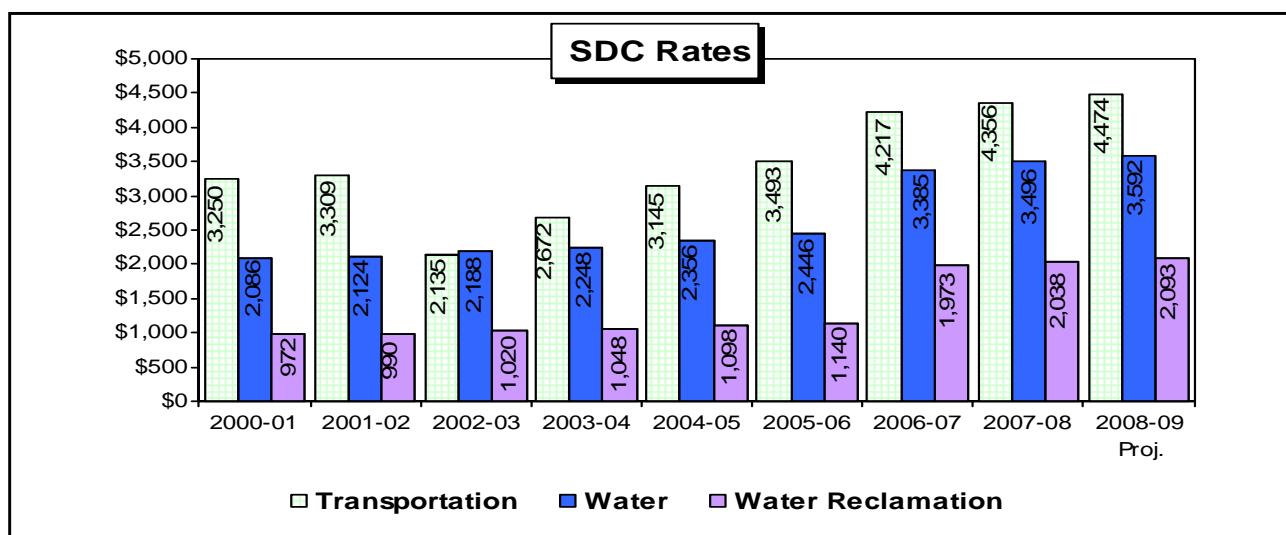
Allocation of Revenues	Year	10 Year Trend of Collections			% Change
		Amount	Amount	Amount	
		Transportation	Water	Water Reclamation	
System Development Charges (SDC) are restricted to use on capital improvement projects. A special revenue fund, the SDC fund, has been established to account for SDC revenue collections. The use of these revenues are shown as a transfer out of the SDC fund to the Transportation Construction Fund, the Water and Water Reclamation Funds respectively.	2008-09 *	\$ 7,322,000	\$ 3,608,000	\$ 5,307,500	14.7%
	2007-08 *	6,054,800	3,200,000	4,900,000	-1.4%
	2006-07	7,416,000	3,760,000	3,182,000	1.4%
	2005-06	7,220,900	3,788,300	3,150,000	13.5%
	2004-05	6,415,400	3,137,200	2,927,900	12.4%
	2003-04	5,388,000	3,103,800	2,611,600	24.5%
	2002-03	4,201,700	2,327,000	2,391,500	60.1%
	2001-02	1,897,300	2,090,000	1,585,500	-5.6%
	2000-01	3,262,000	1,416,800	1,226,100	17.0%
	1999-00	1,571,200	2,045,100	1,431,900	9.0%

* projected amount

Assumptions

System Development Charges (SDC's) are established by methodology studies and are increased annually with the Engineering News Record (ENR), a construction inflation index. When the 2007-09 biennial budget was developed, a 3% ENR was assumed each year. 2007-08 SDC's were adopted using a 3.28% ENR. 2007-08 SDC's for a single family dwelling are as follows: Transportation SDC \$4,356; Water SDC \$3,496; Water Reclamation SDC \$2,038. The City is in the process of updating its Water and Water Reclamation SDC studies which are expected to be implemented in Fall 2007. Preliminary SDC rates from these studies were not available when the budget was developed, as such; the SDC revenue projections for the 2007-09 biennial budget were developed using FY 2006-07 average rates with the assumed 3% ENR increase.

System Development Charges



Development Fees and Permits

Allocation of Revenues	Year	Amount	10 Year Trend of Collections				
			Building	% change	Planning	% change	Engineering
Building and Planning fees and permits are allocated to their respective funds within the Community Development Department. Engineering fees are allocated to the Engineering Division of the Internal Service Fund. Planning and Engineering fees do not have specific restrictions on their uses, but Building permit fees may only be used to support the operation of the Building Division.	2008-09 *	\$ 5,525,600	7.0%	\$ 4,977,300	13.0%	\$ 3,433,700	8.9%
	2007-08 *	5,164,200	49.3%	4,405,300	16.3%	3,153,200	24.7%
	2006-07	3,458,900	-33.0%	3,786,800	40.3%	2,529,300	13.0%
	2005-06	5,161,300	2.9%	2,699,700	77.6%	2,238,377	20.6%
	2004-05	5,013,800	33.2%	1,519,800	78.1%	1,856,100	-4.2%
	2003-04	3,765,100	30.1%	853,553	0.1%	1,937,500	14.4%
	2002-03	2,893,400	20.5%	852,700	26.3%	1,693,200	43.2%
	2001-02	2,400,600	13.4%	675,400	13.0%	1,182,500	-30.1%
	2000-01	2,116,100	-6.6%	597,500	45.6%	1,690,500	354.1%
	1999-00	2,265,100	20.0%	410,400	5.8%	372,300	-14.7%

* projected amounts

Assumptions

Building Permits

FY 2006-07 revenues were approximately 53% less than budget due to a slowdown in residential construction. The biennial budget assumes activity levels similar to those in FY 2002-03 and FY 2003-04, and a 35% increase in Building Department fees in 2007-08.

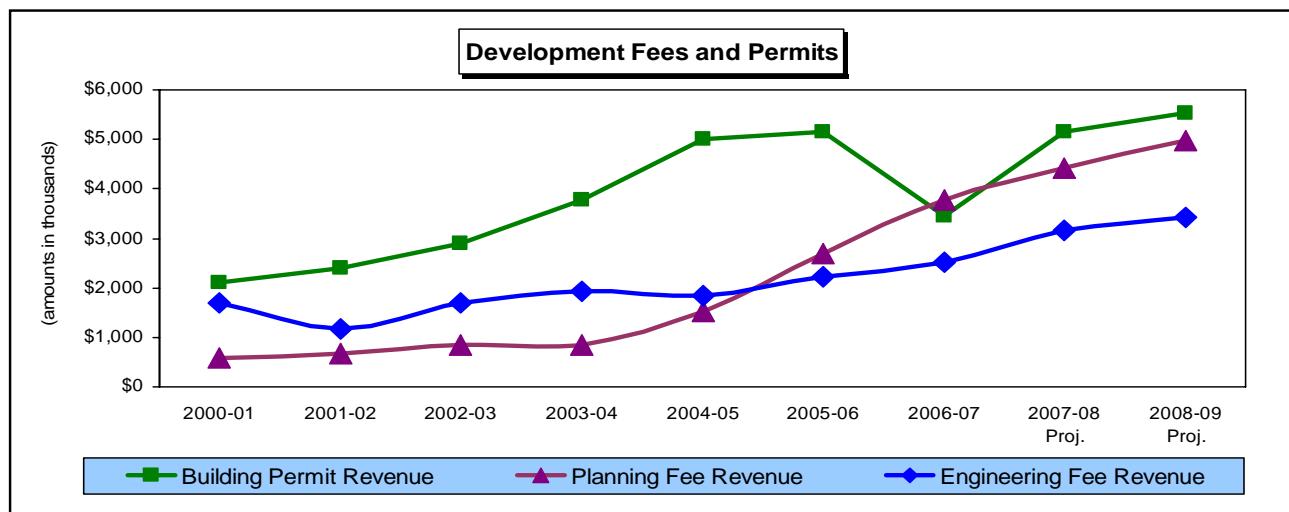
Planning Fees

FY 2006-07 revenues are in line with the budget. The biennial budget assumes activity levels similar to FY 2003-04 activity with a 10% fee increase in 2007-08, and 7% fee increase proposed for 2008-09. A new annexation fee was also adopted.

Engineering Fees

The Engineering Department is projecting FY 2006-07 revenues to come in approximately 99% of budget. A 5% fee increase is projected in the biennium, along with a new development review fee. Engineering will also receive 50% of the annexation fee charged by the Planning Department.

Development Fees and Permits



Utility User Fees

Allocation of Revenues	Year	10 Year Trend of Revenues					
		Amount	% Change	Amount	% Change	Amount	% Change
		(amounts in 000's)					
		Water	Water	Reclamation	Reclamation	Stormwater	Stormwater
Utility User fees are used to provide for the on-going operation and maintenance of the Water and Water Reclamation Systems as well as to pay a portion of debt service on Revenue Bonds used to finance capital construction. The City implemented a new Stormwater utility fee effective July 1, 2007. Utility user fees are allocated to the respective Water, Water Reclamation and Stormwater funds.	2008-09 *	\$ 11,636	9.8%	\$ 10,425	5.8%	\$ 1,400	7.7%
	2007-08 *	10,599	9.4%	9,850	9.2%	1,300	new fee
	2006-07	9,685	7.3%	9,020	7.1%		
	2005-06	9,022	13.0%	8,422	9.4%		
	2004-05	7,987	9.0%	7,695	17.1%		
	2003-04	7,325	14.6%	6,574	12.6%		
	2002-03	6,393	16.3%	5,839	7.4%		
	2001-02	5,498	6.7%	5,438	-0.4%		
	2000-01	5,155	20.2%	5,458	22.1%		
	1999-00	4,288	10.5%	4,470	10.8%		

* projected amounts

Assumptions

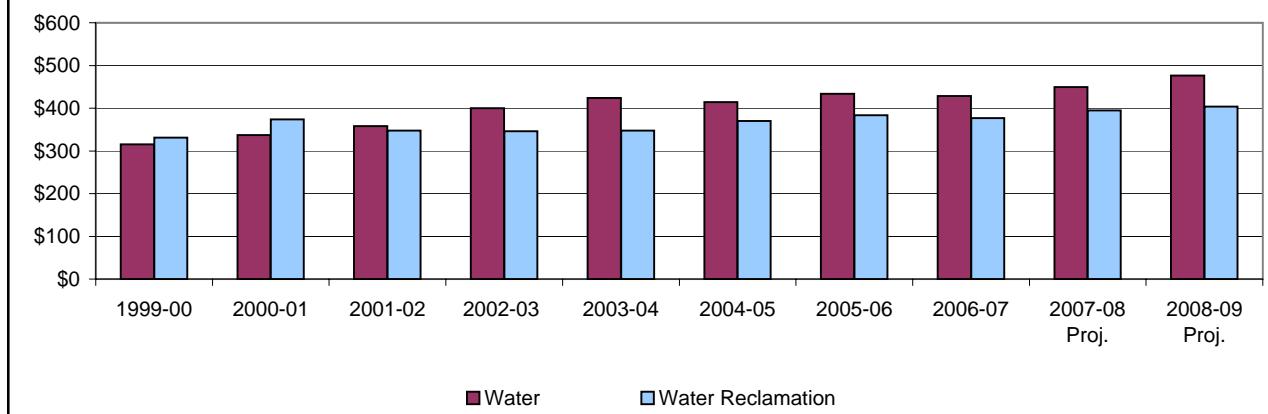
Revenue projections are based on rate increases proposed in the last Water and Water Reclamation rate study adopted in 2003. An update of these rates studies are in progress and will not be completed until FY 2007-08. As such, revenue projections were based on the last rate study along with the following household assumptions:

	2007-08		2008-09		2006-07		2005-06		2004-05		2003-04		2002-03		2001-02		2000-01		1999-00		Rate Adjustments		
	Water	Reclamation	Water	Reclamation																			
Household increase	4.25%		3.52%																				
Rate adjustment	2.50%		3.50%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		
CPI	3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		3.00%		
Total rate increase	5.50%		6.50%		6.00%		6.00%		6.00%		6.00%		6.00%		6.00%		6.00%		6.00%		6.00%		

* projected rate adjustment

Utility User Fees

Average Annual Revenue per Connection



Fines and Forfeits

Allocations of Revenues	10 Year Trend of Collections		
	Year	Amount	% Change
(in 000's)			
Fines and Forfeits are collected by the City's Municipal Court and all of the revenues are allocated to the General Fund for support of municipal court and police operations.	2008-09 *	\$ 1,539,600	20.6%
	2007-08 *	1,277,100	26.6%
	2006-07	1,008,600	10.0%
	2005-06	917,300	33.9%
	2004-05	685,300	11.2%
	2003-04	616,100	25.1%
	2002-03	492,300	-3.2%
	2001-02	508,500	7.1%
	2000-01	475,000	2.2%
	1999-00	465,000	5.2%

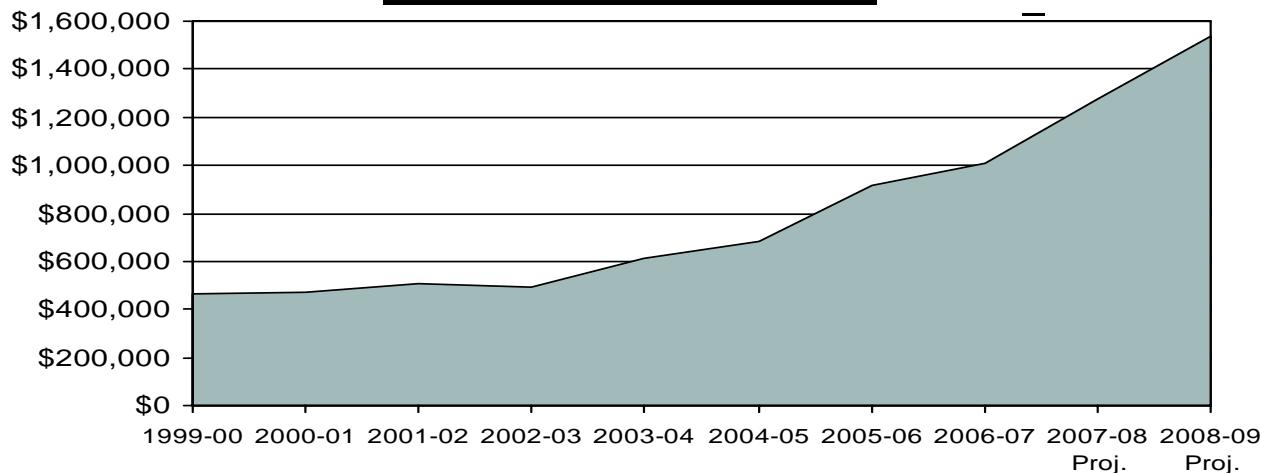
* projected amounts

Assumptions

The biennial budget assumes increased activity levels as the Police Department's Traffic Team is fully staffed with 8 officers (new Traffic Officers were added towards the end of FY 2006-07 and will be entirely dedicated to traffic enforcement), additional Patrol Officers were also hired, and court staff continue their aggressive collection efforts of outstanding debts.

Fines and Forfeits

Fine and Forfeit Collections



Debt Overview and Analysis

Debt Rating

The City of Bend's long-term bonds are rated by Moody's Investors Service as follows:

General obligation bond rating	Aa3
Full faith and credit obligation bond rating	A1
Water revenue bond rating	A1
Sewer revenue bond rating	A2

Municipal ratings are based upon the analysis of four primary factors relating to municipal finance: economy, debt, finances, and administration/management strategies. Each of the factors is evaluated individually and for its effect on the other factors in the context of the municipality's ability to repay its debt. Moody's rating scale ranges from "Aaa" on the high end to "C" on the low end. Rating definitions that apply to the City of Bend are as follows:

Aa - Issuers or issues rated Aa demonstrate very strong creditworthiness relative to other US municipal or tax-exempt issuers or issues.

A - Issuers or issues rated A present above-average creditworthiness relative to other US municipal or tax-exempt issuers or issues.

Debt Policies

The City issues debt for significant infrastructure improvements and capital assets that provide long-term benefits and that are too large to be funded by current resources. Debt issues are structured such that the debt does not extend beyond the useful life of the assets financed and repayment schedules do not put excessive burdens on operating expenditures. Debt is not used to balance operating budgets.

Types of Debt

Several types of debt are currently issued by the City including:

- ♦ Full Faith and Credit Obligation Bonds – These bonds are issued to infrastructure improvements and capital assets that provide long-term benefits to the community as a whole. These bonds are secured by the full faith & credit of the City and the City pledges to levy any necessary taxes on all assessable property within its jurisdiction to provide timely repayment of the debt. Although the City pledges to levy taxes, other sources of revenues may be used to repay full faith and credit bonds. The City currently has the following full faith and credit obligations outstanding:

	Outstanding Balance at 6/30/07
Fire stations (1999 series)	\$ 3,495,000
Airport improvements (1999 series)	1,195,000
Transportation improvements (2000 series)	4,765,000

	Outstanding Balance at 6/30/07
Police facility (2002 series)	\$ 5,942,000
Street equipment (2002 series)	178,000
Airport 1993 refinance (2003 series)	187,600
Street equipment (2003 series)	168,500
Fire truck (2003 series)	472,500
Transportation improvements (2003 series)	9,766,400
PERS debt (2004 series)	13,725,000
Purchase of Bulletin land (2005 series)	4,780,000
Police expansion/Ambulances (2006 series)	4,950,000

- ♦ Revenue Bonds – Bonds issued to finance facilities that have a definable user or revenue base. These debt instruments are secured by a specific source of funds, either from the operations of the project being financed or from a dedicated revenue stream, rather than the general taxing powers of the City. The City currently has water and sewer revenue bonds outstanding. These bonds impose a 1.25 debt ratio covenant on the City's Water and Water Reclamation operations.

	Outstanding Balance at 6/30/07
Water improvements (2000 series)	\$ 3,170,000
Sewer improvements (2000 series)	1,210,000
Sewer improvements (2002 series)	4,700,000
Sewer refunding bonds (2005 series)	7,500,000

- ♦ Limited Tax Improvement Bonds – The City issues limited tax improvement bonds under the Oregon Bancroft Bonding Act to finance infrastructure improvements that benefit a specific area defined as a local improvement district (LID). Because the benefit is largely enjoyed by properties within the LID, a special assessment to pay debt service is levied only on all properties within the LID.

	Outstanding Balance at 6/30/07
American Land, First on the Hill LIDs (2002 series)	\$ 100,000
Woodriver, Romaine LIDs (2003 series)	452,000

- ♦ Tax Increment Financing (TIF) Bonds – TIF bonds are used to promote economic development within a given geographic area. Debt service payments on TIF bonds are derived from tax revenues generated as a result of economic growth in the district. Bend Urban Renewal Agency utilizes Tax Increment Financing.

	Outstanding Balance at 6/30/07
Refunding tax increment bonds (1998 series)	\$ 4,875,000
Parking structure (2004 series)	8,925,000

- ♦ Certificates of Participation (COP) – In a COP transaction, government agencies enter into an agreement with another party (the lessor) to lease an asset over a specified period of time at a predetermined annual cost. Lease payments are sufficient to pay for principal and interest on the leased asset. The lessor then identifies a group of investors who are willing to provide funding for the asset in return for a share of the lease payments made by the government agency. The

interest portion of the resulting bonded indebtedness is tax-exempt income to investors. The City issued COPs in 1995 to finance certain fire equipment. The outstanding balance of the COPs at 6/30/07 is \$325,000.

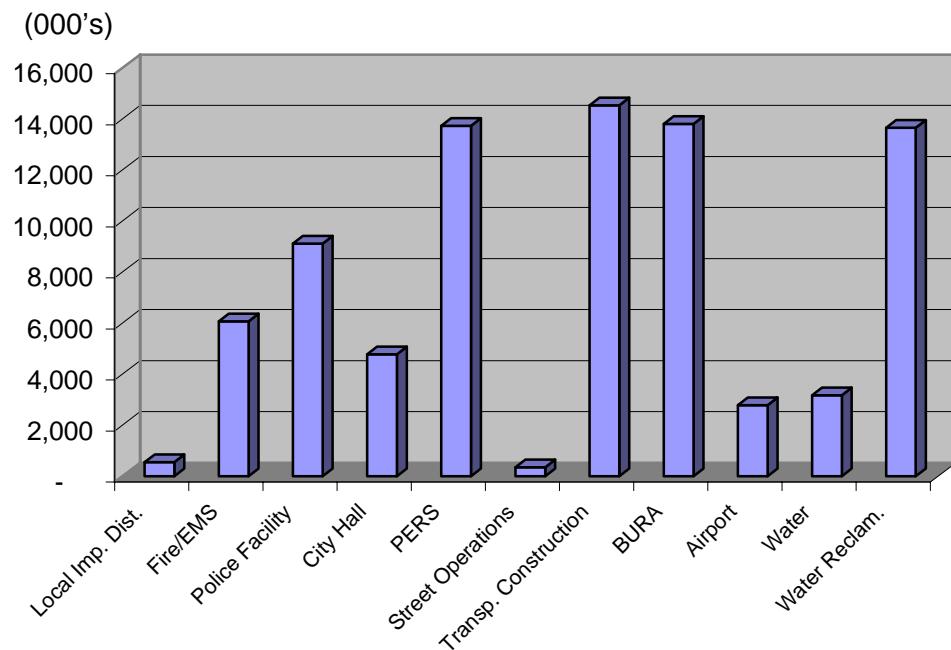
- ◆ Notes Payable – The City has entered into several long-term note agreements with the Oregon Economic and Community Development Department to finance infrastructure improvements.

Outstanding Balance at 6/30/07

Airport improvements (1997)	\$ 532,269
Woodriver sewer system (2002)	240,953
Eastside airport improvements (2006)	867,335

Current Debt by Fund

Outstanding debt by fund at 6/30/07 is as follows:



Proposed Debt Issues for the 2007-09 Biennial Budget

Proposed in the 2007-09 Biennial Budget are significant debt issues to finance transportation, water and water reclamation infrastructure identified in the City's Capital Improvement Program. Debt is also proposed for Juniper Ridge infrastructure developments and some street equipment. Debt issues proposed are as follows:

	<u>2007-08</u>	<u>2008-09</u>	<u>2007-09 Biennium</u>
Full Faith & Credit Obligations:			
Fire Equipment (5yrs)	\$ 200,000		\$ -
Street equipment (5 yrs)	560,000		560,000
Stormwater equipment (5 yrs)	305,500		305,500
Transportation construction (25 yrs)	15,785,000		15,785,000
Juniper Ridge construction (25 yrs)	7,650,000		7,650,000
	<u>24,300,500</u>		<u>24,300,500</u>
Revenue Bonds:			
Water improvements (25 yrs)	10,000,000	12,000,000	22,000,000
Water Reclamation imp. (25 yrs)	10,000,000	5,000,000	15,000,000
	<u>20,000,000</u>	<u>17,000,000</u>	<u>37,000,000</u>
Total Debt Proposed	<u>\$44,300,500</u>	<u>\$17,000,000</u>	<u>\$61,300,500</u>

Debt Capacity and Limitation

It is anticipated for a growing city to have associated debt burden supporting its expanding infrastructure needs. However the City continues to monitor its debt burden to ensure fiscal responsibility and discipline in issuing debt. Debt issued must be affordable and cost effective and an appropriate balance between capital needs and the ability to pay for them must be maintained.

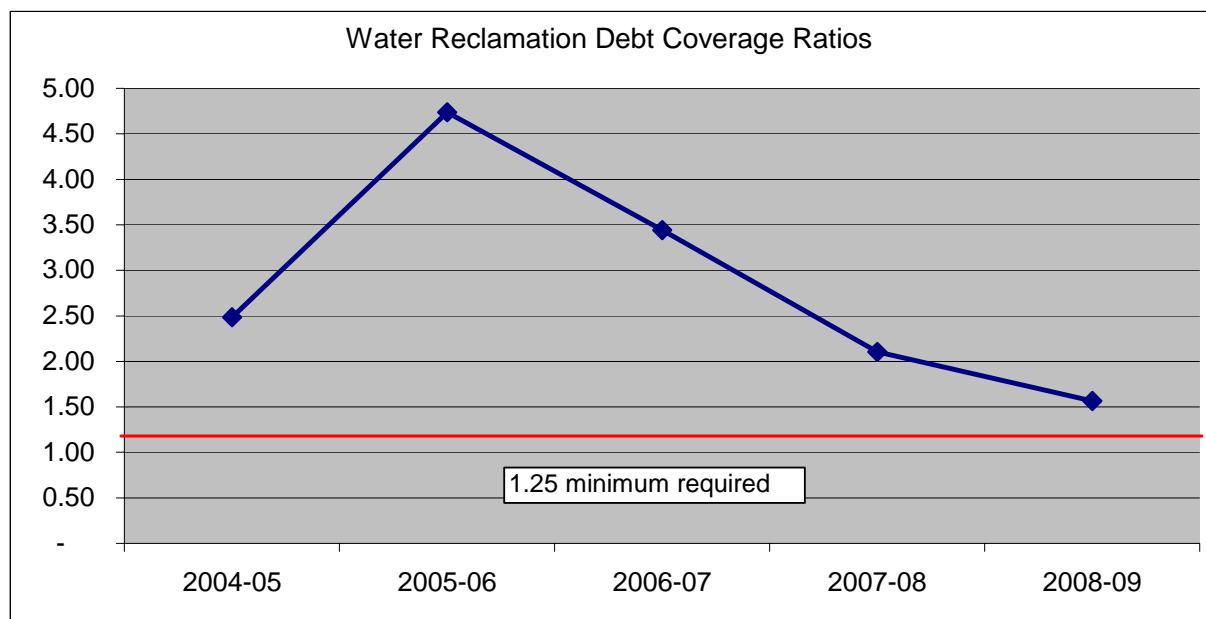
The debt proposed for the 2007-09 biennium extends the City to its highest level of debt burden. Based on conservative revenue and expenditure projections, the City will be at or near capacity for Transportation System Development Charges (SDCs) and Water Reclamation with the bond issues proposed.

Transportation construction bonds are currently repaid through transportation system development charges (SDCs). With the proposed debt issues, debt service coverage is projected to decrease to 3.06 by the end of the biennium. Although transportation construction is financed through full faith and credit bonds which do not have debt coverage ratio covenants, a conservative coverage ratio should be maintained as SDCs are dependent on building activity and are not assured revenues.

					Projected
	2004-05	2005-06	2006-07	2007-08	2008-09
SDC revenues	\$ 6,415,400	\$ 7,310,900	\$ 5,105,700	\$ 6,074,800	\$ 7,347,000
Debt service on:					
Existing debt	\$ 1,321,900	\$ 1,328,300	\$ 1,323,900	\$ 1,318,900	\$ 1,310,600
Proposed debt issue				\$ 378,800	\$ 1,091,000
Total debt service	\$ 1,321,900	\$ 1,328,300	\$ 1,323,900	\$ 1,697,700	\$ 2,401,600
Transp. SDC debt service coverage ratio	4.85	5.50	3.86	3.58	3.06

Sewer revenue bonds proposed for the biennium total \$15 million which reduces the debt service coverage ratio to 1.57. The minimum ratio required by bond covenants is 1.25.

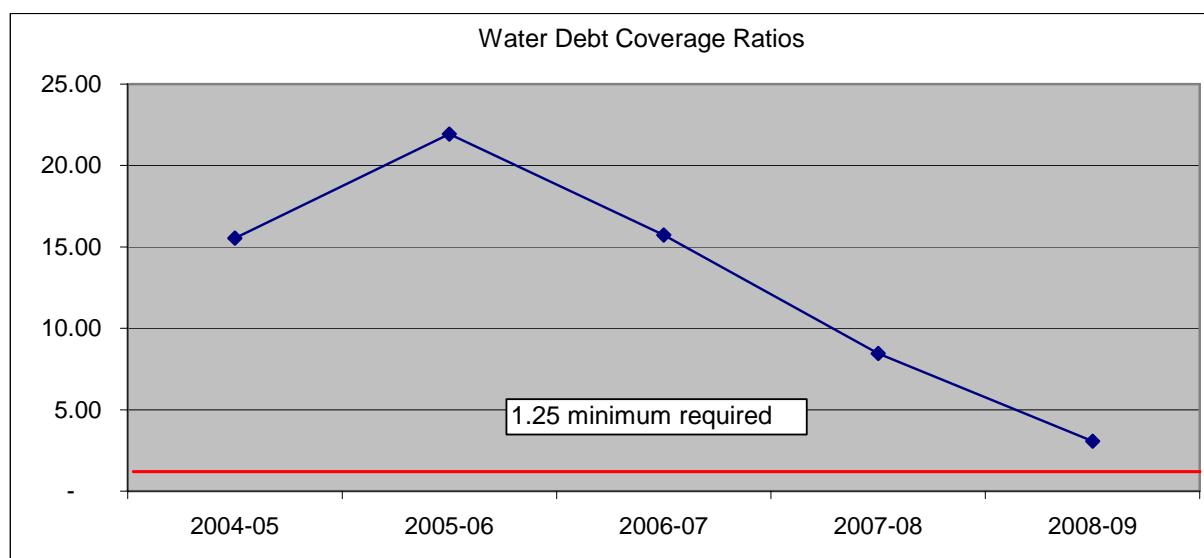
	2004-05	2005-06	2006-07	2007-08	2008-09	Projected
Net operating revenues available for debt service	\$ 4,909,000	\$ 5,093,300	\$ 4,383,700	\$ 3,177,100	\$ 3,600,900	
Debt service on:						
Existing debt	\$ 1,976,500	\$ 1,075,500	\$ 1,273,700	\$ 1,271,200	\$ 1,263,200	
Proposed debt issue				240,000	1,037,600	
Total debt service	\$ 1,976,500	\$ 1,075,500	\$ 1,273,700	\$ 1,511,200	\$ 2,300,800	
Water Reclamation debt service coverage ratio	2.48	4.74	3.44	2.10	1.57	



City of Bend, Oregon
2007-2009 Biennial Budget

Water revenue bonds proposed for the biennium total \$22 million. Since the water fund currently has only \$3.2 million in outstanding bonds, debt coverage stays above 3.0.

	2004-05	2005-06	2006-07	2007-08	2008-09	Projected
Net operating revenues available for debt service	\$ 6,293,700	\$ 6,996,000	\$ 5,071,200	\$ 4,738,800	\$ 5,658,900	
Debt service on:						
Existing debt	\$ 405,100	\$ 319,000	\$ 322,200	\$ 320,000	\$ 322,400	
Proposed debt issue				\$ 240,000	\$ 1,521,400	
Total debt service	\$ 405,100	\$ 319,000	\$ 322,200	\$ 560,000	\$ 1,843,800	
Water debt service coverage ratio	15.54	21.93	15.74	8.46	3.07	



Legal Debt Limitation

Oregon Revised Statutes (ORS) 287.004 provides that the City may not issue or have outstanding at any one time general obligation bonds in excess of three percent of the real market value (RMV) of all taxable property within its boundaries. This statute makes specific exception to bonds issued for water, sewage disposal plants and off-street parking facilities, as well as, special assessment bonds. The City's RMV for 2006-07 is \$12,867,135,135 providing for a legal debt margin of \$386,014,054 (note that this debt margin does not reflect the need to balance debt burden with ability to pay and is not utilized by the City in assessing its debt capacity).

City of Bend, Oregon
2007-2009 Biennial Budget

Projected Statement of Indebtedness
Long-Term Debt Outstanding

	Principal Balance June 30, 2007	Proposed New Issues	Principal Amount Due 2007-08	Interest Amount Due 2007-08	Principal Balance June 30, 2008
City of Bend					
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -
Other Indebtedness					
Street Operations Fund					
Full Faith & Credit Bonds 2002	178,000	-	87,000	5,600	91,000
Full Faith & Credit Bonds 2003	168,500	-	168,500	2,000	-
Full Faith & Credit Bonds 2007	-	560,000	-	13,500	560,000
	346,500	560,000	255,500	21,100	651,000
Fire/EMS Fund					
Certificates of Participation 1995	325,000	-	325,000	8,600	-
Full Faith & Credit Bonds 1999	520,000	-	10,000	24,600	510,000
Full Faith & Credit Bonds 2003	472,500	-	72,600	14,700	399,900
Full Faith & Credit Bonds 2006	1,775,000	-	-	108,000	1,775,000
Full Faith & Credit Bonds 2007	-	200,000	-	4,000	200,000
	3,092,500	200,000	407,600	159,900	2,884,900
Debt Service/Construction Funds					
Full Faith & Credit Bonds 1999	2,975,000	-	120,000	139,000	2,855,000
Limited Tax Improve. Bonds 2002	100,000	-	100,000	4,600	-
Limited Tax Improve. Bonds 2003	452,000	-	191,000	21,500	261,000
Pension Obligation Bonds 2004	13,725,000	-	-	786,000	13,725,000
	17,252,000	-	411,000	951,100	16,841,000
Transportation Construction Fund					
Full Faith & Credit Bonds 2000	4,765,000	-	240,000	240,400	4,525,000
Full Faith & Credit Bonds 2003	9,766,400	-	464,700	375,000	9,301,700
Full Faith & Credit Bonds 2007	-	15,785,000	-	378,800	15,785,000
	14,531,400	15,785,000	704,700	994,200	29,611,700
Airport Fund					
Full Faith & Credit Bonds 1999	1,195,000	-	60,000	65,400	1,135,000
Ore. Econ. Dev. - Pacific Aviation Composite	532,269	-	24,000	26,600	508,269
Full Faith & Credit Bonds 2003	187,600	-	24,200	6,100	163,400
Ore. Econ. Dev. - Eastside Development	867,335	-	35,000	25,000	832,335
	2,782,204	-	143,200	123,100	2,639,004
Water Fund					
Revenue Bonds 2000	3,170,000	-	160,000	161,000	3,010,000
Revenue Bonds 2007	-	10,000,000	-	240,000	10,000,000
	3,170,000	10,000,000	160,000	401,000	13,010,000
Water Reclamation Fund					
Oregon Econ. Dev. - Woodriver Village	240,953	-	12,000	12,000	228,953
Revenue Bonds 2000	1,210,000	-	280,000	51,000	930,000
Revenue Bonds 2002	4,700,000	-	215,000	197,000	4,485,000
Revenue Bonds 2005	7,500,000	-	275,000	255,000	7,225,000
Revenue Bonds 2007	-	10,000,000	-	240,000	10,000,000
	13,650,953	10,000,000	782,000	755,000	22,868,953
Stormwater Fund					
Full Faith & Credit Bonds 2007	-	305,500	-	10,000	305,500
	-	305,500	-	10,000	305,500
Intra-Governmental Services Fund					
Full Faith & Credit Bonds 2002	5,942,000	-	188,100	276,000	5,753,900
Full Faith & Credit Bonds 2005	4,780,000	-	4,780,000	163,000	-
Full Faith & Credit Bonds 2006	3,175,000	-	-	130,000	3,175,000
	13,897,000	-	4,968,100	569,000	8,928,900
Bend Urban Renewal Agency (BURA)					
Tax Increment Adv. Refund. Bonds 1998	4,875,000	-	355,000	221,600	4,520,000
Tax Increment Bonds 2004	8,925,000	-	850,000	373,300	8,075,000
Full Faith & Credit Bonds 2007	-	7,650,000	-	184,000	7,650,000
	13,800,000	7,650,000	1,205,000	778,900	20,245,000
Total Other Indebtedness Outstanding	\$ 82,522,557	\$ 44,500,500	\$ 9,037,100	\$ 4,763,300	\$ 117,985,957
TOTAL INDEBTEDNESS - CITY OF BEND AND BURA	\$ 82,522,557	\$ 44,500,500	\$ 9,037,100	\$ 4,763,300	\$ 117,985,957

City of Bend, Oregon
2007-2009 Biennial Budget

Projected Statement of Indebtedness
Long-Term Debt Outstanding

	Principal Balance June 30, 2008	Proposed New Issues	Principal Amount Due 2008-09	Interest Amount Due 2008-09	Principal Balance June 30, 2009
City of Bend					
General Obligation Bonds	\$ -	\$ -	\$ -	\$ -	\$ -
Other Indebtedness					
Street Operations Fund					
Full Faith & Credit Bonds 2002	91,000	-	91,000	2,000	-
Full Faith & Credit Bonds 2003	-	-	-	-	-
Full Faith & Credit Bonds 2007	560,000	-	104,000	23,300	456,000
	651,000	-	195,000	25,300	456,000
Fire/EMS Fund					
Certificates of Participation 1995	-	-	-	-	-
Full Faith & Credit Bonds 1999	510,000	-	15,000	24,200	495,000
Full Faith & Credit Bonds 2003	399,900	-	74,600	12,600	325,300
Full Faith & Credit Bonds 2006	1,775,000	-	140,000	182,000	1,635,000
Full Faith & Credit Bonds 2007	200,000	-	-	18,900	200,000
	2,884,900	-	229,600	237,700	2,655,300
Debt Service/Construction Funds					
Full Faith & Credit Bonds 1999	2,855,000	-	125,000	134,000	2,730,000
Limited Tax Improve. Bonds 2003	261,000	-	147,000	16,900	114,000
Pension Obligation Bonds 2004	13,725,000	-	50,000	820,800	13,675,000
	16,841,000	-	322,000	971,700	16,519,000
Transportation Construction Fund					
Full Faith & Credit Bonds 2000	4,525,000	-	250,000	229,200	4,275,000
Full Faith & Credit Bonds 2003	9,301,700	-	470,500	361,500	8,831,200
Full Faith & Credit Bonds 2007	15,785,000	-	345,400	745,600	15,439,600
	29,611,700	-	1,065,900	1,336,300	28,545,800
Airport Fund					
Full Faith & Credit Bonds 1999	1,135,000	-	35,000	61,000	1,100,000
Ore. Econ. Dev. - Pacific Aviation Composite	508,269	-	37,000	25,500	471,269
Full Faith & Credit Bonds 2003	163,400	-	24,900	5,500	138,500
Ore. Econ. Dev. - Eastside Development	832,335	-	30,000	36,000	802,335
	2,639,004	-	126,900	128,000	2,512,104
Water Fund					
Revenue Bonds 2000	3,010,000	-	170,000	154,000	2,840,000
Revenue Bonds 2007	10,000,000	-	462,000	230,000	9,538,000
Revenue Bonds 2008	-	12,000,000	262,600	566,800	11,737,400
	13,010,000	12,000,000	894,600	950,800	24,115,400
Water Reclamation Fund					
Oregon Econ. Dev. - Woodriver Village	228,953	-	12,100	11,000	216,853
Revenue Bonds 2000	930,000	-	295,000	38,000	635,000
Revenue Bonds 2002	4,485,000	-	220,000	191,000	4,265,000
Revenue Bonds 2005	7,225,000	-	275,000	246,000	6,950,000
Revenue Bonds 2007	10,000,000	-	462,000	230,000	9,538,000
Revenue Bonds 2008	-	5,000,000	109,400	236,200	4,890,600
	22,868,953	5,000,000	1,373,500	952,200	26,495,453
Stormwater Fund					
Full Faith & Credit Bonds 2007	305,500	-	61,800	10,000	243,700
	305,500	-	61,800	10,000	243,700
Intra-Governmental Services Fund					
Full Faith & Credit Bonds 2002	5,753,900	-	194,100	269,000	5,559,800
Full Faith & Credit Bonds 2005	-	-	-	-	-
Full Faith & Credit Bonds 2006	3,175,000	-	85,000	128,000	3,090,000
	8,928,900	-	279,100	397,000	8,649,800
Bend Urban Renewal Agency (BURA)					
Tax Increment Adv. Refund. Bonds 1998	4,520,000	-	365,000	207,000	4,155,000
Tax Increment Bonds 2004	8,075,000	-	990,000	327,300	7,085,000
Full Faith & Credit Bonds 2007	7,650,000	-	167,400	361,400	7,482,600
	20,245,000	-	1,522,400	895,700	18,722,600
Total Other Indebtedness Outstanding	\$117,985,957	\$ 17,000,000	\$ 6,070,800	\$ 5,904,700	\$ 128,915,157
TOTAL INDEBTEDNESS - CITY OF BEND AND BURA	\$117,985,957	\$ 17,000,000	\$ 6,070,800	\$ 5,904,700	\$ 128,915,157

City of Bend, Oregon
2007-2009 Biennial Budget

Schedule of Future Debt Service *
June 30, 2007

Fiscal Year	Revenue Supported Bonds (1)		General Bonded Debt (2)		All Other Debt (3)		Total Annual Payments		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal Maturities	Annual Interest	Total Debt Service
2007/08	\$ 930,000	\$ 1,144,000	\$ 6,831,100	\$ 2,960,800	\$ 1,276,000	\$ 658,500	\$ 9,037,100	\$ 4,763,300	\$ 13,800,400
2008/09	2,256,000	1,892,000	2,380,700	3,405,900	1,434,100	606,800	6,070,800	5,904,700	11,975,500
2009/10	1,000,000	587,800	6,474,000	2,232,500	1,564,200	503,500	9,038,200	3,323,800	12,362,000
2010/11	1,040,000	547,900	1,804,000	1,996,900	1,704,600	433,400	4,548,600	2,978,200	7,526,800
2011/12	1,065,000	508,800	1,920,000	1,918,300	1,875,000	357,100	4,860,000	2,784,200	7,644,200
2012/13	1,105,000	470,500	1,977,000	1,837,000	2,070,400	272,700	5,152,400	2,580,200	7,732,600
2013/14	1,150,000	429,000	1,985,000	1,752,800	2,261,900	179,800	5,396,900	2,361,600	7,758,500
2014/15	1,195,000	383,100	2,105,000	1,663,700	552,500	118,400	3,852,500	2,165,200	6,017,700
2015/16	1,245,000	333,100	2,260,000	1,565,200	578,100	92,400	4,083,100	1,990,700	6,073,800
2016/17	1,295,000	280,000	2,410,000	1,454,000	603,600	64,500	4,308,600	1,798,500	6,107,100
2017/18	1,355,000	223,600	2,430,000	1,336,600	639,300	35,000	4,424,300	1,595,200	6,019,500
2018/19	1,100,000	169,600	2,605,000	1,214,900	18,200	3,900	3,723,200	1,388,400	5,111,600
2019/20	1,150,000	118,400	2,655,000	1,082,500	18,400	3,000	3,823,400	1,203,900	5,027,300
2020/21	1,200,000	64,500	2,845,000	946,300	18,500	2,100	4,063,500	1,012,900	5,076,400
2021/22	385,000	28,100	2,575,000	811,400	23,700	1,200	2,983,700	840,700	3,824,400
2022/23	405,000	9,600	2,705,000	679,100	-	-	3,110,000	688,700	3,798,700
2023/24	-	-	2,055,000	556,900	-	-	2,055,000	556,900	2,611,900
2024/25	-	-	1,925,000	442,100	-	-	1,925,000	442,100	2,367,100
2025/26	-	-	2,110,000	331,800	-	-	2,110,000	331,800	2,441,800
2026/27	-	-	2,305,000	210,400	-	-	2,305,000	210,400	2,515,400
2027/28	-	-	1,065,000	89,600	-	-	1,065,000	89,600	1,154,600
2028/29			180,000	27,900					
2029/30			185,000	20,300					
2030/31			195,000	12,400					
2031/32			205,000	4,200					
TOTAL	\$ 17,876,000	\$ 7,190,000	\$ 56,186,800	\$ 28,553,500	\$ 14,638,500	\$ 3,332,300	\$ 87,936,300	\$ 39,011,000	\$126,947,300

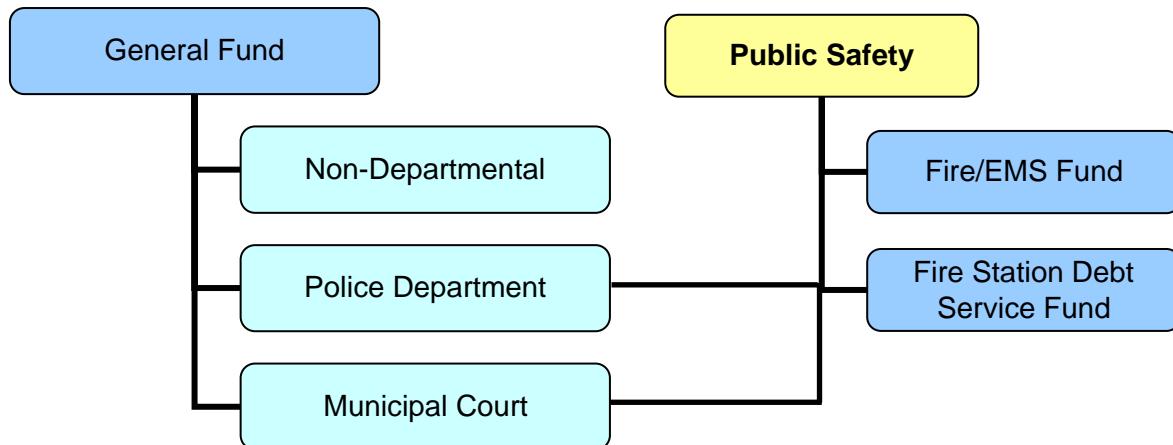
* Amounts in this schedule do not include principal and interest payments on proposed debt that has not been issued.

(1) Includes Water and Sewer Revenue Bonds

(2) Includes Certificates of Participation, Limited Tax Improvement Bonds, and Full Faith and Credit Bonds

(3) Includes loans from the Oregon Economic Community Development Department, as well as BURA Tax Increment Bonds

GENERAL FUND AND PUBLIC SAFETY FUND STRUCTURE



General Fund - Non-departmental

The non-departmental division of the General Fund accounts for the allocation of general discretionary revenues such as property taxes, transient room taxes, franchise fees and state share revenues to City operations that rely on general discretionary revenue support. The allocation of discretionary revenues is reflected as General Fund Subsidies. Other expenditures of this non-departmental division include general fund loans to other funds and expenditures not recorded in any other fund such as general government assistance to outside agencies and other general government expenditures.

Public Safety

General Fund - Police Department

The expenditures of the City's police department are accounted for in the General Fund. Divisions of the police department include field services/patrol, criminal investigation, support services and training.

General Fund - Municipal Court division

The expenditures of the City's municipal court division are accounted for in the General Fund.

Fire/EMS Fund

This fund accounts for the expenditures of the City's fire department which include fire suppression and prevention programs and emergency medical services.

Fire Station Debt Service Fund

This fund accounts for the debt service of bonds issued for the construction of fire stations.

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	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 6,239,652	\$ 7,131,582	\$ 6,610,200	\$ 7,999,481	\$ 8,468,400	\$ 8,468,400	\$ 8,468,400	
Property taxes	8,289,151	16,444,477	18,156,700	18,164,400	40,490,200	40,490,200	40,490,200	
Transient room taxes	1,228,693	2,227,569	2,431,500	2,430,000	5,535,800	5,535,800	5,535,800	
Franchise fees	2,565,955	4,566,561	4,428,500	5,373,600	12,248,700	12,248,700	12,248,700	
Intergovernmental revenues	683,151	1,614,887	1,603,200	1,679,600	3,755,000	3,755,000	3,755,000	
Licenses and permits	36,334	112,858	352,600	222,700	512,500	512,500	512,500	
Charges for services	128,212	144,972	144,500	158,700	331,600	331,600	331,600	
Interfund charges	75,600	8,100	9,000	9,000	21,000	21,000	21,000	
Fines and forfeitures	685,281	917,343	878,500	1,008,600	2,816,700	2,816,700	2,816,700	
Investment income	166,756	339,185	310,000	400,000	629,900	629,900	629,900	
Sale of capital assets	5,950	591,795	1,006,900	240,000	485,000	485,000	485,000	
Interfund loan repayments	270,000	80,000	1,100,000	1,031,000	175,000	175,000	175,000	
Miscellaneous	45,604	38,893	110,000	14,300	31,300	31,300	31,300	
TOTAL RESOURCES	\$ 20,420,339	\$ 34,218,222	\$ 37,141,600	\$ 38,731,381	\$ 75,501,100	\$ 75,501,100	\$ 75,501,100	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ 9,598,839	\$ 10,593,033	\$ 12,541,247	\$ 12,086,525	\$ 28,770,531	\$ 28,770,531	\$ 28,770,531	
Materials and services	1,430,898	1,939,657	1,627,680	1,453,460	3,838,680	3,838,680	3,838,680	
Interfund transfers	1,863,044	13,374,033	16,748,200	16,246,100	36,499,800	36,467,200	36,467,200	
Capital outlay:								
Vehicle/equipment	395,976	312,018	477,000	476,900	1,273,400	1,273,400	1,273,400	
Contingency	-	-	537,473	-	5,118,689	5,151,289	5,151,289	
TOTAL REQUIREMENTS	\$ 13,288,757	\$ 26,218,741	\$ 31,931,600	\$ 30,262,985	\$ 75,501,100	\$ 75,501,100	\$ 75,501,100	
By Division:								
Municipal court	\$ 284,451	\$ 319,173	\$ 390,695	\$ 375,967	\$ 1,158,887	\$ 1,158,887	\$ 1,158,887	
Police	12,297,707	13,347,471	15,894,532	15,352,218	37,236,224	37,236,224	37,236,224	
Nondepartmental	706,599	12,552,097	15,108,900	14,534,800	31,987,300	31,954,700	31,954,700	
Contingency	-	537,473	-	-	5,118,689	5,151,289	5,151,289	
TOTAL REQUIREMENTS	\$ 13,288,757	\$ 26,218,741	\$ 31,931,600	\$ 30,262,985	\$ 75,501,100	\$ 75,501,100	\$ 75,501,100	
Unappropriated fund balance	-	-	5,210,000	-	-	-	-	
TOTAL	\$ 13,288,757	\$ 26,218,741	\$ 37,141,600	\$ 30,262,985	\$ 75,501,100	\$ 75,501,100	\$ 75,501,100	

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	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET							
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09					
REQUIREMENTS												
General Fund Subsidies:												
Fire/EMS	\$ 438,500	\$ 7,617,500	\$ 8,393,700	\$ 8,393,700	\$ 19,255,400	\$ 19,255,400	\$ 19,255,400					
Street Operations	-	1,654,000	2,530,000	2,530,000	5,400,000	5,400,000	5,400,000					
Building (Code Enforcement)	-	-	140,000	140,000	583,800	583,800	583,800					
Affordable Housing	-	-	51,000	51,000	-	-	-					
Public Transit	-	520,000	1,338,000	1,173,000	3,240,000	3,240,000	3,240,000					
Airport	45,000	90,000	90,000	90,000	180,000	180,000	180,000					
Stormwater	-	346,000	330,000	330,000	-	-	-					
Accessibility Construction	-	-	-	200,000	1,886,400	1,886,400	1,886,400					
Internal Service Fund:												
Administration & Finance	-	145,000	160,000	160,000	-	-	-					
Information Technology	-	20,000	-	-	-	-	-					
Facilities Management	-	500,000	1,244,000	1,244,000	438,800	438,800	438,800					
Economic Development												
Administration	-	77,000	14,000	14,000	170,000	170,000	170,000					
Community Development												
Administration (Accessibility)		-	-	-	316,900	284,300	284,300					
	\$ 483,500	\$ 10,969,500	\$ 14,290,700	\$ 14,325,700	\$ 31,471,300	\$ 31,438,700	\$ 31,438,700					
General Fund Loans:												
Public Transit Fund	\$ -	\$ -	\$ 385,000	\$ -	\$ -	\$ -	\$ -					
Tourism Fund	-	33,000	45,000	80,000	-	-	-					
Metropolitan Planning Organization	80,000	30,000	100,000	55,000	80,000	80,000	80,000					
Juniper Ridge Constr. Fund	-	550,000	-	-	-	-	-					
Airport Fund	-	400,000	100,000	-	-	-	-					
	\$ 80,000	\$ 1,013,000	\$ 630,000	\$ 135,000	\$ 80,000	\$ 80,000	\$ 80,000					
Other:												
Materials and services	\$ 143,099	\$ 569,597	\$ 175,800	\$ 65,100	\$ 436,000	\$ 436,000	\$ 436,000					
Interfund transfers	-	-	12,400	9,000	-	-	-					
TOTAL REQUIREMENTS	\$ 706,599	\$ 12,552,097	\$ 15,108,900	\$ 14,534,800	\$ 31,987,300	\$ 31,954,700	\$ 31,954,700					

GENERAL FUND
Non-departmental Division

Overview

The Non-departmental Division of the General Fund accounts for the allocation of general discretionary revenues to the various city operations that require financial support to provide services. Additionally, general discretionary revenues are allocated for special projects.

General discretionary revenues consist primarily of property taxes, franchise fees, transient room taxes and state shared revenues. These discretionary revenues are allocated to other funds in the form of a General Fund subsidy based on the priorities and values of the governing body and the current needs of city operations.

The Non-departmental Division also accounts for General Fund loans to other funds and general expenditures not properly accounted for in any other fund.

Significant Changes from Fiscal Year 2006 – 2007 Budget

General Fund Subsidies:

- ☒ Police
 - The Police Department is accounted for as a division of the General Fund and as such, its use of general discretionary revenues does not show as a transfer out of the General Fund. Nonetheless, the Police department relies on General Fund discretionary revenues to provide its services and in this 2007 – 2009 Biennial Budget, General Fund support of the Police Department is \$34.8 million. This amount is increased over prior years and is in keeping with City Council's goal of prioritizing Public Safety Services. The Police Department budget is shown separately within this fund and provides for the full budget for policing services.
- ☒ Fire/EMS
 - The City provides fire protection and emergency medical services to the citizenry in partnership with the surrounding Rural Fire Protection District #2 (RFPD#2). The RFPD#2 contributes to the partnership at a funding rate of \$1.245 per thousand dollars of taxable assessed valuation; this has been the funding rate for both partners for the past two years. In the 2007-09 Biennial Budget, a total of \$19.3 million is allocated to Fire/EMS services for both years of the biennium, which represents an increased funding rate beyond the \$1.245 per thousand (\$1.2765 and \$1.2953 for each year of the biennium respectively). The increased funding level supports the City Council's prioritization of Public Safety services. The Fire/EMS Department budget is separately stated in the following pages of this document.
- ☒ Street Operations
 - General Fund discretionary revenues provide approximately one-third of the funding needed for street and right-of-way maintenance. Included in this 2007 – 2009 Biennial Budget is \$5.4 million of general fund support (\$2.6 million for FY2007-2008 and \$2.8 million for FY2008-2009).

Code Enforcement

- The services that Code Enforcement Officers provide have been prioritized by City Council in recent years, and as a result the authorized number of officers has been increased from two to four in the biennial budget. The subsidy from the General Fund has increased accordingly, from \$140,000 in FY2006-2007 to \$280,000 and \$303,800 in each of the fiscal years of the biennium, respectively. These amounts are transferred to the Building Division of the Community Development Department, where the Code Enforcement Officers reside.

☒ Public Transit

- Discretionary revenues support transit operations and also provide the matching requirement for federal grant funds received for transit operations and capital purchases. \$3.2 million of subsidy is budgeted this biennium.

☒ Airport

- An annual General Fund subsidy of \$90,000 has been approved by City Council to support airport operations over prior years. Continuation of this annual subsidy is approved in the 2007 – 2009 Biennial Budget, for a total of \$180,000 over both fiscal years of the biennium.

☒ Stormwater

- In recent years, the General Fund has provided approximately one-third of a million dollars in annual operational support for providing stormwater utility services. This Public Works activity has seen increasing requirements to provide for quality surface and ground water services, which are goals to which the City is committed. The City recently formally adopted the formation of a stormwater utility, and in this Budget anticipates that the utility will be supported by a stormwater fee. Therefore, there is no subsidy included in the 2007 – 2009 Biennial Budget for stormwater operations.

☒ Accessibility Construction

- In keeping with the City Council's goal of improving accessibility in the City of Bend a total of \$1.89 million will be transferred from the General Fund to the new Accessibility Construction Fund. General discretionary revenues represent the full funding amount for these infrastructure improvements and construction in the biennium.

☒ Facilities Management

- In FY2006-2007, \$794,000 was originally budgeted for a transfer to Facilities Management to support reserves for city buildings and to provide funding for building remodeling (Franklin Annex, Wall Street Annex and the current City Hall building). This original budget amount to be transferred to Facilities was increased by \$450,000 to begin construction of the Public Transit Operations and Maintenance Center and to provide for the match portion of the state grant obtained for the balance of the construction costs. In the first fiscal year of this Biennial Budget, an additional \$412,000 is included for the remaining match portion of the construction costs. In the second fiscal year of the biennium, \$26,800 for utilities expense has been included for this facility.

☒ Economic Development Administration

- The Economic Development Administration division receives support from general discretionary revenues for city wide work efforts provided by the division. The subsidy reflects the level of an earlier year (FY2005-2006) subsidy, increased at an inflationary

rate over two years. \$85,000 is budgeted to be provided in financial support to this division for each year of the biennium (\$170,000 total for the biennium).

- ☒ Community Development Administration (Accessibility)
 - The Accessibility program resides in the administrative division of Community Development. The Accessibility program's main goal is improving the level of accessibility of City services to City of Bend citizens. \$284,300 of the Accessibility program costs are scheduled to be funded by general discretionary revenues in the Biennial Budget (in addition to the General Fund subsidy to the Accessibility Construction Fund).

Materials and Services and Other Requirements:

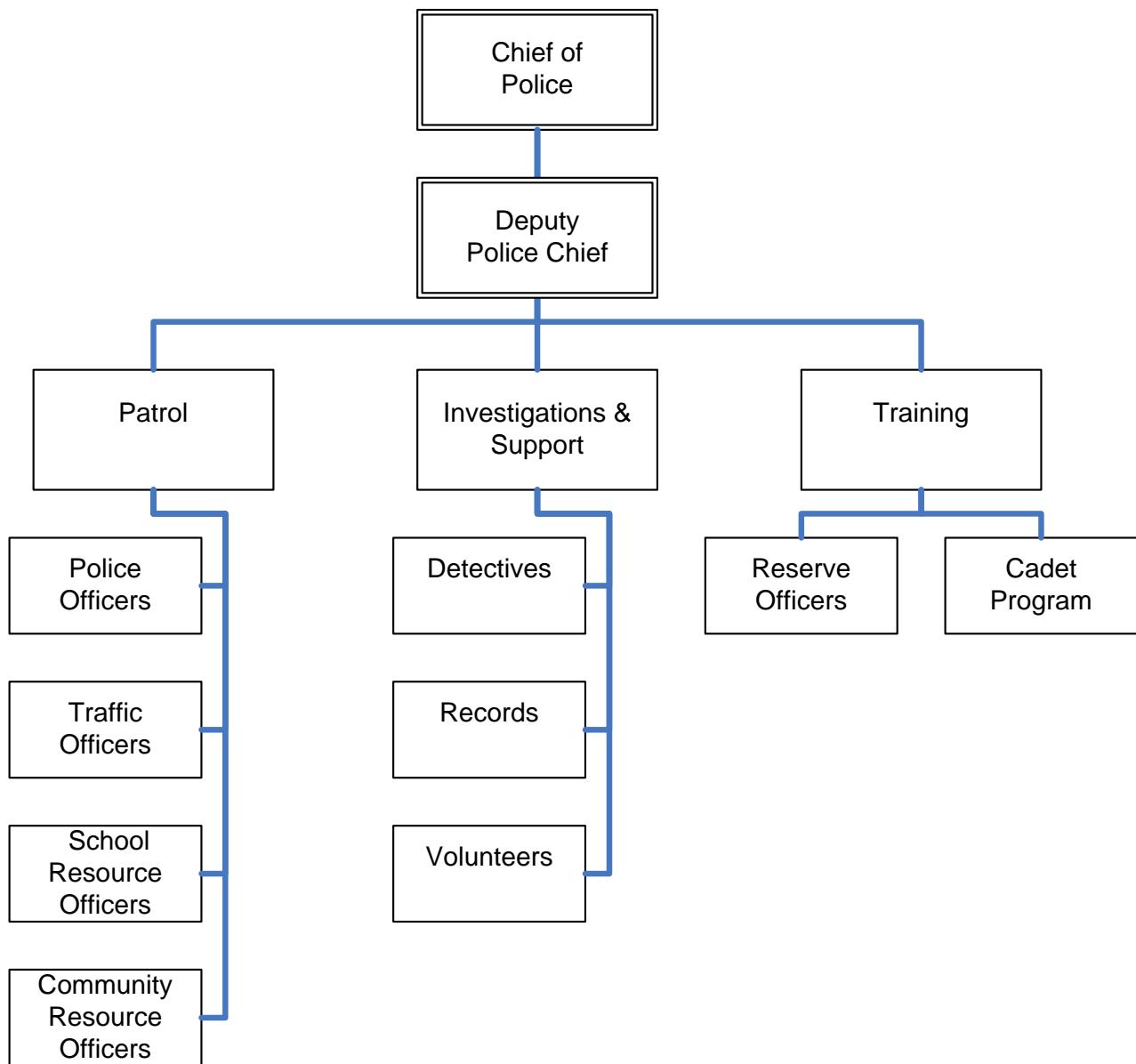
- ☒ In addition to the General Fund subsidies discussed above, the 2007 – 2009 Non-departmental Division budget includes the following expenditures not accounted for in any other fund:
 - \$200,000 for an engineering study of Mirror Pond;
 - \$100,000 for the Crane Shed monument (funds for which were received in a prior year);
 - \$130,000 for Economic Development for Central Oregon (EDCO);
 - \$80,000 for a short term, year end operating loan to Metropolitan Planning Organization;
 - \$6,000 for miscellaneous.

**PUBLIC SAFETY
POLICE DEPARTMENT
ORGANIZATIONAL STRUCTURE**

Mission

We are the professional police officers empowered and trusted by the citizens of Bend. Our fundamental charge is the safety and quality of life of our community. To that end, we commit ourselves to service through partnership with those we serve.

Organizational Chart



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	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET							
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09					
REQUIREMENTS												
By Type:												
Personal services	\$ 9,391,888	\$ 10,351,797	\$ 12,232,832	\$ 11,792,818	\$ 27,947,374	\$ 27,947,374	\$ 27,947,374					
Materials and services	1,275,028	1,354,723	1,418,300	1,354,800	3,265,750	3,265,750	3,265,750					
Interfund transfers	1,234,815	1,328,933	1,766,400	1,727,700	4,749,700	4,749,700	4,749,700					
Capital outlay:												
Vehicle/equipment	395,976	312,018	477,000	476,900	1,273,400	1,273,400	1,273,400					
TOTAL REQUIREMENTS	\$ 12,297,707	\$ 13,347,471	\$ 15,894,532	\$ 15,352,218	\$ 37,236,224	\$ 37,236,224	\$ 37,236,224					
By Division:												
Support services	\$ 3,123,056	\$ 3,690,409	\$ 5,642,802	\$ 5,329,353	\$ 12,947,127	\$ 12,947,127	\$ 12,947,127					
Field services/ patrol	7,596,091	8,099,057	8,106,252	7,916,652	19,680,015	19,680,015	19,680,015					
Criminal investigation	1,578,560	1,558,005	1,535,613	1,512,224	3,366,296	3,366,296	3,366,296					
Training	-	-	609,865	593,989	1,242,786	1,242,786	1,242,786					
TOTAL REQUIREMENTS	\$ 12,297,707	\$ 13,347,471	\$ 15,894,532	\$ 15,352,218	\$ 37,236,224	\$ 37,236,224	\$ 37,236,224					



PUBLIC SAFETY **Police Department**

Overview

Police service is part of the governmental process that provides public safety through the protection of life, property, and the preservation of peace. The police have a responsibility to regulate both criminal and non-criminal conduct. This is accomplished through the enforcement of a wide-variety of State and local laws, ordinances, and regulations. The Bend Police Department differs from many local law enforcement agencies in that its "charge" includes active programs to combat juvenile delinquency and criminal victimization. The emphasis on prevention and problem-solving policing through community involvement, regulating non-criminal conduct, and other service-oriented activities accounts for expenditures of time and personnel resources.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide quality police services to the citizens of Bend
- ☒ Pursue lasting partnerships with other regulatory agencies, organizations, and the citizens of Bend
- ☒ Expand the Police Department's Volunteer Program
- ☒ Enhance Police Department staffing to meet the demands of growth in the City of Bend

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Decrease the number of calls-for-service per officer, per year through the increase of staffing levels
- ☒ Maintain established City goals for response times on calls-for-service
- ☒ Increase the percentage of cases cleared through the department
- ☒ Use volunteers to decrease the call load for officers by utilizing them for minor violations
- ☒ Dispose of property/evidence within 30-days of the Statutory Authority to Release
- ☒ Complete data entry within two days of submitted reports
- ☒ Implement a comprehensive Traffic Safety Program
- ☒ Improve management of the department's fleet
- ☒ Complete construction of the Police facility expansion:
 - Complete and move into Municipal Court Facility
 - Emergency Operations Center – complete planning and prepare for use of center

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Hired and trained a total of ten (10) Police Officers (six new officers, four replacement officers)
- ☒ Increased the traffic safety presence by adding Officers to the Traffic Team
- ☒ Reorganized Divisions within the Department in an effort to establish a Training Division that will serve the continual training needs of the Police force
- ☒ Began developing an Enhanced Training Program with a focus on critical training objectives (i.e., Incident Command System)
- ☒ Assigned a Detective to focus efforts on potential gang activity
- ☒ Established a joint working group with Bend/LaPine Schools to raise awareness of potential gang activity
- ☒ Completed the Police Facility Expansion Plan (Groundbreaking expected August, 2007)
- ☒ Increased responsibilities of the Volunteer Program to include abandoned vehicles and records responsibilities

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Increase in technology expenditures to keep the police department current
 - Information Technology equipment for the new Emergency Operations Center
- ☒ Increase in expenditures for traffic enforcement equipment

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Six (6) FTE – Police Officers (Patrol)
 - One (1) FTE – Records Specialist
 - One (1) FTE – Community Service Officer
 - One (1) FTE – Fleet Manager
 - Half time (0.50) FTE – Police Aide
 - Increase current position to full time
- ☒ 2008/2009
 - Five (5) FTE – Police Officers (Patrol)
 - One (1) FTE – Crime Analyst
 - One (1) FTE – Detective

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Eleven (11) Patrol Vehicles
 - One (1) BMW Motorcycle
 - Two (2) Detective Vehicles
 - One (1) Sport Utility
 - Two (2) Staff Vehicles
 - One (1) CSO Truck
 - One (1) Digital Patroller In-Car Video
 - One (1) Total Station Survey System
 - One (1) Attic Camera/CERT
 - One (1) Range Target System
 - One (1) Mapping Analysis Tool / Investigations
 - One (1) Lab Set-Up Fee/Data 911 Terminals
 - One (1) Range 3000 Warranty
- ☒ 2008/2009
 - Twelve (12) Patrol Vehicles
 - One (1) BMW Motorcycle
 - Three (3) Detective Vehicles
 - One (1) Sport Utility
 - One (1) Staff Vehicle
 - One (1) CSO Truck
 - One (1) Replacement K-9
 - One (1) CERT Vehicle
 - One (1) Marksman Night Vision/CERT
 - One (1) Digital Patroller In-Car Video
 - One (1) Thermal Imaging Device/CERT
 - One (1) HRT Rescue Throw Phone/CERT
 - One (1) Range 3000 Warranty

Key Statistics

Bend Police Department
10-Year Statistical Comparison

	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006
Population	32,220	33,740	35,635	50,650	52,800	55,080	57,750	62,900	65,300	72,200	75,851
Calls for Service	N/A	N/A	35,477	40,275	43,292	49,249	52,298	55,537	56,735	59,093	57,184
Total Activity	69,073	70,902	69,713	73,798	72,751	78,278	82,805	86,809	89,550	89,482	90,458
Part I Offenses*	3,326	3,991	3,181	3,095	3,071	3,901	3,477	3,780	3,424	3,168	3,114
Part II Offenses*	4,334	4,821	4,639	4,977	4,469	4,422	4,768	4,391	3,801	5,154	5,227
Part I Offenses Cleared*	32%	27%	36%	33%	29%	26%	23%	24%	28%	26%	22%
Part II Offenses Cleared*	66%	60%	69%	71%	68%	63%	64%	59%	70%	57%	53%
Total Offenses per 1,000 Population	238	261	219	160	142	151	143	136	117	110	110
# Sworn Officers	48	49	62	63	65	66	68	72	76	81	87
# Of Activities per Ofc.	1,439	1,446	1,190	1,171	1,118	1,186	1,217	1,202	1,176	1,104	1,039
# Of Calls for Service per Ofc.	N/A	N/A	572	639	666	746	769	769	747	730	657

PUBLIC SAFETY
Police Department

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Calls for Service	56,735	59,093	57,184	57,000	57,500
Total Activity	89,550	89,482	90,458	91,000	92,000
Part I Offenses	3,424	3,168	3,114	3,000	3,000
Part II Offenses	3,801	5,154	5,227	5,100	5,100
<i>Effectiveness Measures:</i>					
Part I Offenses Cleared	28%	26%	22%	20%	20%
Part II Offenses Cleared	70%	57%	53%	50%	50%
Total Offenses Per 1000 Population	117	110	110	105	100
<i>Efficiency Measures:</i>					
Number of Activities Per Officer	1,176	1,104	871	900	900
Number of Calls for Service Per Officer	747	730	657	610	580

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
(11) Patrol Vehicles	\$ 341,000	\$ -	\$ -	\$ -	\$ -
(12) Patrol Vehicles	-	372,000	-	-	-
(13) Patrol Vehicles	-	-	429,000	-	-
(14) Patrol Vehicles	-	-	-	462,000	-
(15) Patrol Vehicles	-	-	-	-	510,000
(1) BMW Motorcycle	21,000	22,000	23,000	24,000	-
(2) BMW Motorcycles	-	-	-	-	50,000
(1) Sport Utility	40,000	41,000	-	43,000	44,000
(1) SWAT Vehicle	-	50,000	-	-	-
(1) CSO Truck	30,000	31,000	32,000	33,000	34,000
(2) Staff Vehicles	50,000	-	-	-	70,000
(1) Staff Vehicle	-	25,000	25,000	25,000	-
(2) Detective Vehicles	50,000	-	50,000	50,000	50,000
(3) Detective Vehicles	-	75,000	-	-	-
(1) Marksman Night Vision/CERT	-	11,000	-	-	-
(1) Attic Camera/CERT	5,000	-	-	-	-
(1) Range Target System	10,600	-	-	-	-
(1) Digital Patroller In-Car Video/DUII Team	10,100	10,100	-	-	-
(1) Total Station Survey System	10,000	-	-	-	-
(1) Replacement K-9 to include training	-	15,000	-	-	-
(1) Thermal Imaging Device/CERT	-	11,000	-	-	-
(1) HRT Rescue Throw Phone/CERT	-	9,600	-	-	-
(1) Mapping Analysis Tool/Investigations	5,000	-	-	-	-
(1) Lab Set-Up Fee/Data 911 Terminals	7,000	-	-	-	-
(1) Range 3000 Warranty	11,000	10,000	11,000	10,000	11,000
Total	\$ 590,700	\$ 682,700	\$ 570,000	\$ 647,000	\$ 769,000

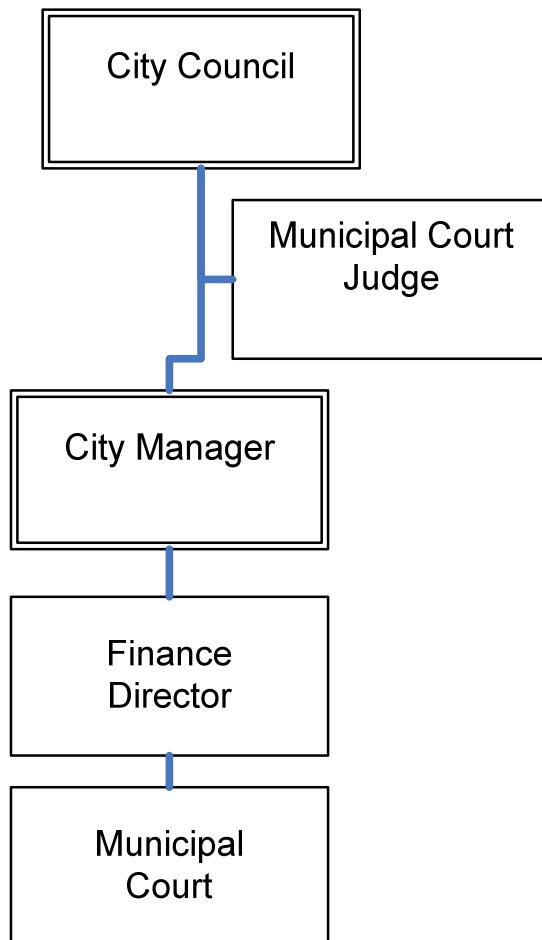
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**PUBLIC SAFETY
MUNICIPAL COURT
ORGANIZATIONAL STRUCTURE**

Mission

The mission of the City of Bend Municipal Court is to maintain and preserve court records and effectively facilitate and process the tracking, payment and coordination of sanctions imposed by the Municipal Court Judge for those individuals found in violation of State and local traffic laws and City ordinances.

Organizational Chart



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	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET					
			BUDGET 2006-07	PROPOSED 2007-09		APPROVED 2007-09	ADOPTED 2007-09				
REQUIREMENTS											
By Type:											
Personal services	\$ 206,951	\$ 241,236	\$ 308,415	\$ 293,707	\$ 823,157	\$ 823,157	\$ 823,157				
Materials and services	12,771	15,337	33,580	33,560	136,930	136,930	136,930				
Interfund transfers	64,729	62,600	48,700	48,700	198,800	198,800	198,800				
TOTAL REQUIREMENTS	\$ 284,451	\$ 319,173	\$ 390,695	\$ 375,967	\$ 1,158,887	\$ 1,158,887	\$ 1,158,887				

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	2007-08	TARGET 2008-09	2007-09
Output Measures:						
Cases/Violations Filed	9,131	9,019	10,202	14,400	15,100	29,500
Cases/Violations Closed	9,747	9,300	13,800	16,250	17,300	33,550
Effectiveness Measures:						
Percentage of cases cleared within 30 days	n/a	n/a	95%	98%	98%	98%
Efficiency Measures:						
Cost per case filed (Court Costs/Cases Filed)	\$31.15	\$35.39	\$36.85	\$38.47	\$40.06	\$39.28
Change in cost per case	5.7%	13.6%	4.1%	4.4%	4.1%	n/a
Increase in total court costs	0.6%	12.2%	17.8%	47.4%	9.2%	n/a

PUBLIC SAFETY
Municipal Court

Overview

Bend Municipal Court provides a local forum for the resolution of minor traffic infractions, parking citations and city ordinance violations issued within the city limits of Bend. The Municipal Court is the judicial branch of the city government. The Municipal Court Judge, appointed by the City Council, adjudicates cases referred to the Court by various City of Bend agencies. The majority of cases heard in Municipal Court are traffic infractions. The Court does not handle civil or small claims cases.

Goals for the 2007 – 2009 Biennial Budget

- ☒ To impose default judgments and issue suspensions on “failure to appear” cases two weeks after the scheduled appearance date
- ☒ Assign cases to the collection agency within 30 days of default or failure to pay Court assessed fines and fees

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Clear 90% of cases filed with the Court within 30 days of filing
- ☒ Properly collect fines and fees levied by the Court
- ☒ Pay State mandated assessments as required by law by the 20th of each month

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Expanded the number of Judges for Court coverage
- ☒ Added an additional court date (total of three per week)
- ☒ Added an additional staff member due to an increase in volume
- ☒ Improved courtroom and office security (bailiff present at all Court proceedings).
- ☒ Implemented tracking systems for payment plans, pay plan revocations and defaulted cases in order to proceed with referrals to collections and recovery of monies owed in a timely manner
- ☒ Enhanced the forms used by the Judge and staff, including translating them to Spanish
- ☒ Improved payment plan procedures
- ☒ Visa payments are now received over the phone as a customer service feature, which has reduced walk-in customer service. Also provides service to customers out of the area
- ☒ A cash drawer system was implemented, which provides for improved accountability
- ☒ More garnishments are being filed in order to collect debt
- ☒ Paper use reduced by utilizing the RVI Spooled files

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ By adding an additional court date and staff member, costs have increased. These changes are required due to the volume and complexity of cases
- ☒ Court workloads are directly related to population growth and the increase of police officers issuing citations, thereby requiring additional Court staff

Staffing Requests for 2007 – 2009 Biennial Budget

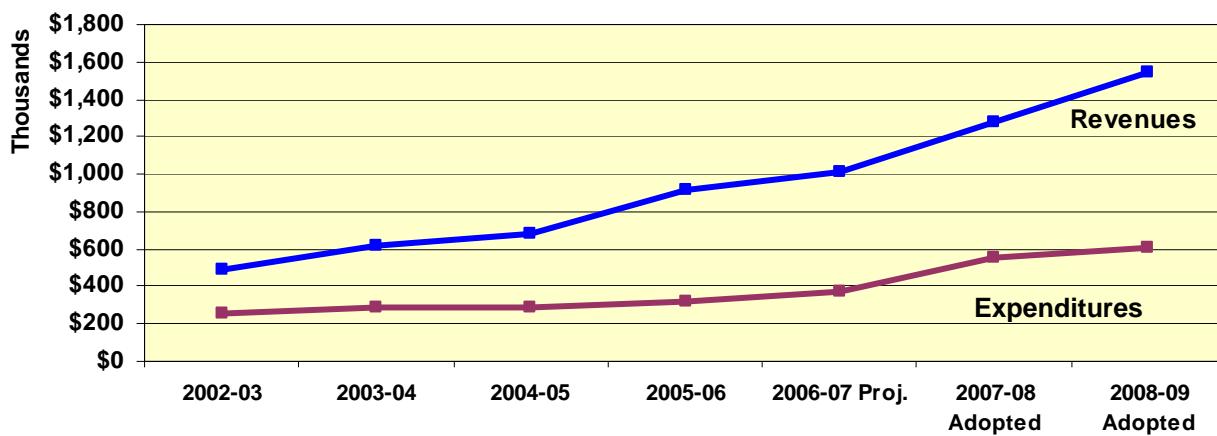
- ☒ 2007/2008
 - One (1) FTE Court Clerk

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- Construction and relocation of the Municipal Court Offices and Courtroom to the expanded Police Department facility at the Pilot Butte Campus, which is included in the Facilities budget

Key Statistics

Municipal Court Historical Comparison of Revenue and Expenditures



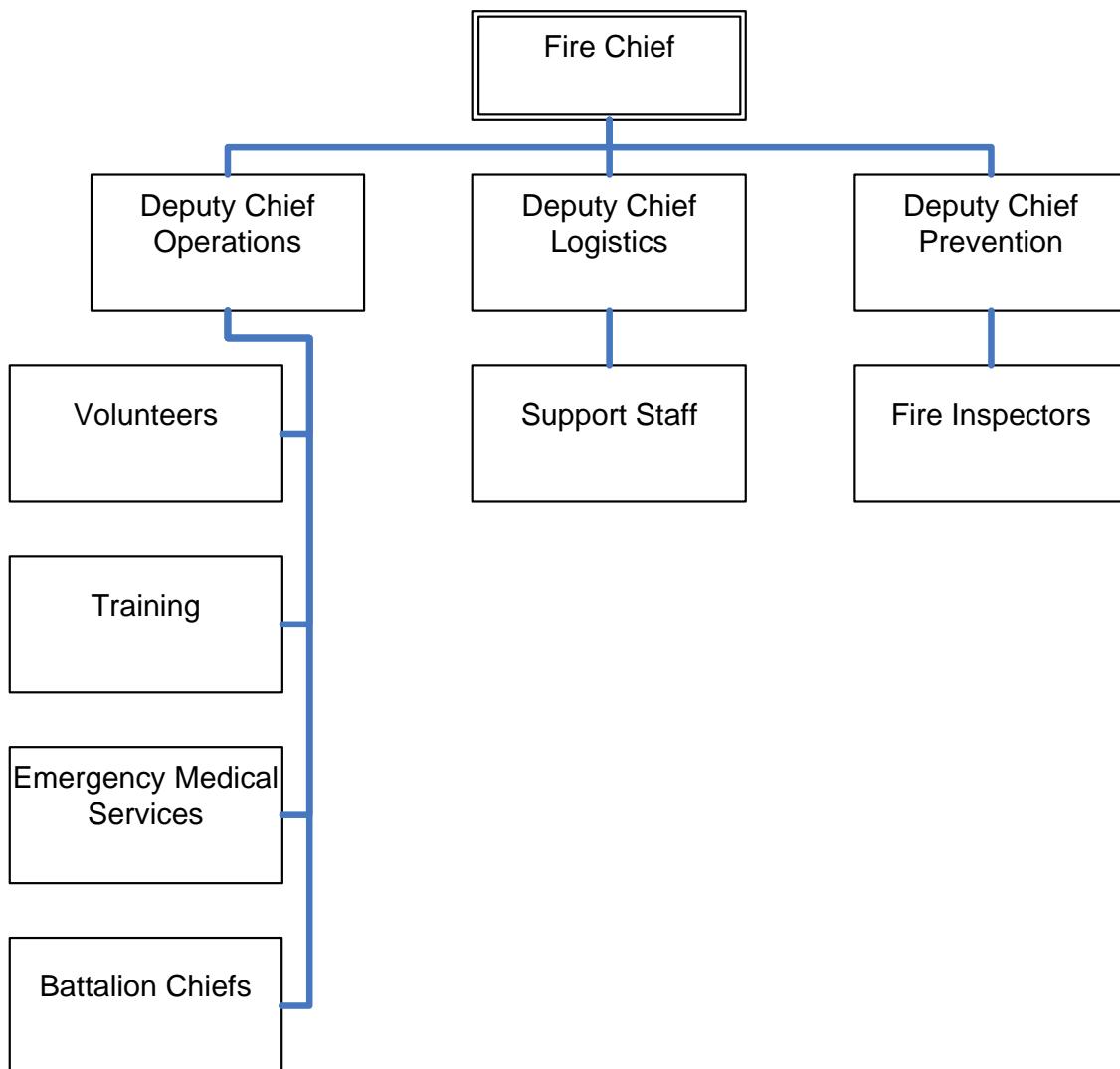
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**PUBLIC SAFETY
FIRE DEPARTMENT
ORGANIZATIONAL STRUCTURE**

Mission

To protect our community through excellence in service

Organizational Chart



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City of Bend, Oregon
2007-2009 Biennial Budget

Fire/EMS Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 204,190	\$ 208,164	\$ 318,500	\$ 434,624	\$ 739,000	\$ 2,474,600	\$ 2,474,600	
Property taxes	6,320,064	-	-	-	-	-	-	
Intergovernmental revenues	1,937,109	2,265,458	2,238,700	2,310,800	4,547,100	4,547,100	4,547,100	
General fund subsidy	438,500	7,617,500	8,393,700	8,393,700	19,255,400	19,255,400	19,255,400	
Charges for services	1,619,992	1,815,183	1,763,900	1,831,000	4,104,800	4,104,800	4,104,800	
Interfund charges	30,100	150,100	362,100	362,100	715,000	715,000	715,000	
Investment income	7,942	1,066	5,000	58,000	37,100	81,180	81,180	
Miscellaneous	2,494	2,688	2,000	2,900	6,100	39,100	39,100	
Issuance of long term debt	-	-	1,830,000	1,811,300	-	200,000	200,000	
TOTAL RESOURCES	\$ 10,560,391	\$ 12,060,159	\$ 14,913,900	\$ 15,204,424	\$ 29,404,500	\$ 31,417,180	\$ 31,417,180	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ 7,667,106	\$ 8,842,345	\$ 9,891,153	\$ 9,731,900	\$ 22,472,865	\$ 22,472,865	\$ 22,472,865	
Materials and services	1,106,565	1,385,380	1,156,000	1,172,750	2,629,470	2,631,950	2,631,950	
Interfund transfers	1,039,764	869,416	1,185,500	1,145,500	2,892,800	2,892,800	2,892,800	
Capital outlay:								
Vehicle/equipment	75,657	65,414	1,913,000	232,500	205,000	2,192,300	2,192,300	
Debt service	463,135	462,980	447,200	447,200	1,011,900	1,034,800	1,034,800	
Contingency	-	-	271,047	-	142,465	142,465	142,465	
Reserves for maintenance	-	-	50,000	-	50,000	50,000	50,000	
TOTAL REQUIREMENTS	\$ 10,352,227	\$ 11,625,535	\$ 14,913,900	\$ 12,729,850	\$ 29,404,500	\$ 31,417,180	\$ 31,417,180	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
By Division:								
Support services	\$ 1,158,751	\$ 1,269,711	\$ 1,751,006	\$ 1,674,036	\$ 4,053,163	\$ 4,053,163	\$ 4,053,163	
Fire suppression	8,696,893	9,534,446	12,054,965	10,294,128	23,303,406	25,316,086	25,316,086	
Fire prevention	496,583	821,378	786,882	761,686	1,855,466	1,855,466	1,855,466	
Contingency	-	-	271,047	-	142,465	142,465	142,465	
Reserves for maintenance	-	-	50,000	-	50,000	50,000	50,000	
TOTAL REQUIREMENTS	\$ 10,352,227	\$ 11,625,535	\$ 14,913,900	\$ 12,729,850	\$ 29,404,500	\$ 31,417,180	\$ 31,417,180	



PUBLIC SAFETY
Fire Department

Overview

The Fire Department is responsible for providing fire suppression, public education and prevention services for the City of Bend and the Deschutes Rural Fire Protection District No. 2 (DCRFPD), which contracts for protection. Through private fire contracts, the City also provides fire service to the High Desert Museum, Mt. Bachelor ski area and several residential properties. The total fire protection area is 131 square miles. In addition, the department's Emergency Medical Services Division is responsible for more than 1,450 square miles, including the City and the DCRFPD.

Fire Department operational services include Structural Fire Suppression, Emergency Medical Service, Special Rescue Operations and Wildland Fire Suppression, which service a district of over 90,000 people. The Fire Department works through a series of cooperative agreements with adjoining jurisdictions and cooperating agencies to maximize efficiency and service delivery.

The Fire Department operational plan is designed to provide fast, efficient and effective fire suppression and emergency medical aid program to the DCRFPD, as well as other entities that contract for services with the City. Continual operational review is conducted to ensure the most efficient and effective service is provided to the community. Creative and innovative staffing plans have been utilized to maximize available staffing and meet the growing demands of the community.

The Fire Prevention Division provides the community with several services to enhance public safety. These services include:

- ☒ Community fire safety awareness and educational programs geared toward changing behaviors and attitudes in an effort to promote fire safety;
- ☒ Review of development plans for commercial buildings and residential subdivisions to ensure conformity with fire prevention codes and local fire protection ordinances;
- ☒ Conducting periodic fire safety inspections to meet the minimum requirements of the Oregon Fire Code;
- ☒ Investigate all uncontrolled fires to establish where the fire originated and to determine the cause.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Maintain and continue to enhance the City's standards for the delivery of emergency services
- ☒ Maintain and enhance Fire Prevention and Life Safety services
- ☒ Promote and protect the safety, security and health of the Bend Community
- ☒ Provide increased staffing to meet growing demands for service
- ☒ Maintain the department's physical plant and equipment
- ☒ Maintain and enhance efficiencies and relationships with cooperating agencies and jurisdictions
- ☒ Maintain a high level of customer satisfaction

Key Objectives for 2007 – 2009 Biennial Budget

- ☒ Maintain the current Insurance Services Office (ISO) insurance rating in the City and the DCRFPD
- ☒ Improve fire training, performance standards, and operational accountability
- ☒ Improve staffing to meet critical task requirements for structure fire response

- ☒ Provide annual (average) EMS/Fire emergency response times of 6.5 minutes in the City and respond to calls in less than 8 minutes at least 80% of the time
- ☒ Provide annual (average) EMS/Fire emergency response times in less than 9.5 minutes in the Rural Fire District and respond to calls in less than 8 minutes at least 50% of the time
- ☒ Place into service the replacement ambulance fleet and one additional Wildland Interface Fire Engine
- ☒ Develop and implement a plan for mutual aid air ambulance coverage within the Fire Department's district
- ☒ Inspect new and existing low hazard businesses as needed and continue to support businesses through training for self inspections
- ☒ Support the City Business License program, and utilize the data to further support businesses in the City of Bend
- ☒ Inspect all hotels, motels, large apartment buildings and all fire sprinkled buildings for fire code compliance
- ☒ Inspect night clubs on a routine basis to ensure fire safety for patrons
- ☒ Enhance customer service to our constituents through program collaboration and partnerships with the City of Bend Building, Planning, Engineering and Public Works departments
- ☒ Expand fire prevention and information technology to allow report writing in the field
- ☒ Enhance the FireFree Program partnerships to reduce the need for open burning
- ☒ Offer alternative methods for the removal of vegetation from a homeowner's property
- ☒ Enhance the Bend Fire Department Smoke Alarm Program to offer free specialized smoke alarms to those who are hard of hearing

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Completed 80% of accessibility modifications to all departmental facilities (ahead of schedule)
- ☒ Completed operational efficiency review by outside agencies
- ☒ Improved the staffing response levels for significant structural fires
- ☒ Improved emergency response times for Fire and EMS call for service
- ☒ Began four year project to update the two-way radio communication system to meet new Federal standards and enhance “interoperability”
- ☒ Researched, developed specifications and awarded bids for one Wildland Interface Fire Engine and six replacement Ambulances
- ☒ Implemented electronic field reporting for Fire & Life Safety Inspections
- ☒ Achieved a citizen satisfaction rate of over 98% by a random survey (1 in 15) of all customers served
- ☒ Conducted the first joint fire academy with Redmond Fire Department
- ☒ Entered into a partnership with AirLife of Oregon to increase FireMed revenue
- ☒ Completed and implemented the Greater Bend Community Wildfire Protect Plan
- ☒ Completed phase one of the City's Emergency Response Plan revision

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ No significant changes in programming levels

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Five (5) FTE – Firefighter/Paramedic
 - One (1) FTE – Fire Inspector I
 - For the purpose of augmenting Fire Safety Programs

- Half time (0.50) FTE – Logistics / Emergency Services Support Technician
 - Increases current position to full time
- Quarter time (0.25) FTE – Office Specialist
 - Increases current position to $\frac{3}{4}$ time

☒ 2008/2009

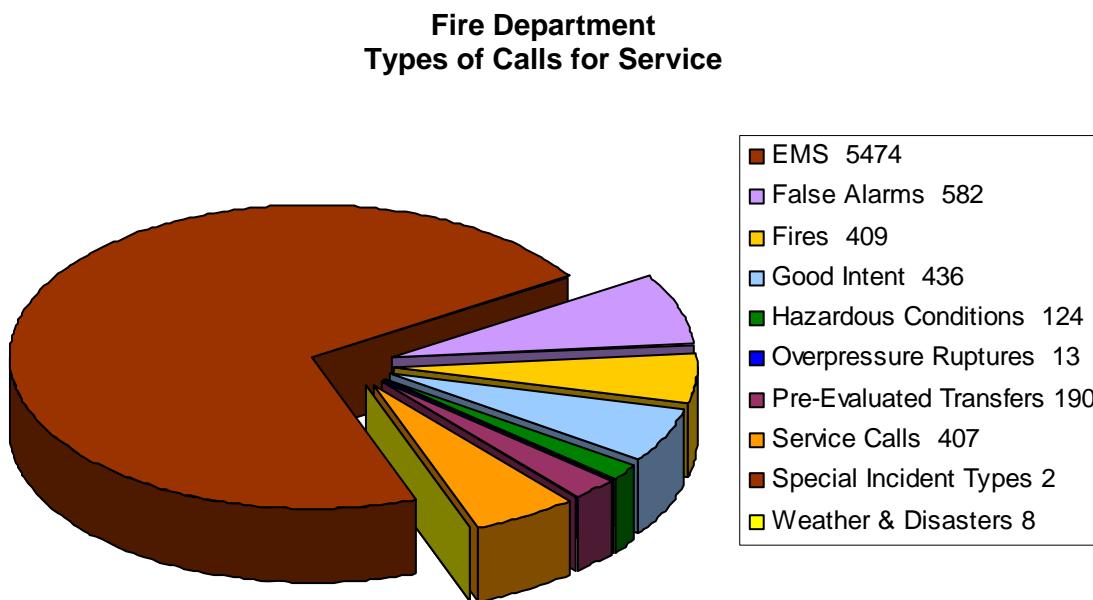
- Four (4) FTE – Firefighter/Paramedic
 - These positions will be used to enhance operational capabilities, improve operational safety, and staff additional response units.

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

☒ 2007/2008

- Six (6) ambulances
- Two (2) interface engines
- Six (6) replacement defibrillators
- One (1) staff replacement vehicle

Key Statistics



PUBLIC SAFETY
Fire Department

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Total Calls For Service	6,067	7,027	7,645	8,333	9,083
Public Education Programs Delivered	152	153	377	395	406
Plan Reviews Conducted	382	412	488	502	517
Fire Safety Inspections Conducted	2,414	2,649	3,500	3,675	3,858
<i>Effectiveness Measures:</i>					
City Emergency Responses Under 6.5 Minutes	50%	55%	55%	80%	80%
Rural Emergency Responses Under 8 Minutes	<50%	<50%	<50%	70%	70%
Positive Customer Service Rating	98%	100%	100%	100%	100%
<i>Efficiency Measures:</i>					
Calls For Service Per Firefighter	101.12	117.12	121.35	112.61	117.96
Calls for service per \$1000 Budgeted	1.70	1.77	1.93	1.74	1.71

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
(6) Defibrillators	\$ 180,000	\$ -	\$ -	\$ -	\$ -
Small Vehicles	25,000	-	138,000	65,000	55,000
(2) Interface Engines	561,555	-	-	-	-
(6) Ambulances	1,425,745	-	-	-	-
Replace Radio Repeater System	-	-	-	50,000	-
Light Rescue Unit	-	-	50,000	-	-
Replace Small Ambulance	-	-	-	50,000	-
Replace Service/Support Truck	-	-	-	-	40,000
Total	\$ 2,192,300	\$ -	\$ 188,000	\$ 165,000	\$ 95,000

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Fire Station Debt Service Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 2,943	\$ 3,414	\$ 4,000	\$ 4,272	\$ 5,900	\$ 5,900	\$ 5,900	
Intergovernmental revenues	262,487	258,088	259,000	259,000	518,000	518,000	518,000	
Interfund transfers	500	3,800	3,900	3,900	11,700	11,700	11,700	
Investment income	567	858	600	1,300	600	600	600	
TOTAL RESOURCES	\$ 266,497	\$ 266,160	\$ 267,500	\$ 268,472	\$ 536,200	\$ 536,200	\$ 536,200	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Materials and services	\$ 600	\$ 600	\$ 700	\$ 600	\$ 1,400	\$ 1,400	\$ 1,400	
Interfund transfers	-	3,200	3,200	3,200	10,300	10,300	10,300	
Debt service	262,483	258,088	259,000	258,800	518,000	518,000	518,000	
Reserves for debt service	-	-	4,600	-	6,500	6,500	6,500	
TOTAL REQUIREMENTS	\$ 263,083	\$ 261,888	\$ 267,500	\$ 262,600	\$ 536,200	\$ 536,200	\$ 536,200	

PUBLIC SAFETY
Fire Station Debt Service Fund

Overview

The City partnered with the Deschutes County Rural Fire Protection District # 2 (the District) to construct four fire stations and a fire administration building in 1999. Full faith and credit obligation bonds were issued by the City to finance the facilities. The Fire Station Debt Service Fund accounts for the debt service associated with those bonds.

Under the City's agreement with the District, the fire stations are owned by the District and leased to the City for approximately \$230,000 annually adjusted for inflation each year. The City is responsible for repayment of the bonds and collects funds from the District to make those debt service payments.

Note: The debt for the East fire station was issued directly by the District through the Oregon Bond Bank and the debt service payments for that issue are made directly by the District.



(C) 2006 Dustin Mitsch / Alpen Exposure

City of Bend Fire Station Number 301

COMMUNITY DEVELOPMENT ORGANIZATIONAL STRUCTURE

Mission

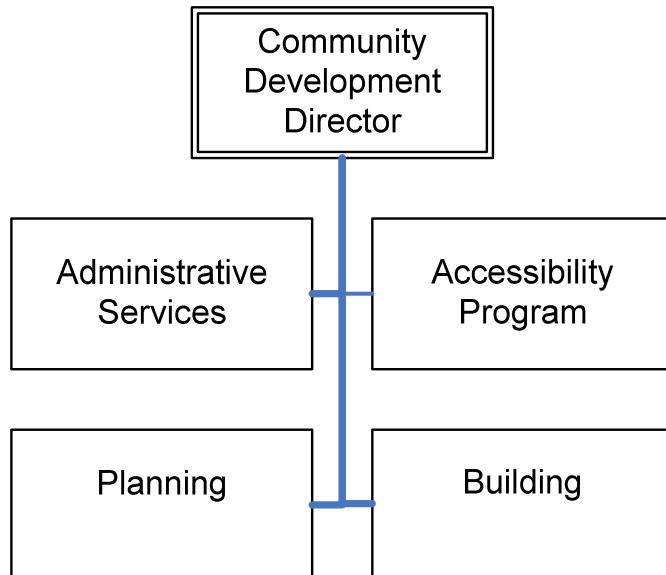
The Community Development Department is dedicated and committed to the best possible public service by serving our community in a professional and ethical manner. Our mission is to ensure the health, safety and welfare of each individual who lives in our beautiful city. This is accomplished through our programs for accessibility, building, planning and code enforcement under the policy direction of the City Council.

In the pursuit of excellence and commitment to our customers we will evaluate the type of service we deliver, our method of delivery and the resources needed to perform our duties. We are accountable to the community we serve and we are responsible for our actions.

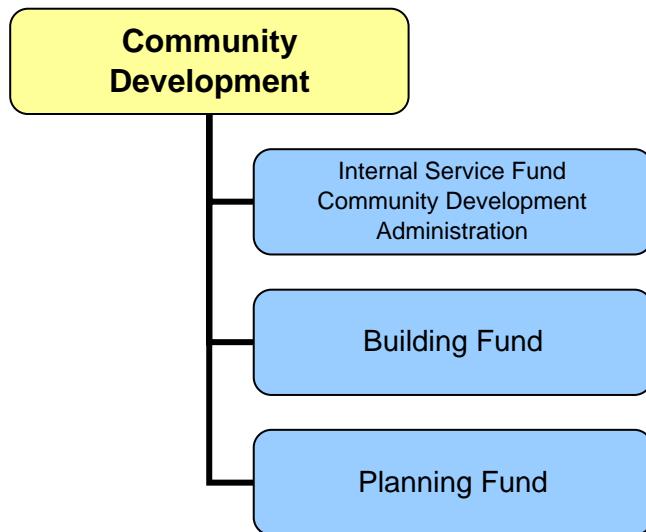
In order to meet our commitment, we will continually seek ways to serve with integrity, fairness and compassion. We will promote sustainability, actively seek ways to maximize resources, and present a positive attitude.

Friendly, fast, fair and flexible customer service!

Organizational Chart



COMMUNITY DEVELOPMENT FUND STRUCTURE



Internal Service Fund - Community Development Administration Division

The Community Development Administration division provides support services to the City's Planning and Building departments. The expenditures of this division, consisting mainly of personnel and materials and services costs, are allocated to the Planning and Building divisions as overhead costs through the City's cost allocation plan.

Building Fund

This fund accounts for the City's Building Department which manages building inspections, permits and code enforcement.

Planning Fund

This fund accounts for the City's current planning and long-range planning activities.

Internal Service Fund
Community Development Administration Division

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ -	\$ -	\$ -	\$ -	\$ 22,500	\$ 22,500	\$ 22,500	\$ 22,500
Charges for services	-	-	250,000	102,500	375,200	375,200	375,200	375,200
Interfund charges	-	-	830,800	783,000	2,643,600	2,546,200	2,546,200	2,546,200
General fund subsidy	-	-	-	-	316,900	284,300	284,300	284,300
Investment income	-	-	-	2,600	1,000	1,000	1,000	1,000
TOTAL RESOURCES	\$ -	\$ -	\$ 1,080,800	\$ 888,100	\$ 3,359,200	\$ 3,229,200	\$ 3,229,200	\$ 3,229,200

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET					
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09			
REQUIREMENTS											
By Type:											
Personal services	\$ -	\$ -	\$ 686,336	\$ 627,286	\$ 1,909,095	\$ 1,909,095	\$ 1,909,095	\$ 1,909,095			
Materials and services	-	-	300,300	149,110	745,116	615,116	615,116	615,116			
Interfund transfers	-	-	91,700	89,200	347,800	347,800	347,800	347,800			
Capital outlay:					50,000	-	-	-			
Vehicle/equipment	-	-	-	-							
Contingency	-	-	2,464	-	307,189	357,189	357,189	357,189			
TOTAL REQUIREMENTS	\$ -	\$ -	\$ 1,080,800	\$ 865,596	\$ 3,359,200	\$ 3,229,200	\$ 3,229,200	\$ 3,229,200			
By Division:											
Administrative services	\$ -	\$ -	\$ 680,546	\$ 617,256	\$ 1,569,321	\$ 1,569,321	\$ 1,569,321	\$ 1,569,321			
Accessibility	-	-	397,790	248,340	1,482,690	1,302,690	1,302,690	1,302,690			
Contingency	-	-	2,464	-	307,189	357,189	357,189	357,189			
TOTAL REQUIREMENTS	\$ -	\$ -	\$ 1,080,800	\$ 865,596	\$ 3,359,200	\$ 3,229,200	\$ 3,229,200	\$ 3,229,200			

COMMUNITY DEVELOPMENT
Administration Division

Overview

The Community Development Department's (CDD) Administrative Division provides oversight of the department's activities by creating performance objectives that measure the service delivered to our customers in keeping with the expectations of the City Council. It is our main objective to provide high quality customer service by forming positive relationships with customers and other agencies.

The day to day office management and oversight of processes administered by the Administration Division allows CDD staff to concentrate on specific duties and offer the best possible customer service. Division responsibilities include customer service oversight, budget management, requisition/purchasing services, support services for management, computer system oversight and the addressing program for the City of Bend.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide responsive customer service through strategic planning, citizen involvement and dedicated staff empowered to resolve customer problems
- ☒ Address work space needs through planning, designing, and potentially relocating CDD divisions and staff in a way that better meets the needs and expectations of city residents
- ☒ Increase interdepartmental communication and cooperation in an effort to increase customer service

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Pursue enhanced customer service training for all CDD staff
- ☒ Cross train administrative staff on the City's addressing, requisition/purchasing and Transportation Demand Management programs
- ☒ Finish desk top manuals for each position in all divisions
- ☒ Relocate Private Development Engineering to City Hall and integrate their staff with the Current Planning Division staff
- ☒ Monitor staffing levels to ensure exceptional customer service
- ☒ Assist in attaining educational goals for staff
- ☒ Implement the Addressing Ordinance by activating directional quadrants citywide in an effort to improve addressing in the City of Bend

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Increased staffing levels to meet the customer service goals set forth by the City Council
- ☒ Decreased permit turnaround times in all divisions as directed by the City Council
- ☒ Established two customer service counters – one in Building and one in Current Planning dedicated to serve CDD customers

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Postage and paper supply costs are high in anticipation of a mass mailing scheduled for 2007 – 2008 related to the implementation of directional quadrants

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Transfer of two Finance Office Specialists to CDD for the reception desk in an effort to centralize services for customers

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

COMMUNITY DEVELOPMENT Accessibility Program



Overview

The Accessibility Program manages city-wide accessibility compliance under Title II of the Americans with Disabilities Act (ADA) of 1990. The program works to improve access in city services, activities, programs, facilities, and events throughout the city. The program provides management and accountability mechanisms for ensuring that accessibility is an essential element of both city business and throughout the entire community.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Improve access for people with disabilities and ensure accessibility is an essential element for both public and private City entities
- ☒ Implement accessibility measures throughout the City's operations
- ☒ Develop and maintain relationships with people in the community with disabilities, as well as seniors and others who are impacted

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Monitor and communicate progress on the Department of Justice (DOJ) Settlement Agreement and other accessibility issues
- ☒ Work with the Public Works Department to implement a capital improvement program for accessible curb ramps, facility improvements, and fixed route transit bus stops
- ☒ Work with Public Works and the Downtown Manager to administer the completion of on-street accessible parking improvements in the downtown area
- ☒ Increase opportunities for participation and cooperation with people with disabilities in the community
- ☒ Implement the Visible Symbol Program
- ☒ Provide education and training internally and externally to increase understanding and awareness about the importance of an accessible Bend
- ☒ Work with the Communications Division to facilitate improvements to the accessibility of the City's website
- ☒ Work with the Communications Division to provide closed captioning of televised City productions

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Improved external and internal communications related to accessibility (Committee on Accessible Transportation, City Accessibility Committee, Special Events Team and through Central Oregon Coalition for Access (COCA) and its subcommittees)

- ☒ Increased education and learning opportunities (sponsored, hosted, delivered trainings, teleconferences, meetings, printed information on topics related to accessibility)
- ☒ Provided input at identification, design, review, construction, inspection stages of various projects for access at Title II facilities
- ☒ Improved Title II access to programs, services, and activities (created request form and accommodations list, contracted website improvements, purchased portable assistive listening device, modified Bend Code on Special Events and Purchasing Policy and Ordinance)
- ☒ Improved access in the community (worked with special events organizers for BendFilm, Winterfest, Earth Day, Bite of Bend and Les Schwab Amphitheater to increase and improve accessibility to special events)
- ☒ Provided information to the building community in an effort to increase awareness regarding accessibility requirements
- ☒ City Council adoption of a resolution creating an Accessibility Construction Fund within the Public Works Department

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Increased funding for the Accessibility Construction Fund within the Public Works Department to address curb ramps, facilities, fixed route transit bus stops, sidewalks, and parking stalls

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Access Compliance Inspector
 - Transferring the cost of CAD/GIS Technician from the Engineering Division to Accessibility

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

COMMUNITY DEVELOPMENT
Administration Division

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Administration - electric car	\$ -	\$ -	\$ 15,000	\$ -	\$ -
Accessibility - 2 vehicles	-	-	50,000	-	-
Total	\$ -	\$ -	\$ 65,000	\$ -	\$ -

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	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET		ESTIMATE 2006-07	BIENNIAL BUDGET		
			2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ 3,483,084	\$ 4,441,678	\$ 4,826,000	\$ 4,811,859	\$ 2,631,200	\$ 2,631,200	\$ 2,709,200	
License and permits	5,022,204	5,161,339	7,384,700	3,458,900	12,241,000	10,689,800	10,689,800	
Charges for services	11,369	89,167	28,200	120,500	463,100	463,100	463,100	
General fund subsidy	-	-	140,000	140,000	583,800	583,800	583,800	
Investment income	110,328	231,289	202,500	256,100	195,400	172,200	172,200	
Miscellaneous	16,473	1,318	2,100	1,100	2,500	2,500	2,500	
TOTAL RESOURCES	\$ 8,643,458	\$ 9,924,791	\$ 12,583,500	\$ 8,788,459	\$ 16,117,000	\$ 14,542,600	\$ 14,620,600	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET		ESTIMATE 2006-07	BIENNIAL BUDGET					
			2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09			
REQUIREMENTS											
By Type:											
Personal services	\$ 3,013,160	\$ 3,790,009	\$ 5,483,378	\$ 4,038,481	\$ 9,571,910	\$ 8,713,463	\$ 8,713,463				
Materials and services	190,577	187,568	600,500	341,550	732,170	659,218	659,218				
Interfund transfers:	830,158	1,028,804	1,571,000	1,552,200	4,035,700	4,003,100	4,003,100				
Capital outlay:											
Vehicle/equipment	167,885	106,551	250,000	147,000	100,000	100,000	178,000				
Contingency	-	-	548,622	-	1,677,220	1,066,819	1,066,819				
Reserves	-	-	2,540,000	-	-	-	-				
TOTAL REQUIREMENTS	\$ 4,201,780	\$ 5,112,932	\$ 10,993,500	\$ 6,079,231	\$ 16,117,000	\$ 14,542,600	\$ 14,620,600				
By Division:											
Administration	\$ 699,848	\$ 556,788	\$ -	\$ -	\$ -	\$ -	\$ -				
Code enforcement	-	-	473,579	304,212	1,225,921	1,225,921	1,277,921				
Building	3,501,932	4,556,144	7,431,299	5,775,019	13,213,859	12,249,860	12,275,860				
Contingency	-	-	548,622	-	1,677,220	1,066,819	1,066,819				
Reserves	-	-	2,540,000	-	-	-	-				
TOTAL REQUIREMENTS	\$ 4,201,780	\$ 5,112,932	\$ 10,993,500	\$ 6,079,231	\$ 16,117,000	\$ 14,542,600	\$ 14,620,600				
Unappropriated fund balance	-	-	1,590,000	-	-	-	-				
TOTAL	\$ 4,201,780	\$ 5,112,932	\$ 12,583,500	\$ 6,079,231	\$ 16,117,000	\$ 14,542,600	\$ 14,620,600				

COMMUNITY DEVELOPMENT **Building Division**

Overview

This program ensures compliance with the State of Oregon Specialty Codes related to commercial buildings, multi-family units, one and two family dwellings, accessibility, plumbing, mechanical and electrical systems along with all related administrative rules. City staff provides the following customer services: plan review, permit issuance, code interpretation, inspections, enforcement actions, and over the counter information. City staff obtains and maintains proper certifications including required continuing education credits.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Ensure that all buildings in Bend are safely constructed to the State building code standard
- ☒ Ensure that all construction outside of the public rights-of-way provide full accessibility consistent with the State building code
- ☒ Maintain consistent plan review and inspection procedures that conform to all aspects of the State law
- ☒ Continue to increase public relations and customer service levels
- ☒ Increase public awareness of code requirements through the Permits Protect program
- ☒ Coordinate with other City departments and divisions to ensure compliance with all ordinances and laws
- ☒ Strengthen the enforcement against illegal construction to ensure safer buildings for citizens
- ☒ Continue to develop areas for efficiency improvement
- ☒ Begin building the reserves back up to the State of Oregon recommended level, which is funding equal to one year of operations

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ To implement the statewide building permitting system at the local level in a manner that is efficient and cost-effective
- ☒ To provide superior customer service by matching internal competencies with customer and citizen needs
- ☒ To implement a proactive code enforcement program
- ☒ Continue to train and cross train staff, which will allow for better communication, consistent application of codes, and increased efficiency
- ☒ Provide training to allow for multi-discipline expertise for City staff
- ☒ Implement a computerized plan review system, which may reduce permit time
- ☒ Provide education for staff, customers and the general public
- ☒ Maintain accreditation for all Building staff

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Installed computers in all field vehicles, allowing for real time inspection results, which has resulted in staff time savings
- ☒ Cross trained inspectors and plans examiners in areas in which they were not certified in an effort to provide a higher level of customer service
- ☒ Worked with focus groups, including the Central Oregon Builders Association (COBA), architects, engineers, designers, realtors, fire sprinkler contractors, etc to increase communication and cooperation

- ☒ Implemented the Permits Protect program
- ☒ Improved and enhanced reviews and inspections for accessibility compliance

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Elimination of twelve (12) vacant Building Inspector positions in the biennium

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Half time (0.50) FTE – CDD Technician II
 - Increase current position to full time

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Six (6) vehicles
- ☒ 2008/2009
 - One (1) vehicle

Key Statistics

Ratio of Inspections to Permits

	2004-05	2005-06	2006-07	2007-08
Permit level	21,641	22,488	15,184	17,970
# of inspections	72,900	85,300	65,100	86,400
Ratio of inspections	3.37	3.79	4.29	4.81
to permits				



The number of inspections per permit and the complexity of inspections have increased for both commercial and residential projects.

COMMUNITY DEVELOPMENT
Building Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Permits issued	16,984	17,899	16,000	16,500	17,000
Plans reviewed	3,872	4,087	3,500	3,500	3,700
Inspections	67,000	78,000	72,000	70,000	75,000
<i>Effectiveness Measures:</i>					
Cost per permit	\$ 204	\$ 254	\$ 260	\$ 250	\$ 250
Cost per plan review	\$ 893	\$ 1,114	\$ 1,200	\$ 1,250	\$ 1,250
<i>Efficiency Measures:</i>					
Commercial plan reviews within 6 weeks	60%	70%	80%	90%	90%
Residential plan reviews within 3 weeks	70%	75%	85%	90%	90%
Inspections performed next day	96%	98%	99%	99%	99%

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Building					
(2) SUV's	\$ 51,000	\$ -	\$ -	\$ -	\$ -
(1) SUV	-	25,000	-	-	-
(4) replacement SUV's	-	-	-	112,000	-
(6) replacement SUV's	-	-	-	-	168,000
Code Enforcement	-	-	-	-	-
(4) SUV's	102,000	-	-	-	-
(1) SUV	-	-	27,000	-	-
Total	\$ 153,000	\$ 25,000	\$ 27,000	\$ 112,000	\$ 168,000

Planning Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ -	\$ 222,039	\$ 776,300	\$ 961,137	\$ 595,200	\$ 595,200	\$ 745,200
Intergovernmental revenues	111,000	82,258	72,600	63,700	95,900	95,900	95,900
Charges for services	1,519,781	2,717,177	3,840,100	3,786,800	9,382,600	9,382,600	9,382,600
Interfund charges	653,200	395,400	285,600	265,500	8,000	8,000	8,000
Investment income	1,099	21,695	15,000	53,200	42,400	42,400	42,400
Miscellaneous	10,810	6,341	3,100	1,300	2,900	2,900	2,900
TOTAL RESOURCES	\$ 2,295,890	\$ 3,444,910	\$ 4,992,700	\$ 5,131,637	\$ 10,127,000	\$ 10,127,000	\$ 10,277,000

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Personal services	\$ 1,438,511	\$ 1,726,554	\$ 2,604,172	\$ 2,221,280	\$ 5,553,157	\$ 5,553,157	\$ 5,553,157
Materials and services	510,133	448,919	1,103,600	1,029,600	1,562,634	1,362,034	1,512,034
Interfund transfers	125,207	308,300	1,114,100	1,110,600	2,548,700	2,516,100	2,516,100
Capital outlay:							
Vehicle/equipment	-	-	30,000	25,000	50,000	50,000	50,000
Contingency	-	-	140,828	-	412,509	645,709	645,709
TOTAL REQUIREMENTS	\$ 2,073,851	\$ 2,483,773	\$ 4,992,700	\$ 4,386,480	\$ 10,127,000	\$ 10,127,000	\$ 10,277,000
By Division:							
Current planning	\$ 2,073,851	\$ 1,747,204	\$ 3,069,709	\$ 2,801,530	\$ 6,374,254	\$ 6,341,654	\$ 6,341,654
Long-range planning	-	736,569	1,782,163	1,584,950	3,340,237	3,139,637	3,289,637
Contingency	-	-	140,828	-	412,509	645,709	645,709
TOTAL REQUIREMENTS	\$ 2,073,851	\$ 2,483,773	\$ 4,992,700	\$ 4,386,480	\$ 10,127,000	\$ 10,127,000	\$ 10,277,000

COMMUNITY DEVELOPMENT
Planning Division

Overview

The City of Bend planning program is primarily responsible for implementing state mandated requirements for comprehensive planning and zoning, transportation planning and development review. The program comprises two divisions designated to accomplish this work: Long-Range Planning and Current Planning.

The Long-Range Planning Division has primary responsibility for maintaining and updating the City's long-range planning program, including the Bend Area General Plan, the Transportation System Plan, and related planning tools. Long-Range Planning staff also conduct special purpose projects as directed by the City Council such as refinement plans, sub-area plans, and amendments to development regulations, such as the zoning ordinance. All of these activities must be carried out in compliance with State statutes and administrative rules and City policy. The Long-Range Planning Division also assists other city departments and public agencies in preparing urban area plans and programs that relate to City planning such as the master plans for sewer, water and transportation. That work provides the framework of General Plan policies and ordinances which entitle land within the City's jurisdiction with urban development rights and are the basis for review and approval of all proposed land development.

The Current Planning Division administers the land use permitting portion of the development services provided by the City of Bend primarily through the Bend Development Code. The essential services include front counter customer assistance and processing property owner initiated applications for land divisions as well as commercial, industrial and multi-family construction. Current Planning staff work with other City departments and partner agencies to ensure that private development is coordinated and integrated with the public infrastructure and consistent with adopted plans and ordinances.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Maintain and update the City's long-range planning program, including the Bend Area General Plan, the Transportation System Plan, and related planning tools
- ☒ Maintain a reliable and stable funding source
- ☒ Create an efficient interdepartmental application processing program that produces consistent, reliable and predictable land use decisions in a timely manner
- ☒ Strive to provide a high-quality mixed-use built environment while protecting the natural environment through the implementation of the Bend 2030 Action Plan, in coordination with other policies and standards of the City

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Complete residential lands Urban Growth Boundary (UGB) expansion
- ☒ Complete urban reserve planning, for future expansions
- ☒ Complete economic lands UGB expansion
- ☒ Complete a framework plan for the urbanizable area to provide guidance for future plan designations
- ☒ Complete an intergovernmental agreement with Deschutes County for jurisdiction of the urbanizable area
- ☒ Complete an annexation policy that determines the conditions under which land will transition from unincorporated to corporated

- ☒ Update the long-range planning work program to prioritize tasks, allocate workloads and establish timelines for completion
- ☒ Modify organization of the Long-Range Planning Division to increase efficiency
- ☒ Continue working with the Part II of the Central Area Plan and proposed related General Plan amendments to the City Council for approval
- ☒ Address Development Code remand issues and propose related corrections for City Council approval
- ☒ Analyze the Development Code to ensure that it is proactive rather than reactive in regards to accessibility requirements
- ☒ Initiate a planning project to re-evaluate existing commercial and industrial Plan Map and zoning designations
- ☒ Maintain and update the Bend Area General Plan and related plans (e.g. Transportation System Plan)
- ☒ Support Juniper Ridge planning work
- ☒ Initiate a planning project for the redevelopment of the 3rd Street corridor
- ☒ Coordinate work of the Bend Metropolitan Planning Organization (BMPO) with work of the Long-Range Planning Division
- ☒ Seek public input and guidance from citizens in the process of carrying out all of the city's long-range planning projects
- ☒ Provide technical assistance and recommendations to the Planning Commission and City Council related to long-range planning projects
- ☒ Integrate the Historic Resources program with the long-range Planning program for resource protection and land development
- ☒ Offer coordinated front counter service between the Building counter and Planning/Engineering counter for nine hours a day five days per week
- ☒ Issue decisions on planning applications within 60 days of submittal
- ☒ Establish an interim permit center by integrating Planning/Building and Engineering permit review staff into a well functioning team through physical relocation and the institutionalization of a coordinated review processes
- ☒ Facilitate the Planning Commission's objectives to help focus their volunteer work on the overarching planning needs and issues prescribed by the City Council
- ☒ Improve the opportunities for public participation in the planning process by better utilizing the Committee for Citizen Involvement (Planning Commission) in reviewing and approving a citizen involvement program
- ☒ Provide responsive and consistent customer service to the development community and interested or affected citizens

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ City Council adoption of the Development Code update, effective August 7, 2006
- ☒ Completed Phase I of the Residential Lands Study
- ☒ Began work on Phase 2 of Residential Lands Study, which will lead to the UGB expansion in 2007
- ☒ Completed the Murphy Crossing Refinement Plan
- ☒ Initiated Part II of the Central Area Plan, which will lead to General Plan and Development Code amendments in the 2007-2009 biennium
- ☒ Completed an Economic Opportunities Analysis, with consultant assistance, that updated the City's economic lands inventory and provided support for the Juniper Ridge portion of the UGB expansion
- ☒ Completed the transportation impact analyses, with consultant assistance, required for the proposed expansion of the UGB

- ☒ Completed an amendment of the Bend Public Facilities Plan, based on Council adoption of the Water Master Plan, Integrated Stormwater Master Plan and Collection System Master Plan
- ☒ Drafted and adopted Development Code amendments to provide for the up-zoning of manufactured home parks slated for redevelopment
- ☒ Completed amendments to the Transportation System Plan (TSP) to resolve remand issues related to the initial adoption of the TSP in 2000
- ☒ Recruited two Associate Planners, two Assistant Planners, one Planning Technician and one Planning Manager
- ☒ Successfully launched a new planning application review process which ensures application completeness, involves all necessary city staff in the review of development requests and provides upfront clarification to the development community regarding turn-around times and conditions of approval
- ☒ Processed over 800 applications and assisted over 6,000 customers at the front counter

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Eliminated a vacant Office Specialist I position

Staffing Requests for 2007 – 2009 Biennial Budget

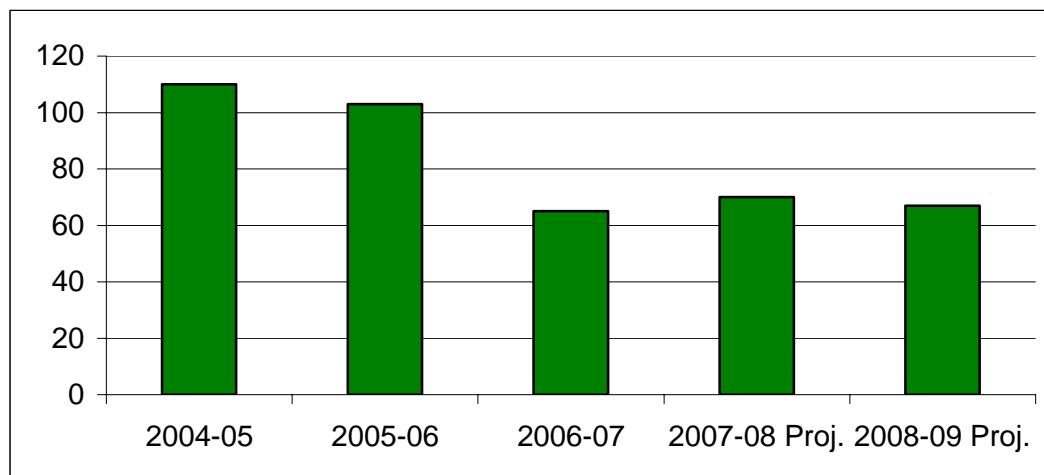
- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Two (2) vehicle purchases

Key Statistics

Number of Applications Processed Per Planner



COMMUNITY DEVELOPMENT
Planning Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Number of land use permits processed	881	928	850	900	950
Number of customers helped at counter	4,933	7,106	6,000	6,300	6,600
<i>Effectiveness Measures:</i>					
Applications per planner	110 (8 FTE)	103 (9 FTE)	65 (13 FTE)	70 (13 FTE)	67 (14 FTE)
<i>Efficiency Measures:</i>					
Average turn around time (# of days)	70	60	60	55	50

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Current planning					
(2) AWD passenger vehicles	\$ 50,000	\$ -	\$ -	\$ -	\$ -
Long-range planning					
(1) AWD passenger vehicle	-	-	27,000	-	-
Total	\$ 50,000	\$ -	\$ 27,000	\$ -	\$ -

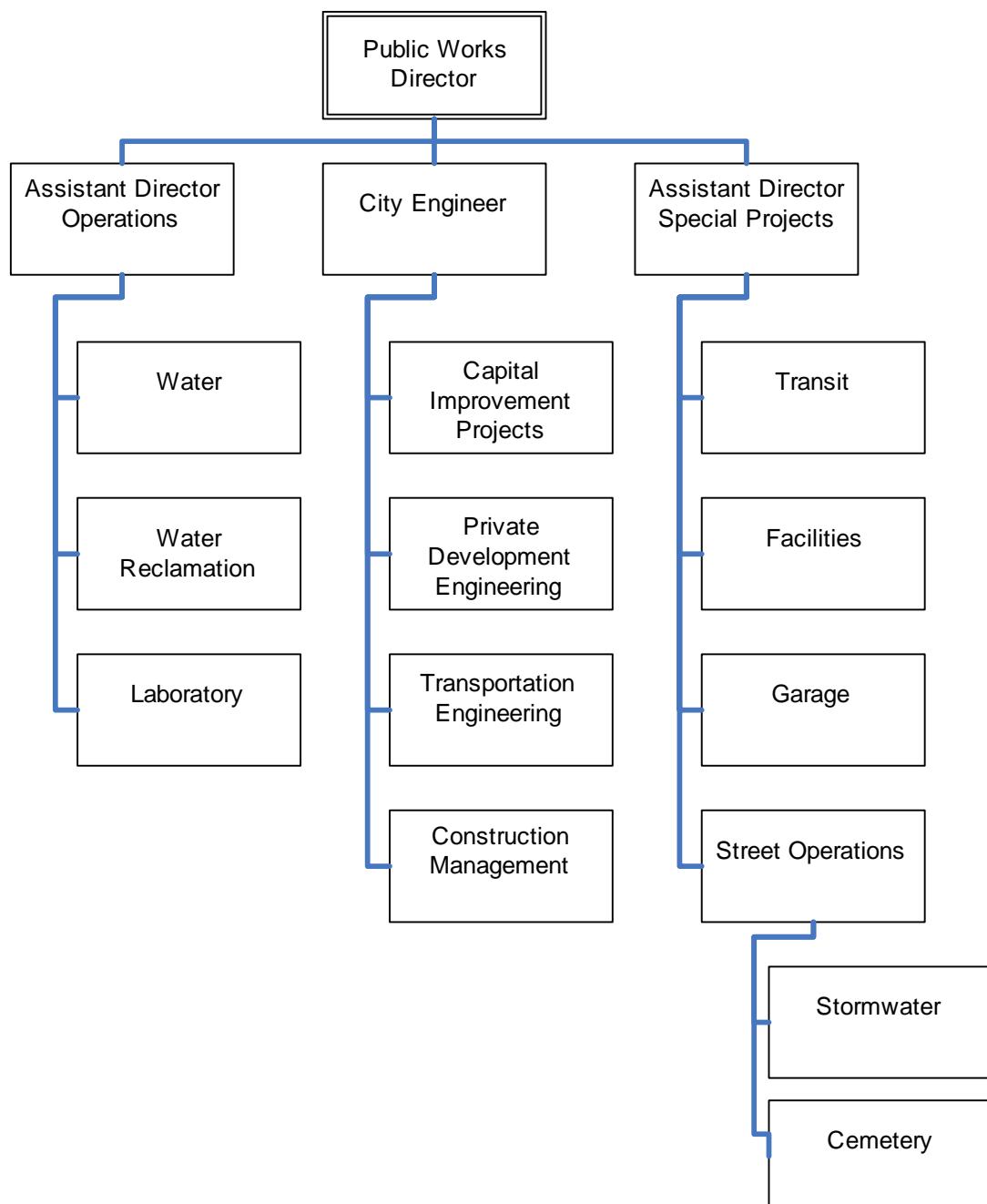
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PUBLIC WORKS ORGANIZATIONAL STRUCTURE

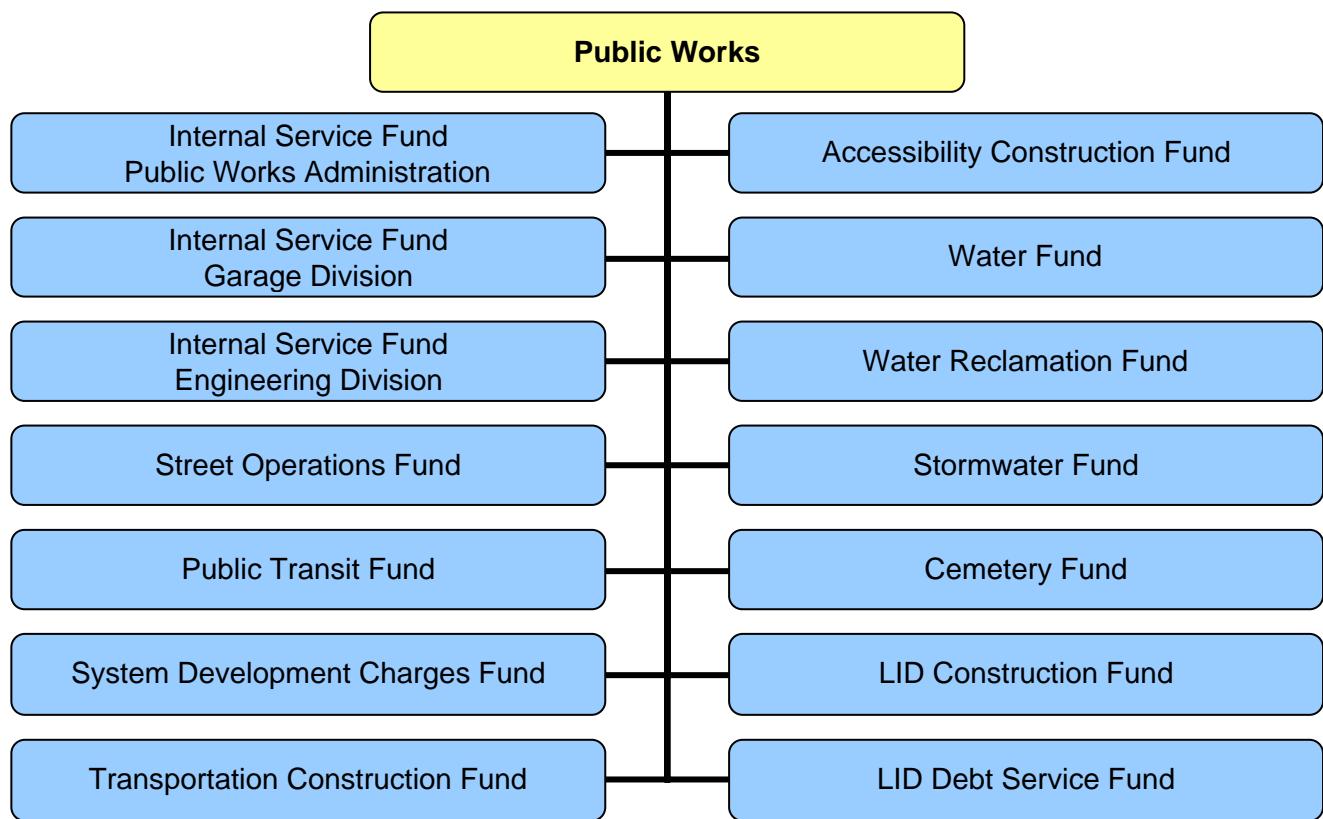
Mission

Pursue excellence in providing infrastructure and community services while enhancing our quality of life and protecting our natural resources

Organizational Chart



PUBLIC WORKS FUND STRUCTURE



Internal Service Fund Divisions (PW Administration, Garage and Engineering)

These Internal Service Fund divisions are used to account for the Administration and Support, Garage and Engineering divisions of Public Works that service other City departments or functions. Costs incurred by these internal service divisions are allocated to other City departments or functions as either direct billings or as Department Overhead through the City's cost allocation plan. Services provided by these divisions include administration support, laboratory services, garage repairs & maintenance and fueling and engineering services.

Street Operations and Public Transit Funds

These funds account for maintenance and operation of the City's streets and transit system respectively.

System Development Charges (SDC) Fund

This fund accounts for the collection of Transportation, Water and Water Reclamation SDCs. Use of the SDCs are shown as transfers out to the respective construction activity accounted for in the Transportation Construction Fund, Water and Water Reclamation Funds.

Transportation and Accessibility Construction Funds

These funds account for transportation and accessibility construction activity respectively.

Water, Water Reclamation, Stormwater and Cemetery Funds

These funds account for the operations, maintenance and capital investment of the respective businesses. These funds are fee supported and expenditures consist of operations & maintenance costs, debt service and capital costs.

Local Improvement District (LID) Construction and Debt Service Funds

These funds account for construction cost and debt issued for LIDs formed to construct infrastructure improvements that benefit property owners in the LID. Property owners repay assessments for the improvements over 10 years.

Internal Service Fund
Public Works Administration Division

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ 554,342	\$ 595,916	\$ 538,900	\$ 678,914	\$ 470,500	\$ 470,500	\$ 470,500
Interfund charges	2,372,700	2,434,600	2,636,600	2,636,600	5,945,200	5,905,800	5,905,800
Investment income	14,934	26,777	5,000	38,800	28,200	28,200	28,200
Miscellaneous	2,446	2,693	2,100	1,600	3,500	3,500	3,500
TOTAL RESOURCES	\$ 2,944,422	\$ 3,059,986	\$ 3,182,600	\$ 3,355,914	\$ 6,447,400	\$ 6,408,000	\$ 6,408,000

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Personal services	\$ 1,803,461	\$ 1,635,875	\$ 2,186,975	\$ 2,103,300	\$ 4,183,999	\$ 4,121,999	\$ 4,121,999
Materials and services	194,241	268,801	412,000	400,100	963,210	953,210	953,210
Interfund transfers	211,875	476,396	363,300	357,600	976,500	946,500	946,500
Capital outlay:							
Vehicle/equipment	138,929	-	24,400	24,400	171,000	121,000	121,000
Contingency	-	-	195,925	-	152,691	265,291	265,291
TOTAL REQUIREMENTS	\$ 2,348,506	\$ 2,381,072	\$ 3,182,600	\$ 2,885,400	\$ 6,447,400	\$ 6,408,000	\$ 6,408,000
By Division:							
Administration & support	\$ 1,745,737	\$ 1,905,269	\$ 2,337,875	\$ 2,243,700	\$ 4,600,799	\$ 4,498,799	\$ 4,498,799
Laboratory	602,769	475,803	648,800	641,700	1,693,910	1,643,910	1,643,910
Contingency	-	-	195,925	-	152,691	265,291	265,291
TOTAL REQUIREMENTS	\$ 2,348,506	\$ 2,381,072	\$ 3,182,600	\$ 2,885,400	\$ 6,447,400	\$ 6,408,000	\$ 6,408,000

PUBLIC WORKS
Administration Division

Overview

The Public Works Administration Division provides oversight, management and administrative support to the Public Works Department. This Division also interfaces with the public and provides information and general assistance to the citizens of Bend.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide project direction and leadership for the Public Works department
- ☒ Provide quality service to the public and the divisions within the Public Works Department
- ☒ Maintain national accreditation through the use of best practices in an effort to sustain a professional organization

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Continue supporting the American Public Works Association (APWA) Self-Assessment and Accreditation process
- ☒ Continue support for the Compli/Safety Program for Public Works and work with employees to implement best practices and procedures
- ☒ Participate in the development and implementation of the City's Emergency Operations Plan required by Homeland Security in an effort to be National Incident Management System (NIMS) compliant
- ☒ Maintain high quality data processing and tracking efforts for work orders placed internally through Facilities and IT, as well as for city-wide services in operations and maintenance divisions
- ☒ Implement tracking software that will assist the department in more efficiently monitoring customer service calls/complaints

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Prepared for APWA Accreditation site visit on schedule
- ☒ Working with Statewide Agencies to form the OR WARN (Oregon Water / Wastewater Agency Response Network), which is a mutual aid network for emergency response

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Decentralization of support staff personnel in the Public Works divisions
- ☒ Increase in funding for additional professional development opportunities for Public Works employees

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Management Systems Analyst / Budget Coordinator
 - One (1) FTE – Office Specialist II
 - One (1) FTE – Journeyman Electrician
 - One (1) FTE – Telemetry Specialist
 - One (1) FTE – Senior Engineering Technician
 - Transfer of one Project Engineer and one Public Process Management Analyst from the Engineering Department
- ☒ 2008/2009
 - One (1) FTE – Office Specialist II

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

PUBLIC WORKS Laboratory Division

Overview

The Laboratory Division provides laboratory analysis and technical support for applicable divisions in the City of Bend Public Works department. The main functions of the laboratory are to perform the following duties:

- ☒ Drinking water analysis
- ☒ Wastewater / reclaimed Water / biosolids analysis
- ☒ Industrial user waste discharge analysis
- ☒ Hazardous waste management of the Public Works Department

The Laboratory has also been directly involved with the implementation of the Water Quality Monitoring Program which includes the following components:

- ☒ Monthly Deschutes River sampling / analysis
- ☒ Monthly Bridge Creek sampling / analysis & telemetry data collection
- ☒ Stormwater sampling / analysis & telemetry data collection

Through the use of automated instrumentation, automated sample login/reporting processes, and continual process improvements the laboratory has taken on additional duties that have resulted in increased sample loads and data analysis. Through these efforts the division has maintained budget approved staffing levels while increasing efficiency measures, resulting in a division that successfully meets the expectations of the customers it serves.

Program Goals for 2007 – 2009 Biennial Budget

- ☒ Perform and report all required testing for the City of Bend Drinking Water / Water Reclamation / Engineering Divisions
- ☒ Maintain National Environmental Laboratory Accreditation

- ☒ Monitor the City's water quality, consistent with the City of Bend Deschutes River Water Quality Monitoring Plan (sampling and analysis of ambient water quality, summer intensive water quality and Stormwater quality)
- ☒ Assist in the implementation of the Stormwater Program
- ☒ Continue to research and explore new technologies / instrumentation / processes to further enhance quality, quantity and efficiency as well as lower operational expenditures

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Maintained National Environmental Laboratory Accreditation resulting from recertification procedures in August 2006.
- ☒ Implementation continues for the Inductively Coupled Plasma Spectrometer / Mass Selective Detector (ICP-MS) used for the analysis of metals contamination found in drinking and surface water, domestic and industrial wastewater, stormwater, soil and biosolids
- ☒ Performed all monitoring/sample collection/analysis required for the City of Bend Water Quality Monitoring Program, which included sampling and analysis of Deschutes River ambient / summer intensive objectives and Stormwater
- ☒ Maintained Conditionally Exempt Hazardous Waste Generator Status for all registered locations
- ☒ Continued Laboratory Information Management System Implementation and process improvement procedures

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ There is a significant increase in the overall budget due to an increase in funding for Capital Outlay/Equipment, in an effort to replace obsolete equipment and an increase in required sampling and analysis

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2008/2009
 - One (1) FTE – Laboratory Assistant

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Autoclave (Market Forge) equipment
 - FS3000 Cyanide upgrade with software
 - YSI data logger
 - DuoPUR acid purification system
- ☒ 2008/2009
 - ICS 2000 ion chromatograph
 - Millipore "Milli-Q" water purifier
 - Refrigeration units



Laboratory Testing

PUBLIC WORKS
Administration Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Number of work orders processed	3,351	3,449	4,074	4,200	4,500
Number of purchase orders processed	2,426	2,418	2,743	3,000	3,300
Purchase order line items received	14,430	13,927	14,226	14,500	14,800
Water meter purchases processed at front desk	N/A	1,097	846	900	1,000
<i>Effectiveness Measures:</i>					
<i>Efficiency Measures:</i>					
Number of staff as a percentage of total Public Works staff	6.5%	6.5%	6.0%	6.0%	6.0%

PUBLIC WORKS
Laboratory Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
1) # of Drinking Water Tests Performed	1,604	2,649	2,685	2,760	2,815
- Potable Water	1,171	1,973	2,000	2,060	2,100
- Source Water	311	362	350	350	350
- Operation & Maintenance		192	200	200	200
- New Mains	122	122	135	150	165
2) # of Wastewater Tests Performed	33,048	34,107	34,304	34,304	34,304
- State reported tests	11,781	12,005	12,200	12,200	12,200
- Operation control tests	21,267	21,837	21,800	21,800	21,800
- IPP Local Limits tests		174	174	174	174
- IPP Commercial/Industrial tests		91	130	130	130
3) # of Stormwater Activities	306	340	340	340	340
- Samples Collected	9	10	10	10	10
- Sample Testing	297	330	330	330	330
4) # of Water Quality Monitoring Activities	2,078	2,736	3,168	3,168	3,168
- Deschutes River Samples Collected	130	144	144	144	144
- Deschutes River Sample Testing	1,948	2,160	2,160	2,160	2,160
- Bridge Creek Samples Collected		24	48	48	48
- Bridge Creek Sample Testing		408	816	816	816
5) # of HazWaste Mgmt. Activities	10	10	10	10	10
- On-site inspections	8	8	8	8	8
- Outside Laboratory Testing	0	0	0	0	0
- HazWaste Generator Status Reports	2	2	2	2	2
<i>Effectiveness Measures:</i>					
1) NELAC Accreditation	Yes	Yes	Yes	Yes	Yes
2) Change in HazWaste Status	No	No	No	No	No
<i>Efficiency Measures:</i>					
Total Activities	36,740	39,808	40,507	40,582	40,637
FTE Hours	9,880	8,320	8,320	8,320	8,320
Activities/Hour	3.72	4.78	4.87	4.88	4.88

PUBLIC WORKS
Laboratory Division

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Autoclave (Market Forge)	\$ 8,000	\$ -	\$ -	\$ -	\$ -
Labware Dishwasher/Sterilizer	-	-	5,000	-	-
Laboratory Vehicle	-	-	-	-	30,000
SMART System5 Moisture/Solids Analyzer	16,000	-	-	-	-
CEM Microwave Accelerated Rxn System	-	-	25,000	-	-
ICS 2000 Ion Chromatograph	-	50,000	-	-	-
FS3000 Cyanide Upgrade w/ software	8,000	-	-	-	-
Automated "Discrete Analyzer"	-	-	-	50,000	-
YSI Data Logger (Sonde)	9,000	-	9,300	-	9,600
Millipore "Milli-Q" Water Purifier	-	7,500	-	-	-
Refrigeration Units	-	6,500	-	-	-
duoPUR Acid Purification System	16,000	-	-	-	-
Total	\$ 57,000	\$ 64,000	\$ 39,300	\$ 50,000	\$ 39,600

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	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 303,678	\$ 122,755	\$ 30,100	\$ (31,059)	\$ 20,400	\$ 20,400	\$ 20,400	
Charges for services	8,444	2,870	5,000	-	9,000	9,000	9,000	
Interfund charges	1,532,119	1,739,840	2,415,300	2,445,600	5,804,800	5,804,800	5,804,800	
Investment income	4,242	1,460	-	200	6,500	6,500	6,500	
Miscellaneous	3,515	3,707	3,500	8,300	17,800	17,800	17,800	
TOTAL RESOURCES	\$ 1,851,998	\$ 1,870,632	\$ 2,453,900	\$ 2,423,041	\$ 5,858,500	\$ 5,858,500	\$ 5,858,500	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ 524,465	\$ 491,260	\$ 513,876	\$ 509,777	\$ 1,424,262	\$ 1,424,262	\$ 1,424,262	
Materials and services	966,616	1,165,831	1,569,100	1,555,600	3,472,500	3,472,500	3,472,500	
Interfund transfers	238,162	244,600	337,300	337,300	814,100	814,100	814,100	
Contingency	-	-	33,624	-	147,638	147,638	147,638	
TOTAL REQUIREMENTS	\$ 1,729,243	\$ 1,901,691	\$ 2,453,900	\$ 2,402,677	\$ 5,858,500	\$ 5,858,500	\$ 5,858,500	

PUBLIC WORKS
Garage Division

Overview

The Garage Division accounts for maintenance and services for all City owned vehicles and heavy equipment. Revenue is generated by billing the departments and/or funds served at the time maintenance is performed. Expenditures are for personnel, fuel and parts.

Goals for the 2007 – 2009 Biennial Budget

- ☒ To provide an ongoing Preventative Maintenance Program that meets the changing needs of each division with safe, reliable transportation and equipment
- ☒ Maintain a changing Transit Fleet that will travel over 450,000 miles per year
- ☒ Continue to maintain a fuel system and fuel pumps that provide City Fleet with fuel pump access at Public Works that will grow to 18,000 transactions and 300,000 gallons, while traveling over 2,350,000 miles per year

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Continue pursuing the Preventive Maintenance program to ensure that maximum efficiency in performance and operations are met, and that maximum equipment life and condition are maintained within budgetary constraints
- ☒ Continue to schedule maintenance and repairs for the City's Fleet and provide billing to all City Departments, using Sungard H.T.E Fleet, Purchasing and GMBA applications
- ☒ Maintain Underground Storage Tank (UST) compliance with State and Federal Requirements on two (2) 10,000 gallon and one (1) 1,000 gallon gasoline tanks
- ☒ Continue maintaining high customer service levels

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Maintained over 520 pieces of equipment, built by over 50 different manufacturers
- ☒ Performed over 4,500 repairs (of which over 1,300 were preventative maintenance jobs)
- ☒ Maintained a fuel system and fuel pump site (at Public Works) that processed over 17,000 fuel transactions and 280,000 gallons of fuel
- ☒ Maintain a City Fleet that travels over 2.35 million miles per year
- ☒ New Transit buses and Transit system implementation
 - Prepared transit buses for operation while providing ongoing quality service to other divisions
 - Logged in over 1,600 hours maintaining Transit vehicles (last year Dial-a-Ride (DAR) alone used 1,650 shop hours)

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Proposing an increase in the training budget to provide more training opportunities to garage technicians, specifically in the areas of onboard computer diagnostics, multiplex wiring and wheel chair lift repairs

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Transfer of two FTE from Public Works Administration due to decentralization of support staff

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

PUBLIC WORKS
Garage Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Fleet Miles Driven	2,113,863	2,279,871	2,350,000	2,400,000	2,500,000
Gallons of Fuel Pumped	267,016	280,307	285,000	290,000	300,000
Scheduled Preventive Maintenance Job Orders	1,198	1,181	1,250	1,300	1,400
Total Job Orders	4,500	4,438	4,800	5,000	5,100
Total Fuel Cost	495,523	656,124	726,600	797,000	875,000
<i>Effectiveness Measures:</i>					
Percentage of Total Jobs that are Scheduled Preventive Maintenance	26%	26%	26%	27%	27%
Number of Job Orders that are Road Call	179	130	85	80	75
<i>Efficiency Measures:</i>					
MPG for All City Fleet	7.94	8.13	8.24	8.27	8.33
Percent increase in miles per year	5.52%	8.72%	3.08%	2.13%	4.17%
Percentage of Fuel Transactions Billed to City Departments	100%	100%	100%	100%	100%
Percentage of Repair & Maintenance Billed	100%	100%	100%	100%	100%

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ 1,291,214	\$ 1,240,753	\$ 1,028,200	\$ 1,087,389	\$ 141,600	\$ 141,600	\$ 141,600
License and permits	51,390	95,930	89,400	86,400	188,000	188,000	188,000
Charges for services	1,856,127	2,238,377	2,566,500	2,529,300	6,586,900	6,586,900	6,586,900
Interfund charges	1,061,500	1,130,081	1,640,800	820,600	3,436,800	3,436,800	3,436,800
Investment income	30,702	55,777	60,000	80,000	26,400	26,400	26,400
Miscellaneous	671	555	-	1,000	2,000	2,000	2,000
TOTAL RESOURCES	\$ 4,291,604	\$ 4,761,473	\$ 5,384,900	\$ 4,604,689	\$ 10,381,700	\$ 10,381,700	\$ 10,381,700

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Personal services	\$ 2,211,724	\$ 2,672,912	\$ 3,276,500	\$ 3,132,900	\$ 7,041,921	\$ 6,925,400	\$ 6,925,400
Materials and services	239,845	273,304	437,800	421,100	1,003,522	857,844	857,844
Interfund transfers	570,378	680,317	1,129,800	837,600	1,908,200	1,845,700	1,845,700
Capital outlay:							
Vehicle/equipment	28,904	47,551	80,000	71,500	126,000	71,000	71,000
Contingency	-	-	260,800	-	302,057	681,756	681,756
Reserves	-	-	200,000	-	-	-	-
TOTAL REQUIREMENTS	\$ 3,050,851	\$ 3,674,084	\$ 5,384,900	\$ 4,463,100	\$ 10,381,700	\$ 10,381,700	\$ 10,381,700
By Division:							
Private engineering	\$ 3,050,851	\$ 3,674,084	\$ 4,279,632	\$ 3,729,772	\$ 5,092,139	\$ 4,928,740	\$ 4,928,740
Transportation engineering	-	-	644,468	733,328	2,092,433	1,984,733	1,984,733
CIP engineering	-	-	-	-	2,895,071	2,786,471	2,786,471
Contingency	-	-	260,800	-	302,057	681,756	681,756
Reserves	-	-	200,000	-	-	-	-
TOTAL REQUIREMENTS	\$ 3,050,851	\$ 3,674,084	\$ 5,384,900	\$ 4,463,100	\$ 10,381,700	\$ 10,381,700	\$ 10,381,700

PUBLIC WORKS
Engineering Division

Overview

In FY 2006-07 the Engineering Division of Public Works was reorganized into three sections: private development infrastructure, transportation planning and engineering, and capital improvement project (CIP) management. Supporting functions include AutoCad/GIS, water/sewer modeling, construction management, general engineering support and customer service functions for Public Works and other departments. The goals, objectives, and accomplishments of each section are detailed separately below.

Private Development Engineering Division

Goals for the 2007 – 2009 Biennial Budget

- ☒ Begin operating as part of the Interim Permit Center at City Hall
- ☒ Improve tracking of developments from land use application to final acceptance
- ☒ Enhance customer experience with land use, engineering and building approvals

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Integrate the new land use review process developed in conjunction with Community Development to ensure good customer service to the public by making the process easy to navigate
- ☒ Create a master filing and record-keeping system for all projects
- ☒ Develop new procedures for bond releases and sign-offs for building permits
- ☒ Expand the internet interface for public utility maps, project approval status and other common requests for information

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Developed new procedures to allow concurrent construction on commercial projects
- ☒ Responsible for system development charge (SDC) calculations of non-residential permits
- ☒ The City Council adopted 100% water, water reclamation and transportation SDC's for new development
- ☒ Incorporated additional accessibility requirements into the City Standards and Specifications to further delineate City accessibility standards

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Private development, CIP, and Transportation expenditures have been separated to align with Division restructuring
- ☒ Support for the Interim Permit Center
- ☒ Use of new sewer and water models to predict system deficiencies and direct development mitigation requirements

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One FTE transferred from Public Works Administration due to decentralization of support staff

- ☒ 2008/2009
 - One (1) FTE – Engineering Inspector

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Office furniture and equipment
- ☒ 2008/2009
 - One (1) new vehicle
 - Office furniture and equipment

Transportation Engineering Division

Goals for the 2007 – 2009 Biennial Budget

- ☒ Seek strategies for transportation revenue options
- ☒ Develop implementation strategies and programs to more efficiently measure and provide safer and cost effective multi-modal transportation projects

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Create an implementation program for multi-modal road projects
- ☒ Create and implement an accessibility planning and construction program
- ☒ Improve Transportation comments of land use and private development engineering plans
- ☒ Collaborate with Oregon Department of Transportation (ODOT) to conduct and implement a solution for Highway 97/20
- ☒ Provide an enhanced level of customer service regarding citizen requests for traffic safety
- ☒ Provide enhanced opportunities for the professional development of division staff to enhance customer service

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Formed the Transportation Engineering Division
- ☒ Reorganized the Traffic Safety Advisory Committee (TSAC) to provide better service
- ☒ Created an evaluation program for TSAC projects
- ☒ Created a more efficient process for handling citizen requests for traffic safety

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Requesting additional funding for training, software and minor equipment to support the Division
- ☒ Requesting funding for a consultant to assist with identifying transportation issues and capital program development for street projects

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) replacement traffic counter
- ☒ 2008/2009
 - One (1) replacement traffic counter

Capital Improvement Project (CIP) Division

Goals for the 2007 – 2009 Biennial Budget

- ☒ Coordinate water/water reclamation/transportation projects
- ☒ Ensure efficient use of resources, with impacts and delays to the community minimized
- ☒ Further develop effective project change management skills and procedures
- ☒ Ensure that accessibility requirements are integrated into Capital Improvement Projects

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Successfully complete each CIP on schedule and within budget
- ☒ Establish teams for each CIP with a management approach that includes the water, water reclamation, transportation project stakeholders all the way through the project, from the scoping effort to the end of construction
- ☒ Develop a CIP management approach that works integrally with other departments, divisions, and agencies to meet project objectives
- ☒ Create a policy that protects new work and prevents future disruption of roadway or other utilities that are less than two years old
- ☒ Establish new project management control tools working with the Finance Division to ensure timely, accurate project cost information and improved project reporting

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Completed the Sewer Collections System and Water Master Plans through the year 2030
- ☒ Developed water and sewer models (comprehensive plans for both current and future conditions; an essential tool for planning to meet current/future needs)
- ☒ Completed Solids Handling Improvements and began new Headworks Facility for the Water Reclamation Facility
- ☒ Completed the replacement of two major bridges (Mt. Washington and Newport)
- ☒ Initiated improvements identified in the Reed Market Road Corridor study

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ A new CIP Engineering division has been established with a budget of \$2.8 million in 2007-09
- ☒ Integration of water and sewer master plans into the CIP program
- ☒ Established a Stormwater CIP list

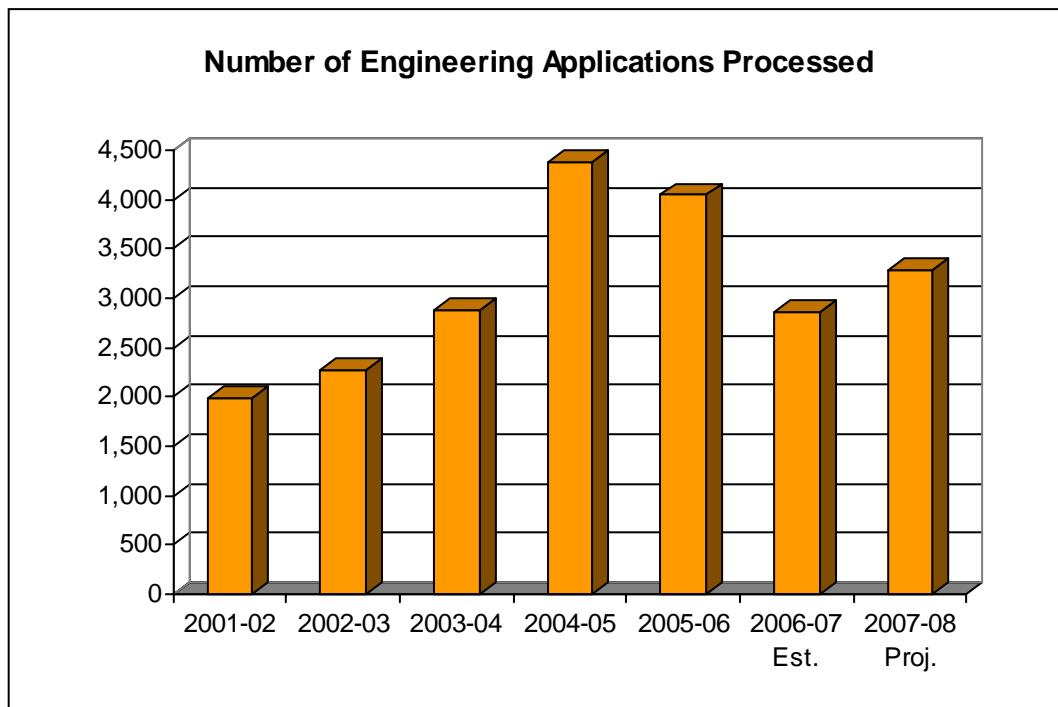
Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Project Engineer for Accessibility

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - GIS equipment (GPS locator and drawing storage cabinets)
- ☒ 2008/2009
 - GIS equipment (network stations)

Key Statistics



PUBLIC WORKS
Engineering Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Turn around time for private development projects	2 wks	3 wks	2.5 wks	2 wks	2 wks
Complete wastewater/ water master plans	50%	50%	100%	100%	100%
Complete as-builts in a timely manner	2 year	9 month	4months	3 months	2 months
Receive APWA certification	N/A	N/A	90%	100%	N/A
<i>Effectiveness Measures:</i>					
Detailed documentation, scope, schedule and budget of current fiscal year CIP	50%	50%	75%	90%	100%
Provide at least one professional training course to technical staff	66%	70%	75%	90%	100%
<i>Efficiency Measures:</i>					
Accurate time-tracking for private development projects	N/A	75%	80%	100%	100%
Set performance goals for each job function	N/A	50%	75%	100%	100%

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Private Development Engineering Division					
Office furniture and equipment	\$ 10,000	\$ 10,000	\$ -	\$ -	\$ -
Right size vehicle for new inspector	-	25,000	-	-	-
Transportation Engineering Division					
Traffic counters	6,000	6,000	-	-	-
CIP Engineering Division					
GIS equipment	7,000	7,000	-	-	-
Total	\$ 23,000	\$ 48,000	\$ -	\$ -	\$ -

Street Operations Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ 1,912,999	\$ 1,987,087	\$ 519,000	\$ 1,139,380	\$ 1,524,000	\$ 1,524,000	\$ 1,524,000	\$ 1,524,000
Transient room taxes	652,995	-	-	-	-	-	-	-
Franchise fees	1,716,847	433,559	465,300	480,600	1,059,300	1,059,300	1,059,300	1,059,300
Intergovernmental revenues	3,572,152	3,841,569	3,986,700	3,976,400	8,308,000	8,308,000	8,308,000	8,308,000
General fund subsidy	-	1,654,000	2,530,000	2,530,000	5,400,000	5,400,000	5,400,000	5,400,000
License and permits	-	226,935	164,400	256,600	428,500	428,500	428,500	428,500
Interfund charges	215,100	217,300	157,000	156,400	283,000	283,000	283,000	283,000
Investment income	29,480	39,506	32,000	41,700	107,200	107,200	107,200	107,200
Miscellaneous	97,412	42,302	20,000	10,100	21,700	21,700	21,700	21,700
Issuance of long-term debt	-	-	-	-	560,000	560,000	560,000	560,000
TOTAL RESOURCES	\$ 8,196,985	\$ 8,442,258	\$ 7,874,400	\$ 8,591,180	\$ 17,691,700	\$ 17,691,700	\$ 17,691,700	\$ 17,691,700

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Personal services	\$ 2,057,688	\$ 2,168,392	\$ 2,389,372	\$ 2,268,800	\$ 5,085,376	\$ 5,085,376	\$ 5,085,376	\$ 5,085,376
Materials and services	1,300,497	1,927,309	1,715,000	1,454,400	3,675,300	3,643,100	3,643,100	3,643,100
Interfund transfers	1,203,670	1,404,908	1,390,500	1,420,400	3,040,200	3,027,900	3,027,900	3,027,900
Capital outlay:								
Vehicle/equipment	362,777	384,273	400,000	400,000	660,000	660,000	660,000	660,000
Construction/infrastructure	1,022,808	1,154,703	1,390,000	1,260,018	3,765,000	3,565,000	3,565,000	3,565,000
Total capital outlay	1,385,585	1,538,976	1,790,000	1,660,018	4,425,000	4,225,000	4,225,000	4,225,000
Debt service	262,458	263,293	264,200	263,600	496,900	496,900	496,900	496,900
Contingency	-	-	325,328	-	968,924	1,213,424	1,213,424	1,213,424
TOTAL REQUIREMENTS	\$ 6,209,898	\$ 7,302,878	\$ 7,874,400	\$ 7,067,218	\$ 17,691,700	\$ 17,691,700	\$ 17,691,700	\$ 17,691,700
By Division:								
Administration	\$ -	\$ -	\$ 964,126	\$ 913,600	\$ 2,360,308	\$ 2,160,308	\$ 2,160,308	\$ 2,160,308
Street maintenance	5,121,213	6,201,833	5,436,695	5,005,518	12,209,104	12,164,604	12,164,604	12,164,604
Right-of-way maintenance	835,539	781,390	848,251	848,100	1,553,364	1,553,364	1,553,364	1,553,364
Street lighting	253,146	319,655	300,000	300,000	600,000	600,000	600,000	600,000
Contingency	-	-	325,328	-	968,924	1,213,424	1,213,424	1,213,424
TOTAL REQUIREMENTS	\$ 6,209,898	\$ 7,302,878	\$ 7,874,400	\$ 7,067,218	\$ 17,691,700	\$ 17,691,700	\$ 17,691,700	\$ 17,691,700

PUBLIC WORKS
Street Operations Division

Overview

The Street Operations Division is responsible for conducting winter sanding and plowing operations, seasonal landscape maintenance and vegetation control, sweeping services, street surface/sidewalk management, and traffic control as well as ongoing street and right-of-way maintenance.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide the City of Bend with safe streets by which to travel
- ☒ Work toward compliance with the Department of Justice agreement related to accessibility standards for curb ramps and sidewalks
- ☒ Maintain the City's right-of-way in a way that preserves the character of the City of Bend

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ *Street Maintenance*
 - Maintain a City-wide Pavement Condition Index (PCI) with the goal of scoring in the mid-70's
 - Rehabilitate/replace the railings and retaining wall on the east side of the Franklin underpass in partnership with the Oregon Department of Transportation (ODOT)
 - Chip seal approximately 21.5 miles of streets in partnership with Deschutes County
 - Resurface (overlay) approximately 16 miles of streets (57,140 tons asphalt)
 - Develop a program with utility companies to ensure timely and proper street cut repairs
 - Continue to meet deadlines identified by the Department of Justice settlement agreement related to accessibility
- ☒ *Right-of-Way Maintenance*
 - Continue a tree survey and hazard assessment of trees in the right-of-way and on City-owned properties
 - Gain control of weeds in the right-of-way in partnership with Deschutes County
 - Pursue landscape and irrigation rehabilitation and conservation projects

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ *Street Maintenance*
 - Completed fifty (50) street overlays totaling approximately 10.79 miles (18,568 tons of asphalt)
 - Chip sealed 5.72 miles of street surfaces in partnership with Deschutes County
 - Crack sealed numerous city streets using 90,100 pounds of material
- ☒ *Right of Way Maintenance*
 - Worked in partnership with Deschutes County on weed control and accomplished major gains in an effort to eliminate noxious weeds in public right of ways, including:
 - Seeding 10 to 15 acres a year for the last 3 years back to native grasses
 - Using 10% less pesticides on City and County owned property
 - Reducing fire hazard and maintenance hours
 - Completed a variety of landscape and irrigation rehabilitation and conservation projects
 - In 2006 the City was able to reduce the amount of water applied to City-owned landscaped areas by forty-one percent (41%)

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Increase in funding to complete more street overlay projects
- ☒ Eliminate one Cross Connection Water Conservation position

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budgets

- ☒ 2007/2008
 - One (1) sweeper replacement
 - One (1) dump truck
 - One (1) loader
 - Two (2) vehicles
 - Street overlay projects
 - Chip seals & preventative maintenance
 - Sidewalk improvements
 - Traffic management devices
- ☒ 2008/2009
 - One (1) truck
 - Street overlay projects
 - Chip seals & preventative maintenance
 - Sidewalk improvements
 - Traffic management devices



Street Maintenance Equipment

PUBLIC WORKS
Street Operations Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Lane miles of chip seal	2.8	5.72	10.50	10.50	11.00
Lane miles of road overlays	10.7	8.70	8.86	9.00	9.00
Curb miles of street cleaned	53,074	47,462	62,930	63,000	63,000
Yards of cinders	3,283	8,095	7,665	8,000	8,000
Gallons of magnesium chloride	68,370	61,331	67,899	70,000	70,000
Painting of lines (miles)	N/A	590	595	610	610
Signs repaired/replaced	2,429	2,453	2,500	2,500	2,500
Catch basins cleaned	2,750	2,932	3,000	3,000	3,000
Acres rehabilitated (weed control)	N/A	9.60	12.30	13.00	13.00
Acres rehabilitated (water conservation)	N/A	15.10	45.30	30.20	15.10
<i>Effectiveness Measures:</i>					
Percentage of lane miles in excellent or good condition	72%	72%	71%	71%	70%
Percentage of road hazards responded to within 24 hrs	90%	90%	90%	90%	90%
Percentage of traffic control painting occurring within designated cycle (March 1 thru June 30)	90%	88%	100%	90%	90%
Percentage of tree complaints from proactive tree survey	N/A	25%	25%	25%	25%
<i>Efficiency Measures:</i>					
Average cost per lane mile of road repaired (chip seal)	\$ 24,881	\$ 16,395	\$ 21,683	\$ 22,000	\$ 22,000
Average cost per lane mile of road maintained in excellent condition (overlay)	\$ 63,081	\$ 66,792	\$ 112,882	\$ 112,000	\$ 112,000
Number of hazardous trees removed or treated	N/A	51	123	150	150
Percent reduction in water usage from Smart Controllers in rehabilitated areas	N/A	10%	41%	20%	15%

PUBLIC WORKS
Street Operations Division

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Sweeper replacement	\$ 300,000	\$ -	\$ 250,000	\$ 250,000	\$ 500,000
Grader	-	-	250,000	-	-
Dump truck - 10 yard	100,000	-	-	-	-
Loader	150,000	-	-	-	-
Sander	-	-	-	180,000	-
(1) Truck replacement	-	40,000	35,000	-	-
(2) Truck replacements	70,000	-	-	-	80,000
(3) Truck replacements	-	-	-	150,000	-
Total	\$ 620,000	\$ 40,000	\$ 535,000	\$ 580,000	\$ 580,000

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City of Bend, Oregon
2007-2009 Biennial Budget

Public Transit Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 523,973	\$ 535,499	\$ 142,900	\$ 134,144	\$ 6,900	\$ 6,900	\$ 6,900	\$ 6,900
Transient room taxes	163,319	-	-	-	-	-	-	-
Intergovernmental revenues	1,529,945	858,094	1,599,700	1,595,600	3,267,800	3,267,800	3,267,800	3,267,800
General fund subsidy	-	520,000	1,138,000	1,173,000	3,240,000	3,240,000	3,240,000	3,240,000
Charges for services	256,318	113,290	233,000	172,000	510,500	510,500	510,500	510,500
Interfund transfers	-	-	280,000	80,000	20,000	20,000	20,000	20,000
Investment income	7,474	126	7,000	-	17,500	17,500	17,500	17,500
Miscellaneous	-	-	-	800	1,600	1,600	1,600	1,600
TOTAL RESOURCES	\$ 2,481,029	\$ 2,027,009	\$ 3,400,600	\$ 3,155,544	\$ 7,064,300	\$ 7,064,300	\$ 7,064,300	\$ 7,064,300

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ 84,682	\$ 57,857	\$ 95,895	\$ 96,000	\$ 220,851	\$ 220,851	\$ 220,851	\$ 220,851
Materials and services	1,417,210	1,337,065	1,638,900	1,590,500	3,448,638	3,448,638	3,448,638	3,448,638
Interfund transfers	443,638	497,943	990,900	963,400	1,963,700	1,963,700	1,963,700	1,963,700
Capital outlay:								
Vehicle/equipment	-	-	352,100	382,500	980,000	980,000	980,000	980,000
Construction/infrastructure	-	-	312,100	116,200	178,900	178,900	178,900	178,900
Total capital outlay	-	-	664,200	498,700	1,158,900	1,158,900	1,158,900	1,158,900
Contingency	-	-	10,705	-	272,211	272,211	272,211	272,211
TOTAL REQUIREMENTS	\$ 1,945,530	\$ 1,892,865	\$ 3,400,600	\$ 3,148,600	\$ 7,064,300	\$ 7,064,300	\$ 7,064,300	\$ 7,064,300

PUBLIC WORKS
Public Transit Division

Overview

The City of Bend implemented the Bend Area Transit (BAT) service, a traditional format of delivering public transportation in a growing urban area, in the 2006 – 2007 fiscal year. The general public Dial-a-Ride program, as well as its funding, was utilized to continue providing on-demand service, in addition to accommodating a total of seven fixed bus routes (six base routes running every ½ hr Monday through Friday and hourly on Saturday). All of the bus routes travel through the recently constructed Hawthorne Station, which allows riders the benefit of quick transfers between routes and also assists them in avoiding delays. Dial-a-Ride, the on-demand service, remains available to those with disabilities and low-income seniors who are unable to use the fixed route system. Bend Area Transit has met its start up goal, which was to serve a higher number of riders with no additional funding.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Pursue an accessible transit system that meets the needs of the citizens of Bend
- ☒ Work in collaboration with City departments, city-wide businesses and organizations, and citizens to provide the best possible transit service in Central Oregon

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Work closely with citizens, other City departments and divisions, organizations and advocacy groups to improve access to BAT services
- ☒ Create a vehicle acquisition and replacement plan that will be used to support grant and funding requests, lower maintenance costs, and plan for the long term health of the transit fleet that accommodates the changes to the service delivery model for BAT
- ☒ Continue the refinement of routes, stop locations, and schedules and to improve the overall efficiency of the new fixed routes
- ☒ Increase the public's awareness of the BAT system through marketing and public outreach
- ☒ Supply as many operational service hours as possible within current funding levels
- ☒ Increase ridership through marketing, neighborhood & community outreach, and a fully developed group sales program for businesses and large organizations
- ☒ Explore strategies for lowering energy costs while potentially creating sustainable benefits for the community

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Six used buses were purchased to accommodate service needs, with the intent to order and receive new transit vehicles within 2 to 3 years
- ☒ Bend Area Transit startup and policy development
- ☒ Monthly ridership increased from 7,300 to 31,000
- ☒ Service denials for Dial-a-Ride decreased from two-hundred and seventy-five (275) in January 2006 to four (4) in January 2007
- ☒ Fare income increased from an average of \$5,900 to \$15,000 per month
- ☒ Prepared for and complied with the City's first Federal Transit Administration Triennial Review
- ☒ Addressed the Transportation System Plan remand goals pertaining to public transportation
- ☒ In partnership with the City's Technical Advisory Committee and Access Division, a prioritized access improvement construction plan was created

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ The division's budget reflects costs for both fixed route transit and demand response operations
- ☒ Grant income accounts are better defined and descriptive, and several new expense accounts have been created to add clarity
- ☒ The 2007-09 budget reflects transit related construction for bus pull outs and other access improvement projects/equipment

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

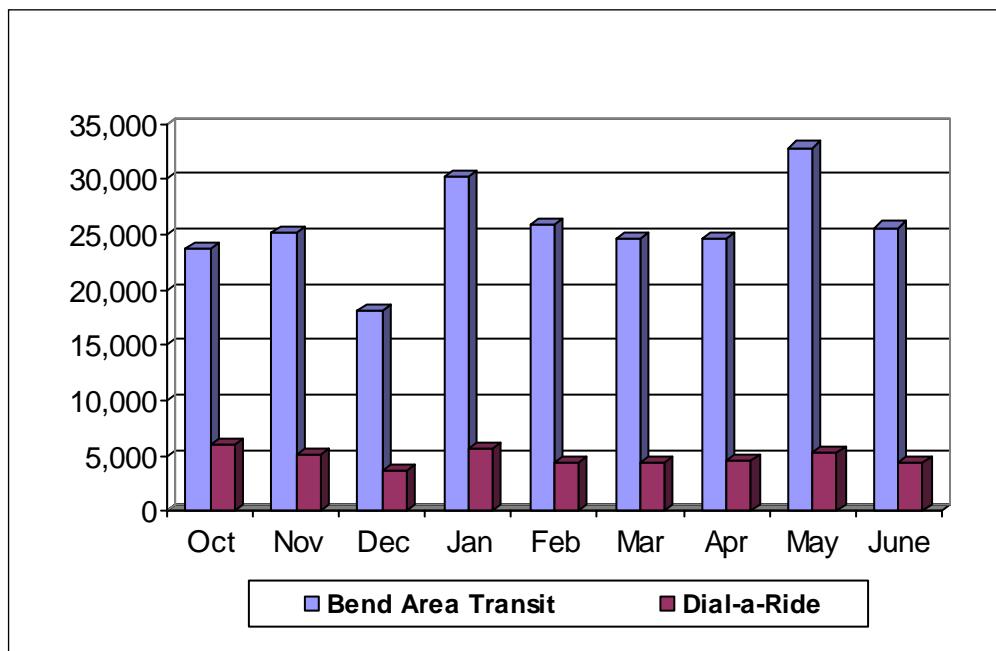
Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Three (3) small buses equipped for both Dial-a-Ride and fixed routes (5 year life)
 - Construction of bus pull outs, shelters and accessible paths at St. Charles Medical Center and Bend Memorial Clinic
- ☒ 2008/2009
 - Three (3) small buses equipped for both Dial-a-Ride and fixed routes (5 year life)
 - Two (2) transit buses (12 year life)
 - Auto Vehicle Locator and Mobile Data Terminal projects

Key Statistics

2007 Ridership Numbers *

* BAT service started 9/27/07



PUBLIC WORKS
Public Transit Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Total passengers transported	96,900	107,573	293,000	340,000	385,000
Hours of service provided	31,800	32,603	37,000	38,000	38,000
Ride denials	200	1,434	220	180	180
Trips scheduled and cancelled	37,800	33,937	24,000	0	0
Service miles	306,600	343,792	401,130	420,000	420,000
<i>Effectiveness Measures:</i>					
Passengers transported per hour (DAR)	2.93	3.30	3.10	3.20	3.20
Passengers transported per hour (BAT)	N/A	N/A	12.00	13.50	16.00
<i>Efficiency Measures:</i>					
Operating cost per trip	\$11.83	\$17.31	\$16.13	\$16.00	\$16.20

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Small Buses (Grants 89.73%)	\$ 195,000	\$ 195,000	\$ 136,000	\$ 136,000	\$ 136,000
Transit Buses (Grants 80%)	-	590,000	560,000	280,000	280,000
Equipment	-	-	20,000	20,000	20,000
Total	\$ 195,000	\$ 785,000	\$ 716,000	\$ 436,000	\$ 436,000

FIVE YEAR CAPITAL PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Construction of bus pull outs, shelters and accessible paths	\$ 6,900	-	\$ 80,000	\$ 50,000	\$ 50,000
Auto Vehicle Locator project	-	22,000	-	-	-
Mobile Data Terminal project	-	150,000	-	-	-
Total	\$ 6,900	\$ 172,000	\$ 80,000	\$ 50,000	\$ 50,000

City of Bend, Oregon
2007-2009 Biennial Budget

Transportation SDC Fund

(This fund is replaced by the new Transportation Construction Fund and System Development Charges Fund. See Note below)

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 6,649,840	\$ 7,533,099	\$ 6,136,900	\$ 6,669,874	\$ 1,420,500	\$ 1,420,500	\$ 1,420,500	
Franchise fees	-	18,352	51,000	137,300	-	-	-	
Intergovernmental revenues	327,158	3,851,673	2,509,800	1,081,200	-	-	-	
Transportation SDCs	6,415,432	7,310,883	7,416,000	5,105,700	-	-	-	
Interfund transfers from:								
Water/Water Reclamation	-	141,959	813,700	809,600	-	-	-	
Contributions	29,466	30,962	-	453,500	-	-	-	
Investment income	353,692	571,220	417,000	527,900	-	-	-	
Miscellaneous	10,309	42,071	32,400	53,100	-	-	-	
Sale of capital assets	-	86,841	-	188,900	-	-	-	
TOTAL RESOURCES	\$ 13,785,897	\$ 19,587,060	\$ 17,376,800	\$ 15,027,074	\$ 1,420,500	\$ 1,420,500	\$ 1,420,500	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Materials and services	\$ 6,198	\$ 8,268	\$ 12,200	\$ 8,400	\$ -	\$ -	\$ -	
Interfund transfers	1,582,509	1,253,791	490,300	490,300	1,420,500	1,420,500	1,420,500	
Capital outlay:								
Construction/infrastructure	3,342,233	10,326,980	12,080,100	11,783,100	-	-	-	
Debt service	1,321,858	1,328,147	1,324,800	1,324,800	-	-	-	
Contingency	-	-	3,469,400	-	-	-	-	
TOTAL REQUIREMENTS	\$ 6,252,798	\$ 12,917,186	\$ 17,376,800	\$ 13,606,600	\$ 1,420,500	\$ 1,420,500	\$ 1,420,500	

Note:

The Transportation SDC Fund, a special revenue fund, has been used to account for Transportation SDC revenues and the related construction activity. Starting in FY2007-08, a new capital projects fund, the Transportation Construction Fund, will be used to account for transportation construction activity. Transportation SDC revenues will be accounted for in a new System Development Charges Fund, and the use of those revenues will be shown as an interfund transfer from the System Development Charges Fund to the Transportation Construction Fund.

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System Development Charges Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Transportation SDCs	-	-	-	-	13,421,800	13,421,800	13,421,800	
Water SDCs	-	-	-	-	6,808,000	6,808,000	6,808,000	
Water Reclamation SDCs	-	-	-	-	10,207,500	10,207,500	10,207,500	
Investment income	-	-	-	-	56,000	56,000	56,000	
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ -	\$ 30,493,300	\$ 30,493,300	\$ 30,493,300	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Materials and services	\$ -	\$ -	\$ -	\$ -	\$ 79,000	\$ 79,000	\$ 79,000	
Transfers to:								
Transportation Construction Fund	-	-	-	-	11,989,100	11,989,100	11,989,100	
Water Fund	-	-	-	-	6,808,000	6,808,000	6,808,000	
Water Reclamation Fund	-	-	-	-	10,207,500	10,207,500	10,207,500	
Contingency	-	-	-	-	1,409,700	1,409,700	1,409,700	
TOTAL REQUIREMENTS	\$ -	\$ -	\$ -	\$ -	\$ 30,493,300	\$ 30,493,300	\$ 30,493,300	

Note:

For FY2006-07 and prior, Transportation SDC revenues were accounted for in the Transportation SDC Fund while Water and Water Reclamation SDCs were accounted for in the respective Water and Water Reclamation Funds. Starting in FY2007-08, a new System Development Charges (SDC) Fund, a special revenue fund as presented here, will be used to account for all SDC revenues. The use of these revenues will be shown as an interfund transfer out to the respective Transportation Construction, Water and Water Reclamation Funds.

PUBLIC WORKS
System Development Charges Fund

Overview

The System Development Charges (SDC) Fund is a new special revenue fund in the 2007-09 biennial budget to account for the collection of Transportation, Water and Water Reclamation SDCs. For fiscal year 2006-07 and prior, Transportation SDC revenues were recorded in the Transportation SDC fund while Water and Water Reclamation SDCs collected were recorded in the Water and Water Reclamation Funds respectively. Starting in 2007-08, these SDCs will be recorded as revenues in the SDC Fund and the use of the revenues will be accounted for as a transfer out from the SDC fund to the Transportation Construction Fund, the Water and Water Reclamation Funds respectively. The change in accounting and use of this new SDC fund is to provide for better reporting and tracking of SDC revenues and expenditures.

SDC Methodologies

SDCs are the primary resources used to fund transportation, water and water reclamation capital improvements. The SDC fees are established through methodology studies and the current SDCs are collected at 100% of the allowed fee plus annual increases for inflation. The 2007-08 SDCs for a single family dwelling are as follows:

Transportation SDC	\$4,356
Water SDC	\$3,496
Water Reclamation SDC	\$2,038

The Transportation SDC methodology was last updated in FY2002-2003. The Water and Water Reclamation SDC methodologies have not been updated since 1993. Current studies are underway to update the Water and Water Reclamation SDC methodologies and these studies are expected to be completed for implementation in September 2007.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Since SDCs are collected from new developments, SDC methodologies and fees should properly represent the cost of capital improvements needed to serve new developments and SDC fees should be at a level sufficient to cover the cost of capital improvements caused by new developments

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Complete Water and Water Reclamation SDC methodology updates
- ☒ Update project list used in Transportation SDC methodology (the project list used in the calculation of the current Transportation SDC was developed in 2000 and project costs have changed significantly since)

SDC Revenues

During FY 2006-07, commercial and industrial construction activity continued to be strong, however the significant slow down in the housing market pushed up housing inventory levels and reduced residential construction to a pace not seen since 2001 to 2003. For the 2007-09 biennial budget, current average SDC rates plus a 3% inflation factor were used to project revenues.

City of Bend, Oregon
2007-2009 Biennial Budget

Transportation Construction Fund

(This fund replaces the old Transportation SDC Fund and prior year amounts shown here are for comparison purposes only. See Note below)

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ 6,649,840	\$ 7,533,099	\$ 6,136,900	\$ 6,669,874	\$ -	\$ -	\$ -
Franchise fees	-	18,352	51,000	137,300	304,100	304,100	304,100
Intergovernmental revenues	327,158	3,851,673	2,509,800	1,081,200	225,000	225,000	225,000
Transportation SDCs	6,415,432	7,310,883	7,416,000	5,105,700	-	-	-
Interfund transfers from:							
Old Transp. SDC Fund	-	-	-	-	1,420,500	1,420,500	3,277,200
SDC Fund	-	-	-	-	11,989,100	11,989,100	11,989,100
Water/Water Recl. Fund	-	141,959	813,700	809,600	1,286,000	1,286,000	1,286,000
Contributions	29,466	30,962	-	453,500	-	-	-
Investment income	353,692	571,220	417,000	527,900	393,400	393,400	393,400
Miscellaneous	10,309	42,071	32,400	53,100	111,100	111,100	111,100
Sale of capital assets	-	86,841	-	188,900	420,000	420,000	420,000
Issuance of long-term debt	-	-	-	-	15,785,000	15,785,000	15,785,000
TOTAL RESOURCES	\$ 13,785,897	\$ 19,587,060	\$ 17,376,800	\$ 15,027,074	\$ 31,934,200	\$ 31,934,200	\$ 33,790,900

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Materials and services	\$ 6,198	\$ 8,268	\$ 12,200	\$ 8,400	\$ 295,600	\$ 295,600	\$ 295,600
Interfund transfers	1,582,509	1,253,791	490,300	490,300	776,800	776,800	776,800
Capital outlay:							
Construction/infrastructure	3,342,233	10,326,980	12,080,100	11,783,100	26,269,000	26,269,000	28,125,700
Debt service	1,321,858	1,328,147	1,324,800	1,324,800	4,101,100	4,101,100	4,101,100
Contingency	-	-	3,469,400	-	491,700	491,700	491,700
TOTAL REQUIREMENTS	\$ 6,252,798	\$ 12,917,186	\$ 17,376,800	\$ 13,606,600	\$ 31,934,200	\$ 31,934,200	\$ 33,790,900

Note:

Prior years actual and estimates of the Transportation SDC fund have been included here for comparison purposes only. The Transportation SDC Fund, a special revenue fund, has been used to account for Transportation SDC revenues and the related construction activity in past years. Starting in FY2007-08, this new Transportation Construction Fund, a capital projects fund, will be used to account for transportation construction activity. The SDC revenues will be accounted for in the System Development Charges Fund and the use of those revenues will be shown as an interfund transfer from the System Development Charges Fund to this Transportation Construction Fund.

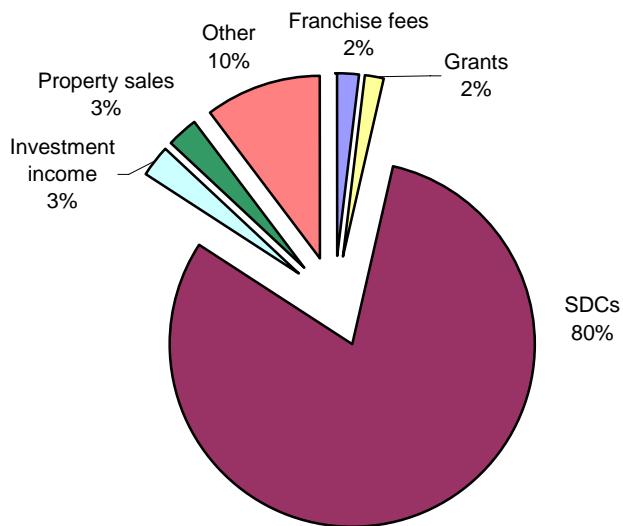
PUBLIC WORKS
Transportation Construction Fund

Overview

The Transportation Construction Fund is a new capital projects fund in the 2007-09 biennial budget to account for the construction of transportation capital projects. For fiscal year 2006-07 and prior, transportation construction activity was recorded in the Transportation SDC fund. The change in accounting and use of this new Transportation Construction fund is to provide for better reporting and tracking of transportation construction funding and expenditures.

Transportation Funding

Transportation construction is primarily funded by SDCs. Other funding sources include water and water reclamation utility franchise fees, grants, developer contributions and property sales. For the 2007-09 biennium, funding is projected to come from the following sources:



Also included in the 2007-09 biennial budget is proposed financing of \$15.8 million from issuance of long-term debt.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Develop and implement funding sources and financing strategies for the necessary transportation improvement projects identified in the Capital Improvement Program (CIP)

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Carry out capital projects planned in the Capital Improvement Program (CIP) which include significant projects such as the Empire Extension, Reed Market and Murphy Road improvements (detail of each project is listed in the CIP included in the supplemental information section of this budget)

Accessibility Construction Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 100,000
General fund subsidy	-	-	-	200,000	1,886,400	1,886,400	1,886,400
Interfund transfers	-	-	-	70,000	-	-	-
TOTAL RESOURCES	\$ -	\$ -	\$ -	\$ 270,000	\$ 1,886,400	\$ 1,886,400	\$ 1,986,400

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Interfund transfers	\$ -	\$ -	\$ -	\$ -	\$ 36,400	\$ 36,400	\$ 36,400
Capital outlay:							
Construction/infrastructure	-	-	-	170,000	1,850,000	1,850,000	1,950,000
Contingency	-	-	-	-	-	-	-
TOTAL REQUIREMENTS	\$ -	\$ -	\$ -	\$ 170,000	\$ 1,886,400	\$ 1,886,400	\$ 1,986,400

PUBLIC WORKS
Accessibility Construction Fund

Overview

The Accessibility Construction Fund was created to allocate specific funds toward construction projects to improve accessibility and track the City of Bend's compliance with the Americans with Disabilities Act (ADA). In addition this fund will provide the resources to implement the City Council's Accessibility Resolution (#2511), which was adopted in April 2005 to meet or exceed minimum standards for accessibility.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Improve access to sidewalks, curb ramps and bus stops within the City of Bend's jurisdiction
- ☒ Implement the City Council resolution to meet or exceed minimum federal accessibility standards

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Begin the design and construction process for prioritized curb ramps to bring them into compliance
- ☒ Begin the design and construction process to bring prioritized sidewalks into compliance
- ☒ Begin the design and construction process to bring prioritized transit stops into compliance
- ☒ Begin the design and construction process for on-street parking improvements in the downtown area

Major Accomplishments – Fiscal Year 2006 – 2007

The following work has been completed and funded by the Accessibility Program budget in the Community Development Administration Division, and will be used to address ADA Construction projects:

- ☒ Accessibility survey of curb ramps and sidewalks in the downtown area
- ☒ Identification and prioritization of on-street accessible parking in the downtown area
- ☒ Partial completion of accessibility surveys of bus stops and accessible routes to them

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Increased funding from the General Fund to address curb ramp, sidewalk, transit stops, and parking stall improvements.

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budgets

- ☒ Prioritization of projects will be established through a review by the City of Bend's Accessibility Manager, persons with disabilities in the community communicating through the Accessibility Manager, the City Manager and the City Council. This review process will take into account staffing availability, funding and any legal requirements. The City of Bend will contract out work as needed to a reliable firm that will be held accountable for meeting the ADA accessibility requirements.

City of Bend, Oregon
2007-2009 Biennial Budget

Water Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ 7,171,575	\$ 8,436,718	\$ 2,640,900	\$ 4,594,526	\$ 963,400	\$ 963,400	\$ 1,328,400
Franchise fees	-	90,372	290,300	290,900	681,800	681,800	681,800
Intergovernmental revenues	7,313	-	-	-	-	-	-
Charges for services	8,736,276	10,084,701	10,754,900	10,694,700	25,040,200	24,561,800	24,561,800
System development charges	3,076,274	3,530,299	3,712,000	2,387,700	-	-	-
Transfer from SDC fund	-	-	-	-	6,808,000	6,808,000	6,808,000
Investment income	185,453	369,588	284,100	502,000	323,600	316,500	316,500
Miscellaneous	31,408	320,073	45,600	99,400	116,800	116,800	116,800
Issuance of revenue bonds	-	-	-	-	22,000,000	22,000,000	22,000,000
TOTAL RESOURCES	\$ 19,208,299	\$ 22,831,751	\$ 17,727,800	\$ 18,569,226	\$ 55,933,800	\$ 55,448,300	\$ 55,813,300
REQUIREMENTS							
By Type:							
Personal services	\$ 1,763,030	\$ 2,100,313	\$ 2,287,023	\$ 2,312,800	\$ 6,170,590	\$ 6,170,590	\$ 6,170,590
Materials and services	1,884,088	2,810,442	3,557,349	3,684,600	9,870,695	9,778,895	9,778,895
Interfund transfers	2,157,612	2,220,090	4,458,300	4,452,100	5,691,400	5,674,600	5,674,600
Capital outlay:							
Vehicle/equipment	197,234	160,501	260,000	170,000	1,575,000	1,575,000	1,575,000
Construction/infrastructure	3,760,550	10,628,529	6,514,851	6,298,300	25,004,000	24,609,000	24,974,000
Total capital outlay	3,957,784	10,789,030	6,774,851	6,468,300	26,579,000	26,184,000	26,549,000
Debt service	1,009,067	317,350	323,000	323,000	2,406,400	2,406,400	2,406,400
Contingency	-	-	77	-	4,892,715	4,910,815	4,910,815
Reserves	-	-	327,200	-	323,000	323,000	323,000
TOTAL REQUIREMENTS	\$ 10,771,581	\$ 18,237,225	\$ 17,727,800	\$ 17,240,800	\$ 55,933,800	\$ 55,448,300	\$ 55,813,300
By Program:							
Administration	\$ 3,224,507	\$ 8,292,425	\$ 4,967,800	\$ 4,974,100	\$ 10,091,400	\$ 10,074,600	\$ 10,087,100
Watershed/ surface water	205,031	144,949	178,358	176,800	455,275	455,275	455,275
Wells	2,212,248	1,648,346	3,081,124	3,934,900	6,478,942	6,303,942	6,558,942
Disinfection	189,008	151,541	165,349	241,200	778,422	778,422	778,422
Water resources	-	-	-	-	1,251,906	1,031,906	1,031,906
Transmission mains	24,350	31,210	40,735	39,000	164,813	164,813	164,813
Reservoirs	286,416	1,931,334	2,186,393	1,396,900	8,760,759	8,760,759	8,795,059
Distribution mains	1,911,241	2,751,450	3,265,558	3,169,500	15,740,791	15,720,791	15,783,991
Water services	2,269,013	2,261,636	2,929,315	2,716,300	6,133,387	6,061,587	6,061,587
Pumping system	449,767	1,024,334	585,891	592,100	862,390	862,390	862,390
Contingency	-	-	77	-	4,892,715	4,910,815	4,910,815
Reserves	-	-	327,200	-	323,000	323,000	323,000
TOTAL REQUIREMENTS	\$ 10,771,581	\$ 18,237,225	\$ 17,727,800	\$ 17,240,800	\$ 55,933,800	\$ 55,448,300	\$ 55,813,300

PUBLIC WORKS
Water Division

Overview

The City's water system derives its source from both deep ground water wells and surface water. The surface water originates in the watershed and an intake is located on Bridge Creek, approximately 11.5 miles from Bend. The City currently operates 16 wells and 13 reservoirs, and delivers water to over 22,000 customers through 450 miles of water mains.

The Water Division's mission is to provide safe and reliable drinking water and fire suppression for the citizens of Bend through the wise and efficient use of ratepayer funds. Maintaining pace with growth and coordinating daily operations remain one of the division's greatest challenges. One of the division's major modifications in the last budget year was developing a dedicated valve and hydrant maintenance crew, as well as developing the safe drinking water program into a more effective and comprehensive program.

Our WaterWise conservation program has continued to educate the citizens of Bend and, in effect, reduce the overall demand for water. This has been beneficial to the City in a variety of ways, including meeting the adopted Water Management and Conservation Plan (WMCP) benchmarks and obtaining additional water rights permits. Staff is recommending a pilot project on smart controller use at the residential level to better understand future water conservation program development. Prior to setting new water conservation benchmarks in the next updated WMCP, the City is scheduled to adopt a new rate structure.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide the best tasting and safest water possible to the citizens of Bend
- ☒ Meet American Water Works Association benchmarks for an efficient system
 - 70% scheduled maintenance to 30% urgent response
- ☒ Utilize advances in technology to increase efficiency within the water system

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Complete water rate study
- ☒ Implement systematic flushing at each pressure level
- ☒ Replace and upgrade water mains in the southern portion of the city
- ☒ Evaluate and repair all fire hydrants in the water system
- ☒ Complete the construction of Outback Well #6 and bring it on line
- ☒ Upgrade the Westwood Pump Station
- ☒ Complete the construction of Airport Well #3 and bring it on line
- ☒ Implement a Computerized Maintenance Management System (CMMS)
- ☒ Upgrade the telemetry and Supervisory Control and Data Acquisition (SCADA) systems
- ☒ Run Optimization model to increase operational efficiencies and potential reduction in infrastructure improvements
- ☒ Pursue the systematic conversion of automated meter reading and premise isolation
- ☒ Adopt and implement a new water conservation-based rate structure
- ☒ Complete a pilot study of smart controller use on residential lots
- ☒ Complete a study for transmission main replacements
- ☒ Complete a study for a potential hydro project within the water system
- ☒ Complete an Airport water master plan
- ☒ Develop a watershed wildfire response plan to protect our surface water source
- ☒ Begin an update of the WMCP

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Received a variety of state awards for the City's water conservation efforts
- ☒ Completed a preliminary study on the use of smart controller technology on large landscaped areas
- ☒ Continued water conservation awareness through a comprehensive public education campaign
- ☒ Completed operational modifications to the Outback facility for chlorine contact
- ☒ Rebuilt and upgraded Hole 10 well facilities in Mt. High neighborhood
- ☒ Rebuilt Airport Well #2
- ☒ Rebuilt Westwood Well
- ☒ Completed Outback Reservoir #3
- ☒ Completed Outback Well #5
- ☒ Extended a 16-inch main down 15th Street
- ☒ Granted issuance of a new groundwater permit
- ☒ Participated in the creation of the Central Oregon Water Bank
- ☒ Completed the Deschutes Water Alliance (DWA) 50 year Basin Wide Water use needs and source studies
- ☒ Installed a remote water quality and flow measurement device at the City of Bend watershed
- ☒ Completed a water master plan and calibrated water model
- ☒ Completed a report to the Environmental Protection Agency (EPA), satisfying the Disinfection Bi-products rules
- ☒ Coordinated more effectively with Home Owners Associations in the southern portion of the city regarding irrigation systems
- ☒ Developed a systematic valve and hydrant maintenance program
- ☒ Developed more effective measurements at the water source facilities
- ☒ Acquired a hydrant repair truck with a small boom crane
- ☒ Upgraded the telemetry system software

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Increased system repair funds for the fire hydrant program
- ☒ Created a water resources account within the Water Division budget
- ☒ Increased funding for repair and maintenance to cover costs of an aging infrastructure

Staffing Requests for 2007 – 2009 Biennial Budget

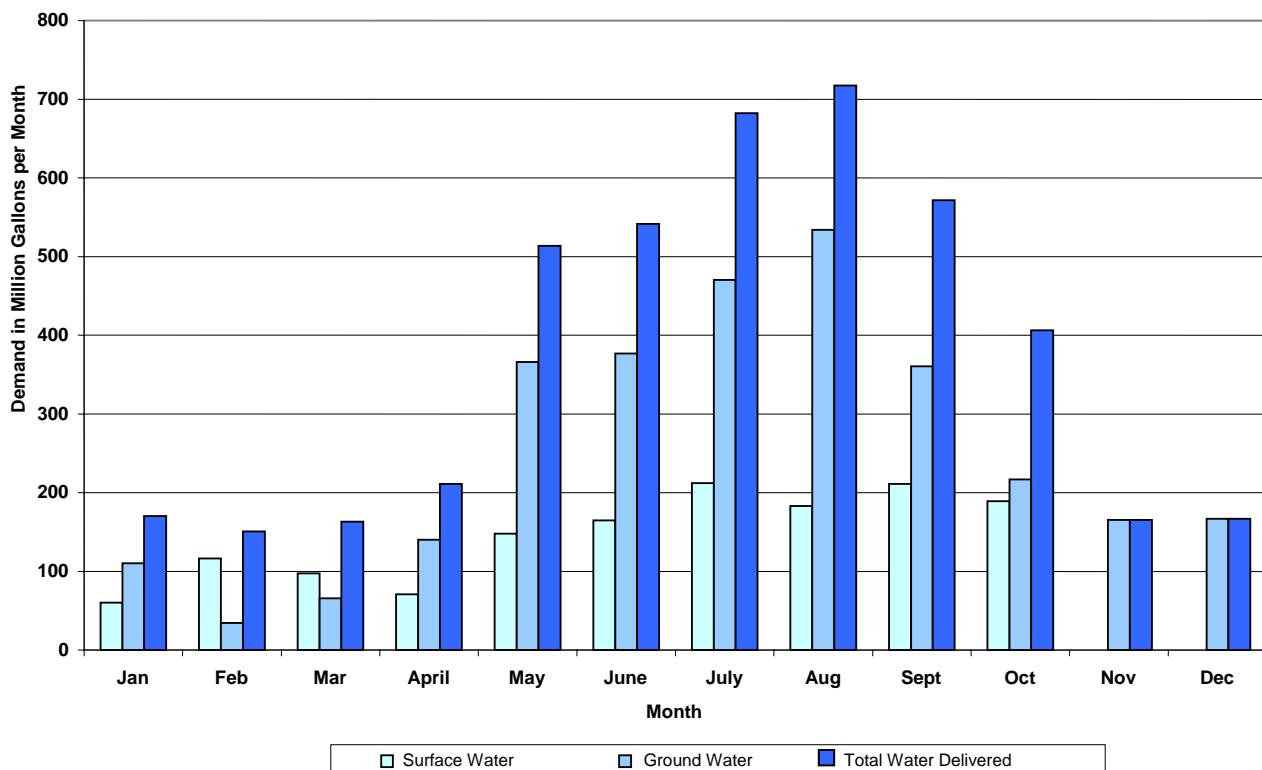
- ☒ 2007/2008
 - Three (3) FTE – Utility Worker I
 - One (1) FTE – Assistant Water Supervisor
 - Transfer of one Office Specialist II from Public Works Administration due to decentralization of support staff
- ☒ 2008/2009
 - Three (3) FTE – Utility Worker I

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Three (3) maintenance trucks for new hires and replacement vehicles
 - One (1) replacement backhoe
 - One (1) mini excavator
 - Two (2) trailers
 - Telemetry/SCADA/OPS software upgrades
- ☒ 2008/2009
 - Three (3) maintenance trucks for new hires and replacement vehicles
 - One (1) replacement backhoe
 - Extension of 16-inch main on 18th Street to the North
 - New infrastructure: Rock Bluff Reservoir / Pilot Butte Well #4 / Two new permanent fill stations
 - New waterline from Murphy Pump Station to Shiloh Well facility
 - Extension of 12-inch main on Reed
 - Repaint interior of Overturf Tanks
 - Continue to acquire mitigation credits as required by Oregon Water Rights District (OWRD) through the Central Oregon Water Bank
 - Completion of the Wyndemere waterline upgrade
 - Extension of the Empire 16-inch waterline
 - Begin replacement of transmission mains from the Intake facility to the Outback facility
 - Complete Well #7 at the Outback facility
 - South Area reservoir study and construction
 - Telemetry/SCADA/OPS software upgrades

Key Statistics

City of Bend 2006
Monthly Water Demands



PUBLIC WORKS
Water Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Surface/groundwater produced (million gallons/annually)	4,302	4,280	4,300	4,309	4,322
Peak day usage (million gallons per day)	N/A	26.69	26.80	27.00	27.60
Average number of service orders per month	1,103	2,220	1,637	2,000	2,100
Average number of work orders per month	799	1,805	2,500	4,000	6,000
Number of locates	N/A	N/A	5,637	5,920	6,220
Number of valves exercised	N/A	300	500	7,500	7,500
Number of hydrants verified operational and/or repaired	375	375	1,340	2,000	2,000
<i>Effectiveness Measures:</i>					
Number of main breaks (annually)	5	289	198	133	108
Ductile	N/A	1	1	0	0
Cast	N/A	0	1	2	4
Steel	N/A	0	1	1	2
Galvanized	N/A	3	5	10	12
Plastic	N/A	60	40	20	15
Irrigation	N/A	225	150	100	75
<i>Efficiency Measures:</i>					
Average number of service/work orders per employee per month	119	224	230	273	324

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Telemetry/Scada/OPS software upgrades	\$ 500,000	\$ 500,000	\$ -	\$ -	\$ -
Back Hoes	100,000	100,000	-	-	-
Maintenance Vehicles	150,000	150,000	150,000	150,000	150,000
Valve turning units	-	-	70,000	-	-
Mini Excavator	50,000	-	-	-	-
(2) Trailers	15,000	-	-	-	-
Snow Machine	10,000	-	-	-	-
Dump Truck - 10 yard	-	-	80,000	-	-
Total	\$ 825,000	\$ 750,000	\$ 300,000	\$ 150,000	\$ 150,000

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City of Bend, Oregon
2007-2009 Biennial Budget

Water Reclamation Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ 5,637,381	\$ 8,075,191	\$ 4,656,800	\$ 6,984,251	\$ 1,603,600	\$ 1,603,600	\$ 2,232,500
Franchise fees	-	85,048	273,400	268,700	604,200	604,200	604,200
Charges for services	7,698,651	8,427,142	9,174,000	9,030,500	20,413,000	20,413,000	20,413,000
System development charges	2,927,884	3,139,225	3,182,000	2,092,100	-	-	-
Transfer from SDC fund	-	-	-	-	10,207,500	10,207,500	10,207,500
Investment income	159,998	358,434	300,500	481,500	340,900	340,900	340,900
Loan repayment	273,000	389,000	210,000	210,000	735,500	735,500	735,500
Miscellaneous	125,091	290,800	34,000	85,200	62,700	62,700	62,700
Issuance of revenue bonds	-	7,585,000	2,334,700	-	15,000,000	15,000,000	15,000,000
TOTAL RESOURCES	\$ 16,822,005	\$ 28,349,840	\$ 20,165,400	\$ 19,152,251	\$ 48,967,400	\$ 48,967,400	\$ 49,596,300

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Personal services	\$ 1,622,937	\$ 1,840,167	\$ 2,182,016	\$ 2,174,400	\$ 6,132,746	\$ 6,132,746	\$ 6,132,746
Materials and services	1,426,483	2,366,912	2,263,600	2,229,800	4,482,966	4,482,966	4,482,966
Interfund transfers	2,218,277	2,351,082	4,837,700	4,712,300	7,172,200	7,172,200	7,172,200
Capital outlay:							
Vehicle/equipment	274,777	490,342	1,090,000	1,110,000	1,806,000	1,806,000	1,806,000
Construction/infrastructure	1,203,902	5,737,197	7,601,000	5,393,300	20,400,000	20,400,000	21,028,900
Total capital outlay	1,478,679	6,227,539	8,691,000	6,503,300	22,206,000	22,206,000	22,834,900
Debt service	2,000,438	8,579,889	1,300,000	1,300,000	3,862,700	3,862,700	3,862,700
Contingency	-	-	369,584	-	4,589,288	4,589,288	4,589,288
Reserves for debt service	-	-	521,500	-	521,500	521,500	521,500
TOTAL REQUIREMENTS	\$ 8,746,814	\$ 21,365,589	\$ 20,165,400	\$ 16,919,800	\$ 48,967,400	\$ 48,967,400	\$ 49,596,300

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
By Program:							
Administration	\$ 4,297,448	\$ 15,068,680	\$ 6,417,700	\$ 6,131,900	\$ 11,590,200	\$ 11,590,200	\$ 11,602,700
Treatment	1,567,663	1,934,378	1,514,930	1,583,600	3,812,867	3,812,867	3,812,867
Sludge handling	174,568	185,930	348,816	349,100	577,948	577,948	577,948
Industrial pretreatment	-	-	93,061	92,200	477,125	477,125	477,125
Treatment plant maintenance	418,431	573,141	869,331	873,400	2,036,017	2,036,017	2,036,017
Sewerline maintenance	702,030	549,971	1,537,404	1,531,900	2,469,049	2,469,049	2,469,049
Pump station maintenance	545,519	1,226,009	1,282,074	1,215,300	2,988,406	2,988,406	2,988,406
Capital expansion	1,041,155	1,827,480	7,211,000	5,142,400	19,905,000	19,905,000	20,521,400
Contingency	-	-	369,584	-	4,589,288	4,589,288	4,589,288
Reserves for debt service	-	-	521,500	-	521,500	521,500	521,500
TOTAL REQUIREMENTS	\$ 8,746,814	\$ 21,365,589	\$ 20,165,400	\$ 16,919,800	\$ 48,967,400	\$ 48,967,400	\$ 49,596,300

PUBLIC WORKS
Water Reclamation Division

Overview

The City's Water Reclamation Treatment Plant is a conventional activated sludge plant built in 1980, with a maximum daily capacity of 12 million gallons. Presently the City experiences an average flow of 5.7 million gallons per day. The water reclamation system is comprised of approximately 450 miles of sanitary sewer lines, 353 pump stations, and services over 23,000 customers.

The Water Reclamation Division is organized into four functional teams: Collections, Treatment Plant Operations, Maintenance and Industrial Pretreatment.

The Water Reclamation Collections team is responsible for collecting and conveying wastewater from customers to the treatment plant in a well maintained collection system, free of stoppages and spills. The Wastewater collection system includes hundreds of miles of wastewater pipes and multiple pumping stations. The pumping stations provide a means of moving wastewater from areas lacking gravity sewer lines to an adjacent area where gravity lines exist.

The Water Reclamation Treatment Plant is located approximately eight miles northeast of Bend. This facility is responsible for many aspects of wastewater disposal, including meeting Department of Environmental Quality (DEQ) requirements concerning the treatment and disposal of all wastewater from the collection system, and operation and maintenance of all equipment needed to meet these requirements. The City is currently working toward the completion of a Facilities Master Plan, which will incorporate the growth of the city along with the environmental climate and financial capabilities to form a comprehensive plan for sewage treatment until the year 2030. The Facilities Plan will then be implemented to ensure a clean and safe environment for future generations.

Another critical service that this division performs is maintenance on the water reclamation system, including the treatment plant, pump stations and pipes. The division responds to customer requests, performs regularly scheduled line inspections, cleans wastewater mains to prevent blockages or pipe collapses, and makes repairs as required.

The Industrial Pretreatment section administers the Industrial Pretreatment Program (IPP) which monitors and permits industrial and commercial flows into the city's collection and treatment systems.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Serve the citizens of Bend with the most effective and efficient form of wastewater collection and treatment
- ☒ Utilize management tools and advances in technology to increase system efficiency
- ☒ Complete the development of the Facilities Management Plan in an effort to serve the growing needs of the City

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Begin implementing the Collections System Master Plan to begin mitigating capacity needs and concerns in the system
- ☒ Begin implementing the Water Reclamation Facility Master Plan, which addressed the need for increased capacity at the plant
- ☒ Implement the use of Computerized Maintenance Management System for wastewater treatment and collections
- ☒ Improve Water Reclamation infrastructure by implementing the Capital Improvement Program (CIP)
- ☒ Begin a substantial upgrade to the telemetry and Supervisory Control and Data Acquisition (SCADA) systems to enhance operability
- ☒ Implement and update the Industrial Pretreatment Program, as required by the Department of Environmental Quality, in an effort to monitor and control present and future wastewater flows

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ The City Council adopted the completed Collections System Master Plan
- ☒ Operated the Water Reclamation Facility within the Department of Environmental Quality (DEQ) permitted limits
- ☒ Developed cooperative review processes with other City of Bend departments in an effort to increase interoperability
- ☒ Recruited and hired a new Water Reclamation Manager
- ☒ Recruited and hired engineering staff specifically dedicated to Water and Water Reclamation needs

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ No significant changes are expected in the Fiscal Year Operations and Maintenance budgets
- ☒ Financial impacts related to personal services are a result of staffing reclassifications and additions
- ☒ Major capital improvement projects are expected to continue and/or begin in the next biennial period
- ☒ The division has recognized a need for increased technology, which is reflected in the biennial budget

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Instrumentation & Control Specialist
 - Transfer of one Office Specialist II and a half time, .5 FTE Office Specialist I from Public Works Administration due to decentralization of support staff
- ☒ 2008/2009
 - One (1) FTE – Water Reclamation Collection Systems Supervisor
 - One (1) FTE – System Maintenance I
 - One (1) FTE – Industrial Pretreatment Program Technician

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

☒ 2007/2008

- Telemetry/SCADA/operational software upgrades
- Communication equipment
- Three (3) vehicles (pickup truck or SUV)
- Two (2) trailer mounted generators
- One (1) dumptruck
- One (1) forklift
- One (1) HVAC unit
- Miscellaneous equipment and software
- Begin Implementation of the Sewer Master Plan
 - Design and construction of major sewer interceptors
 - Design and construction of Regional Sewage Pump Station
 - Review the possible addition of non-sewered neighborhoods

☒ 2008/2009

- Telemetry/SCADA/operational software upgrades
- Communication equipment
- Six (6) vehicles (pickup truck or SUV)
- One (1) generator
- One (1) forklift
- Miscellaneous equipment and software
- Expansion of Secondary Treatment processes at the WRF



Aerial Photo of the Water Reclamation Treatment Plant

PUBLIC WORKS
Water Reclamation Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Percentage of Sewer System Cleaned	13%	8%	10%	15%	17%
Percentage of Sewer System Inspected	6%	3%	3%	10%	12%
Average Daily Flow (Mg/D)	5.04	5.32	5.75	5.92	6.10
Percentage of Plant Removal Efficiency	98%	98%	99%	99%	99%
Septic Waste treated (million gallons)	2.167	2.107	2.000	2.000	2.000
Level 4 Reuse Distribution (Gal)	25.89	95.71	125.00	175.00	200.00
<i>Effectiveness Measures:</i>					
Annual dry tons of biosolids hauled to Agricultural land	1,296	831	1,300	1,400	1,500
Sewer overflow rate (# of overflows/mi. of line x 100)	1	2	1	0	0
Number of odor complaints	3	3	3	2	1
<i>Efficiency Measures:</i>					
Preventive vs. Reactive Service order ratio (%)	60%	60%	70%	75%	80%
Sewer Stoppages per 100 miles of pipe	2.9	3.6	1.8	1.5	1.5

PUBLIC WORKS
Water Reclamation Division

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
<u>IPP</u>					
Pickup truck-replacement	\$ 30,000	\$ -	\$ -	\$ -	\$ -
SUV-replacement	-	25,000	-	-	-
	<u>\$ 30,000</u>	<u>\$ 25,000</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>
<u>Collections</u>					
Trailer mounted 80kw generators-replacement	\$ 70,000	\$ -	\$ -	\$ -	\$ -
Generator-replacement	-	35,000	-	-	-
Pickup truck-replacement	-	30,000	-	-	-
SUV - for Supervisor pickup to line crew	-	30,000	-	-	-
Pickup with utility box for new staff	-	40,000	-	-	-
Pickup-replacement	-	-	45,000	-	-
Pickup-replacement	-	-	30,000	-	-
1ton pickup-replacement	-	-	45,000	-	-
1ton 4x4-replacement	-	-	-	45,000	-
Pickup with utility box for new staff	-	-	-	40,000	-
Replacement for Cornell Pump	-	-	-	-	50,000
	<u>\$ 70,000</u>	<u>\$ 135,000</u>	<u>\$ 120,000</u>	<u>\$ 85,000</u>	<u>\$ 50,000</u>
<u>Plant</u>					
Pickup / SUV-replacement	\$ 30,000	\$ -	\$ -	\$ -	\$ -
Dump truck-replacement	40,000	-	-	-	-
Forklift (small)-replacement	20,000	-	-	-	-
Utility Vehicle for Ops	10,000	-	-	-	-
Control Building HVAC	50,000	-	-	-	-
Telemetry/Scada/OPS software upgrades	500,000	500,000	-	-	-
Communication equipment	55,000	46,000	-	-	-
Misc. Equipment and Software	100,000	125,000	150,000	156,000	150,000
Pickup / SUV-replacement	-	40,000	-	-	-
Ops vehicle	-	10,000	-	-	-
Hyster forklift (large)-replacement	-	20,000	-	-	-
Sludge truck-replacement	-	-	160,000	-	-
Pickup / SUV-replacement	-	-	30,000	-	-
Ops Utility Vehicle	-	-	10,000	-	-
Backhoe-replacement	-	-	-	140,000	-
Pickup / SUV-replacement	-	-	-	30,000	-
Ops Utility Vehicle	-	-	-	10,000	-
Pickup / SUV-replacement	-	-	-	-	30,000
Ops Utility Vehicle	-	-	-	-	10,000
	<u>\$ 805,000</u>	<u>\$ 741,000</u>	<u>\$ 350,000</u>	<u>\$ 336,000</u>	<u>\$ 190,000</u>
Total	\$ 905,000	\$ 901,000	\$ 470,000	\$ 421,000	\$ 240,000

Stormwater Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ -	\$ -	\$ 68,400	\$ 162,077	\$ 267,400	\$ 267,400	\$ 267,400	\$ 267,400
Charges for services	-	-	-	-	2,700,000	2,700,000	2,700,000	2,700,000
General fund subsidy	-	346,000	330,000	330,000	-	-	-	-
Developer contributions	-	-	-	160,000	-	-	-	-
Investment income	-	3,283	1,100	9,200	20,700	20,700	20,700	20,700
Miscellaneous	-	-	-	-	200	200	200	200
Issuance of long-term debt	-	-	-	-	305,500	305,500	305,500	305,500
TOTAL RESOURCES	\$ -	\$ 349,283	\$ 399,500	\$ 661,277	\$ 3,293,800	\$ 3,293,800	\$ 3,293,800	\$ 3,293,800

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Personal services	\$ -	\$ 89,767	\$ 92,500	\$ 92,400	\$ 662,324	\$ 662,324	\$ 662,324	\$ 662,324
Materials and services	-	57,139	128,800	123,400	413,838	413,838	413,838	413,838
Interfund transfers	-	30,800	26,700	26,700	415,000	415,000	415,000	415,000
Capital outlay:								
Vehicle/equipment	-	-	-	-	350,000	350,000	350,000	350,000
Construction/infrastructure	-	9,500	151,500	151,400	952,000	902,000	902,000	902,000
Total capital outlay	-	9,500	151,500	151,400	1,302,000	1,252,000	1,252,000	1,252,000
Debt service	-	-	-	-	81,800	81,800	81,800	81,800
Contingency	-	-	-	-	418,838	468,838	468,838	468,838
TOTAL REQUIREMENTS	\$ -	\$ 187,206	\$ 399,500	\$ 393,900	\$ 3,293,800	\$ 3,293,800	\$ 3,293,800	\$ 3,293,800

PUBLIC WORKS
Stormwater Division

Overview

The Stormwater Division has the primary responsibility of maintaining, repairing, and expanding the Stormwater system while complying with mandates from the federal government, including the:

- ☒ National Pollutant Discharge Elimination System (NPDES) Municipal Separate Storm Sewer (MS4) Phase II stormwater permit; and
- ☒ Underground Injection Control (UIC) Water Pollution Control Facilities (WPCF) permit (applied for, pending)

Activities within the division include catch basin and dry well operation and maintenance; stormwater treatment control operation and maintenance; property and public safety with respect to stormwater/flood control; stormwater quality protection; public education and outreach; and a capital improvement program.

Effective implementation of stormwater activities and controls requires a cross-departmental effort. Currently a number of stormwater activities are contained within the Street, Water, and Lab Divisions of Public Works. With the creation of a new division that will have a dedicated budget, the functions that were previously disbursed throughout various divisions of Public Works will now be located in one division under the Stormwater Fund. It is proposed that, like other funds, internal transfers will be made to City departments such as Engineering, Planning and Building to effectively implement stormwater quality measures in the coming budget cycle.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Educate City staff, as well as citizens of Bend, about the Stormwater system's purpose and requirements
- ☒ Obtain adequate funding to ensure public safety and federal and state water quality requirements are met
- ☒ Ensure interdepartmental coordination and focused planning in an effort to increase program efficiency

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ City Council adoption of the Stormwater Master Plan
- ☒ Implement the recommendations of the Stormwater Utility Fee Citizens Task Force
- ☒ Complete impervious surface allocations in order to develop fair and equitable rates
- ☒ Begin implementing the Stormwater Master Plan
- ☒ Implement the Integrated Stormwater Management Plan (water quality focus)
- ☒ Obtain UIC permit from the Oregon Department of Environmental Quality
- ☒ Update the City's legal authority to address federal Stormwater program requirements
- ☒ Tailor and adopt Central Oregon Stormwater Manual

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ City Council adoption of the revised Integrated Stormwater Management Plan
- ☒ Initiated a contract with a consultant to develop the Stormwater Master Plan
- ☒ Created and convened a Stormwater Utility Fee Citizens Ad Hoc Task Group
- ☒ Obtained the Phase II NPDES Stormwater Permit

- ☒ Participated in the Central Oregon Intergovernmental Council's stormwater committee that commented on and reviewed the Central Oregon Stormwater Manual, a design guidance manual
- ☒ Installed pilot stormwater treatment controls at Newport Bridge, Pilot Butte Middle School, and NE 27th between Forum and Neff.
- ☒ Conducted a review and provided recommendations to City regulations (development code, City policies, etc)
- ☒ Encouraged DEQ oversight of the UIC permit program via legislative testimony at the State level

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Dedicated, centralized resources for the Stormwater program
- ☒ Completion and formal adoption of the Stormwater Master Plan
- ☒ Implementation of the Integrated Stormwater Management Plan
- ☒ Capital improvement projects
- ☒ Equipment needs
- ☒ Educational/Training needs

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Water Utility Worker III
 - One (1) FTE – Water Utility Worker I
 - Transfer of one FTE, Water Resource Coordinator, from the Water Division

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) combination sewer and catch basin cleaner (Vactor truck)
 - One (1) utility truck
 - Fix five to ten (5 – 10) "Hot Spots"
 - Hot-Spots are areas that have been identified by City staff as highly problematic areas for stormwater drainage
 - Replacement of the Third Street underpass stormwater pump station
- ☒ 2008/2009
 - Fix five to ten (5 – 10) "Hot-Spots"
 - Hot-Spots are areas that have been identified by City staff as highly problematic areas for stormwater drainage



Storm Drain

PUBLIC WORKS
Stormwater Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
Output Measures:					
Catch Basins Cleaned	2,750	2,670	3,000	3,500	4,000
Total hours worked - clean, repair, install and GPS	3,057	2,500	3,300	4,000	4,500
Effectiveness Measures:					
Number of stormwater surcharges (flooding)**	1	3	3	0	0

* Amount of time to GPS structures should continue to be reduced with only newly constructed structures needing to be located using the GPS system.

** Large increase is due to the record rainfall events for the 2005 summer and December 2005/January 2006 storm events.

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
New Vactor	\$ 300,000	\$ -	\$ -	\$ -	\$ -
Mini excavator and trailer	-	-	75,000	-	-
New F550 Crew Cab with dump bed	50,000	-	-	-	-
New F550 Crew Cab with dump bed	-	-	-	50,000	-
Total	\$ 350,000	\$ -	\$ 75,000	\$ 50,000	\$ -

Cemetery Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ 502,162	\$ 533,013	\$ 458,900	\$ 470,135	\$ 439,300	\$ 439,300	\$ 439,300	\$ 439,300
Burial and lot fees	132,023	73,351	71,600	89,100	191,900	191,900	191,900	191,900
Permanent maintenance fees	20,559	18,909	18,500	34,700	80,200	80,200	80,200	80,200
Investment income	11,612	18,906	19,000	23,200	40,500	40,500	40,500	40,500
Miscellaneous	397	94	-	100	200	200	200	200
TOTAL RESOURCES	\$ 666,753	\$ 644,273	\$ 568,000	\$ 617,235	\$ 752,100	\$ 752,100	\$ 752,100	\$ 752,100

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Personal services	\$ 14,066	\$ 74,446	\$ 77,270	\$ 76,900	\$ 168,290	\$ 168,290	\$ 168,290	\$ 168,290
Materials and services	20,348	31,691	44,200	44,200	93,500	93,500	93,500	93,500
Interfund transfers	87,285	45,422	34,100	24,800	52,800	52,800	52,800	52,800
Capital outlay:								
Vehicle/equipment	12,041	22,579	35,000	32,000	8,000	8,000	8,000	8,000
Contingency	-	-	-	-	29,510	29,510	29,510	29,510
Reserves for perm. maint.	-	-	377,430	-	400,000	400,000	400,000	400,000
TOTAL REQUIREMENTS	\$ 133,740	\$ 174,138	\$ 568,000	\$ 177,900	\$ 752,100	\$ 752,100	\$ 752,100	\$ 752,100

PUBLIC WORKS
Cemetery Division

Overview

The Pilot Butte Cemetery was established in 1913. The property consists of 40 acres of land with 13 acres that have been developed, and is maintained by the City of Bend Street's Division.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide for a peaceful, serene environment and a beautifully landscaped setting, in a cost effective manner
- ☒ Completion of all requested opening/closing of cemetery lots

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Maintain cemetery landscaping, providing for a clean, well maintained property
- ☒ Maintain acceptable seasonal staffing levels

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Continued to provide a well maintained landscape
- ☒ An irrigation and conservation project was completed, reducing the amount of water used by 55%
- ☒ 50 full burials and 27 ash burials occurred over the last year

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ No significant changes in programming levels

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2008/2009
 - One (1) tractor



City of Bend Cemetery

PUBLIC WORKS
Cemetery Division

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Number of Acres Mowed	400	616	540	550	550
Number of Acres Sprayed	13	13	15	15	15
Number of Acres Aerated	13	13	13	13	13
Staffing Hours - Mowing	660	571	706	650	650
Staffing Hours - Trimming	420	390	431	420	420
<i>Effectiveness Measures:</i>					
Percentage of Services Held Per Request	100%	100%	100%	100%	100%
Percentage of Acreage in Excellent Condition	100%	80%	95%	95%	95%
<i>Efficiency Measures:</i>					
None					

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
(1) Tractor	\$ -	\$ 8,000	\$ -	\$ -	\$ -
(2) Gators	-	-	-	-	-
(1) Backhoe	-	-	-	-	30,000
(1) New truck	-	-	-	25,000	-
Total	\$ -	\$ 8,000	\$ -	\$ 25,000	\$ 30,000

**Local Improvement District
Construction Fund**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ 144,071	\$ 84,458	\$ 3,200	\$ 53,687	\$ 12,900	\$ 12,900	\$ 12,900	\$ 12,900
Assessments	53,986	1,121	-	-	-	-	-	-
Investment income	(2,974)	(8,139)	-	-	-	-	-	-
Contribution from Water Reclamation fund	-	305,867	-	180,000	600,000	600,000	600,000	600,000
Loan from Water Reclamation fund	389,000	210,000	599,100	300,000	822,700	822,700	822,700	822,700
TOTAL RESOURCES	\$ 584,083	\$ 593,307	\$ 602,300	\$ 533,687	\$ 1,435,600	\$ 1,435,600	\$ 1,435,600	\$ 1,435,600

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Interfund transfers	\$ 299,700	\$ 417,100	\$ 302,300	\$ 302,300	\$ 790,000	\$ 790,000	\$ 790,000	\$ 790,000
Capital outlay:								
Construction/infrastructure	199,925	122,520	300,000	218,500	641,000	641,000	641,000	641,000
Contingency	-	-	-	-	4,600	4,600	4,600	4,600
TOTAL REQUIREMENTS	\$ 499,625	\$ 539,620	\$ 602,300	\$ 520,800	\$ 1,435,600	\$ 1,435,600	\$ 1,435,600	\$ 1,435,600

**Local Improvement District
Debt Service Fund**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 820,952	\$ 1,027,311	\$ 947,200	\$ 1,054,507	\$ 956,100	\$ 956,100	\$ 956,100	
Assessment loan repayments	623,488	491,544	182,000	235,600	435,000	435,000	435,000	
Charges for services	91,620	94,809	65,000	75,700	135,000	135,000	135,000	
Investment income	23,301	37,961	35,000	54,000	91,000	91,000	91,000	
TOTAL RESOURCES	\$ 1,559,361	\$ 1,651,625	\$ 1,229,200	\$ 1,419,807	\$ 1,617,100	\$ 1,617,100	\$ 1,617,100	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Materials and services	\$ 450	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	
Interfund transfers	13,600	22,300	66,500	66,500	89,000	89,000	89,000	
Debt service	518,000	574,818	413,000	397,200	481,000	481,000	481,000	
Contingency	-	-	749,700	-	-	-	-	
Reserves for debt service	-	-	-	-	1,047,100	1,047,100	1,047,100	
TOTAL REQUIREMENTS	\$ 532,050	\$ 597,118	\$ 1,229,200	\$ 463,700	\$ 1,617,100	\$ 1,617,100	\$ 1,617,100	

PUBLIC WORKS
Local Improvement District (LID) Funds

Overview

Local Improvement Districts (LIDs) are formed for the construction of street, water or wastewater infrastructure to provide direct benefit to property owners in the LID. The construction and financing of these LIDs are governed by Oregon Revised Statutes 223.205 to 223.295. In recent years, property owners have petitioned the City to form LIDs for wastewater infrastructure to be constructed in areas within the City of Bend that are on septic systems. City engineering staff work with property owners to design the infrastructure and if the cost is feasible and the assessments to the property owners are affordable, then the City will build the infrastructure and assessments will be levied to the properties that receive benefit.

The Improvement District Construction fund accounts for the cost of infrastructure constructed through the LID process. Once construction is complete, Bancroft bonds are issued to reimburse the Improvement District Construction fund and the costs are assessed to the property owners benefited through an assessment process.

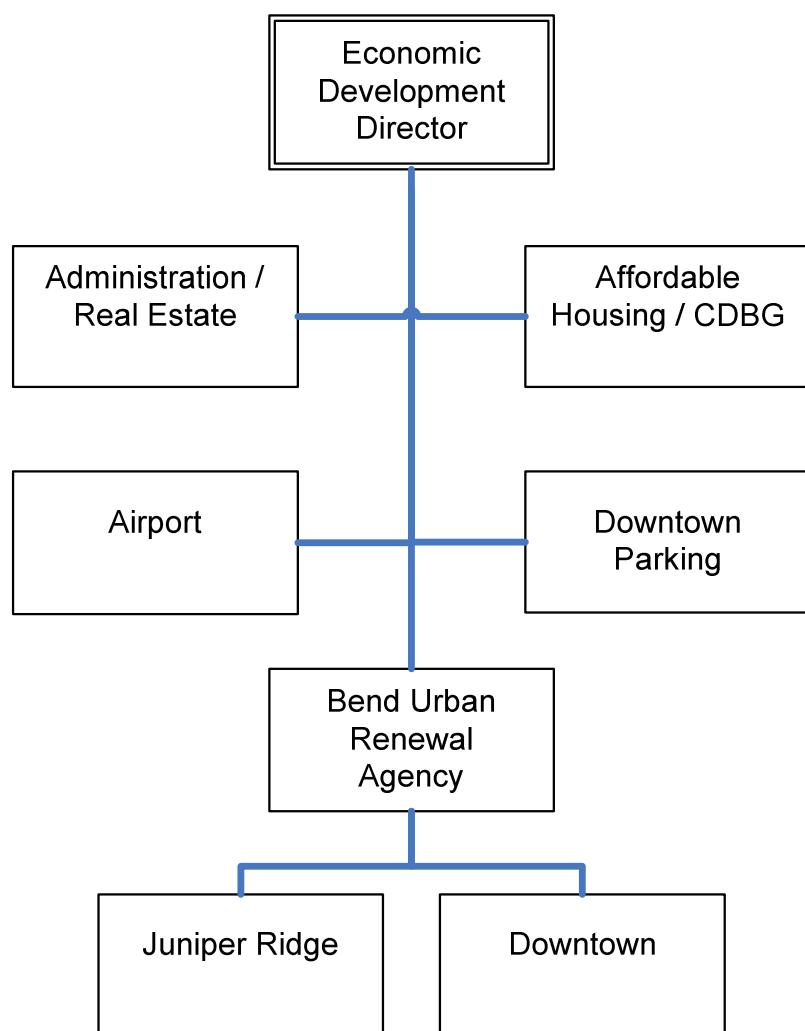
Property owners assessed may apply for financing through the Bancroft Bonding Act and repay the assessment over 10 years with interest currently ranging from 6% to 7%. The Improvement District Debt Service fund accounts for the collection of assessments and repayment of the related Bancroft bonds.

ECONOMIC DEVELOPMENT ORGANIZATIONAL STRUCTURE

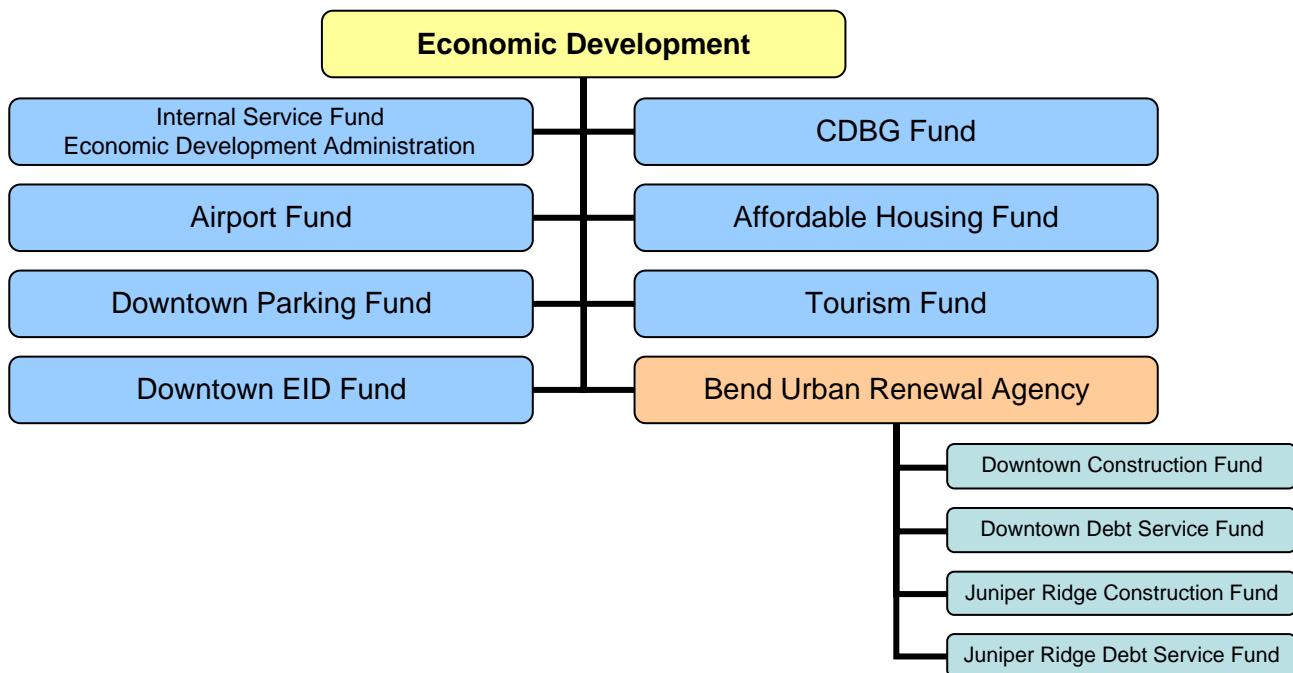
Mission

To maximize the benefit to the city-wide local economy, including a focus on providing family wage jobs and affordable housing, quality investments in downtown, growth of the Municipal Airport, development of Juniper Ridge and optimizing the City's real estate transactions.

Organizational Chart



ECONOMIC DEVELOPMENT FUND STRUCTURE



Internal Service Fund - Economic Development Administration Division

The Economic Development Administration division provides support services to the City's economic development functions which include real estate management, airport and downtown operations, the Bend Urban Renewal Agency and also the City's affordable housing, and community development block grant programs.

Airport and Parking Funds

These funds account for the activities and operations of the City's airport and downtown parking respectively.

CDBG Fund

This fund accounts for the City's Community Development Block Grant program which is funded by CDBG direct entitlement funds allocated through the U.S. Department of Housing and Urban Development.

Affordable Housing Fund

This fund accounts for the City's Affordable Housing program which is funded by an affordable housing fee assessed on building permits.

Tourism Fund

This fund accounts for the expenditure of transient room taxes dedicated to tourism.

Downtown EID Fund

This fund accounts for collection and payment of assessments for the Downtown Economic Improvement District created for the maintenance and beautification of downtown Bend.

Bend Urban Renewal Agency

These funds account for the activities of the City's urban renewal districts. The BURA Construction and Debt Service Funds account for the activities of the City's downtown urban renewal district while the Juniper Ridge Construction and Debt Service Funds account for the activities of the City's Juniper Ridge urban renewal district.

Internal Service Fund
Economic Development Administration Division

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ -	\$ 28,935	\$ 23,900	\$ 36,466	\$ 1,000	\$ 1,000	\$ 1,000	\$ 1,000
Interfund charges	108,100	318,012	455,800	397,100	820,600	820,600	820,600	820,600
General fund subsidy	-	77,000	14,000	14,000	170,000	170,000	170,000	170,000
Investment income	556	784	-	1,500	1,800	1,800	1,800	1,800
TOTAL RESOURCES	\$ 108,656	\$ 424,731	\$ 493,700	\$ 449,066	\$ 993,400	\$ 993,400	\$ 993,400	\$ 993,400

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET					
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09			
REQUIREMENTS											
By Type:											
Personal services	\$ 65,449	\$ 340,786	\$ 369,902	\$ 370,099	\$ 758,338	\$ 758,338	\$ 758,338	\$ 758,338			
Materials and services	11,560	11,879	35,800	28,360	48,172	48,172	48,172	48,172			
Interfund transfers	2,712	35,600	49,600	49,600	149,500	149,500	149,500	149,500			
Contingency	-	-	38,398	-	37,390	37,390	37,390	37,390			
TOTAL REQUIREMENTS	\$ 79,721	\$ 388,265	\$ 493,700	\$ 448,059	\$ 993,400	\$ 993,400	\$ 993,400	\$ 993,400			
By Division:											
Real estate	\$ -	\$ 123,212	\$ 145,480	\$ 141,487	\$ 288,520	\$ 288,520	\$ 288,520	\$ 288,520			
Administration	79,721	265,053	309,822	306,572	667,490	667,490	667,490	667,490			
Contingency	-	-	38,398	-	37,390	37,390	37,390	37,390			
TOTAL REQUIREMENTS	\$ 79,721	\$ 388,265	\$ 493,700	\$ 448,059	\$ 993,400	\$ 993,400	\$ 993,400	\$ 993,400			

ECONOMIC DEVELOPMENT
Administration/Real Estate

Overview

The Economic Development Administration program provides oversight, management and administrative support to the Economic Development Department. The Department includes administration of the Bend Urban Renewal Agency (BURA) and its two urban renewal areas (Central Bend Development Program Area and Juniper Ridge Urban Renewal Area), the Bend Municipal Airport, the Downtown Parking program, the City's Community Development Block Grant and Affordable Housing programs and the City's Real Estate function.

The Real Estate Program oversees the real estate activities of the City of Bend. This includes management of City/BURA owned properties, oversight/management of Airport leases, sales of excess real estate (e.g. excess right-of-way, property acquired by other means, and development property to be disposed of via a Request for Proposals (RFP) process), and purchase of property. The Division also manages consultants in the purchase of rights-of-way and easements for public utilities on behalf of the Public Works Department, including on-going coordination with the Engineering Division.

Goals for the 2007 – 2009 Biennial Budget

- ☒ To sustain and enhance the economic viability of the City of Bend, including its role as a major economic driver in Central Oregon
- ☒ To implement an economic strategy for the City of Bend by continuing to work with Economic Development for Central Oregon (EDCO)
- ☒ To manage the Central Bend Development Program Area (Downtown Urban Renewal Area) as it completes the sale of its remaining assets and spends its remaining funds
- ☒ To work with the master developer at Juniper Ridge to fulfill the City Council's identified goals for the project
- ☒ To administer the downtown parking program in a way that maximizes revenues and the provision of parking associated with development
- ☒ To manage Bend's role as an Entitlement Community under the Community Development Block Grant (CDBG) program and to support and expand affordable housing programs and a strong social service delivery system as critical components of a viable economic development strategy
- ☒ To administer the Real Estate Program for the City of Bend and BURA, including lease management, and property acquisitions and sales, in a manner that assures all local, state and federal laws are met while maximizing revenues and minimizing negative impacts on residents of the City of Bend
- ☒ Continue to develop management systems to efficiently manage all property assets, collect rents on time, limit losses, process rent increases on time, negotiate new leases and lease renewals, with the goal of increasing revenues over time
- ☒ Inventory all City owned property and sell excess property not identified to have City use now or in the future through excess property disposition policies which include preparing, evaluating, awarding proposals, and negotiating sales contracts
- ☒ Provide valuation analysis and purchase negotiations on behalf of the City to acquire property for City functions as needed (examples include Bulletin Site, Boyd Acres property for Public Works, Wall Street Plaza office space lease, Host Industries industrial storage space lease)
- ☒ Provide cost effective right of way acquisition and relocation services to Public Works department on time, on budget, including direct acquisition of properties and management of right-of-way acquisition consultants

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Promote the identified economic clusters for Bend and Central Oregon in both Juniper Ridge and other areas of Bend
- ☒ To implement the Juniper Ridge Urban Renewal Plan and to complete a development agreement with the master developer to initiate development of Juniper Ridge as the primary site for a new urbanist employment and mixed use development area for Bend
- ☒ To identify a detailed phasing plan for Juniper Ridge public improvements, and to work with Oregon Department of Transportation (ODOT) and other agencies to allow development to start at Juniper Ridge prior to major improvements to the intersection of Highway 97 and Cooley Road
- ☒ To administer the Affordable Housing Fee in a manner that promotes the preservation of existing units and construction of new housing units to address the need for affordable housing and to support the overall economic development goals of the City, including the provision of family wage jobs
- ☒ To complete construction of the new runway at the Bend Municipal Airport and to work with the master developer to initiate construction of the east side of the Airport to develop hangars and airport-related industrial uses, and to continue to strengthen the fiscal health of the airport through improved management
- ☒ To develop a strategic plan for the Downtown Urban Renewal Area for use of its remaining resources
- ☒ To manage the Centennial Parking Plaza in a way to maximize revenues, including fully leasing the retail space on Oregon Street
- ☒ To complete the development agreement and initiate construction of on- and off-site infrastructure at Juniper Ridge
- ☒ To complete construction of the new runway at the Bend Municipal Airport, and to identify funding for the east side taxiway
- ☒ To prepare a new Consolidated Plan for the CDBG Program, and to complete new Annual Plans in each year of the biennium
- ☒ To implement new guidelines for administration of the Affordable Housing Fee in a way that assures the provision of new affordable housing units
- ☒ To manage the City's Real Estate Division in a cost efficient manner that addresses the needs of the Division's clients (other City Departments)

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Completed construction of the Centennial Parking Plaza including tenant improvements for the U.S. Postal Service, worked closely with the Downtowners in a Economic Improvement District and identified a contractor and plans for a solar array on the top floor f the parking structure
- ☒ Finalized agreements with Master Developer for Airport east side development of up to forty-two acres for hangars and associated aviation related business facilities, and received grant funding from the Federal Aviation Administration (FAA) in the amount of \$3,435,000 for runway relocation design and first phase construction, and \$350,000 in matching grant funds from the Connect Oregon program
- ☒ Adopted a memorandum of understanding with the master developer for Juniper Ridge, initiated the negotiation of a binding Disposition/Development Agreement, initiated discussions with the Oregon Department of Transportation on a memorandum of understanding for off site transportation improvements, and negotiated a purchase and sale agreement with Les Schwab for a new corporate headquarters at Juniper Ridge that will keep the company in Central Oregon
- ☒ Adopted an Annual Plan and distributed over \$400,000 in grant and loan funds for the Community Development Block Grant Program

- ☒ Adopted an Affordable Housing Fee on all building permits in the City of Bend, and a Mobile Home Park ordinance to assist residents from mobile home parks proposed for redevelopment, including providing an incentive for park owners to provide affordable housing in the redeveloped parks
- ☒ Completed sale and negotiations for the Primrose Apartments redevelopment site, entered all Airport and City/BURA leases in a software management program to facilitate lease management, negotiated a lease for new City offices on Wall Street and completed acquisitions of 20 rights-of-way and easements for the Public Works Department
- ☒ Completed various real estate transactions including the sale of the D & D Lot and the purchase of the Public Works Utility Site at Boyd Acres

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ None

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None



Retail space available for lease in the Centennial Parking Plaza

Airport Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 37,249	\$ 396,517	\$ 100,300	\$ 438,718	\$ 1,126,200	\$ 1,126,200	\$ 2,076,200	
Intergovernmental revenues	1,215,721	1,145,328	3,800,000	3,151,200	6,087,400	6,087,400	6,087,400	
Lease revenues	466,762	556,708	627,800	648,000	1,302,100	1,302,100	1,302,100	
General fund subsidy	45,000	90,000	90,000	90,000	180,000	180,000	180,000	
General fund loan	-	400,000	100,000	-	-	-	-	
Investment income	-	-	-	2,000	12,600	12,600	12,600	
Miscellaneous	104	-	-	200	400	400	400	
OECDD loan	747,000	-	-	120,900	-	-	-	
Short-term note payable	600,000	200,000	500,000	1,000,000	1,000,000	1,000,000	1,000,000	
TOTAL RESOURCES	\$ 3,111,836	\$ 2,788,553	\$ 5,218,100	\$ 5,451,018	\$ 9,708,700	\$ 9,708,700	\$ 10,658,700	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ 59,297	\$ 117,936	\$ 121,942	\$ 121,942	\$ 305,519	\$ 305,519	\$ 305,519	
Materials and services	85,538	114,313	111,000	114,560	140,088	140,088	140,088	
Interfund transfers	348,712	121,960	635,000	546,000	454,100	454,100	454,100	
Capital outlay:								
Construction/infrastructure	2,015,711	1,163,430	3,807,500	2,160,300	6,111,000	6,111,000	7,061,000	
Debt service	206,061	832,196	527,700	432,000	2,522,200	2,522,200	2,522,200	
Contingency	-	-	14,958	-	175,793	175,793	175,793	
TOTAL REQUIREMENTS	\$ 2,715,319	\$ 2,349,835	\$ 5,218,100	\$ 3,374,802	\$ 9,708,700	\$ 9,708,700	\$ 10,658,700	

ECONOMIC DEVELOPMENT **Airport**

Overview

The Airport Operations program provides oversight and management of the planning, operations, maintenance, and development and expansion of the Bend Municipal Airport.

The Bend Municipal Airport is located on 415 acres situated five miles east of the city limits of Bend. Owned by the City of Bend, the airport is located in Deschutes County and is currently outside the Bend Urban Growth Boundary. Airport facilities consist of a single instrument capable runway, 5,005 feet in length, a full parallel taxiway, more than sixty (60) hangars and industrial buildings, and parking facilities for aircraft and vehicles. Eighteen (18) aviation related businesses are located at the airport, currently employing more than 1,100 people. The Bend Municipal Airport is identified by the Oregon Department of Aviation as a Category 2, High Activity Business/General Aviation airport, with approximately 200 based aircraft and an estimated 42,000 operations in 2005.

Over the past few years, demand at the Bend Airport has increased significantly. This is partially a reflection of the high rate of growth of the surrounding communities of Central Oregon in recent years, as well as Bend's increasing role as a commercial/business hub of Central and Eastern Oregon. Continued business expansion by the existing tenants, the addition of Epic Aircraft in 2005, and continued growth and demand has wrought a dramatic increase in the level of activity at the Airport. The corresponding demand for new services and facilities provides challenges to current funding levels. Principal sources of revenue for the Airport include tenant ground leases, City-owned hangar and tiedown leases, and fuel flowage fees. Expenses include operation, maintenance, and capital improvement of the Airport infrastructure. Federal Aviation Administration (FAA) grants provide significant funding for capital improvements.

Goals for the 2007 – 2009 Biennial Budget

- ☒ To continue efforts to reduce reliance on the City of Bend General Fund discretionary revenue support and make the airport a fully self sufficient entity
- ☒ Meet existing and near term demand for aircraft hangar space, parking space, and business needs at the Airport
- ☒ Secure FAA funding and matching requirement for constructing the relocation of runway Phases 2 & 3

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Relocate Runway 16/34, which is anticipated to be a three year project starting in FY 2006-2007
- ☒ Enhance Airport revenues by beginning development of approximately 40 acres of Airport property for aviation related industrial and general aviation uses, including hangars and aviation business properties
- ☒ Conduct an environmental assessment for the eastside parallel taxiway and eastside development
- ☒ Develop comprehensive Airport Maintenance Program

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ The City Council approved agreements with the Master Developer for the east side development of up to forty two (42) acres for the development of hangars and associated aviation related business facilities

- ☒ Received grant funding from the Federal Aviation Administration (FAA) in the amount of \$3,435,000 for Runway 16/34 relocation design and first phase construction
- ☒ Received grant funding from Connect Oregon for \$350,000 to pay for the required FAA matching funds for the Airport's Runway 16/34 relocation project
- ☒ Transfer of Fixed Base Operator ownership from The Flight Shop to Professional Air
- ☒ Completed occupation of upstairs restaurant (Café 3456) and offices in Flight Services Building
- ☒ Completed implementation of Tenant Management software system.
- ☒ Conducted thorough review of tenant leases and accounts
- ☒ Final Runway 34 Safety area improvements completed
- ☒ Completed runway approach obstruction surveys and obstruction removal

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Short-term/overnight financing of \$1 million in fiscal year 2006–2007 and 2007–2008 are anticipated for the construction of Runway 16/34 as 95% of FAA grant funding is received on a reimbursement basis. Debt service in 2007–2009 includes the repayment of this short term financing
- ☒ The 2007 – 2009 Biennial Budget shows a decrease in materials and services reflecting an anticipated reduction in contracted maintenance services. A half-time facilities maintenance worker was approved (see below) to perform these maintenance services

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Half time (0.5) FTE – Facilities Maintenance Worker I

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

The 2007-09 Biennial Budget includes \$7.1 million of capital projects, with the relocation of the runway being the primary focus. Other major improvements needed in the near future are as follows:

- East Taxiway Engineering
- East Taxiway Construction/Lighting
- Master Plan
- AWOS Freezing Rain Sensor
- Helicopter Parking Pads

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Downtown Parking Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 455,516	\$ 1,464,068	\$ 855,000	\$ 429,275	\$ 501,000	\$ 501,000	\$ 501,000	
Fines and permit revenues	325,476	327,726	520,000	435,900	1,391,500	1,391,500	1,391,500	
Parking improvement fees	1,016,040	(79,500)	300,000	444,000	300,000	300,000	300,000	
Investment income	10,917	72,178	12,300	23,800	73,800	73,800	73,800	
TOTAL RESOURCES	\$ 1,807,949	\$ 1,784,472	\$ 1,687,300	\$ 1,332,975	\$ 2,266,300	\$ 2,266,300	\$ 2,266,300	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	APPROVED			
					BUDGET 2007-09	ADOPTED BUDGET 2007-09		
REQUIREMENTS								
By Type:								
Personal services	\$ 59,734	\$ 32,803	\$ 65,740	\$ 62,940	\$ 200,626	\$ 200,626	\$ 200,626	
Materials and services	195,270	223,460	429,100	347,780	761,922	761,922	761,922	
Interfund transfers	88,877	1,098,934	326,300	321,300	475,800	475,800	475,800	
Capital outlay:								
Vehicle/equipment	-	-	-	-	25,000	25,000	25,000	
Construction/infrastructure	-	-	100,000	100,000	120,000	120,000	120,000	
Total capital outlay	-	-	100,000	100,000	145,000	145,000	145,000	
Contingency	-	-	484,360	-	682,952	682,952	682,952	
Reserves			281,800	-	-	-	-	
TOTAL REQUIREMENTS	\$ 343,881	\$ 1,355,197	\$ 1,687,300	\$ 832,020	\$ 2,266,300	\$ 2,266,300	\$ 2,266,300	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	APPROVED			
					BUDGET 2007-09	ADOPTED BUDGET 2007-09		
By Division:								
Parking	\$ 343,881	\$ 1,355,197	\$ 456,595	\$ 467,160	\$ 780,146	\$ 780,146	\$ 780,146	
Centennial parking structure	-	-	464,545	364,860	803,202	803,202	803,202	
Contingency	-	-	484,360	-	682,952	682,952	682,952	
Reserves	-	-	281,800	-	-	-	-	
TOTAL REQUIREMENTS	\$ 343,881	\$ 1,355,197	\$ 1,687,300	\$ 832,020	\$ 2,266,300	\$ 2,266,300	\$ 2,266,300	

ECONOMIC DEVELOPMENT

Downtown Parking

Overview

The Downtown Parking Fund budget accounts for the operations of the Downtown Parking program. This program provides parking management/enforcement services, operations and maintenance of the downtown parking structure and off-street surface parking lots, as well as parking signage within the downtown area. Additional services include administration of the parking permit system, coordination with special events for parking issues, and security services for the downtown parking structure.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Address the growing demand for available parking for customers while working with the downtown community toward solutions for employee parking
- ☒ Promote additional downtown parking as a component of new development and redevelopment projects in the downtown parking district
- ☒ Implement parking management practices that sustain the viability of downtown
- ☒ Out-source all maintenance duties associated with the revenue producing lots in the downtown and the parking structure
- ☒ Continue to provide clear communication and coordination with the Bend Downtowners Association, Chamber of Commerce and business/property owners on parking related issues
- ☒ Maximize the utilization of existing downtown parking facilities
- ☒ Promote ADA compliant parking and accessibility in the downtown area

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Contract administration for parking management services
- ☒ Property leasehold management
- ☒ Support parking structure building systems maintenance
- ☒ Enhance the security of the parking structure
- ☒ Collect parking in-lieu-of fees
- ☒ Lease the retail spaces in the parking structure
- ☒ Develop a neighborhood parking permit program to mitigate the impact of vehicles in the neighborhoods surrounding downtown
- ☒ Implement a downtown Smart Meter pilot program
- ☒ Promote permit parking in the new downtown parking structure, simultaneously securing a revenue source for sufficient operation of the structure

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Completed the construction of the Bend Centennial Parking Plaza. The parking structure opened in the second quarter of 2006 providing 551 parking spaces in the downtown core area. Approximately two thirds of the spaces in the structure are currently being sold as permit spaces to downtown employees
- ☒ Completed a comprehensive study of permit rates in the downtown core and parking in lieu of fees
- ☒ Presented a pilot program to test pay-n-display meters in downtown surface parking lots
- ☒ Increased downtown parking inventory with the completion of the parking structure, resulting in a permit sale rate of 95% in FY 2006-07 for on-street parking

- ☒ Increased the parking in lieu of fee in an effort to meet the growing demand for revenue utilized for providing additional parking downtown
- ☒ Completed a comprehensive study dealing with a variety of issues, such as garage pricing rates and parking in lieu of fees

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ The opening of the Downtown Centennial Parking Plaza will add significant permit and leasehold revenues and corresponding expenditures for operations and maintenance
- ☒ Implementation of a pilot project for hourly paid parking in the north and south Mirror Pond parking lots. Included in the 2007-2009 budget is \$25,000 for the purchase of two pilot pay stations
- ☒ Changes will be made in parking management practices, with the potential for paid off-street and on-street parking
- ☒ Residential parking permit programs will affect revenues and expenditures
- ☒ The aforementioned parking management practice changes are being evaluated, with budget impacts unknown until program levels are established
- ☒ Tenant improvements to the post office space was paid by BURA and in FY 2006-2007, the City Council approved reimbursing BURA \$580,000 for these improvements. Included in the 2007-2009 biennial budget are transfers to BURA totaling \$330,000 to complete this reimbursement

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Two (2) “pay and display” parking stations
 - For a pilot project in the north and south Mirror Pond parking lots
 - Tenant improvements for the leasehold spaces in the parking structure

ECONOMIC DEVELOPMENT
Downtown Parking

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-09
<i>Output Measures:</i>				
Parking Permit- Quantity/\$ (On-Street, Parking Lots)	3,619	2,160	5,885	4,445
Parking Permit- Quantity/\$ (Parking Structure)	*n/a	170	2,394	9,600
Violation Revenue- Quantity/\$	4,556	4,879	2,492	6,171
<i>Effectiveness Measures:</i>				
Parking Permit Sales cost/unit (On-Street, Parking Lots)	\$3.47	\$3.12	\$2.32	\$2.02
Parking Permit Sales cost/unit (Parking Structure)	*n/a	\$2.96	\$2.18	\$1.95
Violations (Cost per citations issued)	\$5.91	\$5.49	\$7.59	\$4.07
<i>Efficiency Measures:</i>				
Parking Permit Sales (On-Street, Parking Lots)	60%	60%	54%	50%
Parking Permit Sales (Parking Structure)	*n/a	43%	80%	100%
Violation Revenue	51%	50%	48%	50%

* Centennial Garage opened June 2006

* Efficiency on permit sales based on number sold vs. total spaces

* Efficiency on Violations based on % collected vs. issued

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Two electronic "pay and display" stations	\$ 25,000	\$ -	\$ -	\$ -	\$ -
Total	\$ 25,000	\$ -	\$ -	\$ -	\$ -

**Community Development
Block Grant Fund**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 94,380	\$ 41,960	\$ 80,500	\$ (5,438)	\$ 5,300	\$ 5,300	\$ 5,300	\$ 5,300
Intergovernmental revenues	396,381	409,381	429,900	733,000	859,800	859,800	859,800	859,800
Loan repayments	37,381	38,626	38,500	24,900	50,000	50,000	50,000	50,000
Investment income	2,152	-	-	-	1,300	1,300	1,300	1,300
TOTAL RESOURCES	\$ 530,294	\$ 489,967	\$ 548,900	\$ 752,462	\$ 916,400	\$ 916,400	\$ 916,400	\$ 916,400

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ 68,529	\$ 104,062	\$ 106,917	\$ 64,938	\$ 117,745	\$ 117,745	\$ 117,745	\$ 117,745
Materials and services	405,193	352,743	349,300	617,960	700,399	700,399	700,399	700,399
Interfund transfers	14,612	38,600	69,800	64,300	72,000	72,000	72,000	72,000
Contingency	-	-	22,883	-	26,256	26,256	26,256	26,256
TOTAL REQUIREMENTS	\$ 488,334	\$ 495,405	\$ 548,900	\$ 747,198	\$ 916,400	\$ 916,400	\$ 916,400	\$ 916,400

ECONOMIC DEVELOPMENT
Community Development Block Grant (CDBG)

Overview

Signed into law by President Ford in August 1974, Title I of the Housing and Community Development Act created a federal block grant funding program. It became effective January 1, 1975. Since then, the Community Development Block Grant (CDBG) program has been continually reauthorized by Congress.

CDBG is funded by the U.S. Department of Housing and Urban Development (HUD). The CDBG Program provides, on an annual basis, an allocation of funds to local governments for a wide-range of eligible housing and community development activities, and are allocated each year to cities and urban counties with populations in excess of 50,000.

The City of Bend, along with over 1,100 other cities in the country, is an "entitlement city" which means it automatically receives the federal money based on a formula that takes into consideration the community needs, including the extent of poverty, population, housing overcrowding, age of housing and population growth lag in relationship to other metropolitan areas. The total funds available to the City of Bend vary each year. The 2006-2007 budget allocation was \$429,900.

The stated purpose of the program is:

"The development of viable urban communities, by providing decent housing and a suitable living environment and expanding economic opportunities, principally for persons of low and moderate income."

Goals for the 2007 – 2009 Biennial Budget

- ☒ To effectively implement the CDBG Entitlement Program in Bend through efficient allocation of funds in the annual Action Plan, with public involvement and project evaluation led by the Affordable Housing Advisory Committee.
- ☒ To investigate and implement funding and policy strategies to provide affordable housing in Bend and to effectively manage the City's existing affordable housing programs.
- ☒ To meet federal requirements in the management of CDBG-funded programs, including project monitoring and fiscal reporting.

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Development and completion of CDBG program requirements, including annual action plans and an annual Performance Report
- ☒ Implementation of Council-adopted 2006 annual action plan for Bend
- ☒ Development and completion of five-year Consolidated Plan
- ☒ Monitoring of program grants and loans
- ☒ Management of the U.S. Department of Housing and Urban Development (HUD) financial tracking system
- ☒ Management of CDBG pass-through grants from the state

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Completed the 2006 Action Plan
- ☒ Completed an Analysis of Impediments to Fair Housing in Bend
- ☒ Contracted out all prior years funding

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ The Federal Government is on a continuing resolution for this fiscal year, which will keep CDBG funding constant from last year. As a result of the recent congressional shift, the funding allocation may change for FY 2008
- ☒ The FY 2006-2007 budget anticipated one (1) FTE for the CDBG program. However, during FY 2006-2007, the City implemented an affordable housing program funded by an affordable housing fee. The CDBG manager is managing both programs, so the 2007-2009 biennial budget personal services costs are allocated 50% CDBG and 50% Affordable Housing

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

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Affordable Housing Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ -	\$ -	\$ -	\$ -	\$ 695,700	\$ 695,700	\$ 695,700	\$ 695,700
Affordable housing fee	-	-	780,000	780,000	3,750,000	3,750,000	3,750,000	3,750,000
General fund subsidy	-	-	-	51,000	-	-	-	-
Investment income	-	-	-	3,100	107,500	107,500	107,500	107,500
Miscellaneous	-	-	-	1,600	3,400	3,400	3,400	3,400
TOTAL RESOURCES	\$ -	\$ -	\$ 780,000	\$ 835,700	\$ 4,556,600	\$ 4,556,600	\$ 4,556,600	\$ 4,556,600

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Personal services	\$ -	\$ -	\$ 51,000	\$ 51,000	\$ 117,745	\$ 117,745	\$ 117,745	\$ 117,745
Materials and services	-	-	729,000	89,000	3,071,369	3,071,369	3,071,369	3,071,369
Interfund transfers	-	-	-	-	104,300	104,300	104,300	104,300
Contingency	-	-	-	-	1,263,186	1,263,186	1,263,186	1,263,186
TOTAL REQUIREMENTS	\$ -	\$ -	\$ 780,000	\$ 140,000	\$ 4,556,600	\$ 4,556,600	\$ 4,556,600	\$ 4,556,600

ECONOMIC DEVELOPMENT
Affordable Housing

Overview

The City Council approved an ordinance in June 2006 that made the City of Bend the first city in the State of Oregon to implement a fee on new development to aid in the funding of Affordable Housing. This program is funded by a fee of 1/3 of 1% of the total Building Permit Valuation for all building permits issued by the City.

The objective of this program as stated in the Ordinance is:

"All funding from this source must be targeted for housing opportunities for residents at or below 80% of median income."

Goals for the 2007 – 2009 Biennial Budget

- ☒ To effectively implement the Affordable Housing Fee Program in Bend through efficient allocation of funds
- ☒ To investigate and implement funding and policy strategies to provide affordable housing in Bend and to effectively manage the City's existing affordable housing programs

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ A Request For Proposals (RFP) process, with public involvement and project evaluation, will be led by the Affordable Housing Advisory Committee in an effort to allocate the first year of funding
- ☒ Development, City Council adoption, and implementation of Affordable Housing Fee Loan Guidelines
- ☒ Monitoring of program loans

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ City Council adopted an Ordinance that created the Affordable Housing Fee
- ☒ Began collecting the Affordable Housing Fee
- ☒ Drafted guidelines for implementation of the affordable housing fee program

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Given that this was the first year of funding for this program, there is no current baseline upon which to compare changes
- ☒ The CDBG/Affordable Housing Manager's personal services costs are allocated 50% to this fund (see CDBG narrative)

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

Tourism Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 160,795	\$ 107,625	\$ 17,600	\$ 87,432	\$ 109,800	\$ 109,800	\$ 109,800	
Transient room taxes	754,104	879,803	1,012,700	1,002,600	2,356,700	2,356,700	2,356,700	
General fund loan	-	33,000	33,000	80,000	-	-	-	
Investment income	2,310	1,087	3,000	-	11,900	11,900	11,900	
TOTAL RESOURCES	\$ 917,209	\$ 1,021,515	\$ 1,066,300	\$ 1,170,032	\$ 2,478,400	\$ 2,478,400	\$ 2,478,400	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Materials and services:								
Tourism - Contracted Svc.	\$ 711,517	\$ 738,000	\$ 811,800	\$ 811,800	\$ 1,751,000	\$ 1,751,000	\$ 1,751,000	
Tourism - City	-	90,500	99,700	116,000	240,100	240,100	240,100	
Other	84,767	83,283	87,000	81,700	179,500	179,500	179,500	
Interfund transfers	13,300	22,300	28,700	17,700	42,800	42,800	42,800	
Interfund loan repayment	-	-	33,000	33,000	80,000	80,000	80,000	
Contingency	-	-	6,100	-	185,000	185,000	185,000	
TOTAL REQUIREMENTS	\$ 809,584	\$ 934,083	\$ 1,066,300	\$ 1,060,200	\$ 2,478,400	\$ 2,478,400	\$ 2,478,400	

ECONOMIC DEVELOPMENT **Tourism Fund**

Overview

The Tourism Fund accounts for the collection and use of that portion of transient room taxes that are dedicated to the promotion of tourism, as required by Oregon Revised Statutes. As of January, 2007 the city dedicates 30% of total transient room taxes to the tourism promotion function in accordance with the Bend Code. Hotels and motels are required to levy 9% of a room rate as a transient room tax and remit the proceeds to the city on a monthly basis; a fraction of a percent is allowed to be retained by lodging providers for the administration of the tax.

The City contracts with the Bend Visitors' & Convention Bureau (VCB) for the ongoing efforts to promote tourism within the city. Additionally, city sponsored tourism promotion events or projects may be specifically approved by the City Council through a grant process or by direct appropriation.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Tourism Promotion within the City of Bend.

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Conduct process to determine amount and timing of grants or direct budget appropriation to be provided to tourism related organizations or projects;
- ☒ Proper contractual administration of the VCB and grant recipient contracts;
- ☒ Meet financial objective of maintaining this fund in a positive cash position.

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Transient room taxes, an indicator of the level of tourism within the city, increased by 10% (although part of the increase is related in increasing room rates).
- ☒ Funded \$116,000 in tourism promotion activities to the following organizations:
 - \$5,000 - The Nature of Words;
 - \$26,000 - Downtown Business Association – Branding & Marketing;
 - \$85,000 - Bend Film
- ☒ Approved \$11,000 to the city's accessibility program for a visible symbol program effort (this budget appropriation is unspent as of this Biennial Budget publication).
- ☒ Reviewed and approved annual contract with the VCB.

Significant Changes from Fiscal Year 2006 – 2007 Budget

In the first year of the biennium:

- ☒ An increase of \$40,200 is estimated for the VCB contract; an increase of 5%.
- ☒ A decrease of \$15,700 is estimated for city tourism activities or projects, a decrease of 14%.

In the second year of the biennium:

- ☒ An increase of \$47,000 is estimated for the VCB contract; an increase of 5.5%.
- ☒ An increase of \$50,100 is estimated for city tourism activities or projects, an increase of 53%.

**Downtown Economic Improvement
District Fund**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ -	\$ -	\$ 500	\$ 13,394	\$ 15,100	\$ 15,100	\$ 15,100
Assessments	-	83,374	102,400	1,300	200,000	200,000	200,000
Investment income	-	534	800	900	260	260	260
TOTAL RESOURCES	\$ -	\$ 83,908	\$ 103,700	\$ 15,594	\$ 215,360	\$ 215,360	\$ 215,360

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
<i>By Type:</i>							
Materials and services	\$ -	\$ 66,987	\$ 98,500	\$ 500	\$ 205,160	\$ 205,160	\$ 205,160
Interfund transfers	-	3,526	5,200	-	10,200	10,200	10,200
TOTAL REQUIREMENTS	\$ -	\$ 70,513	\$ 103,700	\$ 500	\$ 215,360	\$ 215,360	\$ 215,360

ECONOMIC DEVELOPMENT
Downtown Economic Improvement District (EID)

Overview

The Economic Development District (EID) was created by the City Council at the request of Downtown property owners. The result of the formation of the District is that property owners are assessed at eleven cents per square foot of commercial space for two consecutive years. The City mails assessments to property owners and collects the revenues. The City Council entered into a contract for services with the Bend Downtowner's Association for the implementation of the EID's work plan. A 5% administration fee is maintained to assure that the City recovers administrative costs associated with oversight obligations for the program.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide a funding program for the maintenance of downtown Bend improvements and beatification efforts by the Bend Downtowner's Association
- ☒ Provide oversight for the collection and distribution of assessments collected from property owners within the district

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ The Work plan provides for the following programs:
 - Flower baskets (Every block – Spring & Summer)
 - Beautified planters (Every block – Year around)
 - Sidewalk snow removal (District wide – November through April)
 - Graffiti removal (Year around)
 - Tree lights (Winter)
 - Holiday Wreaths (Winter)
 - Banners
 - Benches
 - Outdoor Music

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ The City Council held a public hearing on March 7, 2007 with a first reading of an ordinance to create the District, and subsequently adopted the ordinance establishing the EID on March 21, 2007

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ None

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ 10,695,935	\$ 7,839,640	\$ 930,700	\$ 840,983	\$ 8,200	\$ 8,200	\$ 8,200	\$ 8,200
Rent revenues	66,474	68,397	167,600	60,500	156,900	156,900	156,900	156,900
Interfund transfers	325,609	953,834	-	250,000	362,400	362,400	362,400	362,400
Investment income	226,676	231,603	35,500	40,000	178,900	178,900	178,900	178,900
Miscellaneous	42	72,427	-	-	-	-	-	-
Sale of real property	-	543,750	683,000	585,300	7,176,000	7,176,000	7,176,000	7,176,000
Short-term note payable	-	1,042,809	-	-	-	-	-	-
TOTAL RESOURCES	\$ 11,314,736	\$ 10,752,460	\$ 1,816,800	\$ 1,776,783	\$ 7,882,400	\$ 7,882,400	\$ 7,882,400	\$ 7,882,400

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Personal services	\$ 195,097	\$ 34,340	\$ 42,159	\$ 42,137	\$ 35,402	\$ 35,402	\$ 35,402	\$ 35,402
Materials and services	96,388	110,590	55,800	26,650	48,261	48,261	48,261	48,261
Interfund transfers	88,583	182,652	547,800	538,400	127,100	127,100	127,100	127,100
Capital outlay:								
Construction/infrastructure	3,095,028	9,583,895	1,171,041	1,161,400	-	-	-	-
Contingency	-	-	-	-	7,671,637	7,671,637	7,671,637	7,671,637
TOTAL REQUIREMENTS	\$ 3,475,096	\$ 9,911,477	\$ 1,816,800	\$ 1,768,587	\$ 7,882,400	\$ 7,882,400	\$ 7,882,400	\$ 7,882,400

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 2,182,289	\$ 3,000,255	\$ 2,699,300	\$ 2,749,250	\$ 3,581,200	\$ 3,581,200	\$ 3,581,200	
Property taxes	2,110,616	2,179,152	2,447,000	2,396,900	5,328,000	5,328,000	5,328,000	
Investment income	66,001	129,603	95,000	149,000	427,000	427,000	427,000	
TOTAL RESOURCES	\$ 4,358,906	\$ 5,309,010	\$ 5,241,300	\$ 5,295,150	\$ 9,336,200	\$ 9,336,200	\$ 9,336,200	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Debt service	\$ 1,358,651	\$ 2,559,760	\$ 1,714,000	\$ 1,714,000	\$ 3,689,200	\$ 3,689,200	\$ 3,689,200	
Contingency	-	-	2,095,400	-	-	-	-	
Reserves for debt service	-	-	1,431,900	-	5,647,000	5,647,000	5,647,000	
TOTAL REQUIREMENTS	\$ 1,358,651	\$ 2,559,760	\$ 5,241,300	\$ 1,714,000	\$ 9,336,200	\$ 9,336,200	\$ 9,336,200	

ECONOMIC DEVELOPMENT
BEND URBAN RENEWAL AGENCY (BURA)
Central Bend Development Program Area

Overview

The purpose of urban renewal is to improve specific areas of a city that are poorly or under developed (such as areas that have deteriorated buildings) or lack adequate public infrastructure. These conditions are defined as blight according to ORS 457.460.

The Bend Urban Renewal Agency (BURA) was first established in 1984 to address redevelopment of an area in downtown Bend known as the Central Bend Development Program Area. The policies of BURA are established by a seven member board, the Bend Urban Renewal Agency Board, consisting of members of the Bend City Council. BURA utilizes tax increment financing to finance its improvement projects.

The BURA Downtown Construction Fund accounts for capital improvements to the Downtown Area and is also the operating fund for all activities of BURA as it relates to the Downtown Area. The BURA Downtown Debt Service Fund accounts for debt service on urban renewal debt issued. Property taxes levied on the new growth or incremental assessed value within the Downtown Area or Downtown Urban Renewal District are collected and used to pay debt service on the urban renewal debt.

The Central Bend Development Program Area (Downtown Area) has reached its maximum indebtedness of \$21,543,923. This means that no more debt can be incurred to be financed by tax increment financing (TIF). TIF will continue to be collected until all outstanding indebtedness is retired - currently estimated to occur in 2018, unless bonds are retired earlier. The downtown area does hold significant property assets for ultimate redevelopment - the Greenwood/Wall surface parking lot and a commercial building located at the corner of Franklin and Wall, currently occupied by two retail tenants and City office space.

The BURA Board has directed that a Request for Proposals (RFP) be prepared for the Greenwood/Wall property, for redevelopment consistent with the Downtown Plan. The value of this property has been estimated by a local real estate company to range from \$430-600 per square foot or \$6.02-8.4 million. It has been discussed that these funds will be used to acquire property on the block occupied by City Hall. The Franklin/Wall property, using the same value per square foot, has an estimated value of \$9.03-12.6 million. Ultimately these resources are anticipated to be used to complete projects in the Downtown Area, including potential development of additional parking and/or Heritage Square.

The Downtown Area is operating with minimal staff support for the biennium (.15 FTE). This will allow general program support for administrative activities in the renewal area, and will allow the remaining properties to be sold for redevelopment. As properties are sold and/or consolidated, additional administrative support may be required to be funded from land sale proceeds.

Goals for the 2007 – 2009 Biennial Budget

The primary goals for the budget are selecting a developer and negotiating a disposition/development agreement for the Greenwood/Wall property. Additional activities will include project coordination/support to redevelopment projects, including Hotel O and Lava Court, starting in spring and summer of 2007.

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Support to Central Area Plan (CAP) Phase 2 planning process;
- ☒ Staff support to the newly appointed Central Area Plan Committee;
- ☒ Coordination for implementation of CAP Phase 1;
- ☒ Review/comment on all downtown redevelopment projects and public infrastructure; and
- ☒ Coordination of Carlon House relocation.

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Parking structure fully operational.
- ☒ Security patrol established in parking structure.
- ☒ U. S. Post Office moved into parking structure lease space.

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Included in the 2007-2009 biennial budget are proceeds totaling \$7 million anticipated from the sale of the Greenwood/Wall property

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None



Old Fire Hall (redeveloped in 2006)

**Bend Urban Renewal Agency
Juniper Ridge Construction Fund**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ -	\$ -	\$ 96,700	\$ 168,949	\$ 914,900	\$ 914,900	\$ 914,900	\$ 914,900
General fund loan	-	550,000	-	-	-	-	-	-
Investment income	-	(3,275)	20,000	5,400	230,700	230,700	230,700	230,700
Developer/partnership contributions	-	-	470,000	-	620,000	620,000	620,000	620,000
Sale of real property	-	-	-	-	3,200,000	3,200,000	3,200,000	3,200,000
Issuance of long-term debt	-	-	7,000,000	-	7,650,000	7,650,000	7,650,000	7,650,000
Short-term note payable	-	-	152,900	2,000,000	-	-	-	-
TOTAL RESOURCES	\$ -	\$ 546,725	\$ 7,739,600	\$ 2,174,349	\$ 12,615,600	\$ 12,615,600	\$ 12,615,600	\$ 12,615,600

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ -	\$ 41,946	\$ 110,105	\$ 108,550	\$ 240,627	\$ 240,627	\$ 240,627	\$ 240,627
Materials and services	-	161,230	448,000	347,760	559,138	559,138	559,138	559,138
Interfund transfers	-	174,600	585,100	603,100	449,300	449,300	449,300	449,300
Capital outlay:								
Construction/infrastructure	-	-	3,435,000	200,000	7,635,000	7,635,000	7,635,000	7,635,000
Debt service	-	-	-	-	2,050,000	2,050,000	2,050,000	2,050,000
Contingency	-	-	361,395	-	1,681,535	1,681,535	1,681,535	1,681,535
Reserves	-	-	2,800,000	-	-	-	-	-
TOTAL REQUIREMENTS	\$ -	\$ 377,776	\$ 7,739,600	\$ 1,259,410	\$ 12,615,600	\$ 12,615,600	\$ 12,615,600	\$ 12,615,600

**Bend Urban Renewal Agency
Juniper Ridge Debt Service Fund**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ -	\$ -	\$ -	\$ -	\$ 123,300	\$ 123,300	\$ 123,300
Property taxes	-	-	153,000	120,800	765,200	765,200	765,200
Investment income	-	-	-	2,500	20,400	20,400	20,400
TOTAL RESOURCES	\$ -	\$ -	\$ 153,000	\$ 123,300	\$ 908,900	\$ 908,900	\$ 908,900

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07	PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Debt service	\$ -	\$ -	\$ 153,000	\$ -	\$ 712,800	\$ 712,800	\$ 712,800
Reserves for debt service	-	-	-	-	196,100	196,100	196,100
TOTAL REQUIREMENTS	\$ -	\$ -	\$ 153,000	\$ -	\$ 908,900	\$ 908,900	\$ 908,900

ECONOMIC DEVELOPMENT
BEND URBAN RENEWAL AGENCY (BURA)
Juniper Ridge Urban Renewal Area

Overview

On August 29, 2005, the Juniper Ridge Urban Renewal Plan was adopted for development of an area northeast of Bend known as the Juniper Ridge Urban Renewal Area. Juniper Ridge consists of 1,500 acres of city-owned vacant land located at the north edge of Bend, east of Highway 97 and north of Cooley road. Of the 1,500 acres, approximately 700 acres is within the Juniper Ridge Urban Renewal District.

The BURA Juniper Ridge Construction Fund accounts for capital improvements to the Juniper Ridge Urban Renewal Area and is also the operating fund for all activities of BURA as it relates to the Juniper Ridge Urban Renewal Area. The BURA Juniper Ridge Debt Service Fund accounts for debt service on urban renewal debt issued. Property taxes levied on the new growth or incremental assessed value within the Juniper Ridge Urban Renewal Area are collected and used to pay debt service on the urban renewal debt.

Working with Juniper Ridge Partners, LLC, the City of Bend and BURA will develop the 1,500-acre Juniper Ridge property as a mixed-use employment center that will be activated by a higher education presence and supported by housing and commercial uses. The City is responsible for bringing public infrastructure to the site, including streets, sewer and water service and is working with consultants on planning, engineering and design of these facilities. The City also is working with consultants on the factual base to include the next increment of Juniper Ridge (estimated at approximately 850 acres of mixed-use development) in the citywide expansion of the Urban Growth Boundary.

Through the Juniper Ridge construction fund, BURA staff is responsible for implementation of the City's objectives for development of Juniper Ridge. This includes coordination with the developer, Juniper Ridge Partners, LLC, and its consultant team to ensure that the conditions of the Disposition & Development Agreement are met.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Initiate development of Juniper Ridge as a mixed-use employment center
- ☒ Work with regional partners to identify the higher education presence that will best serve Central Oregon
- ☒ Identify regional transportation improvements for Juniper Ridge, in collaboration with the Oregon Department of Transportation and Deschutes County

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Continue planning, cost and feasibility studies for major offsite improvements
- ☒ Secure State acknowledgement of Juniper Ridge Urban Growth Boundary amendment
- ☒ Facilitate development of the Les Schwab corporate headquarters site and other early development in the south area of Juniper Ridge
- ☒ Execute City Council approved Disposition & Development Agreement between City and developer
- ☒ Implement controls for project costs that are incurred by City and developer
- ☒ Implement a financing program for offsite infrastructure based on bonds secured by tax increment revenues from Juniper Ridge Urban Renewal Area, land sale revenues and other sources

- ☒ Develop special zoning, design and development standards for Juniper Ridge

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Executed Memorandum of Understanding between City and developer
- ☒ Worked with developer to initiate Juniper Ridge master planning process, in accordance with MOU
- ☒ Provided consultant support for Juniper Ridge element of citywide UGB expansion
- ☒ Provided consultant services for engineering and design of Cooley corridor improvements
- ☒ Provided consultant services for rezoning and subdivision of Les Schwab site
- ☒ Initiated negotiation of Disposition & Development Agreement
- ☒ Worked with developer's consultants to provide input to Bend's water master plan, sewer master plan and transportation element of the UGB amendment
- ☒ Executed purchase & sale agreement for Les Schwab corporate headquarters site, which is expected to bring 350 family wage jobs to Bend by 2009

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Expenditures for consultant services will increase as engineering and design continues for major transportation and sewer improvements
- ☒ Included in the 2007-/2009 biennial budget is \$7.6 million of infrastructure construction projects. These projects are anticipated to be funded and financed by full faith and credit bonds and land sale proceeds in the 2007-2009 biennium

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects for 2007 – 2009 Biennial Budget

As noted above, the 2007-09 biennial budget includes \$7.6 million of capital projects. These projects include the roundabout at Cooley & 18th and infrastructure improvements to provide water, water reclamation and transportation facilities for Les Schwab and other initial developments. Other major improvements needed in the near future are as follows:

- ☒ US 97 / Cooley Road improvements
- ☒ Cooley Corridor improvements
- ☒ North sewer interceptor
- ☒ Middle interchange on US 97



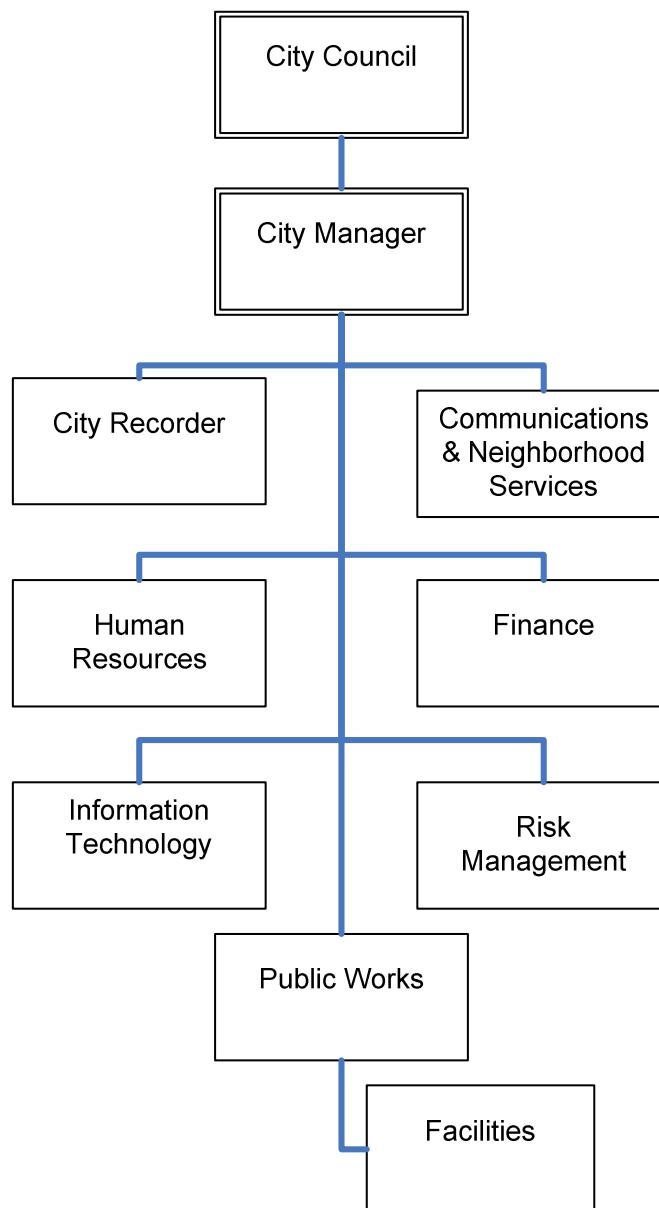
Illustrative of new Les Schwab corporate headquarters at Juniper Ridge.

CITY-WIDE ADMINISTRATION & SUPPORT ORGANIZATIONAL STRUCTURE

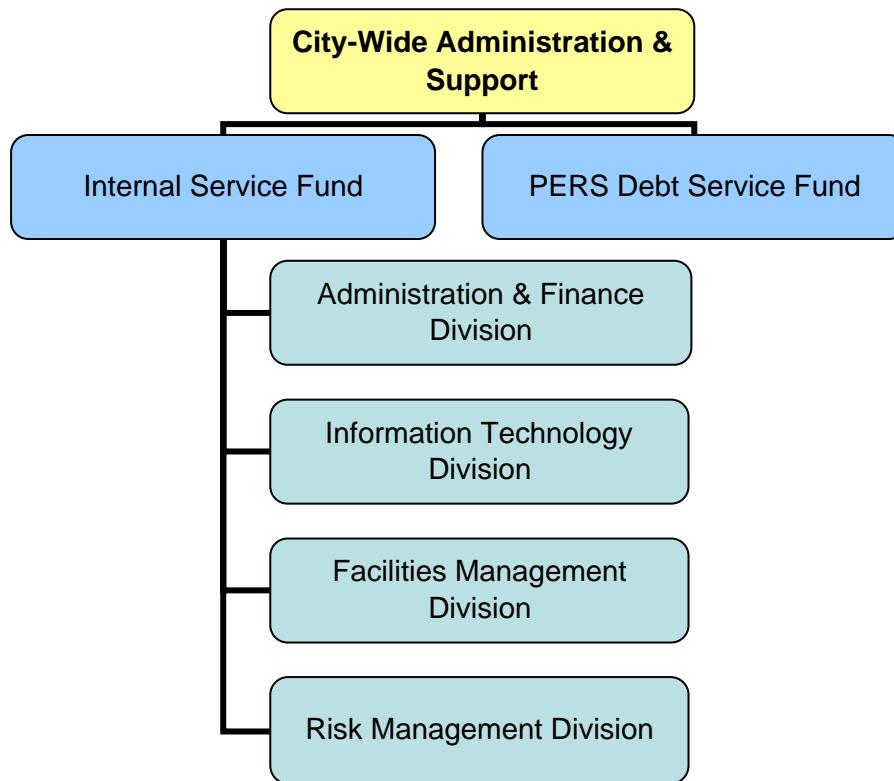
Mission

To protect and enhance the well-being of our community
with commitment, integrity, and service

Organizational Chart



CITY-WIDE ADMINISTRATION & SUPPORT FUND STRUCTURE



Internal Service Fund Divisions

Internal Service Fund divisions are used to account for departments or functions that serve other City departments. Costs incurred by these internal service fund divisions are charged to other departments as City-wide overhead through the City's cost allocation plan.

Administration & Finance Division

This division accounts for the activities of the City Council, City Manager's office, Human Resources, Communications and Finance.

Information Technology Division

This division accounts for the activities of the Information Technology department which maintains and manages the City's computer software and equipment and phone systems.

Facilities Management Division

This division accounts for the maintenance and construction activities of City Hall (including Wall Street plaza), the Bond and Franklin Annexes, Public Works buildings, the Police Building and the new transit facility.

Risk Management Division

This division accounts for the City's commercial liability insurance and employee health and dental and workers compensation insurance.

PERS Debt Service Fund

This fund accounts for debt service payments on the City's PERS bonds issued to payoff a portion of the PERS unfunded actuarial liability. Contributions from departments are used to fund debt service payments and reserves.

**Internal Service Fund
Administration & Finance Division**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ 414,115	\$ 607,608	\$ 608,700	\$ 600,659	\$ 274,100	\$ 274,100	\$ 274,100
Charges for services	74,425	77,484	71,300	66,900	162,700	162,700	162,700
Interfund charges	3,343,200	3,496,926	3,759,300	3,854,900	10,045,100	10,045,100	10,045,100
General fund subsidy	-	145,000	160,000	160,000	-	-	-
Investment income	9,739	23,875	10,000	34,200	25,700	25,700	25,700
Miscellaneous	1,889	13,031	-	1,200	2,700	2,700	2,700
TOTAL RESOURCES	\$ 3,843,368	\$ 4,363,924	\$ 4,609,300	\$ 4,717,859	\$ 10,510,300	\$ 10,510,300	\$ 10,510,300

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Personal services	\$ 2,174,349	\$ 2,450,962	\$ 2,942,536	\$ 2,891,338	\$ 6,563,611	\$ 6,362,690	\$ 6,362,690
Materials and services	796,460	972,660	1,211,743	1,190,083	2,619,912	2,535,834	2,535,834
Interfund transfers	264,951	339,643	365,900	362,300	1,044,000	1,029,000	1,029,000
Contingency	-	-	89,121	-	282,777	582,776	582,776
TOTAL REQUIREMENTS	\$ 3,235,760	\$ 3,763,265	\$ 4,609,300	\$ 4,443,721	\$ 10,510,300	\$ 10,510,300	\$ 10,510,300
By Division:							
City Council	\$ 178,550	\$ 324,553	\$ 341,085	\$ 325,085	\$ 473,336	\$ 463,336	\$ 463,336
City Manager	613,885	672,934	849,125	841,926	2,153,674	2,153,674	2,153,674
Communications	285,528	329,552	407,455	407,455	969,292	957,292	957,292
Human Resources	357,086	424,022	518,950	497,430	1,223,638	1,090,138	1,090,138
Finance	1,800,711	2,012,204	2,403,564	2,371,825	5,407,583	5,263,084	5,263,084
Contingency	-	-	89,121	-	282,777	582,776	582,776
TOTAL REQUIREMENTS	\$ 3,235,760	\$ 3,763,265	\$ 4,609,300	\$ 4,443,721	\$ 10,510,300	\$ 10,510,300	\$ 10,510,300

CITY-WIDE ADMINISTRATION & SUPPORT
City Council

Overview

The City Council is the policy making board elected by the citizens of Bend. The role of the Council is to determine public policy as it relates to the decisions made and actions taken for the City of Bend. The City is served by seven Councilors who are elected to staggered, four year terms. The Councilors appoint a Mayor from among the elected body for a term of two years.



Bend City Council

*Back row: Bill Friedman, Peter Gramlich, Jim Clinton, Mark Capell
Front row: Linda Johnson, Bruce Abernethy, Chris Telfer*

Bruce Abernethy, Mayor: Bruce moved to Bend in the Spring of 1992 and has been active in a wide variety of organizations and causes. Previous civic work includes serving on the Board(s) of the Bend-La Pine School District, Bend Metro Park and Recreation District, Big Brothers - Big Sisters of Central Oregon and COCAAN. He currently serves as President of Bend's Community Center and as Co-Founder of the Meth Action Coalition. In 2006, he was appointed by Gov. Kulongoski to serve on the Oregon Health Services Commission. In February, 2007 he was appointed to the Board of the New York-based Surdna Foundation. Bruce received his BA in Economics and Political Science from Swarthmore College and holds a Master's Degree in Public Policy from the John F. Kennedy School of Government at Harvard University. He is currently employed by Bend La Pine Schools as their Grant Writer. Bruce was first elected to City Council in 2000, was re-elected in 2004 and his current term as Mayor will continue through 2008. Bruce has been a champion for affordable housing and increased accessibility during his tenure on the Council.

Linda Johnson, Mayor Pro Tem: Linda Johnson was selected in 2003 to complete a vacated term. She was then elected to a four year term in November, 2004. Her volunteer work includes the Deschutes United Way Board, the Bend Planning Commission, Central Oregon Battering and Rape Alliance (COBRA) and the St. Charles Medical Center Foundation Board of Directors. Linda co-owns Cascade Business Group/Cascade Bookkeeping, and specializes in Homeowner Association management. She is a registered nurse with a Master's degree in Health Services Administration. She served in the Washington State House of Representatives in the mid-1990s and championed work that lead to improved public health and environmental policy in Washington. Linda was

recently honored as the recipient of the 2007 Woman of Inspiration, awarded by the Women's Resource Center of Central Oregon. She will serve as Mayor Pro Tem through December, 2008.

Mark Capell: Mark Capell is a fourth generation Bend Resident. His Great Grandfather came to Bend in 1915. He was elected to the Bend City Council in November, 2006 and is the owner of CMIT Solutions with his wife. They offer computer training and troubleshooting to business and home computer users. Prior to moving home to Bend in 2002, he was in marketing with Sprint in Dallas, Texas for four years. He was in planning and sales management at American Airlines for ten years living in Tulsa, Nashville, Ft. Worth, Chicago, and Austin. Prior to that, he worked in his families travel agencies in central and southern Oregon. His civic engagement has included acting as the Board Chair of the Bend Community Action Team, part of the Central Oregon Partnership, member of the Board of Directors for Camp Fire USA Central Oregon Council (2005-2006), Graduate of Leadership Bend class of 2004, member of the Greater Bend Rotary Club, Bend Chamber of Commerce Ambassador, and Member of Village Wiestoria Homeowners Association Board of Directors. He went to Bend High and then Southern Oregon State College, where he earned a B.S. degree in Business Management with a minor in Computer Science.

Jim Clinton: Jim Clinton is a native Oregonian and has lived in Bend since 1995. He grew up in Lakeview, graduated from the University of Oregon and received his PhD in Physics from the University of California, San Diego. He owns a small research and development company in Bend which works on medical and aerospace sensors and novel materials. Jim's previous work experience includes university research and teaching, running a solar energy testing lab, and founding a high-tech R&D company. He currently serves on the Bend Metropolitan Planning Organization (MPO) Board. His term on the City Council began in 2004 and ends in 2008.

Bill Friedman: Bill Friedman was appointed in August 1997 by the City Council to complete a vacant term. He holds a B.S. from Louisiana State University, a Masters in Education from the University of Missouri at St. Louis, and a Masters in Business Administration from Southern Illinois University. He is the Vice-President and co-owner of Cascade Bookkeeping, and an instructor at Central Oregon Community College. He served on the City Planning Commission of Richmond Heights, Missouri and as President of the Half Moon Bay Fire District. He was reelected to his third term on the Bend City Council in 2006 and will continue through December 2010.

Chris Telfer: Chris Telfer is a certified public accountant and recently launched a new business assisting non-profit organizations with their financial needs. She has lived in Bend since 1977. She has served on the Bend Development Board as Vice Chair and the Bend LaPine School District Budget Committee as Chair. Other activities include her work as an instructor at Central Oregon Community College; the role of Comptroller for Coalition 14, and her work with the Episcopal Diocese of Eastern Oregon where she serves as Treasurer. She serves on the Finance and Administration and the Economic Development subcommittees. In addition to her City Council duties, Chris is the Chair of the Bend Urban Renewal Agency for the City of Bend. Chris attended the University of Denver and received her Bachelor of Science in Business Administration. She attended Franklin University and the University of Oregon for post graduate work. Chris' term runs through 2010.

Peter Gramlich: Peter Gramlich was appointed to the City Council April 4, 2007, to complete the vacated term. He is the owner and sole proprietor of Gramlich Design & Planning in Bend, focusing on residential design and community planning. He also taught drawing courses at Central Oregon Community College from 2000 to 2006. His involvement includes Bend 2030: Our Community Vision as a Vision Task Force member, Action Team member, and Board member, serving on the City of Bend Planning Commission, and serving on the Deschutes County Planning Commission. He was also involved in the City of Bend Residential Lands Study as a Task force member and public

representative, a board member for 'Building A Better Bend' Lecture Series, and a board member for Friends of Bend. He also currently volunteers for Big Brothers/Big Sisters of Central Oregon. He earned a B.S. in Architecture from Penn State University in 1990 and a Master's of Architecture from Arizona State University in 1993.

Goals for the 2007 – 2009 Biennial Budget

The following goals were identified by the City Council at a goal setting retreat in January 2006:

- ☒ Examine the level of services the Bend community would like for the following areas and identify sources of funding:
 - Public Safety
 - Transportation Infrastructure
 - Economic Development
 - Customer Service / External Relations
 - Quality of Life
 - Water & Sewer

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Adopted a business license ordinance
- ☒ Established building height limitations for downtown Bend
- ☒ Opened several public facilities, i.e. Mt. Washington Bridge, Newport Bridge, Centennial Parking Garage
- ☒ Adopted a revised Development Code
- ☒ Adopted the Community Wildfire Plan
- ☒ Instituted a ban on alcohol consumption on the Deschutes River
- ☒ Adopted a Mobile Home ordinance
- ☒ Initiated a fixed route public transit system
- ☒ Established an affordable housing fee
- ☒ Adopted an ordinance regulating Pay Day Lenders
- ☒ Participated, received and endorsed the Bend 2030 Vision
- ☒ Selected a Master Developer for Juniper Ridge and began negotiations on a Disposition and Development Agreement (DDA)
- ☒ Established a Tobacco Free Campus ordinance for City/BURA owned property

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Dues and subscriptions funding has been elevated due to an estimated increase in membership costs. The following is a breakdown of the membership dues that the City pays out of this line item:

<u>Organization</u>	<u>Annual Dues</u>	
	<u>2007-08</u>	<u>2008-09</u>
League of Oregon Cities	\$ 44,000	\$ 48,000
Central Oregon Cities	33,000	40,000
National League of Cities	5,000	5,500
Bend Chamber of Commerce	600	1,200
Central Oregon Intergovernmental Council	20,000	22,000

CITY-WIDE ADMINISTRATION & SUPPORT
City Manager's Office

Overview

The City Manager and Recorder's Offices are charged with the following duties:

- ☒ General administration and management of the City
- ☒ Community relations
- ☒ Ombudsman
- ☒ City Council coordination
- ☒ Implementation of Council programs
- ☒ Lobbying activities
- ☒ Interagency coordination
- ☒ Elections
- ☒ Public meetings and records coordination
- ☒ Various special projects and other duties as assigned by the City Council
- ☒ Resource for general information for the City, other community organizations, and the citizens of Bend

Goals for the 2007 – 2009 Biennial Budget

- ☒ Serve at the direction of the Bend City Council
- ☒ Provide information to the citizens of Bend, and continue to work cooperatively with other agencies and organizations in Central Oregon and throughout the State
- ☒ Maintain records and vital statistics for the City
- ☒ Ongoing maintenance of the general Business Licensing program and Payday Lender Licensing requirements as adopted by the City Council
- ☒ Provide oversight, at the direction of the City Council, for legal services

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Provide information to, and pursue special projects as directed by, the Bend City Council
- ☒ Continue to provide community relations, ombudsman, and general information to City Council, staff, and citizens
- ☒ Foster an environment for interagency coordination and cooperation
- ☒ Provide the Bend 2030 board with administrative support

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Implementation of the general business licensing program and Payday Lender Licensing requirements
- ☒ Completion of Phase II of the Bend 2030 Vision process, which consisted of community stakeholders creating an Action Plan to begin working toward the Bend 2030 Vision over the next five years
- ☒ Adoption and implementation of the Tobacco Free Campus Ordinance

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ An Assistant City Manager position was added to the budget midway through the fiscal year

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

CITY-WIDE ADMINISTRATION & SUPPORT
Human Resources

Overview

The Human Resources Division guides the establishment and implementation of consistent, city-wide policies and practices for managing the City's personnel. Human resource management includes recruitment and selection of new employees, personnel policy development and implementation, wage and benefit administration, employee/labor relations, employee safety, and training.

The policies and procedures that determine pay, benefits, and working conditions of City employees varies depending on whether or not the employee belongs to a labor union. Nonrepresented employee's pay, benefits, and other conditions of employment are established by personnel policies, whereas represented employee's labor contracts are negotiated by the City with the bargaining unit to which the employee belongs. The bargaining units representing City employees are: the City of Bend Employees Association (COBEA), which represents 190 employees in Public Works, Finance, Information Systems and Community Development Departments; the International Association of Fire Fighters Local #939, representing 70 fire and ambulance personnel; and the Police Association, which represents 100 police employees.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Support all City departments in their efforts to recruit and retain the most highly qualified employees possible through competitive compensation, benefits and training
- ☒ Ensure City workplaces, personnel policies and practices promote safety, productivity and innovation and comply with all applicable state and federal regulations

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Implement classification and compensation study, which began in 2006, of more than sixty (60) COBEA and related nonrepresented positions affecting about 175 employees
- ☒ Conduct compensation study for managerial and supervisory positions not examined in the 2006 study
- ☒ Develop a city-wide training program for core supervisory competencies
- ☒ Formalize an annual training and meeting schedule of various topics applicable to all City employees, such as customer service, ethics, discrimination, accessibility and harassment
- ☒ Expand the use of technology to increase efficiency in areas related to personnel action forms, employment applications and the storage of personnel records

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Examined and adopted updated Personnel Policies
- ☒ Negotiated a successor COBEA collective bargaining agreement
- ☒ Hired 70 (estimated based on data through February 2007) new City employees approved through the budget process
- ☒ Participated in preparation for the American Public Works Association (APWA) accreditation process by updating and creating documentation for policies and procedures in accordance with APWA standards

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Expansion of the participation level of Human Resources in staff training and risk management

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

CITY-WIDE ADMINISTRATION & SUPPORT Communications & Neighborhood Services

Overview

The Communications Division provides the following services to the City Council, staff, and citizens: provides information and education about the City of Bend's government programs, services and activities; provides effective, timely, and accurate communication and information services to those audiences and to the media. The Communications Division also provides administrative support and training for the City of Bend's twelve Neighborhood Associations.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Provide the framework (internally & externally) to guide citizen outreach programs, activities and education programs of the City
- ☒ Provide the community with public information about the City's programs, services and activities
- ☒ Explore opportunities to engage the public in city government
- ☒ Develop and provide the Citizens of Bend with opportunities to become involved in and become knowledgeable about their role in city government and in the community
- ☒ Provides administrative support and training for the City of Bend's twelve Neighborhood Associations

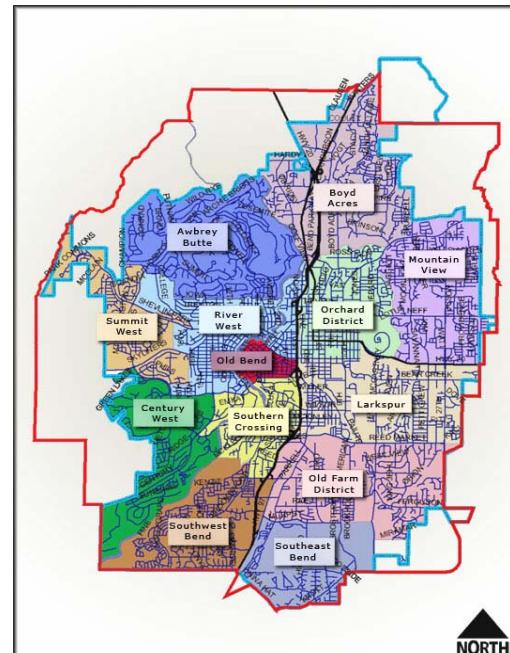
Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Conduct a citizen survey in Fall, 2007 to gather input from Bend residents on City programs and services, as well as expectations about the City's long-term future. The City will commission an outside public opinion research firm to conduct the survey

- ☒ Increase awareness, interest and participation in the City of Bend's government programs, services and activities. Employ a multi-medium and multi-level communications approach to ensure communication programs are diverse in order to reach and involve all segments of the community
- ☒ Research trends, explore and implement best practices for using technology to communicate proactively with citizens and businesses, the media, and other stakeholders
- ☒ Increase community awareness of the need for and importance of citizen involvement in guiding the City Council in their decision making process. Provide citizens with updated information on City matters and issues
- ☒ Address the funding per tax lots for the neighborhood associations in an effort assist them with effectively communicating with their members, and to fund recruitment communication efforts for new Neighborhood Association members
- ☒ Increase training to neighborhood officers and chairs to enable more citizen involvement and awareness of city government

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Added the Southeast Bend Neighborhood Association, which increased the number of neighborhoods to twelve (12)
- ☒ Sent out over 200 media releases in an effort to keep the media and public informed of city government events, activities, emergencies, and street construction, etc
- ☒ Participated in over twenty eight (28) segments of Good Morning Central Oregon to promote events, activities, new programs and other citizen information
- ☒ Organized and initiated a media training for the Public Works department, as well as other City-wide staff
- ☒ Participated in Leadership Bend as a facilitator regarding public involvement and media information training
- ☒ Promoted neighborhood associations through various service clubs in Bend, such as Kiwanis, Rotary, etc
- ☒ Coordinated the participation of Neighborhood Associations at various city events
- ☒ Neighborhood Association membership applications increased by 15%
- ☒ Citizen Information was inserted and promoted through utility billing messages
- ☒ Held a variety of press conferences to publicize critical information to the community
- ☒ Distributed quarterly citizen newsletters, annual reports and "our city notices"
- ☒ Increased training (web and leadership) to neighborhood chairs, officers and members
- ☒ Increased the use of the City's web site to promote dissemination of information
- ☒ Increased the level of advertising in an effort to keep citizens informed, including the use of ad placements, public notices, radio and TV interviews
- ☒ Promoted public transit, parking garage, Newport Bridge opening, and the airport groundbreaking by organizing and implementing kick off events, which were well attended and received a high amount of publicity
- ☒ Pursued additional cable programming by increasing COTV-11 programming
- ☒ Revised the media policy for the City and initiated the placement of the policy in new employee packets
- ☒ Updated the City's Communications plan



Neighborhood Associations within the City

- ☒ Collaborated with Public Works on Communication segments related to the American Public Works Association (APWA) accreditation process
- ☒ Participated as a regional presenter at a 3CMA Regional Conference

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Continue to support the City's neighborhood associations
 - In 2006, three designated neighborhood chairs met with the ONA to revise the grant fund allocation per tax lot to ensure enough money was available for required mailings and advertisements of general Neighborhood Association meetings. The fixed \$1.20 allotment was created in 2001, and as a result of the lapse of time, the printing, advertising and postage costs have increased. The allotment per tax lot was increased from \$1.02 to \$1.25 for 2008 and an increase after that would be applied each year (3%)
- ☒ Increase in materials and services for the cost for the 2007 citizen survey
- ☒ City Council work sessions will be video recorded and accessed through COTV-11's Video on Demand Programming.
- ☒ Closed Captioning will be added to video recordings as an option for those viewing the City Council meetings or City Edition on television

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ None

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

CITY-WIDE ADMINISTRATION & SUPPORT Finance

Overview

The Finance Department is headed by the Finance Director and has a total of twenty eight (28) staff organized into three divisions:

Finance Division - Provides accounting, financial reporting, treasury and debt management, budget preparation and financial planning, billing and collection, payroll and accounts payable processing, risk management oversight, and grant coordination services. The Finance Division produces the City's Comprehensive Annual Financial Report (CAFR) and prepares the City's Biennial Budget, both of which have consistently earned distinguished reporting and presentation awards from the Government Finance Officer's Association.

Purchasing Division – Performs city-wide acquisition of goods and services and oversees bidding and contracting for construction and other services.

Municipal Court Division - Processes traffic and parking ticket citations, and ordinance violations. Although the Municipal Court is a division of the Finance Department, it is accounted for in the General Fund as a public safety function for budget and reporting purposes.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Implement a biennial budget process and document.
- ☒ Develop financing and funding strategies for the City's growing operations and infrastructure needs
- ☒ Oversee the finances of the City and ensure compliance with financial policies and goals
- ☒ Develop a formal long range financial planning process
- ☒ Enhance customer service through the use of technology

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ *Financial Management* - Oversee finances of the City and ensure compliance with financial policies and goals
- ☒ *Internal Controls* – Ensure adequate internal controls for proper recording, handling and safeguarding of the City's financial assets
- ☒ *Financial Reporting* - Provide accurate and timely information regarding City financial, budgetary and operational performance to the City Council, Budget Officer, department managers and citizens of Bend
- ☒ *Revenue Collection* - Ensure the accurate and timely collection of all amounts owed to the City for water, sewer, ambulance, leases and other billable services
- ☒ *Disbursements* – Provide accurate and timely processing of payroll and vendor invoices
- ☒ *Cash Management* – Ensure proper management of the city's cash, including collateralization and investment of surplus funds
- ☒ *Debt Management* – Manage the City's debt and ensure timely payment of debt service
- ☒ *Financial Analyses* - Provide financial analysis and other relevant assistance to departments
- ☒ *Budget Preparation* – Prepare the Biennial Budget for adoption, ensuring that it addresses the operational needs of the City while also complying with State statutes
- ☒ *Purchasing* – Ensure city-wide compliance with purchasing policies and State and local laws. Process purchase orders and contracts in accordance with City purchasing policies

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Received the Government Finance Officers Association (GFOA) awards for the FY 06-07 Budget and the FY06-07 Comprehensive Annual Financial Report (CAFR)
- ☒ Issued \$5 million of full faith & credit obligations to provide funding for police facility expansion and ambulance purchases
- ☒ Implemented a biennial budget process

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Merchant fees – the Finance department started accepting credit cards for payment of building and planning fees in FY2006-07. Customers can also use credit cards to pay for court fines, utility bills and ambulance charges. With the increase in credit card transactions, merchant fees charged by the credit card companies have increased steadily. For FY2006-07, merchant fees are projected to exceed \$85,000, a significant increase from the \$8,000 incurred in FY2005-06. The popularity of credit cards is expected to continue and the merchant fees are projected to be \$301,100 for the 2007-09 biennium
- ☒ Mailing service – Mailing of utility and ambulance bills is outsourced to a local mailing company. With the increase in customers and additional mailings expected for stormwater billings, the cost of mailing service is expected to increase from \$123,000 in 2006-07 to \$298,600 for the 2007-09 biennium (\$147,100 for 2007-08 and \$151,600 for 2008-09)

- ☒ Increase in rent & facility management charge – The Finance department will move into the Wall Street Plaza towards the end of FY2006-07. The Wall Street Plaza lease with an annual rent of approximately \$249,000 was approved by City Council in FY2006-07. Allocation of facility cost for FY2007-09 is \$355,200, an increase of \$269,900 from FY2006-07
- ☒ Elimination of one-half (1/2) FTE in the utility billing and collections division

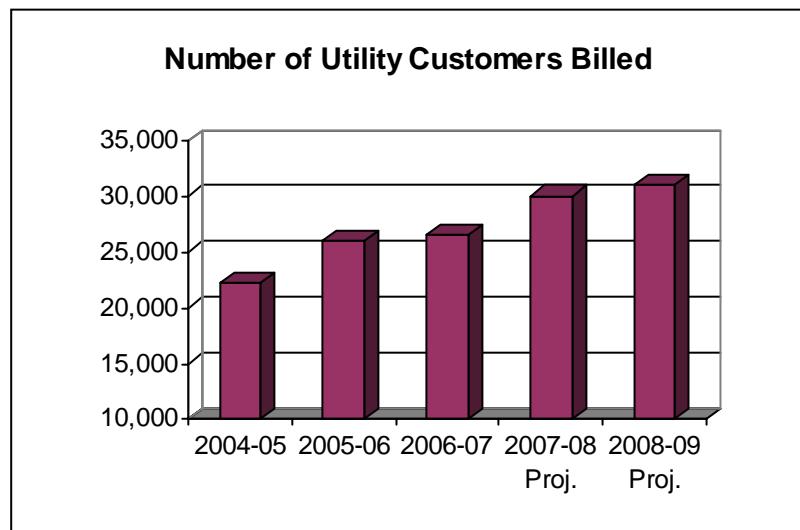
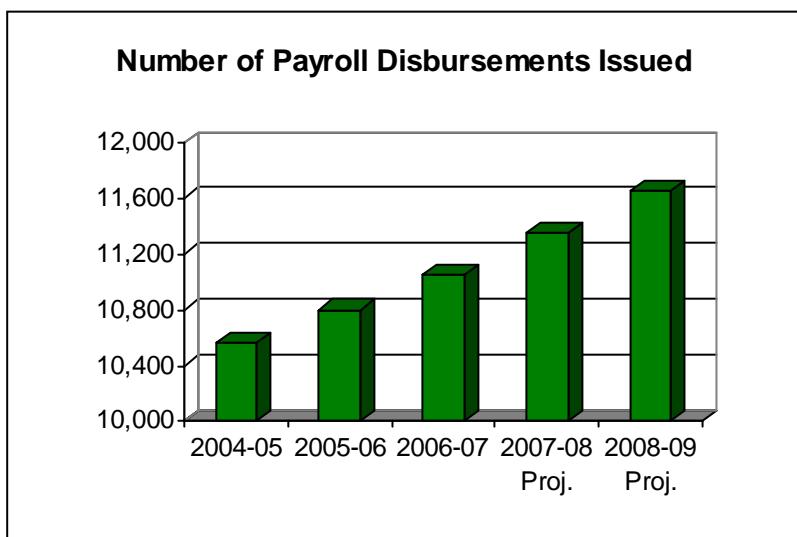
Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Financial Accountant
- ☒ 2008/2009
 - Half time (0.50) FTE – Accounting Tech II

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ None

Key Statistics



CITY-WIDE ADMINISTRATION & SUPPORT
Human Resources

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Job Postings (internal promotional and external)	74	61	70	-	-
Applications received	2,034	1,275	1,600	-	-
Workers compensation claims processed	38	41	40	-	-
FMLA / OFLA claims processed	80	64	65	-	-
Drug / Alcohol test referrals	95	115	120	-	-
<i>Effectiveness Measures:</i>					
% PAF's processed within 5 days	Est. 95%	Est. 95%	100%	-	-
% Job posted by requested date	Est. 80%	Est. 80%	100%	-	-
Employee turnover rate (regular status only)*	7.9%	6.3%	6.5%	-	-
<i>Efficiency Measures:</i>					
Ratio of HR staff to total employees (standard 1.0/100)	0.8/100	0.8/100	0.9/100	-	-

*Turnover rate is a measurement of ability to retain employees. A moderate rate of turnover indicates that compensation, benefits, and working conditions are sufficient to avoid undue disruption of service caused by extended vacancies and the impact of new inexperienced staff. Any significant variations in turnover rate should be analyzed.

**CITY-WIDE ADMINISTRATION & SUPPORT
Communications & Neighborhood Services**

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Inform Media (Media Notices)	125	157	180	190	200
Cable Programming	26	50	68	92	92
Bend Neighborhood Association Notices	-	41	64	65	70
Public Information (ads, meeting notices)	-	57	79	85	95
<i>Effectiveness Measures:</i>					
Number of City Edition segments on video program	32	36	31	32	32
Number of Neighborhood Associations	9	11	12	13	14

CITY-WIDE ADMINISTRATION & SUPPORT
Finance

PERFORMANCE MEASURES

	ACTUALS 2004-05	ACTUALS 2005-06	ESTIMATE 2006-07	TARGET 2007-08	TARGET 2008-09
<i>Output Measures:</i>					
Accounts Payable checks issued	8,526	9,000	9,100	9,200	9,300
Purchase orders issued	5,003	5,105	5,400	5,500	5,600
Payroll disbursements issued	10,560	10,800	11,050	11,350	11,650
Utility customers billed	22,175	26,000	26,500	30,000	31,000
<i>Effectiveness Measures:</i>					
GFOA Distinguished Budget Award	Yes	Yes	Yes	Yes	Yes
GFOA Certificate of Achievement Award (CAFR)	Yes	Yes	Yes	Yes	Yes
City bond rating	A2	A1	A1	A1	A1

**Internal Service Fund
Information Technology Division**

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07		ESTIMATE 2006-07	BIENNIAL BUDGET		
			PROPOSED 2007-09	APPROVED 2007-09		ADOPTED 2007-09		
RESOURCES								
Beginning working capital	\$ 791,491	\$ 600,141	\$ 418,300	\$ 509,220	\$ 211,400	\$ 211,400	\$ 456,900	
Interfund charges	1,187,000	1,518,900	1,694,800	1,711,000	4,904,400	4,839,400	4,839,400	
General fund subsidy	-	20,000	-	-	-	-	-	
Investment income	16,178	21,751	9,000	30,800	17,800	17,800	17,800	
Miscellaneous	10,435	962	900	1,900	4,100	4,100	4,100	
TOTAL RESOURCES	\$ 2,005,104	\$ 2,161,754	\$ 2,123,000	\$ 2,252,920	\$ 5,137,700	\$ 5,072,700	\$ 5,318,200	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07		ESTIMATE 2006-07	BIENNIAL BUDGET		
			PROPOSED 2007-09	APPROVED 2007-09		ADOPTED 2007-09		
REQUIREMENTS								
By Type:								
Personal services	\$ 637,748	\$ 700,202	\$ 632,658	\$ 632,625	\$ 1,537,905	\$ 1,537,905	\$ 1,537,905	
Materials and services	582,230	677,811	874,900	831,000	2,218,860	2,188,860	2,219,860	
Interfund transfers	34,187	45,262	63,900	63,400	223,900	223,900	223,900	
Capital outlay:								
Vehicle/equipment	150,798	229,259	546,500	269,000	966,000	931,000	1,145,500	
Contingency	-	-	5,042	-	191,035	191,035	191,035	
TOTAL REQUIREMENTS	\$ 1,404,963	\$ 1,652,534	\$ 2,123,000	\$ 1,796,025	\$ 5,137,700	\$ 5,072,700	\$ 5,318,200	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07		ESTIMATE 2006-07	BIENNIAL BUDGET		
			PROPOSED 2007-09	APPROVED 2007-09		ADOPTED 2007-09		
By Division:								
Information Technology	\$ 1,404,963	\$ 1,652,534	\$ 2,117,958	\$ 1,796,025	\$ 4,776,921	\$ 4,711,921	\$ 4,957,421	
GIS	-	-	-	-	169,744	169,744	169,744	
Contingency	-	-	5,042	-	191,035	191,035	191,035	
TOTAL REQUIREMENTS	\$ 1,404,963	\$ 1,652,534	\$ 2,123,000	\$ 1,796,025	\$ 5,137,700	\$ 5,072,700	\$ 5,318,200	

CITY-WIDE ADMINISTRATION & SUPPORT **Information Technology**

Overview

The mission of the Information Technology (IT) Department continues to be: "to provide information technology that is reliable, recoverable, and that makes City staff more efficient at achieving the City's goals." The IT Department provides management and technical support services to deliver communications and computer technologies to all City Departments. The department's first priority is giving support to existing "mission critical" applications used by staff to deliver services to the public. New technologies are evaluated and recommended based on the increased efficiencies and services they can provide, and the number of people they will benefit. Selected technologies are implemented in partnership with the staff and citizens that will use them.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Keep existing systems running and updated to current releases with minimal down time
- ☒ Improve disaster recovery resources for internal City operations
- ☒ Expand technology infrastructure to accommodate anticipated growth
- ☒ Implement new technologies and expand existing technologies where they will provide a high return on investment in terms of efficiency and service
 - Increase use of wireless data communications to support direct access to data in the field
 - Expand the use of more visual interfaces to information such as map based information and browser based applications
 - Expand the use of electronic document storage to increase efficiency and provide a more sustainable method for information processing

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Form a new Geographical Information Systems (GIS) division within the IT department that will provide enterprise level location data and mapping resources to all departments, and assure that the information is coordinated across all departments
- ☒ Assist the Police department and Municipal Court with provisioning the building expansion at the Police Station, and moving the Municipal Court to that location
- ☒ Provide an additional IT position for support of the Public Works Department and assist them with the implementation of new facility management software and an expansion of the telemetry system
- ☒ Assist the Public Works Department in building a centralized "command center" with monitoring for various systems and communications
- ☒ Equip an additional twelve (12) Public Works vehicles for mobile computing
- ☒ Expand the use of the Automatic Vehicle Location (AVL) system in Public Works and Building division vehicles
- ☒ Support the Police Department in the implementation of a regional public safety records system
- ☒ Assist the Police Department with mobile computing equipment for nineteen (19) additional vehicles
- ☒ Expand the use of electronic document processing in Community Development, the Recorder's Office and other divisions
 - Implement an electronic plans processing system for the Building Division
- ☒ Implement acceptance of on line job applications and automated applicant tracking for the Human Resources department

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ IT has worked closely with Finance to implement the necessary equipment and software to support the acceptance of credit card payments. Credit cards are now accepted in person, over the phone, and on line
- ☒ As a result of audit recommendations, completed phase one of building an alternate data center at Public Works to provide more redundancy and faster recovery of services
- ☒ Contracted for “disaster recovery services” that would supply a recovery system to process critical services such as building inspections, utility billing, purchasing, and payroll in the event of a system “disaster” as a result of audit recommendations
- ☒ Equipped twenty (20) building inspector vehicles with mobile computers that can be hand carried around job sites to complete inspections more efficiently and improve customer service
- ☒ Installed the first phase of an automatic vehicle location system and mobile computers in over two dozen Public Works vehicles, which allows managers to see current and historical vehicle location data for better management of various services including snow removal, utility services, and street maintenance
- ☒ Implemented mobile computers for five (5) Fire Inspectors to make them more efficient and to improve customer service
- ☒ Completed the first phase of implementing new time tracking software to make the payroll process more efficient and to provide far more accurate information on the cost of providing many City services
- ☒ Completed the first phase of installing an “intrusion prevention system” on the City’s computer network
- ☒ Added IT staff that directly support the Police, Public Works and Fire Departments to provide better user assistance and project management

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ Creation of a new division to provide enterprise GIS services to all departments
- ☒ Adding a position and providing more project management support to Public Works for the addition of major new software systems for infrastructure management:
 - Telemetry system to monitor water and collection systems
 - Plant operations and specialized facility management software
- ☒ Starting to develop redundant infrastructure for critical services:
 - Secondary network operation center at Public Works
 - Redundant telephone system servers
 - Redundant mail/collaboration servers
 - Backups performed from off site

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – GIS Coordinator
- ☒ 2008/2009
 - One (1) FTE – IT Technician I (changes from half to full time)
 - One (1) FTE – IT Support Specialist (assigned to Public Works)
 - One (1) FTE – GIS IT Technician III

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - Electronic plans exam system for Building Division
 - Upgrades and expansion of network storage and infrastructure
 - UPS and network equipment for Police building expansion
 - Equip 19 additional Police vehicles
 - Public Works facility software and command center
 - Water reclamation operations software
 - Equip 12 additional Public Works vehicles for mobile computing
 - Replace approximately 125 old PC's, laptops, drafting stations and mobile computers in the first year of the biennium
 - Replace approximately 76 old PC's, laptops, drafting stations and mobile computers in the second year of the biennium
- ☒ 2008/2009
 - Upgrades and expansion of network storage and infrastructure
 - Alternate Network Operations Center (NOC) Upgrade for Public Works
 - Document management and retention software
 - Electronic document processing for Planning
 - Electronic surveillance equipment for Police and Public Works
 - Equip additional field vehicles with mobile computers
 - Equipment replacement
 - GIS system upgrade
 - Telemetry expansion
 - Web page overhaul

CITY-WIDE ADMINISTRATION & SUPPORT
Information Technology

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
IT KVM Console switch at Wall Street Plaza	\$ 10,000	\$ -	\$ -	\$ -	\$ -
IT system log server	20,000	-	-	-	-
IT iSeries server upgrades	20,000	20,000	75,000	-	-
IT iSeries server (HTE/Lotus Notes) upgrade	67,500	-	-	-	-
IT upgrade backup email server to move off site	7,000	-	-	-	-
IT replace old firewall appliances pix at City Hall	25,000	-	-	-	-
IT network analysis equipment	25,000	-	-	-	-
IT redundant fiber channel City Hall to Public Works	12,000	-	-	-	-
IT 24 port high speed switch at Wall Street Plaza	7,500	-	-	-	-
IT data analysis tool	10,000	-	-	-	-
IT file security software	15,000	-	-	-	-
IT mobile wireless security software	25,000	-	-	-	-
Police network switch for building expansion	78,000	-	-	-	-
Police ups for building expansion	40,000	-	-	-	-
Connect fiber at east fire station	12,000	-	-	-	-
IT backup tape with auto load for recovery site	10,000	-	-	-	-
Public Works Cityworks facility management software	130,000	-	-	-	-
Accounting Selectron	95,000	-	-	-	-
Communications online survey program	6,500	-	-	-	-
CDD Building electronic plans exam software	130,000	-	-	-	-
HR online job application submission	10,000	-	-	-	-
IT domino sametime for select users	7,500	-	-	-	-
IT plate spin server recovery software for virt	8,000	-	-	-	-
IT upgrade vmware to V3 and virtual center	12,000	-	-	-	-
Police plate spin server recovery software	8,000	-	-	-	-
Public Works WW plant operations software	25,000	-	-	-	-
Public Works WW winflow software upgrade	5,000	-	-	-	-
Public Works limslink software for opswin/pims	15,000	-	-	-	-
Public Works Water tokay cross connect software	5,000	-	-	-	-
Public Works additional AVL licenses	5,000	-	-	-	-
GIS Enterprise	20,000	-	-	-	-
GIS Plotter	8,000	-	-	-	-
IT acs radius tacacs server wireless vpn auth. server	-	15,000	-	-	-
IT network admission control appliance	-	13,000	-	-	-
IT replace old firewall at co-loc	-	12,000	-	-	-
Public Works wireless backhaul awbrey, pilot, WW	-	21,000	-	-	-
IT network switch upgrade at recovery site	-	58,000	-	-	-
Muni Court C2G with online payment	-	15,000	-	-	-
HR applicant tracking software	-	25,000	-	-	-
IT lotus sametime for select users	-	7,500	-	-	-
IT landesk desktop management software	-	40,000	-	-	-
IT password management software	-	30,000	-	-	-
Telephone system upgrade	-	15,000	-	-	-
15th Street Campus	-	-	-	150,000	100,000
Alternate NOC (PUW) upgrade	-	-	50,000	-	-
Ambulance video	-	-	-	50,000	50,000
Document management and retention software	-	-	125,000	-	-

City of Bend, Oregon
2007-2009 Biennial Budget

**FIVE YEAR VEHICLE AND EQUIPMENT PLAN
(continued)**

	2007-08	2008-09	2009-10	2010-11	2011-12
Electronic doc processing for planning	-	-	100,000	-	50,000
Electronic surveillance equipment for police and PUW	-	-	100,000	50,000	50,000
Enterprise Compli	-	-	30,000	30,000	35,000
Enterprise project management software	-	-	-	75,000	-
Equip additional field vehicles	-	-	100,000	100,000	100,000
Equipment replacement	-	-	250,000	275,000	300,000
GIS system upgrade	-	-	50,000	-	50,000
Hand held mobile devices	-	-	-	75,000	100,000
HR applicant tracking system	-	-	-	-	50,000
IPCC call center expansion	-	-	-	50,000	-
Mobile wireless upgrades	-	-	75,000	50,000	50,000
Network admission control	-	-	25,000	25,000	-
Next generation technology implementation	-	-	-	-	200,000
On line meeting software	-	-	15,000	-	-
Optical internet connectivity	-	-	25,000	-	-
Police office video device	-	-	-	50,000	50,000
Primary NOC upgrade	-	-	-	75,000	-
Redundant iSeries server	-	-	-	-	150,000
SAN upgrade	-	-	-	75,000	-
Security enhancements	-	-	50,000	25,000	25,000
Storage infrastructure upgrades for video etc.	-	-	-	-	100,000
Telemetry expansion	-	-	150,000	100,000	150,000
Transit software	-	-	-	75,000	-
Video conference room	-	-	-	100,000	-
Web page overhaul	-	-	60,000	-	-
Web services "portal" environment	-	-	-	70,000	-
Total	\$ 874,000	\$ 271,500	\$ 1,280,000	\$ 1,500,000	\$ 1,610,000

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
RESOURCES								
Beginning working capital	\$ 900,219	\$ 976,563	\$ 1,563,600	\$ 1,746,741	\$ 6,698,500	\$ 6,698,500	\$ 6,804,600	
Interfund charges	1,119,300	1,889,400	6,212,300	1,919,500	4,766,100	4,766,100	4,766,100	
Intergovernmental revenues	-	-	500,000	500,000	3,500,000	3,500,000	3,500,000	
General fund subsidy	-	500,000	1,244,000	1,244,000	438,800	438,800	438,800	
Interfund transfers	-	-	-	4,400,000	655,800	655,800	655,800	
Interfund loan	-	-	300,000	-	-	-	-	
Investment income	20,919	53,647	36,900	151,600	349,500	349,500	349,500	
Miscellaneous	83	1,434	-	200	400	400	400	
Sale of real property	-	-	974,200	972,600	5,500,000	5,500,000	5,500,000	
Issuance of long-term debt	4,780,000	3,136,000	3,240,000	-	-	-	-	
TOTAL RESOURCES	\$ 2,040,521	\$ 8,201,044	\$ 13,967,000	\$ 14,174,641	\$ 21,909,100	\$ 21,909,100	\$ 22,015,200	

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET			
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09	
REQUIREMENTS								
By Type:								
Personal services	\$ -	\$ 198,970	\$ 246,544	\$ 241,874	\$ 774,406	\$ 774,406	\$ 774,406	
Materials and services	336,152	617,159	718,200	680,030	1,938,200	1,918,200	1,918,200	
Interfund transfers	43,568	40,346	164,600	101,500	333,400	333,400	333,400	
Capital outlay:								
Vehicle/equipment	-	-	-	-	70,000	70,000	70,000	
Construction/infrastructure	215,966	5,021,730	10,513,100	5,651,500	10,044,750	9,912,750	10,018,850	
Total capital outlay	215,966	5,021,730	10,513,100	5,651,500	10,114,750	9,982,750	10,088,850	
Debt service	468,272	576,098	759,000	695,100	6,213,200	6,213,200	6,213,200	
Contingency	-	-	467,356	-	1,815,744	1,967,744	1,967,744	
Reserves for maintenance			1,098,200	-	719,400	719,400	719,400	
TOTAL REQUIREMENTS	\$ 1,063,958	\$ 6,454,303	\$ 13,967,000	\$ 7,370,004	\$ 21,909,100	\$ 21,909,100	\$ 22,015,200	
By Division:								
Central Services	\$ -	\$ 200,426	\$ 339,844	\$ 338,974	\$ 1,142,806	\$ 1,142,806	\$ 1,142,806	
City Hall	413,062	5,406,550	787,100	738,430	6,375,100	6,355,100	6,355,100	
Public Works	195,161	210,848	5,730,200	4,615,000	2,070,750	1,938,750	1,938,750	
Bond Annex	94,727	69,663	67,500	70,500	141,600	141,600	141,600	
Franklin Annex	-	185,828	65,800	80,900	61,700	61,700	61,700	
Police Facility	361,008	380,988	4,802,000	926,200	5,293,200	5,293,200	5,399,300	
Transit Facility	-	-	600,000	600,000	4,288,800	4,288,800	4,288,800	
Contingency	-	-	476,356	-	1,815,744	1,967,744	1,967,744	
Reserves for maintenance	-	-	1,098,200	-	719,400	719,400	719,400	
TOTAL REQUIREMENTS	\$ 1,063,958	\$ 6,454,303	\$ 13,967,000	\$ 7,370,004	\$ 21,909,100	\$ 21,909,100	\$ 22,015,200	

Note:

The Facilities Management Division accounts for City Hall, Public Works buildings, the Bond and Franklin Annexes, the Police Facility, the new Transit Facility and facilities personnel. The budget is adopted at the Facilities Management Division level as presented here.

CITY-WIDE ADMINISTRATION & SUPPORT **Facilities Management**

Overview

The Facilities Management program is responsible for coordinating cleaning services, maintenance, repair and small construction projects in City-owned facilities, as well as assisting in the planning for future City facilities. These facilities include City Hall, Bond Annex, Franklin Annex, Wall Street Annex, Public Works Complex, Police Station and some of the Wastewater facilities. Revenue is generated through the City's Cost Allocation Plan from rent charges to the building tenants. Revenue has also been provided through debt proceeds and property sales. Expenditures include construction and improvement costs, building repairs and maintenance, and debt service.

Goals for the 2007 – 2009 Biennial Budget

- ☒ Accommodate the City's twenty year plus facility needs for Police, Public Works, and Community Development at the Pilot Butte campus
- ☒ Provide an adequate operations and service center to accommodate Transit Operations and Public Works fleet operations while complying with ConnectOregon grant agreement requirements
- ☒ Provide safe working environments for City employees through maintaining facilities in a way that encourages long term cost savings
- ☒ Ensure that facilities comply with the Americans with Disabilities Act (ADA), and continue to mitigate mandated improvements as identified in the United States Department of Justice's (DOJ) settlement agreement

Key Operational Objectives for 2007 – 2009 Biennial Budget

- ☒ Develop policies and standard operating procedures for City Facilities
- ☒ Facilitate minor modifications to the second floor of City Hall
- ☒ Remodel current planning area to accommodate staff needs after space becomes available on the second floor of City Hall
- ☒ Complete schematic master planning for the City's Pilot Butte Campus
- ☒ Complete design, development review and construction of the Transit Operations Center / Public Works Fleet facilities
- ☒ Complete design, development review and construction of the Police Department addition
- ☒ Explore developing all new City facilities to the appropriate Leadership in Energy and Environmental Design Standards (LEED Building Standards)
- ☒ Complete master planning of all site infrastructure requirements for Pilot Butte Campus
- ☒ Complete programming, design, construction documents and planning approvals on Public Works / Development Services Center
- ☒ Complete accessibility improvements to all City facilities by September 2009

Major Accomplishments – Fiscal Year 2006 – 2007

- ☒ Remodeled City Hall to accommodate additional staffing needs and continued DOJ compliance work
- ☒ Installed an ADA compliant fire alarm system in City Hall
- ☒ Installed new carpet in the Council Chambers and both vestibules
- ☒ Completed the re-roofing of Franklin Annex
- ☒ Completed Wall Street Annex tenant improvements
- ☒ Redundant Network Operations Center created and located at Public Works

Significant Changes from Fiscal Year 2006 – 2007 Budget

- ☒ New office space (Wall Street Annex) is being leased for the Finance Department
- ☒ Construction and operational costs associated with the completion of the Transit Operations Facility
- ☒ Construction and operational costs associated with the completion of the Public Works Fleet Maintenance Facility
- ☒ Related costs to master planning, plan amendments, zone changes and on-site utility infrastructure improvements for Pilot Butte campus
- ☒ Planning and construction costs of Development Services Center and Public Works Facilities

Staffing Requests for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) FTE – Facility Maintenance Worker I

Major Capital Projects/Equipment Purchases for 2007 – 2009 Biennial Budget

- ☒ 2007/2008
 - One (1) vehicle (service-body $\frac{3}{4}$ ton pick-up truck with lumber racks)
- ☒ 2008/2009
 - One (1) vehicle (step-van)
- ☒ Multi-Budget Period Facilities Projects
 - City Hall remodel—former Finance area
 - Transit Operations Center
 - Fleet Services Maintenance Center
 - Related costs to developing the Pilot Butte Campus
 - Initial construction costs of the Community Development Services Center

CITY-WIDE ADMINISTRATION & SUPPORT
Facilities Management

FIVE YEAR VEHICLE AND EQUIPMENT PLAN

	2007-08	2008-09	2009-10	2010-11	2011-12
Step van for mobile shop	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -
Total	\$ 35,000	\$ 35,000	\$ -	\$ -	\$ -

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES								
Beginning working capital	\$ 569,956	\$ 1,306,011	\$ 1,405,800	\$ 1,417,054	\$ 1,670,600	\$ 1,670,600	\$ 1,670,600	\$ 1,670,600
Charges for services	314,107	411,961	529,300	410,500	1,109,400	1,109,400	1,109,400	1,109,400
Interfund charges	7,100,057	7,564,900	8,438,300	7,767,300	20,516,800	20,516,800	20,516,800	20,516,800
Insurance settlements	55,140	21,986	-	32,200	56,800	56,800	56,800	56,800
Interfund transfers	243,000	-	-	-	-	-	-	-
Investment income	21,710	33,298	45,800	65,000	196,600	196,600	196,600	196,600
TOTAL RESOURCES	\$ 8,303,970	\$ 9,338,156	\$ 10,419,200	\$ 9,692,054	\$ 23,550,200	\$ 23,550,200	\$ 23,550,200	\$ 23,550,200

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED		ESTIMATE 2006-07	BIENNIAL BUDGET		
			BUDGET 2006-07	ESTIMATE 2006-07		PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS								
By Type:								
Materials and services	\$ 6,323,282	\$ 7,078,069	\$ 8,358,800	\$ 8,021,500	\$ 20,929,800	\$ 20,929,800	\$ 20,929,800	\$ 20,929,800
Interfund transfers	-	843,033	-	-	-	-	-	-
Debt service	674,677	-	-	-	-	-	-	-
Contingency	-	-	2,060,400	-	200,000	200,000	200,000	200,000
Reserves for insurance	-	-	-	-	2,420,400	2,420,400	2,420,400	2,420,400
TOTAL REQUIREMENTS	\$ 6,997,959	\$ 7,921,102	\$ 10,419,200	\$ 8,021,500	\$ 23,550,200	\$ 23,550,200	\$ 23,550,200	\$ 23,550,200

CITY-WIDE ADMINISTRATION & SUPPORT
Risk Management

Overview

The City is exposed to various risks of loss related to torts; theft, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City obtains commercial insurance policies and annual premiums are paid for the following coverages: general liability limit of \$10,000,000 per occurrence or \$20,000,000 in the aggregate; automobile liability with coverage up to \$5,000,000 (combined single limit); commercial property blanket building and contents limit \$26,250,000; a public employee dishonesty bond for claims up to \$10,000; a fidelity bond at \$200,000 covering the Finance Director and Assistant Finance Director; and various real, personal and inland marine property coverage for replacement costs. The City also carries \$2,000,000 commercial insurance for workers' compensation and \$5,000,000 for airport liability. Employee health, life and disability coverages are also maintained.

The Risk Management Division in the City's Internal Service Fund accounts for funding of premiums and self-insurance reserves for catastrophic losses. All funds of the City participate in the Risk Management Division.

PERS Debt Service Fund

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
RESOURCES							
Beginning working capital	\$ -	\$ -	\$ 501,300	\$ 596,954	\$ 951,800	\$ 951,800	\$ 951,800
Interfund charges	-	444,710	1,062,100	1,068,500	2,072,500	2,072,500	2,072,500
Interfund transfers	-	843,033	-	-	-	-	-
Investment income	-	15,890	40,000	33,300	114,000	114,000	114,000
TOTAL RESOURCES	\$ -	\$ 1,303,633	\$ 1,603,400	\$ 1,698,754	\$ 3,138,300	\$ 3,138,300	\$ 3,138,300

	ACTUALS 2004-05	ACTUALS 2005-06	ADJUSTED BUDGET 2006-07	ESTIMATE 2006-07	BIENNIAL BUDGET		
					PROPOSED 2007-09	APPROVED 2007-09	ADOPTED 2007-09
REQUIREMENTS							
By Type:							
Interfund transfers	\$ -	\$ -	\$ -	\$ -	\$ 32,600	\$ 32,600	\$ 32,600
Debt service	-	706,679	820,800	747,000	1,656,800	1,656,800	1,656,800
Contingency	-	-	89,300	-	-	-	-
Reserves for debt service	-	-	693,300	-	1,448,900	1,448,900	1,448,900
TOTAL REQUIREMENTS	\$ -	\$ 706,679	\$ 1,603,400	\$ 747,000	\$ 3,138,300	\$ 3,138,300	\$ 3,138,300

CITY-WIDE ADMINISTRATION & SUPPORT
PERS Debt Service

Overview

City employees hired prior to August 29, 2003 are participants in the Oregon Public Employees' Retirement Fund (OPERF); an agent multiple-employer defined benefit pension plan administered by the Oregon Public Employees Retirement System (PERS). These employees are called Tier I & Tier II employees for PERS reporting purposes. In 2003, PERS created a new Oregon Public Service Retirement Plan (OPSRP) for employees hired on or after August 29, 2003.

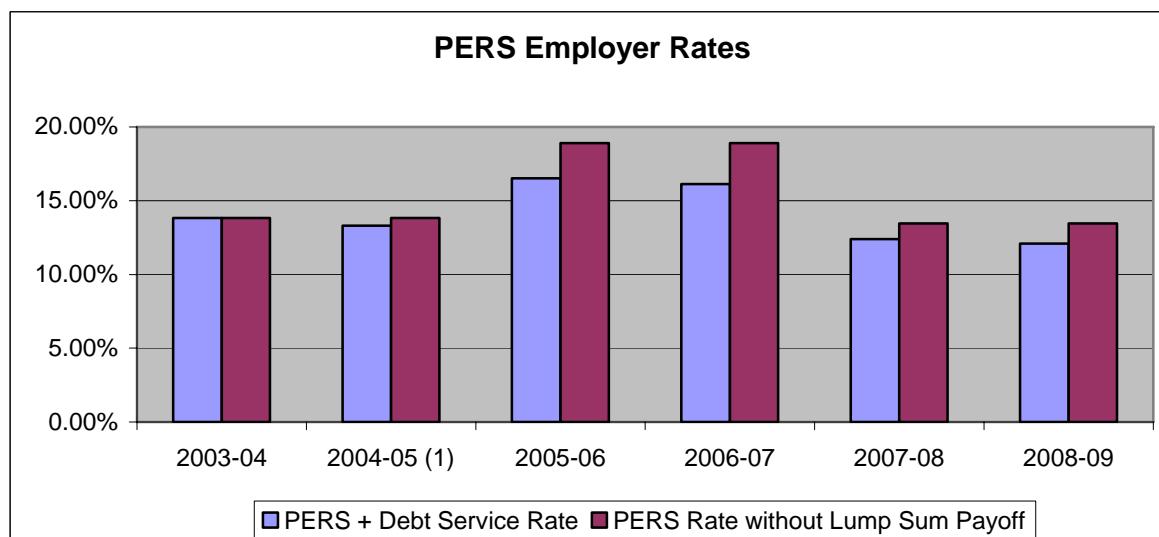
The PERS Debt Service fund accounts for the payment of debt issued to fund a portion of the City's unfunded pension liability for the Tier I & Tier II employees' OPERF. The City issued \$13,725,000 of pension obligation bonds during fiscal year 2003-04 and made a \$13,122,795 lump sum contribution towards its unfunded actuarial liability which was determined to be at a fair value of \$17,497,060 on June 1, 2004. The lump sum contribution is being amortized through June 1, 2028 to provide employer contribution rate relief.

<u>Fiscal Year</u>	<u>PERS Employer Rate</u>	<u>Debt Service Rate (2)</u>	<u>Total Rate</u>	<u>PERS Rate without Lump Sum Payoff (3)</u>
2003-04	13.83%	-	13.83%	13.83%
2004-05 (1)	9.66%	3.64%	13.30%	13.83%
2005-06	12.63%	3.89%	16.52%	18.90%
2006-07	12.63%	3.50%	16.13%	18.90%
2007-08	9.40%	3.00%	12.40%	13.45%
2008-09	9.40%	2.70%	12.10%	13.45%

(1) PERS debt issued and employer rate was reduced by 4.17% effective June 1, 2004

(2) Debt service rate represents rate charged to departments to pay principal and interest on the PERS debt

(3) Represents rate that City would be charged if PERS debt was not issued to pay off unfunded liability



Capital Improvement Program

The Capital Improvement Plan (CIP) is coordinated with the Community Development and Public Works Departments, along with input from the Deschutes County Bike and Pedestrian Committee, the Bend Metro Parks & Recreation District and the Bend Traffic Safety Advisory Committee.

The City continues to refine its CIP process as a means to enhance both financial planning and management decisions. Construction, repair, replacement and additions were considered as departments developed lists of proposed projects. Population changes, land-use patterns and operational impacts are all considered when assessing future demands and needs. A sample of the project submittal form can be found on page 269.

The proposed transportation portion of the CIP includes projects that address all modes of transportation. The Bend Traffic Safety Advisory Committee has identified projects that will address traffic calming needs.

A number of projects are identified for funding during the 2007-09 biennium. Much of the facility planning has recently been completed including the Water Master Plan, the Sewer Collection Master Plan and the Water reclamation Facilities Plan. Many of the projects outlined in the plans will be complex, multi--year projects involving corridor improvements to water, wastewater, transportation and accessibility infrastructure. Examples of these corridors include the Reed Market Road corridor, Murphy Road Corridor, Empire Avenue improvements, replacement of the water transmission mains from the intake house, and several projects related to increasing capacity of the sewer system and the reclamation facility.

This CIP includes Transportation, Water, Water Reclamation, Stormwater, Accessibility, and Urban Renewal (Juniper Ridge) projects. The 2007-2012 Capital Improvement Program was presented to the City of Bend Budget Committee and the Bend City Council as part of the 2007-09 Biennial Budget process.

The Capital Improvement Program process provides the City with documentation of the selection process and timing of capital projects, thus allowing enhanced public accountability and communication. The CIP provides sound financial planning and management of projects which:

- Preserve existing publicly owned property and infrastructure.
- Provide new facilities and infrastructure to accommodate an orderly and well-planned expansion of the community consistent with Statewide Planning Goals.
- Enhance livability within the community.

The 2007-09 CIP is an integral part of the overall City financial program and is included in the capital outlay category of the City's budget. A schedule that summarizes infrastructure projects by fund and shows total estimated cost of the project, 2007-09 budgeted costs and funding sources is included on pages 270-272. Capital program schedules begin on page 273 and are included for the following funds:

Transportation Capital Budgets

Street Operations Fund - Repair and Maintenance: includes expenditures for overlay projects, traffic management devices, and fleet and equipment replacement.

Transportation Construction Fund - Growth Related: provides for various street, sidewalk and traffic management construction projects funded through a variety of means.

The five-year Transportation Funds capital budgets were based on the funding to be received under the current Transportation SDC methodology last updated in FY 2002-2003. The Transportation System Development charge methodology contains an Improvement Fee component designed to be applied to capital improvements which increase the capacity of the system and a Reimbursement Fee component designed to recover the cost of capacity on existing facilities. Transportation SDC revenues are projected to be \$6,074,800 and \$7,347,000 in 2007-08 and 2008-09 respectively.

Historically, the repair and maintenance category consisted mainly of the annual asphalt overlay program with State gas tax and Federal intermodal dollars being used for funding. The Street Operations budget includes \$1.2 million and \$1.3 million for overlay projects in 2007-08 and 2008-09, respectively. The five-year Transportation CIP includes \$69.8 million of projects. It is estimated that approximately \$15.8 million of new debt will be required to fund a portion of the major transportation projects included in the 2007-09 budget.

Water Fund Capital Budget

Repair and Maintenance: includes expenditures for fleet and equipment replacement as well as improvements needed to maintain existing service levels and protect the existing system.

Growth Related: provides for improvements needed to provide service to growth areas within the proposed urban growth boundary.

The direction of the water system CIP is to handle the city's growth and address the needs of the city at build out.

The Water CIP schedule calls for an investment of \$83.3 million over the next five years for system improvements and \$1.5 million for repair and maintenance. User fees, system development charges, and revenue bonds all provide potential sources of revenues to address these projects. Proposed debt issues in the biennium include \$22.0 million of water revenue bonds.

Water Reclamation Fund Capital Budget

Repair and Maintenance: provides for the maintenance of existing facilities and the replacement of fleet and equipment.

Growth Related: includes projects that address the need for extending service within the proposed urban growth boundary.

The water reclamation plan provides for a program to eventually have sewer trunk lines in all areas of the City. This will not be accomplished within the next five years, but the City will continue to work toward that type of system. The City will continue to look for ways to provide sewer to those areas currently served by septic systems and the financing to help residents afford these infrastructure improvements.

The capital investment schedule of the water reclamation CIP schedule calls for improvement expenditures of \$20 million dollars at the Water Reclamation Facility over the next five years and approximately \$100 million of sewer collection system improvements over the next ten years. Additionally, \$1.3 million will be required for repair and maintenance. User fees, system development charges, and revenue bonds all provide potential sources of revenues to address these projects. Proposed debt issues in the biennium include \$15.0 million of water reclamation revenue bonds.

Stormwater Fund Capital Budget

Growth Related: provides for the improvements needed to meet state and federal regulatory requirements.

Many of the existing stormwater facilities within the City do not meet regulatory permit requirements and need to be improved or decommissioned. \$2.3 million of projects are listed on the 2007-2012 CIP for the stormwater system with \$902,000 of those scheduled during the 2007-09 biennium. On July 1, 2007 the City implemented a new Stormwater utility fee which will fund these capital projects.

Accessibility Construction Capital Budget

Growth Related and Repair and Maintenance: provides for the improvements required to comply with the Americans with Disabilities Act.

The Accessibility Construction Fund was created to allocate specific funds toward construction projects to improve accessibility and track the City of Bend's compliance with the Americans with Disabilities Act. The 2007-2012 5 year capital plan includes \$4.4 million of projects, with \$2.0 million scheduled in the biennium. These projects are funded by the City's General Fund.

Juniper Ridge Capital Budget

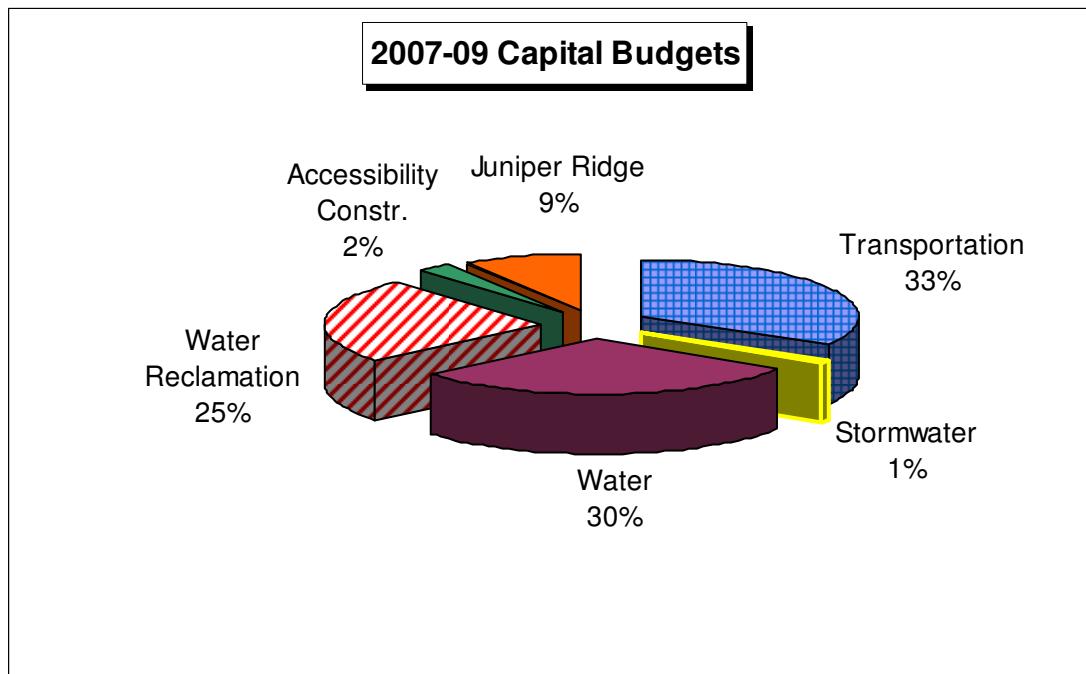
Growth Related: includes projects that address the need for extending services for Les Schwab and other initial developments at Juniper Ridge.

These projects include the roundabout at Cooley & 18th as well as water and water reclamation infrastructure improvements. \$13.0 million of projects are listed on the 2007-2012 CIP, with \$7.6 million of those scheduled during the 2007-09 biennium.

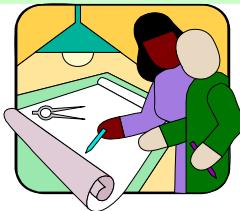
Capital improvements for funds other than the ones included in these capital budgets are paid for through transfers or lease options of user funds, or Bancroft bonding and are scheduled as part of a yearly review as funds become available.

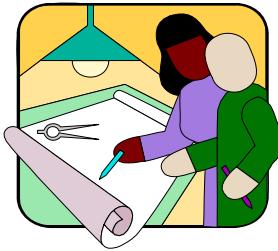
The individual project submittal forms indicate the impact the completed project will have on the operating budget (i.e. additional staffing, maintenance, debt service and operating costs). Financial impacts are determined using the following definitions and criteria:

- **Positive** - The project will result in annual operating cost savings or generate additional revenue.
- **Negligible** - The project will increase annual operating expenditures by less than \$10,000 annually.
- **Slight** - The project will increase annual operating expenditures by more than \$10,000, but less than \$50,000.
- **Moderate** - The project will increase annual operating expenditures by more than \$50,000, but less than \$100,000.
- **High** - The project will increase operating expenditures by more than \$100,000 annually.



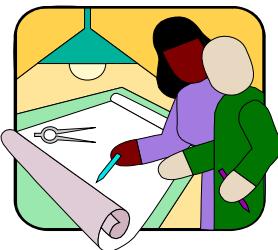
Sample CIP Project Submittal Form

City of Bend		Capital Improvement Projects 2007/08 - 2011/12																				
Fund	Sewer	Year:																				
Category	Growth Related	Priority Rating:																				
Department	Public Works																					
Project Name:		<table border="1"><tr><td colspan="2">2007/08 Cost Breakdown</td></tr><tr><td>Consulting</td><td></td></tr><tr><td>ROW</td><td></td></tr><tr><td>Construction</td><td></td></tr><tr><td>Legal</td><td></td></tr><tr><td>Total</td><td>0</td></tr></table>			2007/08 Cost Breakdown		Consulting		ROW		Construction		Legal		Total	0						
2007/08 Cost Breakdown																						
Consulting																						
ROW																						
Construction																						
Legal																						
Total	0																					
Project Description:																						
Need/Justification:		<table border="1"><tr><td colspan="2">Cost Schedule</td></tr><tr><td>Prior to 2007/08</td><td></td></tr><tr><td>2007/08</td><td></td></tr><tr><td>2008/09</td><td></td></tr><tr><td>2009/10</td><td></td></tr><tr><td>2010/11</td><td></td></tr><tr><td>2011/12</td><td></td></tr><tr><td>After 2011/12</td><td></td></tr><tr><td>Total Cost</td><td>0</td></tr></table>			Cost Schedule		Prior to 2007/08		2007/08		2008/09		2009/10		2010/11		2011/12		After 2011/12		Total Cost	0
Cost Schedule																						
Prior to 2007/08																						
2007/08																						
2008/09																						
2009/10																						
2010/11																						
2011/12																						
After 2011/12																						
Total Cost	0																					
Benefits:																						
Consequences of Delaying/Eliminating this Project:		<table border="1"><tr><td colspan="2">Impact on Annual Operating Budget</td></tr><tr><td></td><td></td></tr></table>			Impact on Annual Operating Budget																	
Impact on Annual Operating Budget																						
Project Related To:		<table border="1"><tr><td colspan="2">Method of Financing</td></tr><tr><td>Type</td><td>Amount</td></tr><tr><td></td><td></td></tr><tr><td></td><td></td></tr><tr><td></td><td></td></tr><tr><td></td><td></td></tr><tr><td>Total</td><td>0</td></tr></table>			Method of Financing		Type	Amount									Total	0				
Method of Financing																						
Type	Amount																					
Total	0																					
Comments:																						



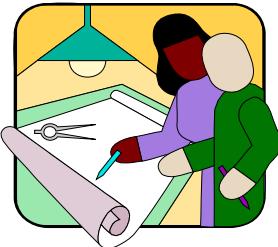
Summary of Infrastructure Capital Projects

FUND / Description	Funding Source						City of Bend Project Number	Total Project Estimate Apr-07	Multi Year Project Yes/No	Capital Outlay Budget 2007-09	Project Detail on Page #'s			
	Intergovernmental	Franchise Fees	Private Contribution	User Fees	SDC's	Urban Renewal								
TRANSPORTATION CONSTRUCTION FUND														
Arterial/Collector Traffic Safety	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ST0614	\$ 2,170,000	Yes	\$ 960,000	276-277			
High Impact Capacity Improvements	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0708	3,000,000	Yes	1,450,000	278-279			
Bike Ped Grant ODOT Funding	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ST0804	225,000	Yes	225,000	280-281			
Newport Bridge replacement	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	ST0503	6,240,000	Yes	100,000	282-283			
Boyd Acres/Empire Intersection	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0405	4,160,200	Yes	2,833,200	284-285			
Reed Market Corridor	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0411	5,007,300	Yes	4,548,300	286-287			
Reed Market 15th Roundabout	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0618	1,500,000	No	1,500,000	288-289			
Murphy Road, Brookswood to 15th	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0602	5,573,000	Yes	5,300,000	290-291			
Brookswood/Powers Intersection	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0514	1,880,000	Yes	1,830,000	292-293			
Empire Avenue Extension, 18th to Butler Market	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0526	11,575,000	Yes	4,100,000	294-295			
Butler Market/Brinson Signal	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0611	650,000	Yes	600,000	296-297			
Neff Road Corridor, 8th to 27th St.	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0506	1,472,000	Yes	1,460,000	298-299			
Colorado-Simpson Roundabout	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0518	650,000	Yes	650,000	300-301			
Murphy Road, Brookswood to 3rd	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0602	6,000,000	Yes	-	302-303			
Murphy Road, Brosterhous to 15th	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0602	7,300,000	Yes	-	304-305			
Reed Market, 15th to 3rd	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0411	15,890,000	Yes	-	306-307			
Signal-Intelligent Transport System (ITS)	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0806	1,090,000	Yes	245,000	308			
Street Light Safety Improvements	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0809	125,000	Yes	50,000	309			
Safe Routes to School	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0808	100,000	Yes	100,000	310			
Corridor Safety Studies	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0807	300,000	Yes	300,000	311			
Archie Briggs A/C Ped Improvements	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	ST0718	carryforward	Yes	16,000	A.			
In-house engineering and real estate services	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>					B.			
Total for Transportation Construction Fund										28,125,500				
WATER FUND														
Juniper Irrigation Costs	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0219	ongoing	Yes	\$ 5,000	318-319			
Wyndemere Transmission Main	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0402	370,000	Yes	320,000	320-321			
Rock Bluff #2 - New Reservoir #2	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0508	2,224,300	Yes	1,824,300	322-323			
Empire Ave. 16" Transmission Main	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0602	610,296	Yes	460,000	324-325			
Airport Well #3, Design/Drilling	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0604	1,585,000	Yes	1,030,000	326-327			
Watershed, Source Water Protection	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0607	23,175,000	Yes	2,875,000	328-329			
Outback Well #7	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0609	1,117,303	Yes	-	330-331			
CT Basin Ethernet System	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0615	50,000	No	50,000	332-333			
Juniper Rehab Water Wells	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0618	300,237	Yes	75,000	334-335			
Water Division Shiloh Well	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0704	40,000	Yes	10,000	336-337			
Well #4 Pilot Butte Well	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0707	1,506,000	Yes	1,110,000	338-339			
Storage off S. Century Drive	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0708	2,193,200	Yes	103,200	340-341			
South Area Reservoir	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0803	5,683,000	Yes	2,904,000	342-343			
18th Street Water Main, Empire to Cooley Road	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	UR0701	100,000	No	100,000	344-345			
Pilot Butte Well #5	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		2,000,000	Yes	650,000	346-347			
Pilot Butte Well #6	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>		2,250,000	Yes	-	348-349			
Rock Bluff Reservoir #3	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	WA0804	5,558,000	Yes	2,854,000	350-351			



Summary of Infrastructure Capital Projects

FUND / Description	Funding Source						City of Bend Project Number	Total Project Estimate Apr-07	Multi Year Project Yes/No	Capital Outlay Budget 2007-09	Project Detail on Page #'s
	Intergovernmental	Franchise Fees	Private Contribution	User Fees	SDC's	Urban Renewal					
WATER FUND, continued											
Juniper Ridge Reservoir	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		5,558,000	Yes	-	352-353
Pilot Butte Reservoir #4	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		5,558,000	Yes	-	354-355
Water Mitigation/Canal Activity	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0115	ongoing	Yes	1,000	356
Mitigation of New Groundwater Permits	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0303	1,037,000	Yes	200,000	357
Water Rights Acquisition	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0422	2,288,000	Yes	780,000	358
Water Master Plan Update	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0608	482,107	Yes	150,000	359
Water Line Capacity Increase	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0801	21,500,000	Yes	8,300,000	360
SE 15th Transmission Main	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0605	carryforward	Yes	35,000	A.
Water SDC Analysis	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0612	carryforward	Yes	12,500	A.
TBR Road/Murphy 16" Water	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	WA0706	carryforward	Yes	25,000	A.
Water Resources	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		ongoing	No	100,000	A.
In-house engineering and real estate services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		ongoing	Yes	500,000	B.
Total for Water Fund										\$ 10,103,500	
WATER RECLAMATION FUND											
Collection Pump Station Upgrades/Expansion	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0708	\$ 5,632,800	Yes	\$ 1,132,800	364-365
WWCP Headworks Expansion	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0601	6,100,000	Yes	6,000,000	366-367
Wyndemere Sewer Pump Station	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0502	1,595,000	Yes	1,400,000	368-369
Chlorine Disinfection System (Ammonia Feed)	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0602	125,000	Yes	100,000	370-371
Digester Upgrade	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0705	820,000	No	820,000	372-373
Water Reclamation Facilities Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0701	746,600	Yes	396,600	374-375
Secondary Expansion	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		6,400,000	Yes	700,000	376-377
Primary Clarified Modifications	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		2,150,000	Yes	450,000	378-379
Miscellaneous Plan Expansion	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		4,525,000	Yes	275,000	380-381
Level IV Reuse Piping Project	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		530,000	No	-	382-383
Sewer System Expansion	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0801	3,365,000	Yes	1,000,000	384
Sewer Line Upgrades	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0704	11,245,000	Yes	1,000,000	385
Interceptor/Trunk Sewer/Regional Pump Station	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0707	60,630,000	Yes	6,630,000	386
Sewer Master Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0513	carryforward	Yes	100,000	A.
Sewer SDC Analysis	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0605	carryforward	Yes	12,500	A.
Brookwood Sewer Relocation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SW0703	carryforward	Yes	17,000	A.
In-house engineering and real estate services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		ongoing	Yes	500,000	B.
Total for Water Reclamation Fund										\$ 20,533,900	
STORMWATER FUND											
Westside Meadows Mitigation	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SR0703	\$ 250,000	Yes	\$ 201,000	388-389
Drill Hole Abandonment	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		300,000	Yes	100,000	390
Drill Hole Replacement with Water Quality Facility	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		1,101,000	Yes	351,000	391
Stormwater Filter Project	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SR0702	300,000	Yes	-	392
Stormwater Master Plan	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	SR0701	250,000	Yes	200,000	393
In-house engineering and real estate services	<input type="checkbox"/>	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		ongoing	Yes	50,000	B.
Total for Stormwater Fund										\$ 250,000	



Summary of Infrastructure Capital Projects

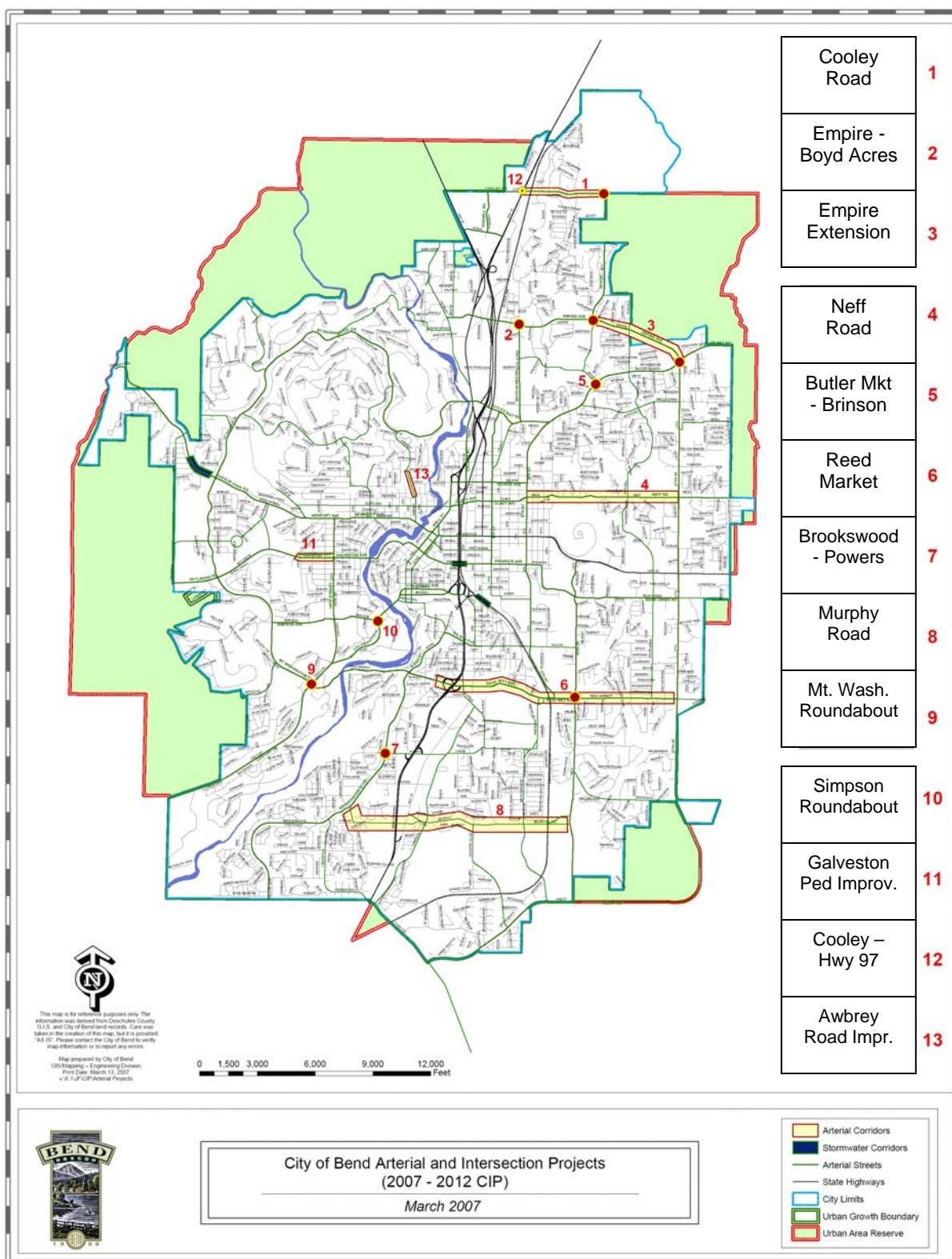
FUND / Description	Funding Source						City of Bend Project Number	Total Project Estimate Apr-07	Multi Year Project Yes/No	Capital Outlay Budget 2007-09	Project Detail on Page #'s
	Intergovernmental	Franchise Fees	Private Contribution	User Fees	SDC's	Urban Renewal					
ACCESSIBILITY CONSTRUCTION FUND											
Accessibility Improvement Program	General Fund	<input checked="" type="checkbox"/>					UR0701	\$ 4,620,000	Yes	\$ 1,950,000	396
Total for Accessibility Construction Fund										\$ 1,950,000	
BURA JUNIPER RIDGE PLAN AREA CONSTRUCTION FUND											
Cooley Road & 18th Street Extension	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input checked="" type="checkbox"/>		5,264,000	Yes	\$ 5,264,000	398-399
Cooley Road & Highway 97 Intersection	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		5,500,000	Yes	500,000	400-401
Water 12" and 16" waterline	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		795,000	Yes	795,000	C.
Water Reclamation pump station and sewer lines	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		676,000	Yes	676,000	C.
In-house engineering and real estate services	<input type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>	<input checked="" type="checkbox"/>	<input type="checkbox"/>		ongoing	Yes	400,000	B.
Total for Juniper Ridge Fund										\$ 7,635,000	
<p>A. These project costs were approved as carryforwards from FY 2006-07 at Council adoption. No project form is available.</p> <p>B. Costs associated with in-house engineering and real estate services. No project submittal form prepared.</p> <p>C. No project submittal form completed for these projects.</p>											

Transportation Improvements Five Year Capital Program Schedule

TYPE OF PROJECT	PRIORITY	Amount by fiscal year (in thousands)				
		07-08	08-09	09-10	10-11	11-12
Continuing Projects						
Arterial/Collector Traffic Safety/Streetlight Improvements Awbrey Rd (ST0614)		635	325	300	300	300
High Impact Capacity Improvements (Note 3) Mt Washington RAB (ST0708)		950	500	500	500	500
Intelligent Transportation Systems Loop Detector Repair (ST0806)		145	100	100	100	100
Bike Ped Grant ODOT Funding Galveston (ST0804)		50	175	-	-	-
Newport Bridge Replacement (ST0503)		100	-	-	-	-
Boyd Acres/Empire Signal (ST0405)		2,833	-	-	-	-
Reed Market Corridor (ST0411) (Note 2)		4,549	-	-	-	-
Reed Market 15th RAB (ST0618) (Note 2)		1,500	-	-	-	-
Murphy Road Corridor Brookswood to 15th St (ST0602) (Note 4)		1,990	3,310	-	-	-
Brookswood/Powers Roundabout (ST0514)		410	1,420	-	-	-
Empire Ave Extension, 18th to Butler Mkt Rd (ST0526)		400	3,700	6,900	-	-
Butler Market/Brinson Intersection (ST0611)		600	-	-	-	-
Neff Rd Improvements (ST0506)		350	1,110	-	-	-
Colorado-Simpson Roundabout (ST0518)		350	300	-	-	-
Archie Briggs A/C Ped Improvements (ST0718)		16	-	-	-	-
Continuing Projects	Subtotal	\$ 14,878	\$ 10,940	\$ 7,800	\$ 900	\$ 900
New Projects						
Street Light Safety (ST0809)		25	25	25	25	25
Safe Routes to School (ST0808)		50	50	-	-	-
Corridor Safety Studies (ST0807)		150	150	-	-	-
Murphy Road, Brookswood to 3rd (ST0602) (Note 4)		-	-	-	4,000	2,000
Murphy Road, Brosterhous to 15th (ST0602) (Note 5)		-	-	-	3,300	4,000
Reed Market, 9th to 3rd (ST0411) (Note 6)		-	-	5,600	3,090	7,200
New Projects	Subtotal	\$ 225	\$ 225	\$ 5,625	\$ 10,415	\$ 13,225
In-house engineering and real estate services (Note 1)		930	928	947	950	950
Total Transportation Construction Fund		\$ 16,033	\$ 12,093	\$ 14,372	\$ 12,265	\$ 15,075
		5 Yr Total				
						\$ 69,838
Notes:						
1. In-house engineering and real estate services are direct charges to the projects above for services rendered by the City's internal Engineering and Real Estate divisions.						
2. The Reed Market Corridor Study was completed. Funds budgeted for future years will be for design, ROW and construction of projects from 15th RAB to 27th only. 15th and Reed RAB construction is a separate job number.						
3. High impact capacity improvements are smaller capital projects (under \$500,000) that provide prompt benefit and address immediate needs to the transportation system by improving operations and capacity.						
4. The budgets shown for Murphy Road are set aside for the initial study, preliminary engineering, and limited ROW acquisition for the corridor. The study will identify project needs and estimated costs. Full development of the corridor will require additional City funds and outside funding resources. Construction of 3 lane road from Parrell to Brosterhous, signals at Country club and Railroad overcrossing to be estimated in 07/08 corridor study						
5. Brookswood RR overXing to 15th Construction estimated at \$4,000,000. ROW estimated for project to be \$3,300,000						
6. Reed Market Corridor Study costs per Table 1 of study escalated at 4% per year from 2006 dollars						

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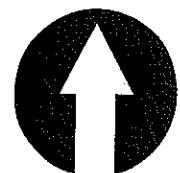
City-Wide Map of Significant Transportation Projects



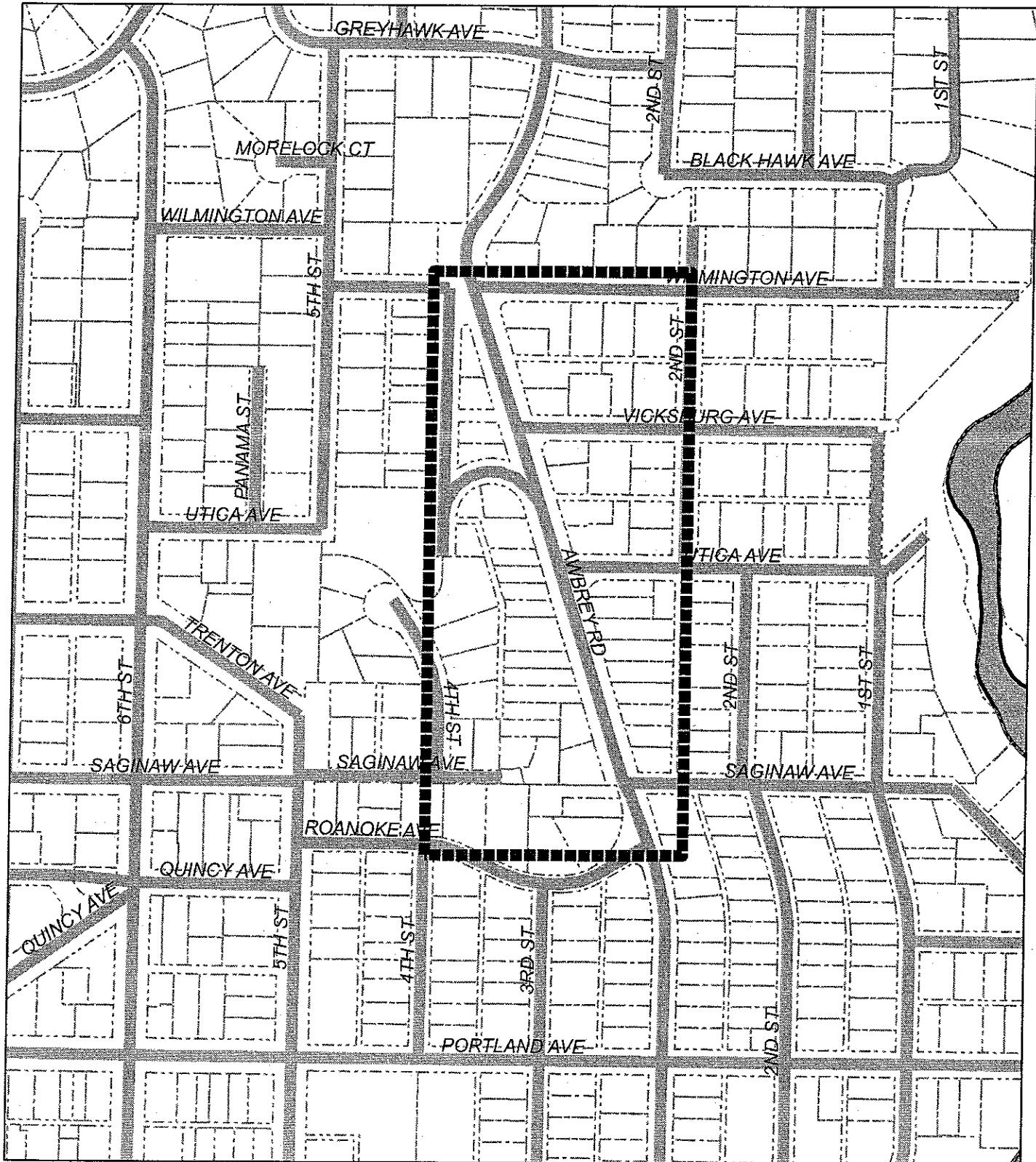


Awbrey Road

ST0614



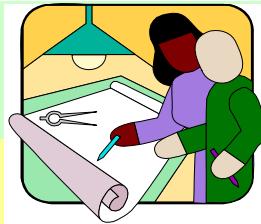
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Arterial/Collector Traffic Safety/Streetlight Improvements (ST0614)

Project Description:

Includes multiple traffic safety projects throughout the year, as identified by the Traffic Safety Committee and staff.

2007/08 Cost Breakdown

Consulting	150,000
ROW	
Construction	485,000
Legal	
Total	635,000

Need/Justification:

Needs are identified by the Traffic Safety Committee and staff as issues are investigated.

Cost Schedule

Prior to 2007/08	310,000
2007/08	635,000
2008/09	325,000
2009/10	300,000
2010/11	300,000
2011/12	300,000
After 2011/12	
Total Cost	2,170,000

Benefits:

Reductions in the number of crashes and injuries and improvements in vehicle, pedestrian and bicycle safety on arterial and collector streets.

Impact on Annual Operating

Budget	63,050
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Consequences of Delaying/Eliminating this Project:

High probability of crashes in problem areas, with continuing risk of injury to pedestrians, bicyclists and motorists.

Method of Financing

Type	Amount
Street SDCs	2,170,000
Total	2,170,000

Project Related To:

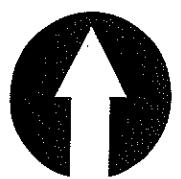
Awbrey Rd (ST0614)

Comments:

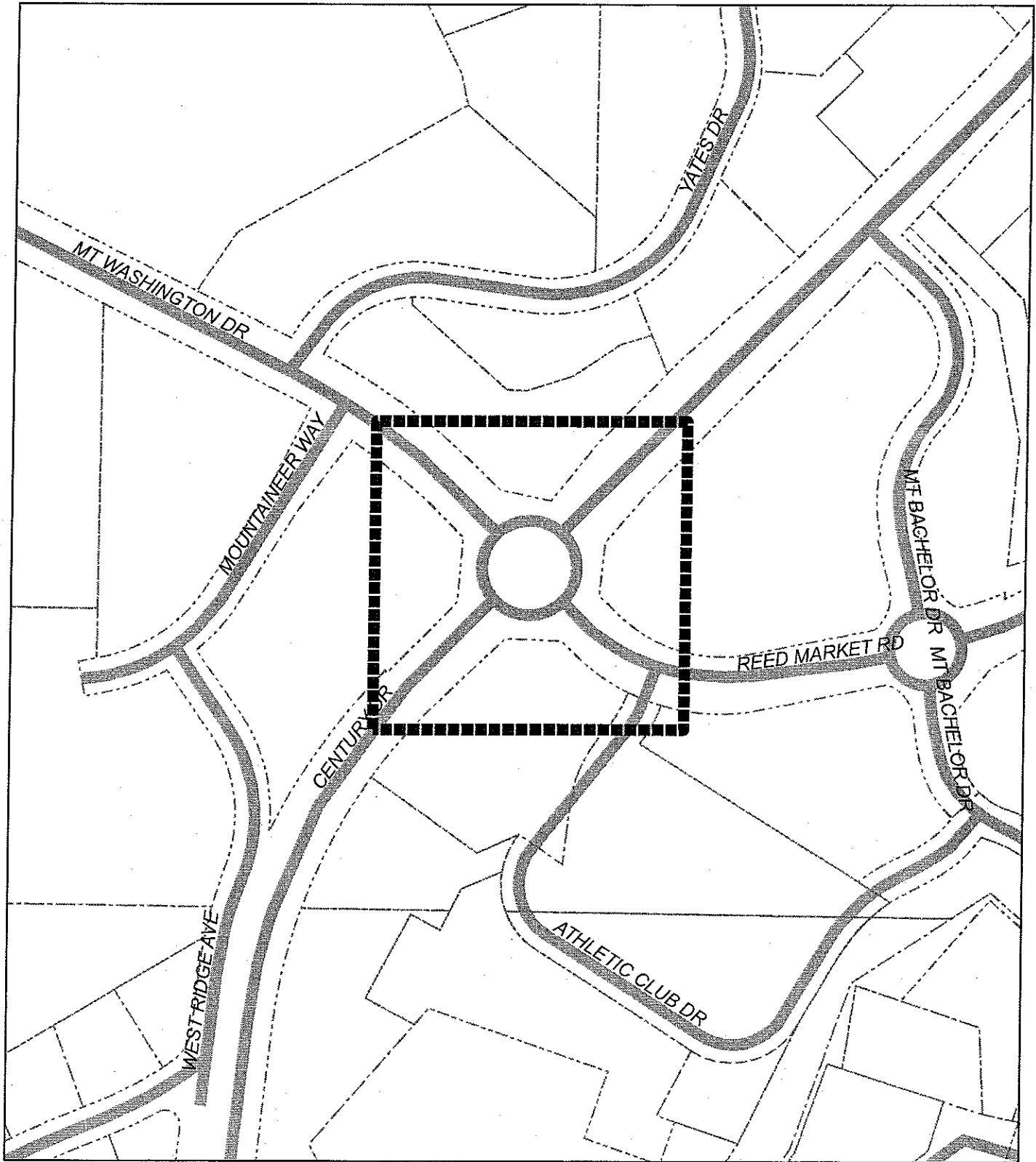


Mt. Washington Roundabout

ST0708

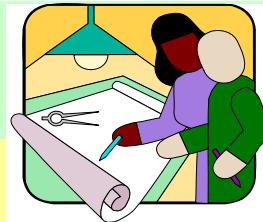


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

High Impact Capacity Improvements (ST0708)

Project Description:

High impact capacity improvements are smaller capital projects that provide prompt benefit and address immediate needs to the transportation system by improving operations and capacity. The annual budget of \$500,000 for high impact capacity improvements will generally fund two to four projects at different locations throughout the City.

Need/Justification:

Projects are identified where significant improvement to traffic flow, capacity and/or safety can be achieved relatively quickly compared to more complex projects that may require two to three years to implement. These projects typically provide significant local improvements quickly/efficiently.

Benefits:

Provides improvements to traffic flow, capacity and/or safety sooner than could otherwise be accomplished.

Consequences of Delaying/Eliminating this Project:

Increased delay at intersections and other areas with traffic restrictions.

Project Related To:

Mt Washington RAB (ST0708)

Comments:

Specific projects are identified throughout the year that can be readily accomplished within the budget and schedule goals.

2007/08 Cost Breakdown

Consulting	237,500
ROW	
Construction	712,500
Legal	
Total	950,000

Cost Schedule

Prior to 2007/08	50,000
2007/08	950,000
2008/09	500,000
2009/10	500,000
2010/11	500,000
2011/12	500,000
After 2011/12	
Total Cost	3,000,000

Impact on Annual Operating

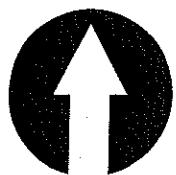
Budget	70,000
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Method of Financing

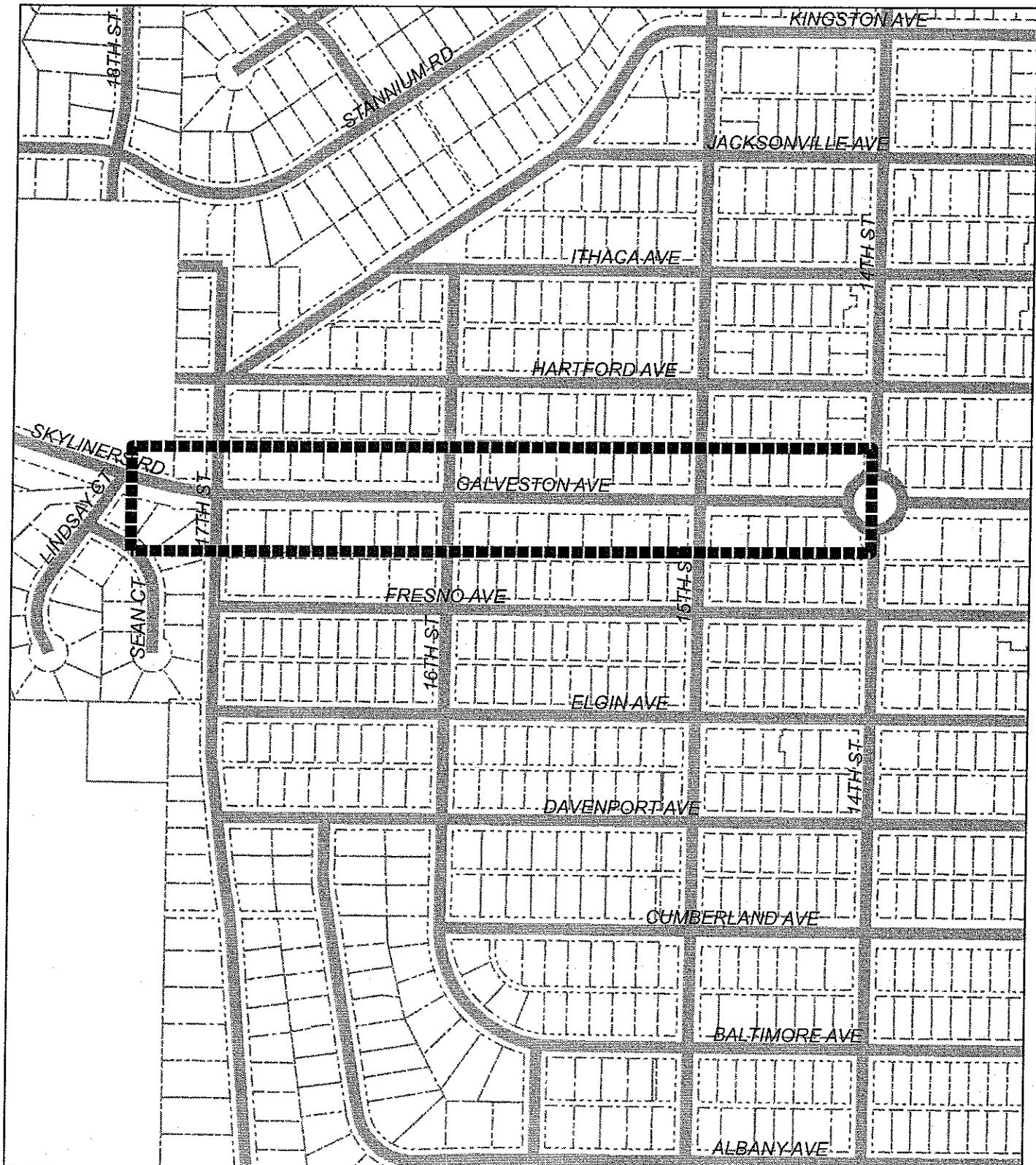
Type	Amount
Street SDCs	3,000,000
Total	3,000,000



Galveston Bike/Ped Improvements

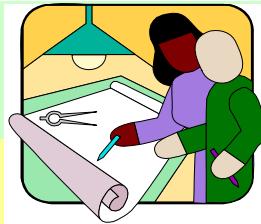


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Bike/Ped Grant ODOT Funding

Project Description:

This project is grant funded in 08/09. Project will install bike lanes and sidewalks on Galveston from 14th to Simpson.

2007/08 Cost Breakdown

Consulting	50,000
ROW	
Construction	
Legal	
Total	50,000

Need/Justification:

Improve Safety for bicyclist and pedestrians on a street that currently lacks bike lanes and sidewalks.

Cost Schedule

Prior to 2007/08	0
2007/08	50,000
2008/09	175,000
2009/10	0
2010/11	0
2011/12	0
After 2011/12	0
Total Cost	225,000

Benefits:

Improved safety for bicyclists and pedestrians.

Consequences of Delaying/Eliminating this Project:

City will lose grant money from ODOT if not used.

Impact on Annual Operating

Budget	0
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Project Related To:

Galveston and 14th Avenue Bike Ped Improvements

Method of Financing

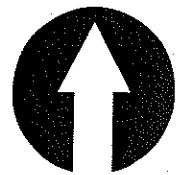
Type	Amount
Street SDCs	225,000
Total	225,000

Comments:

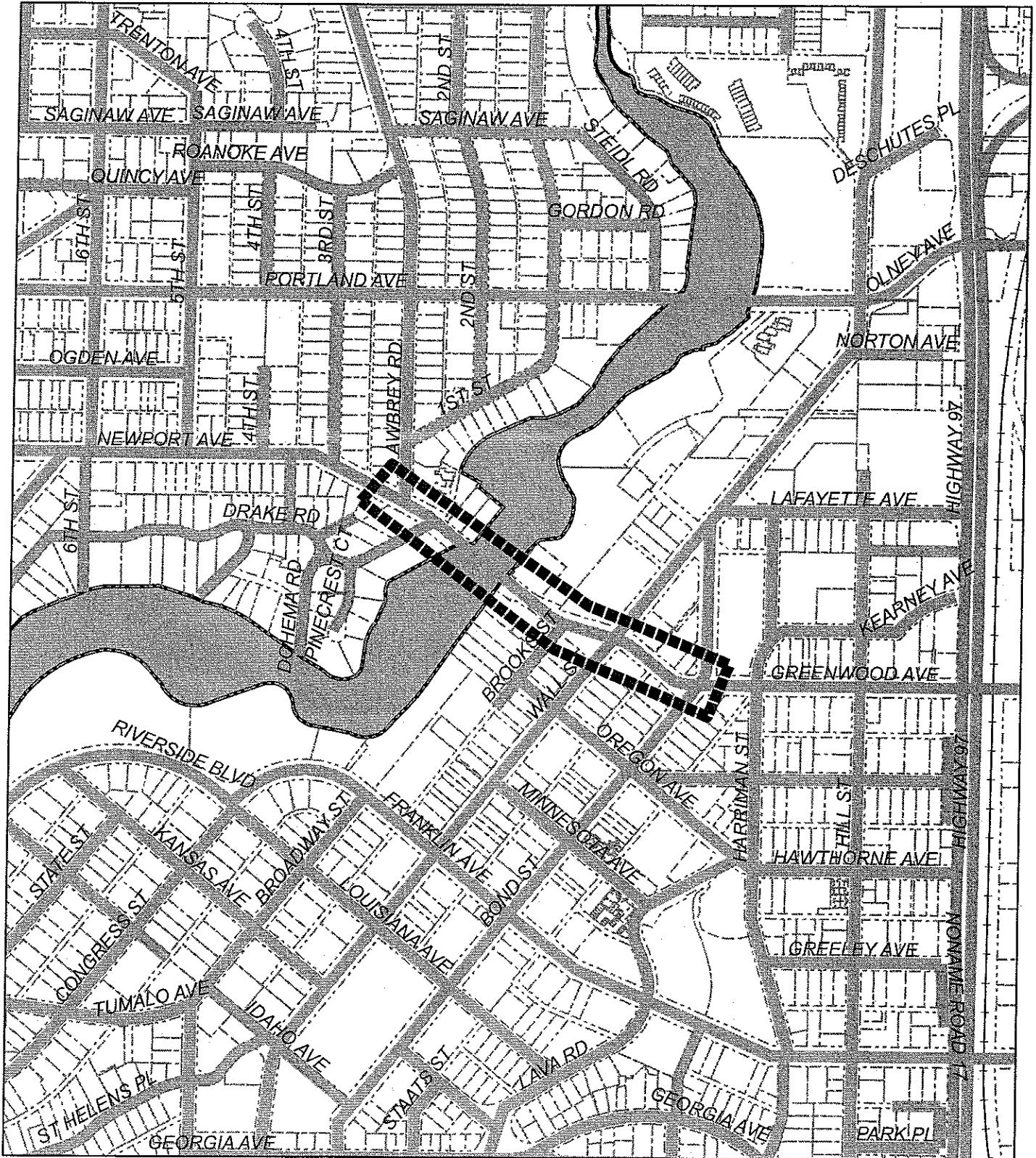


Newport Bridge

ST0503

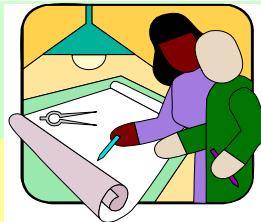


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Newport Bridge Replacement (ST0503)

Project Description:

Replace the existing structurally deficient Newport Bridge and widen the structure to accommodate bike lanes and sidewalks. Currently there is one traffic lane each direction and no bike lanes. New construction will provide one lane each direction, bike lanes and sidewalks. Approach roadway and traffic signals at Wall and Bond will be replaced to accommodate current and expected volumes.

Need/Justification:

Traffic loading has deteriorated the structural integrity of the bridge and deck, railings are damaged beyond repair. Complete replacement is required.

Benefits:

Improved safety, freight mobility, and emergency services and ability to accommodate future traffic loads. The design will accommodate extension of the River Trail under the east end of the bridge.

Consequences of Delaying/Eliminating this Project:

Load restrictions and ultimate structure closure.

Project Related To:

East-West increase in traffic and emergency response routes.

Comments:

Construction of the project will begin in the Spring of FY 05/06 and be completed in the Fall of FY 06/07. ODOT has provided a grant of \$4,757,000 for the project. BURA funds will be contributed. Budgets for waterline and sewer line relocations are in their respective CIPs.

2007/08 Cost Breakdown

Consulting	25,000
ROW	
Construction	75,000
Legal	
Total	100,000

Cost Schedule

Prior to 2007/08	6,140,000
2007/08	100,000
2008/09	0
2009/10	0
2010/11	0
2011/12	0
After 2011/12	0
Total Cost	6,240,000

Impact on Annual Operating

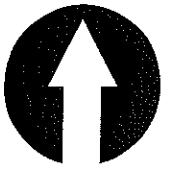
Budget	9,750
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Method of Financing

Type	Amount
OTIA Grant	4,757,000
Street SDC's	1,233,000
BURA	250,000
Total	6,240,000

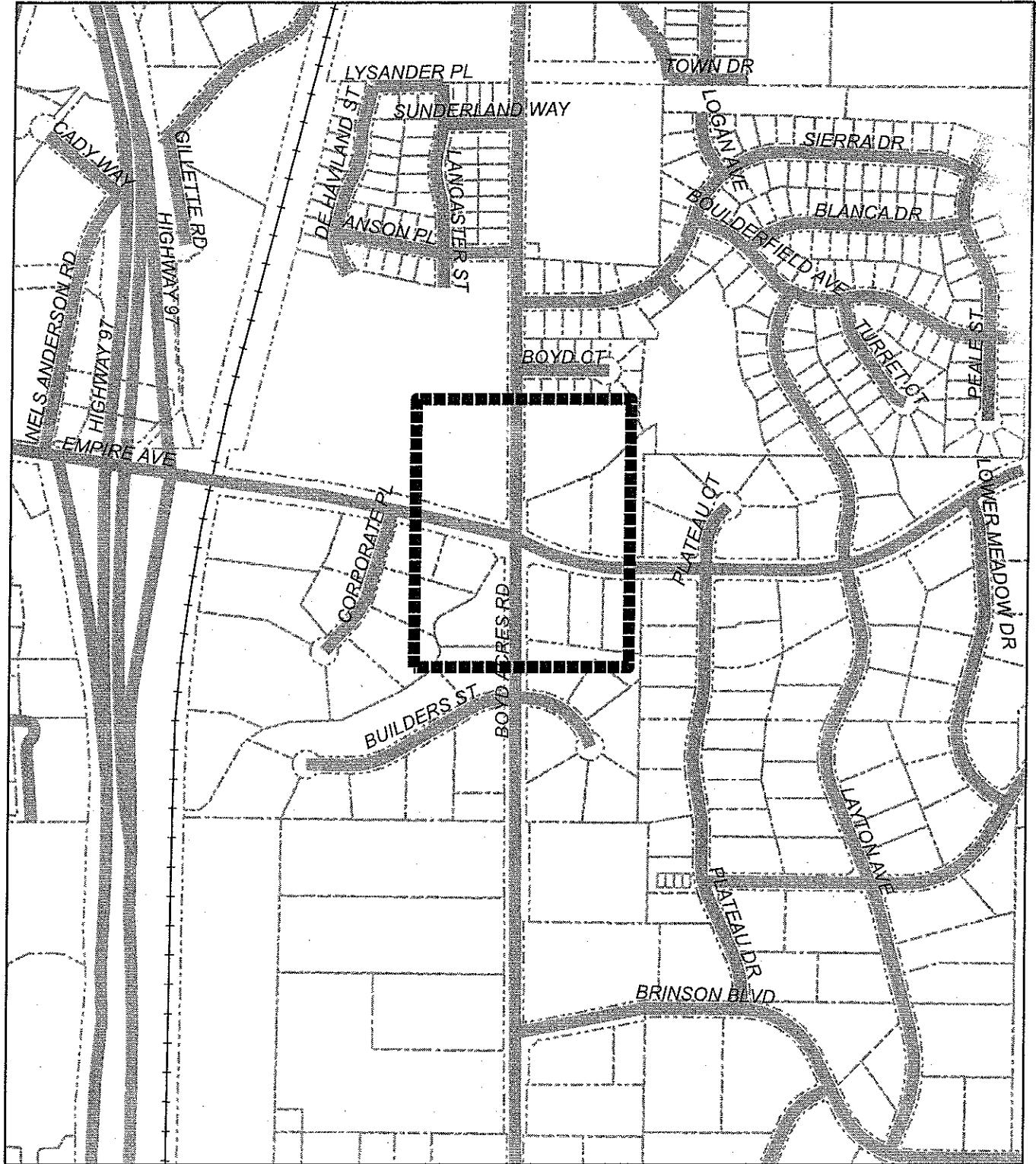


Boyd Acres/Empire Intersection



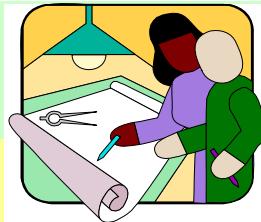
ST0405

North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Boyd Acres/Empire Intersection (ST0405)

Project Description:

Construct a new signal at NE Empire and Boyd Acres. Currently, there are single lanes each direction with no bike/ped or turn lanes. The project will include two lanes each direction on Empire with together with turn lanes, bike lanes and sidewalks. Turn lanes will be added to Boyd Acres with access control, bike lanes and sidewalk improvements.

Need/Justification:

The project is necessary to maintain an adequate level of service at this intersection of two arterial streets, and reduce congestion near the Bend Parkway.

Benefits:

Improved level of service.

Consequences of Delaying/Eliminating this Project:

Increased congestion, delays and failure of the intersection. The intersection will have negative impacts to the Parkway.

Project Related To:

The extension of Empire east to 27th Street and the recent connection to 18th Street. This intersection may be a convenient access route to Juniper Ridge.

Comments:

2007/08 Cost Breakdown

Consulting	0
ROW	40,000
Construction	2,783,200
Legal	10,000
Total	2,833,200

Cost Schedule

Prior to 2007/08	1,327,000
2007/08	2,833,200
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	4,160,200

Impact on Annual Operating

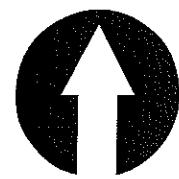
Budget	10,000
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Method of Financing

Type	Amount
Street SDCs	4,160,200
Total	4,160,200

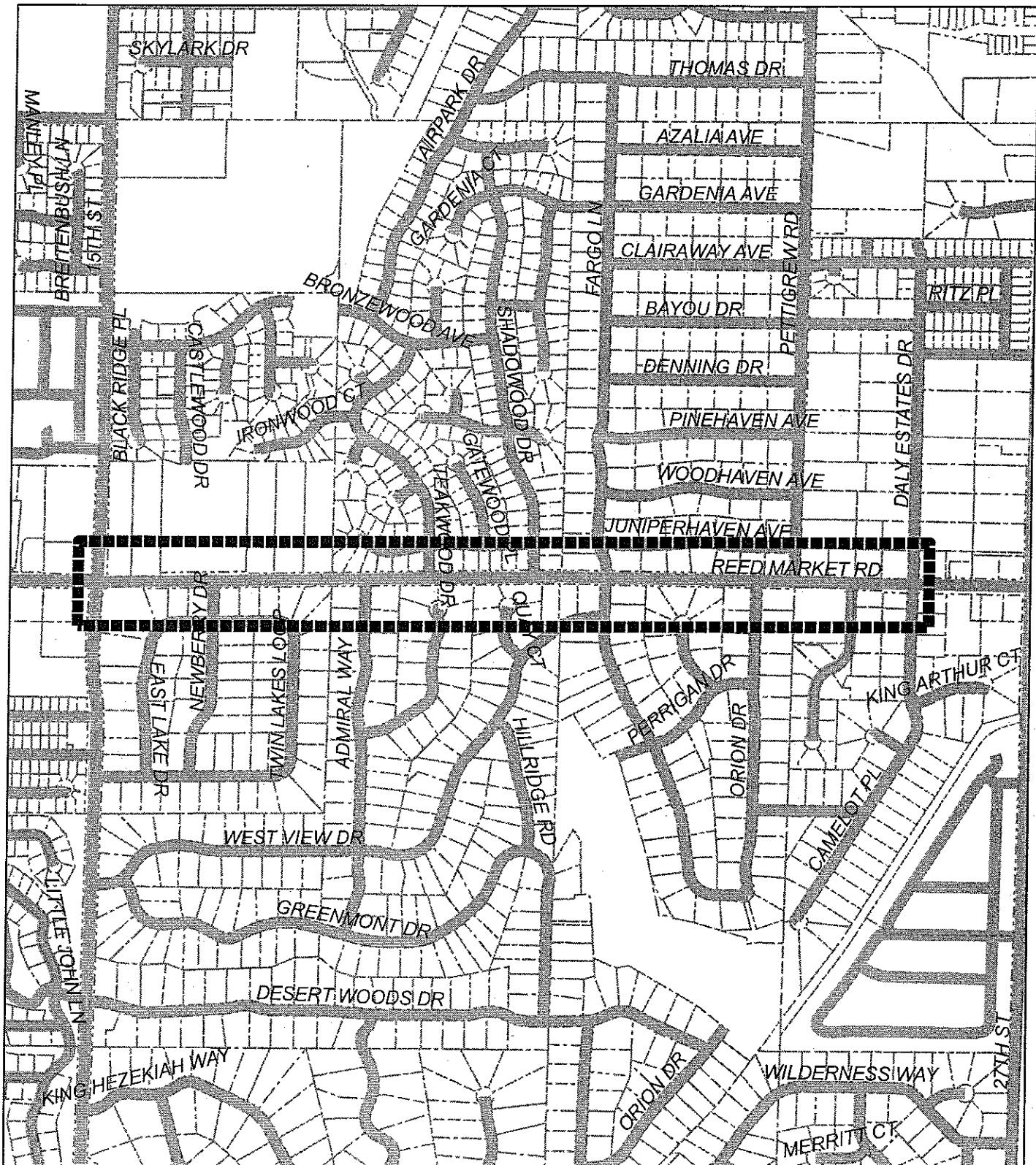


Reed Market Corridor (15th to Daly)



ST0411

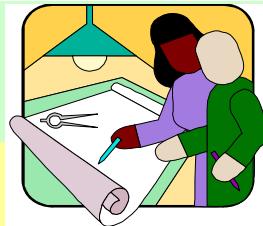
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street ▼

Year: 2008

Category Growth Related ▼

Priority Rating:

Department Public Works ▼

Project Name:

Reed Market Corridor (ST0411)

Project Description:

The current projects includes the completed corridor study, the ongoing design and construction of the corridor from 15th Street east to Daly Estate; and the design of the 15th Street roundabout. The construction of the 15th Street Roundabout will be completed by Pahlisch Homes under ST0706.

Need/Justification:

This section of the corridor is at or over capacity and there are relatively high accident rates compared to other City streets. Most of the street lacks sidewalks and bike lanes, and there are sight distance issues at some of the intersections.

Benefits:

Improved corridor capacity, intersection safety, and safe bicycle and pedestrian travel.

Consequences of Delaying/Eliminating this Project:

Travel delays will increase, shifting vehicle trips to alternate routes. ROW costs will escalate, ultimately increasing the cost of improvements. The corridor cannot be safely used by pedestrians, bicyclists and the disabled community.

Project Related To:

The ongoing need for improvements along the length of the corridor. 15th Roundabout ST0706

Comments:

Budget funds are being reallocated to ST0706 for the private party constructing the roundabout. Budgets shown are not adequate to construct all projects anticipated to complete the entire modernization of the corridor. Outside funding is needed.

Potential for public agency partnerships, grant funding and public/private partnerships have been identified in Corridor Study.

2007/08 Cost Breakdown

Consulting	657,300
ROW	1,130,000
Construction	2,750,000
Legal	11,000
Total	4,548,300

Cost Schedule

Prior to 2007/08	459,000
2007/08	4,548,300
2008/09	0
2009/10	0
2010/11	0
2011/12	0
After 2011/12	
Total Cost	5,007,300

Impact on Annual Operating

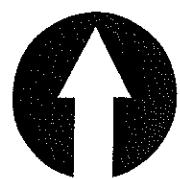
Budget	357,500
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Method of Financing

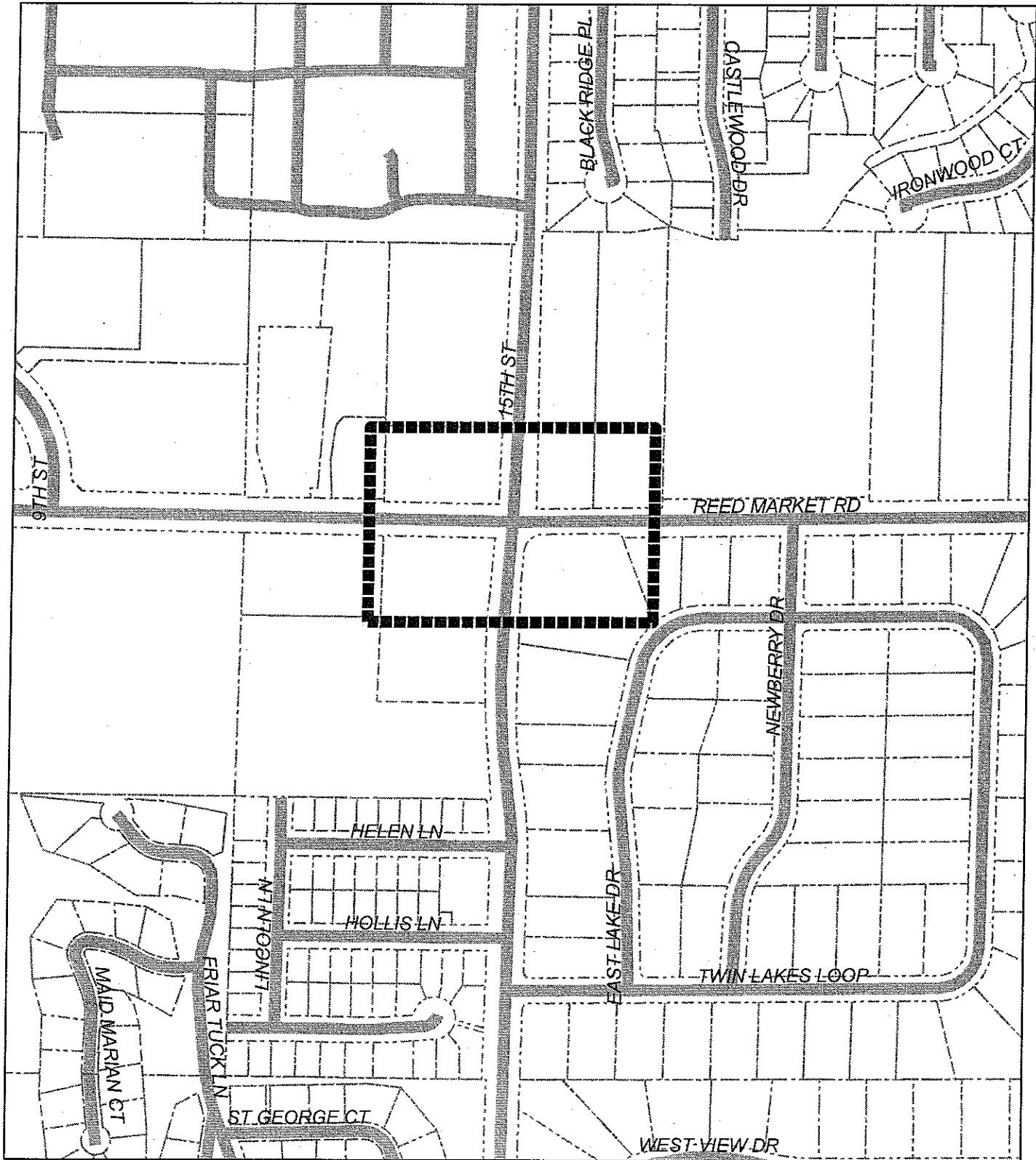
Type	Amount
Street SDCs	5,007,300
Total	5,007,300



Reed Market & 15th RAB



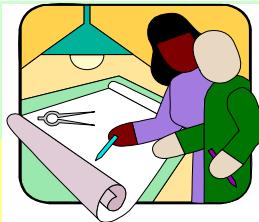
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street ▼

Year: **2008**

Category Growth Related ▼

Priority Rating: ■■■■■

Department Public Works ▼

Project Name:

Reed Market / 15th Street Roundabout (ST0618)
Construction only. (Construction by Pahlisch Homes)

Project Description:

This project includes the construction of the roundabout, related approaches and Reed Market to 9th Street only. Design, right of way and other project costs are identified under project (ST0411). The roundabout will be double lane with double lane entry and exits. Approach legs will be widened some distance back from the intersection to accommodate the additional lanes bike lanes and sidewalks.

Need/Justification:

The intersection is served by a temporary signal that is at or near its capacity and the intersection is experiencing a relatively high accident rate. This project is one of many improvement projects identified in the corridor study.

Benefits:

Increased intersection capacity and level of service. Improves safety characteristics for all modes of travel..

Consequences of Delaying/Eliminating this Project:

Travel delays will increase, shifting vehicle trips to alternate routes. ROW costs could continue to escalate, ultimately increasing the cost of improvements.

Project Related To:

All other improvements planned along the corridor. ST0411

Comments:

Conduits will be placed to accommodate future emergency signal operations. Pahlisch Homes will be constructing the project and the schedule for payment falls under the SDC reimbursement program.

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	1,500,000
Legal	0
Total	1,500,000

Cost Schedule

Prior to 2007/08	0
2007/08	1,500,000
2008/09	0
2009/10	0
2010/11	0
2011/12	0
After 2011/12	0
Total Cost	1,500,000

Impact on Annual Operating

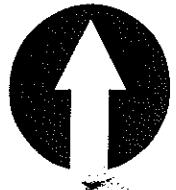
Budget	195,000
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Method of Financing

Type	Amount
Street SDCs	1,500,000
Total	1,500,000

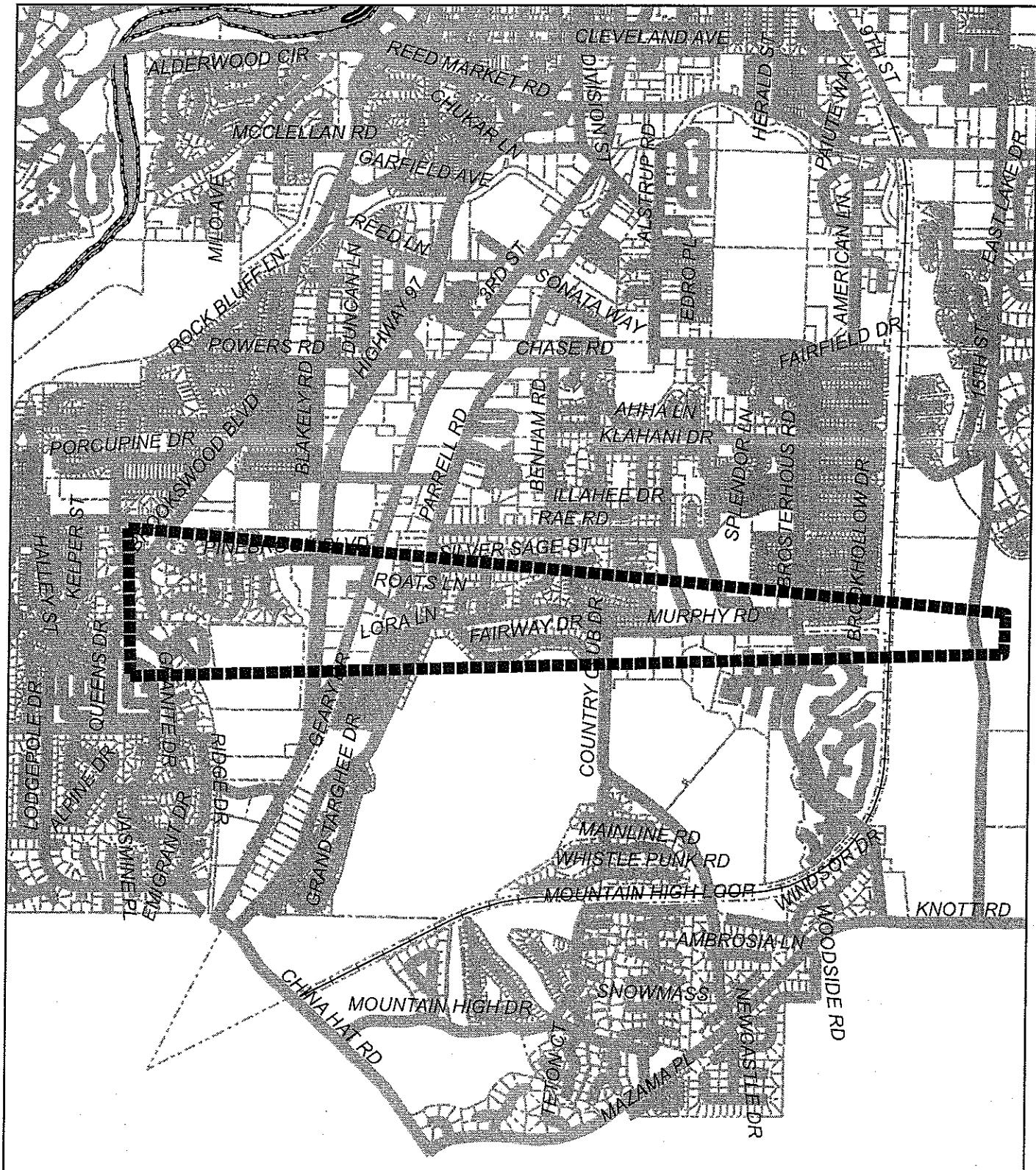


Murphy Road, Brookswood to 15th



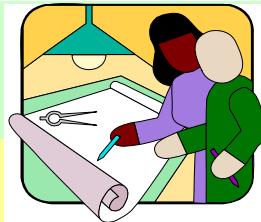
North

ST0602



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Murphy Rd, Corridor Brookswood to 15th (ST0602)

Project Description:

An initial study reduced the project scope at this time to the section between Parrel Road and 15th Street. This roadway section will be one lane in each direction over the railroad tracks with left turn lanes provided at street intersections. Major intersections including 15th, Brosterhous, Country Club and Parrell will require roundabouts or signals. Construction is broken down as follows: Roadway E of RR \$750,000; Roadway W of RR \$1,560,000; Bridge \$3,150,000; 15th, Brosterhous, Country Club Int. \$600,000 ea. Parrell \$450,000. Total \$7,710,000

Need/Justification:

There is a critical need to improve east-west transportation connectivity in South Bend. Growth will soon overburden the capacity of the roadway.

Benefits:

Improved safety along the Murphy corridor, increased levels of service, improved emergency response times, benefits to economic development, new roadways would include sidewalks and bike lanes. Possibility of joint private/public funding of projects. Grade separated rail crossing will relieve capacity pressure on Reed Market to some extent. Improved connectivity will benefit area schools.

Consequences of Delaying/Eliminating this Project:

The extension is part of a larger strategy to provide a new interchange on the south end of the Parkway. New developments will continue to place more traffic on existing corridors.

Project Related To:

Murphy Crossing Refinement Plan.

Comments:

The Oregon Transportation Commission (OTC) has approved the interchange "concept", known as: "H Modified, Option 1.". The City's TSP needs to be amended to incorporate the final roadway network that will be defined by the study.; Budgets shown are not adequate for all the work envisioned for this area.

2007/08 Cost Breakdown

Consulting	890,000
ROW	1,000,000
Construction	
Legal	100,000
Total	1,990,000

Cost Schedule

Prior to 2007/08	273,000
2007/08	1,990,000
2008/09	3,310,000
2009/10	0
2010/11	0
2011/12	0
After 2011/12	0
Total Cost	5,573,000

Impact on Annual Operating

Budget	0
Budget	To be determined

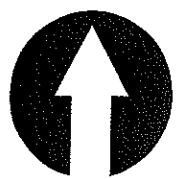
Method of Financing

Type	Amount
Street SDCs	5,573,000
Total	5,573,000

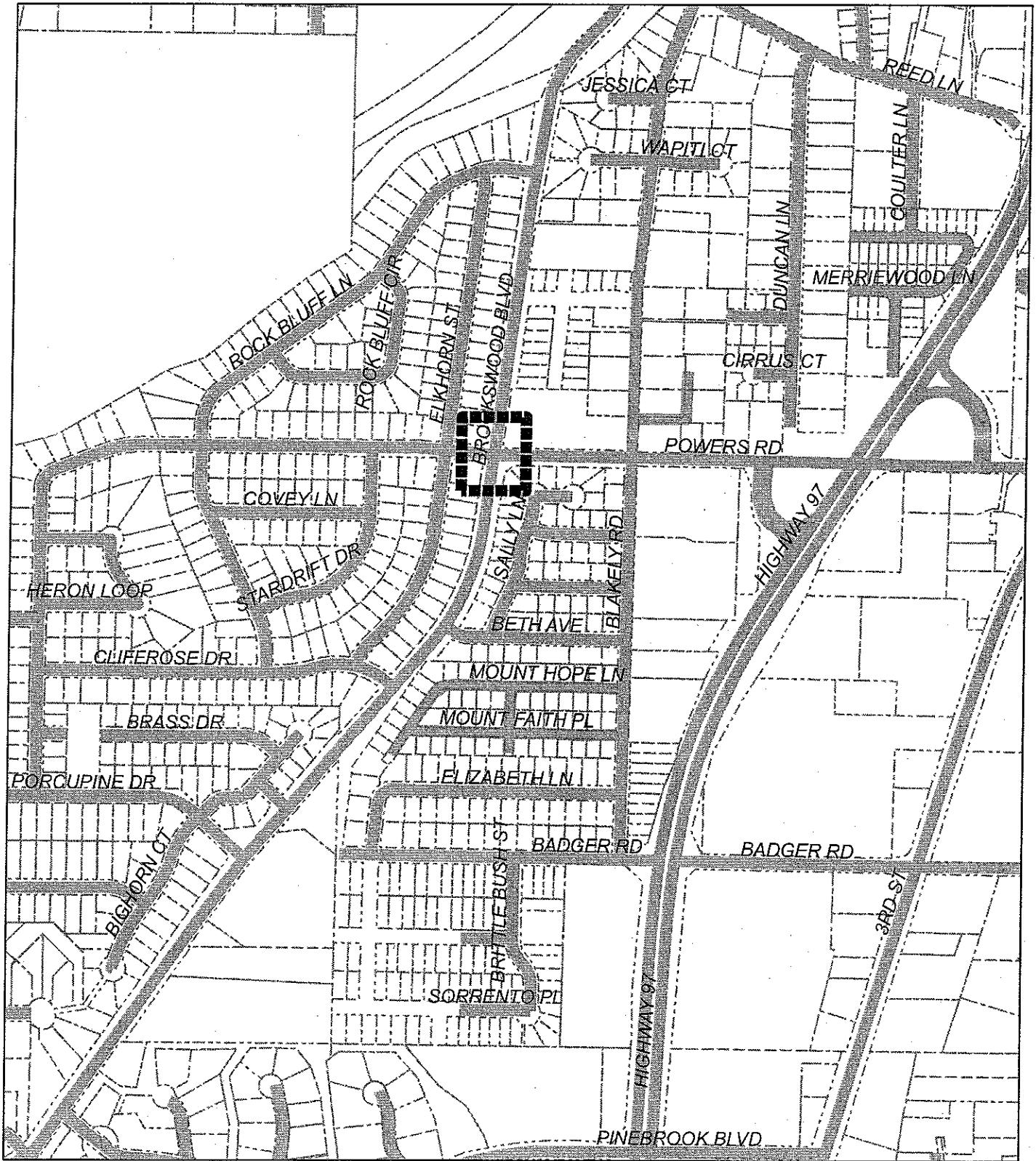


Brookswood/Powers Intersection

ST0514

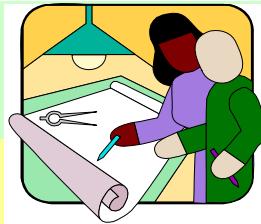


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Brookswood/ Powers Road Roundabout (ST0514)

Project Description:

Design and construction of intersection improvements at Brookswood and Powers. The capacity and configuration of the improvements will be determined following a traffic analysis and preliminary design. It is anticipated that this roundabout will need to be a double lane RAB with double entry and exit lanes on three legs. Design needs to accommodate overcrossing at the Bend Parkway.

Need/Justification:

Hundreds of lots are being platted south and west of this intersection and traffic is increasing rapidly. Through traffic on Brookswood is diminishing the level of service and safety for traffic waiting at the Powers Road approaches. Currently, traffic is also backing up on Powers Road toward the Powers/Bend Parkway signal which leads to other operational and safety problems along Powers Road. The future Powers Road extension will also create more traffic at this intersection.

Benefits:

Improves east-west travel, reducing the queue on the east leg threatening the Bend Parkway signal operations. Improves intersection level of service and safety characteristics at Brookswood.

Consequences of Delaying/Eliminating this Project:

Long delay and queues for the east and west legs of the intersection. The east leg queue may conflict with the Powers/Bend Parkway signal and through to the Powers/3rd Street signal.

Project Related To:

Powers Road/Parkway over-crossing. Chase Road connection to Brosterhous Road..

Comments:

The utilities in Powers Road have been relocated/lowered to accommodate an eventual over-crossing of the Parkway. Access control and additional ROW may be needed on Powers east of Brookswood. Costs doubled from last year in anticipation

2007/08 Cost Breakdown

Consulting	50,000
ROW	360,000
Construction	
Legal	
Total	410,000

Cost Schedule

Prior to 2007/08	50,000
2007/08	410,000
2008/09	1,420,000
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	1,880,000

Impact on Annual Operating

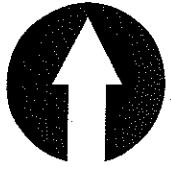
Budget	15,000
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Method of Financing

Type	Amount
SDCs	1,880,000
Total	1,880,000

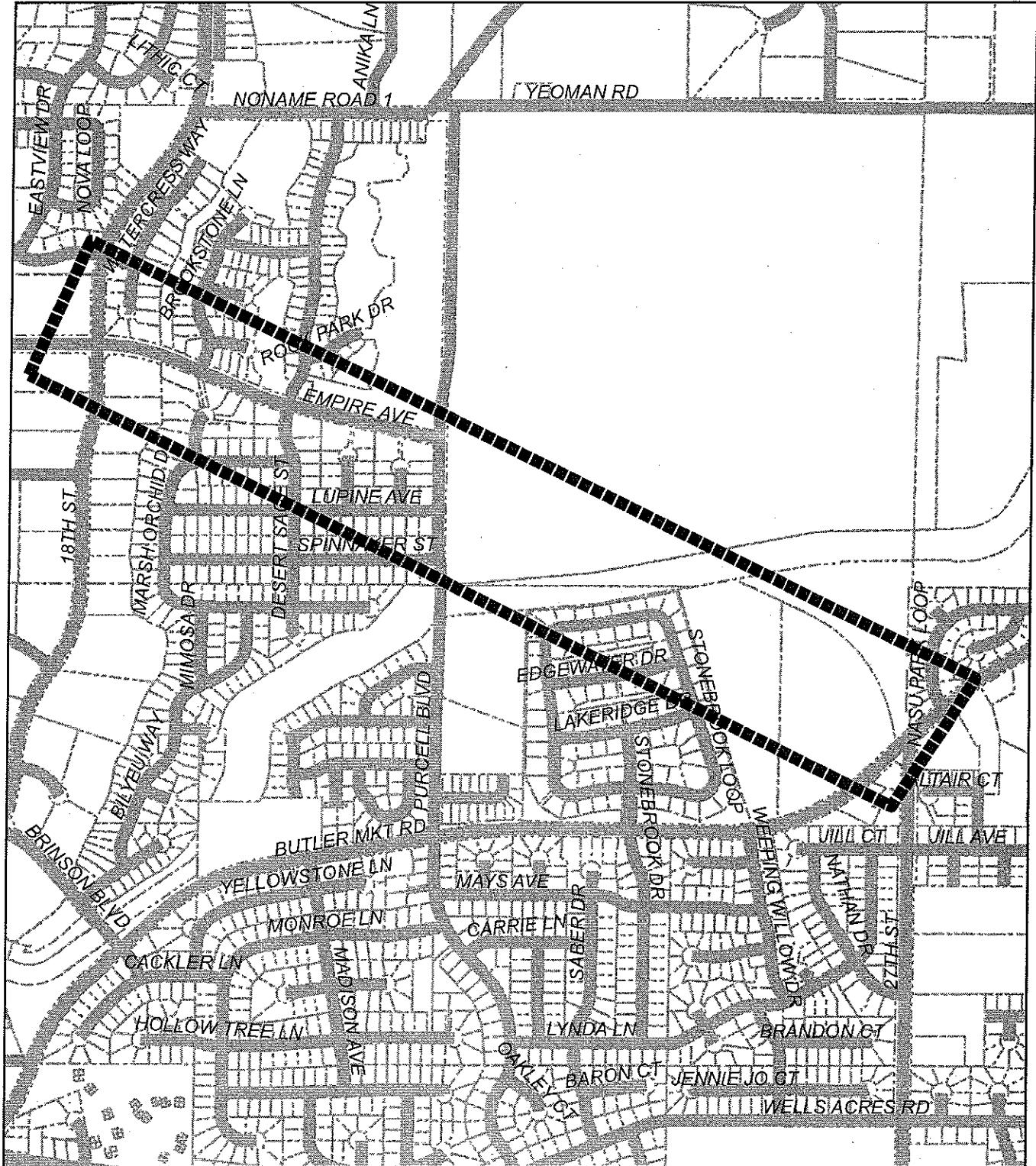


Empire Avenue Extension, Ph 1



ST0526

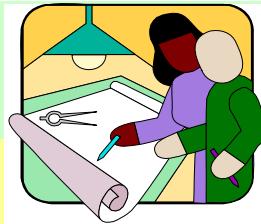
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Empire Avenue Extension, Ph. 1 (ST0526)

Project Description:

This project will provide for the design and construction of Empire Avenue between 18th and Butler Market, the final segment of this major arterial. The project will consist of roadway, median, bike lanes and sidewalks. The project also includes a canal crossing at the North Unit Main Canal.

2007/08 Cost Breakdown

Consulting	400,000
ROW	
Construction	
Legal	0
Total	400,000

Need/Justification:

The project is identified in the TSP and is necessary to complete this major NE arterial. Traffic volumes on alternate NE arterial routes can be reduced and capacity of the system improved with this major connector.

Benefits:

Improved vehicle, bicycle and pedestrian connectivity for NE Bend, providing a major arterial connection between the Parkway and 27th Street.

Cost Schedule

Prior to 2007/08	575,000
2007/08	400,000
2008/09	3,700,000
2009/10	6,900,000
2010/11	
2011/12	
After 2011/12	
Total Cost	11,575,000

Consequences of Delaying/Eliminating this Project:

Increasing traffic congestion on Third Street, Boyd Acres, and Butler Market.

Impact on Annual Operating

Budget	0
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Project Related To:

BMPRD development of the Pine Nursery site.

Method of Financing

Type	Amount
Street SDCs	11,075,000
Deschutes County	500,000
Total	11,575,000

Comments:

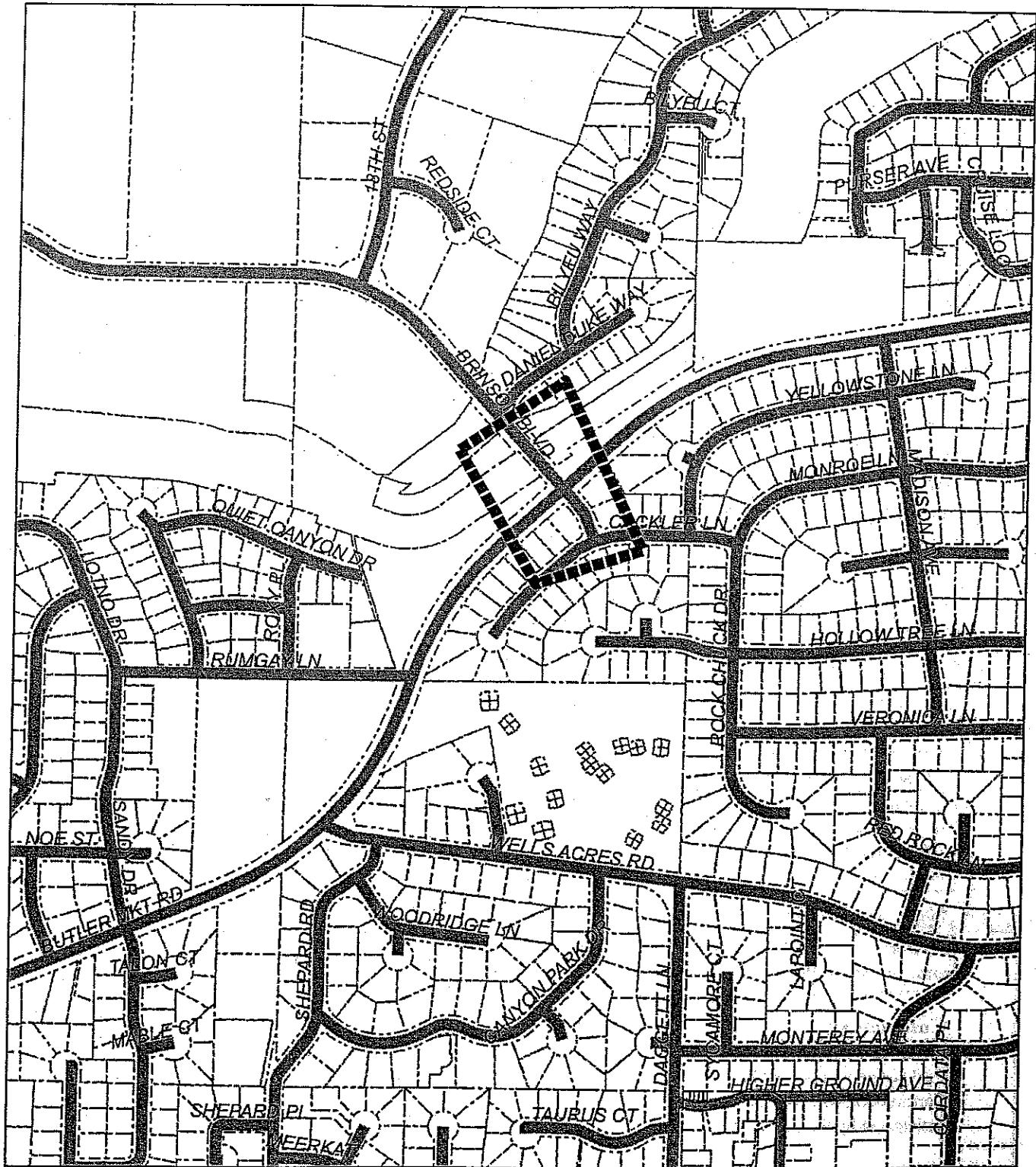
The project is shown in the TSP.



Butler Market / Brinson Signal

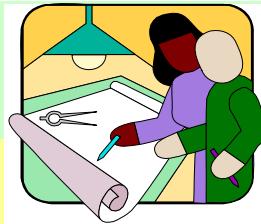
ST0611

North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Butler Market/Brinson Signal (ST0611)

Project Description:

Analysis of the most current information has determined that an interim signal with minor improvements to turn lanes, bicycle and pedestrian facilities will provide the 20 year level of service required. Design vehicle will be a WB-67.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	600,000
Legal	
Total	600,000

Need/Justification:

This intersection is one of many that are key to the continued build out of industrial lands in the NE, including Basalt Business Park, North Brinson Business Park and Juniper Ridge.

Benefits:

Improved intersection will increase the capacity of the Butler Market Corridor; move traffic more efficiently and safely through the intersection and allow for continued economic development of the industrial lands.

Cost Schedule

Prior to 2007/08	50,000
2007/08	600,000
2008/09	0
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	650,000

Consequences of Delaying/Eliminating this Project:

Future development will not be able to show compliance with the City's intersection operations criteria. Potential impacts to development at Juniper Ridge.

Impact on Annual Operating

Budget	15,000
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Project Related To:

Development of IL lands is contributing pro-rata funds to reconstruct the intersection and increase capacity.

Method of Financing

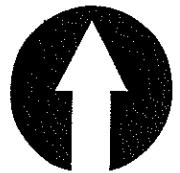
Type	Amount
Street SDCs	650,000
Total	650,000

Comments:

Construction is anticipated in FY08/09.

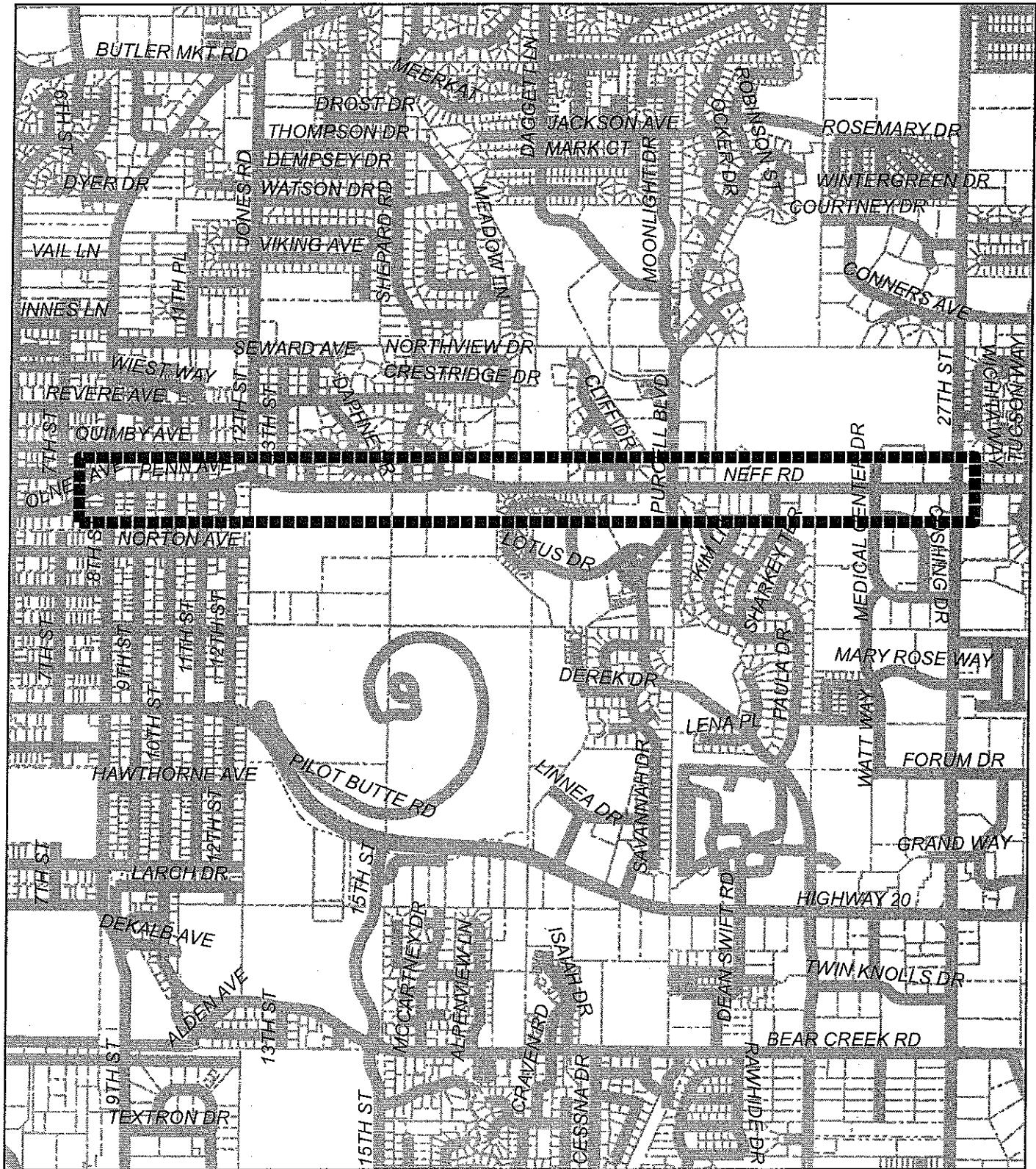


Neff Road Corridor, 8th to 27th Street



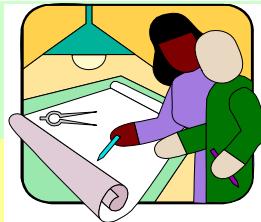
ST0506

North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Neff Road Corridor, 8th to 27th Street (ST0506)

Project Description:

The first phase will be a study to identify, evaluate and prioritize traffic improvements that can provide the most benefit within available funding. Projects will be designed and constructed within available funding.

Need/Justification:

A busy arterial with children walking, biking, and/or being dropped off at school. Has one of the highest accident rates. Intersection improvements, bike lanes, continuous sidewalks are needed to reduce accidents and improve safety. Two-lane section is near capacity (17,000 ADT).

Benefits:

Safer travel routes for children walking and /or biking to school, reduced accident rate, improved capacity, improved emergency services access to St. Charles Medical Center.

Consequences of Delaying/Eliminating this Project:

Neff will become more congested as traffic increases and there will be increased potential for accidents and delays for emergency responders. Increase in crashes at the Neff/Purcell intersection.

Project Related To:

Coordinate with MPO, Deschutes County and ODOT to improve safety at Neff/Hamby.

Comments:

Funds currently budgeted will not be adequate for all improvements identified. Some improvements may be implemented through public/private partnership as the Medical Overlay Zone develops. Possible expansion of scope to include Neff/Hamby may be funded by ODOT and Deschutes County.

2007/08 Cost Breakdown

Consulting	250,000
ROW	100,000
Construction	
Legal	
Total	350,000

Cost Schedule

Prior to 2007/08	12,000
2007/08	350,000
2008/09	1,110,000
2009/10	0
2010/11	0
2011/12	0
After 2011/12	
Total Cost	1,472,000

Impact on Annual Operating

Budget	0
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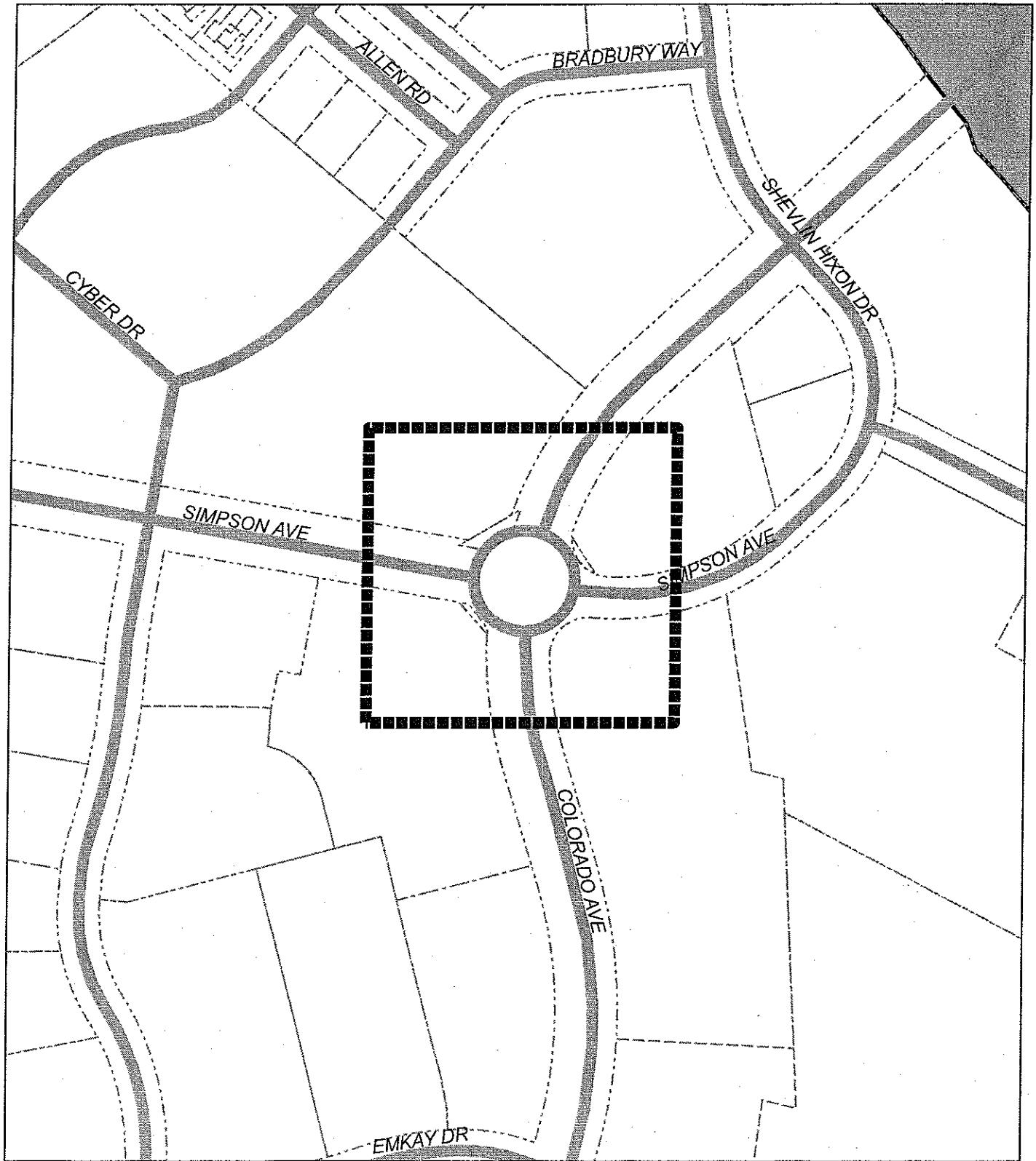
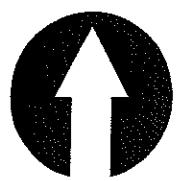
Method of Financing

Type	Amount
Street SDCs	1,472,000
Total	1,472,000



Colorado & Simpson RAB

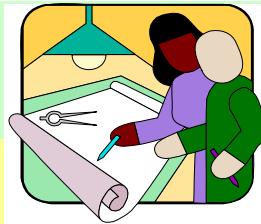
ST0518



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Colorado-Simpson Roundabout (ST0518)

Project Description:

Improve current radius on existing RAB

2007/08 Cost Breakdown

Consulting	150,000
ROW	100,000
Construction	100,000
Legal	
Total	350,000

Need/Justification:

Improve Emergency Vehicle response times

Cost Schedule

Prior to 2007/08	0
2007/08	350,000
2008/09	300,000
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	650,000

Benefits:

Improve Emergency Vehicle response times

Consequences of Delaying/Eliminating this Project:

Continued restrictions to traffic flow. Traffic conflicts will increase as traffic volumes increase.

Impact on Annual Operating

Budget	13,000
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Project Related To:

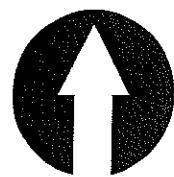
Method of Financing

Type	Amount
Street SDCs	650,000
Total	650,000

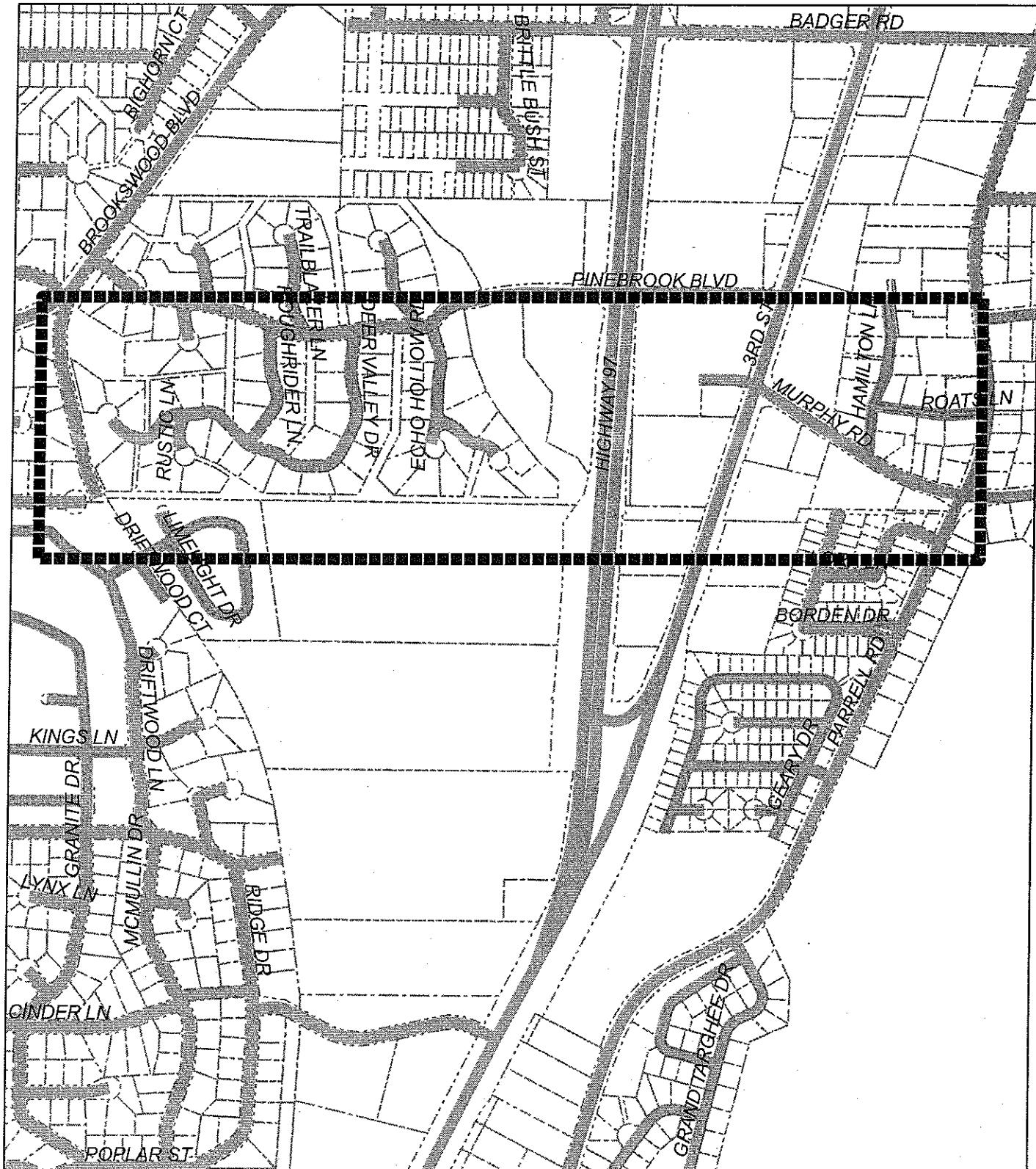
Comments:



Murphy Road (Brookswood to 3rd)

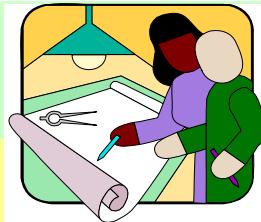


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Murphy Rd, Brookswood to 3RD, ST0602

Project Description:

An initial study reduced the project scope at this time to the section between Parrell Road and 15th Street. This roadway section will be one lane in each direction over the railroad tracks with left turn lanes provided at street intersections. Major intersections including 15th, Brosterhous, Country Club and Parrell will require roundabouts or signals. Construction is broken down as follows: Roadway E of RR \$750,000; Roadway W of RR \$1,560,000; Bridge \$3,150,000; 15th, Brosterhous, Country Club Int. \$600,000 ea. Parrell \$450,000. Total \$7,710,000

Need/Justification:

There is a critical need to improve east-west transportation connectivity in South Bend. Growth will soon overburden the capacity of the existing roadway system.

Benefits:

Improved safety along the Murphy corridor, increased levels of service, improved emergency response times, benefits to economic development, new roadways would include sidewalks and bike lanes. Possibility of joint private/public funding of projects. Grade separated rail crossing will relieve capacity pressure on Reed Market to some extent. Improved connectivity will benefit area schools.

Consequences of Delaying/Eliminating this Project:

The extension is part of a larger strategy to provide a new interchange on the south end of the Parkway. New developments will continue to place more traffic on existing corridors.

Project Related To:

Murphy Crossing Refinement Plan.

Comments:

The Oregon Transportation Commission (OTC) has approved the interchange "concept", known as: "H Modified, Option 1.". The City's TSP needs to be amended to incorporate the final roadway network that will be defined by the study.; Budgets shown are not adequate for all the work envisioned for this area.

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	0
Legal	0
Total	0

Cost Schedule

Prior to 2007/08	0
2007/08	0
2008/09	0
2009/10	0
2010/11	4,000,000
2011/12	2,000,000
After 2011/12	0
Total Cost	6,000,000

Impact on Annual Operating

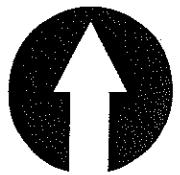
Budget	0
Budget	To be determined

Method of Financing

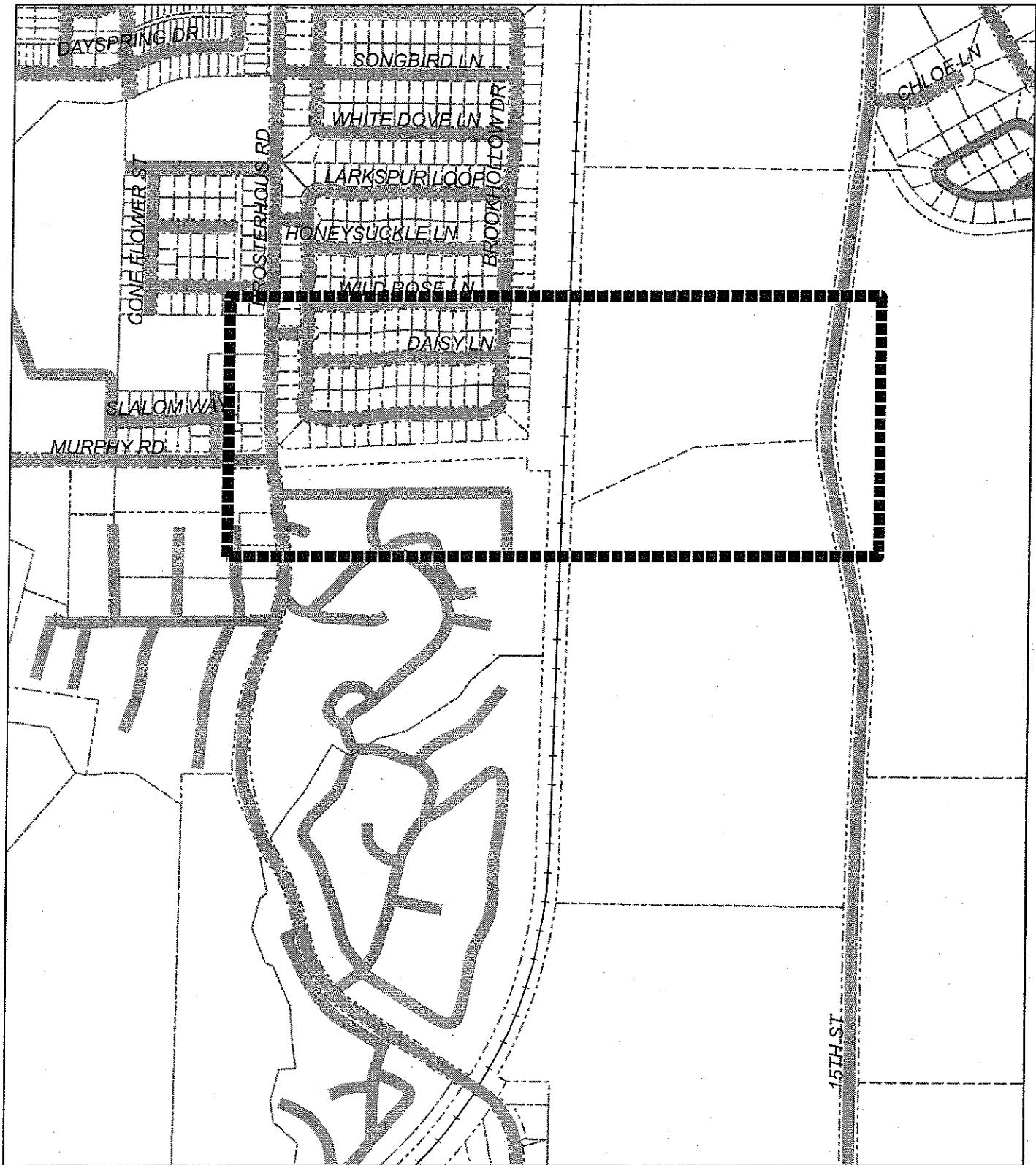
Type	Amount
Street SDCs	6,000,000
Total	6,000,000



Murphy Road (Brosterhous to 15th)

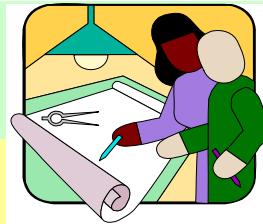


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year:

2008

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Murphy Rd, Brosterhous to 15th ST0602

Project Description:

An initial study reduced the project scope at this time to the section between Parrell Road and 15th Street. This roadway section will be one lane in each direction over the railroad tracks with left turn lanes provided at street intersections. Major intersections including 15th, Brosterhous, Country Club and Parrell will require roundabouts or signals. Construction is broken down as follows: Roadway E of RR \$750,000; Roadway W of RR \$1,560,000; Bridge \$3,150,000; 15th, Brosterhous, Country Club Int. \$600,000 ea. Parrell \$450,000. Total \$7,710,000

Need/Justification:

There is a critical need to improve east-west transportation connectivity in South Bend. Growth will soon overburden the capacity of the existing roadway system.

Benefits:

Improved safety along the Murphy corridor, increased levels of service, improved emergency response times, benefits to economic development, new roadways would include sidewalks and bike lanes. Possibility of joint private/public funding of projects. Grade separated rail crossing will relieve capacity pressure on Reed Market to some extent. Improved connectivity will benefit area schools.

Consequences of Delaying/Eliminating this Project:

The extension is part of a larger strategy to provide a new interchange on the south end of the Parkway. New developments will continue to place more traffic on existing corridors.

Project Related To:

Murphy Crossing Refinement Plan.

Comments:

The Oregon Transportation Commission (OTC) has approved the interchange "concept", known as: "H Modified, Option 1.". The City's TSP needs to be amended to incorporate the final roadway network that will be defined by the study.; Budgets shown are not adequate for all the work envisioned for this area.

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	0
Legal	0
Total	0

Cost Schedule

Prior to 2007/08	0
2007/08	0
2008/09	0
2009/10	0
2010/11	3,300,000
2011/12	4,000,000
After 2011/12	0
Total Cost	7,300,000

Impact on Annual Operating

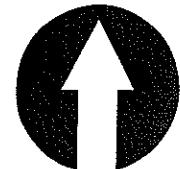
Budget	0
Budget	To be determined

Method of Financing

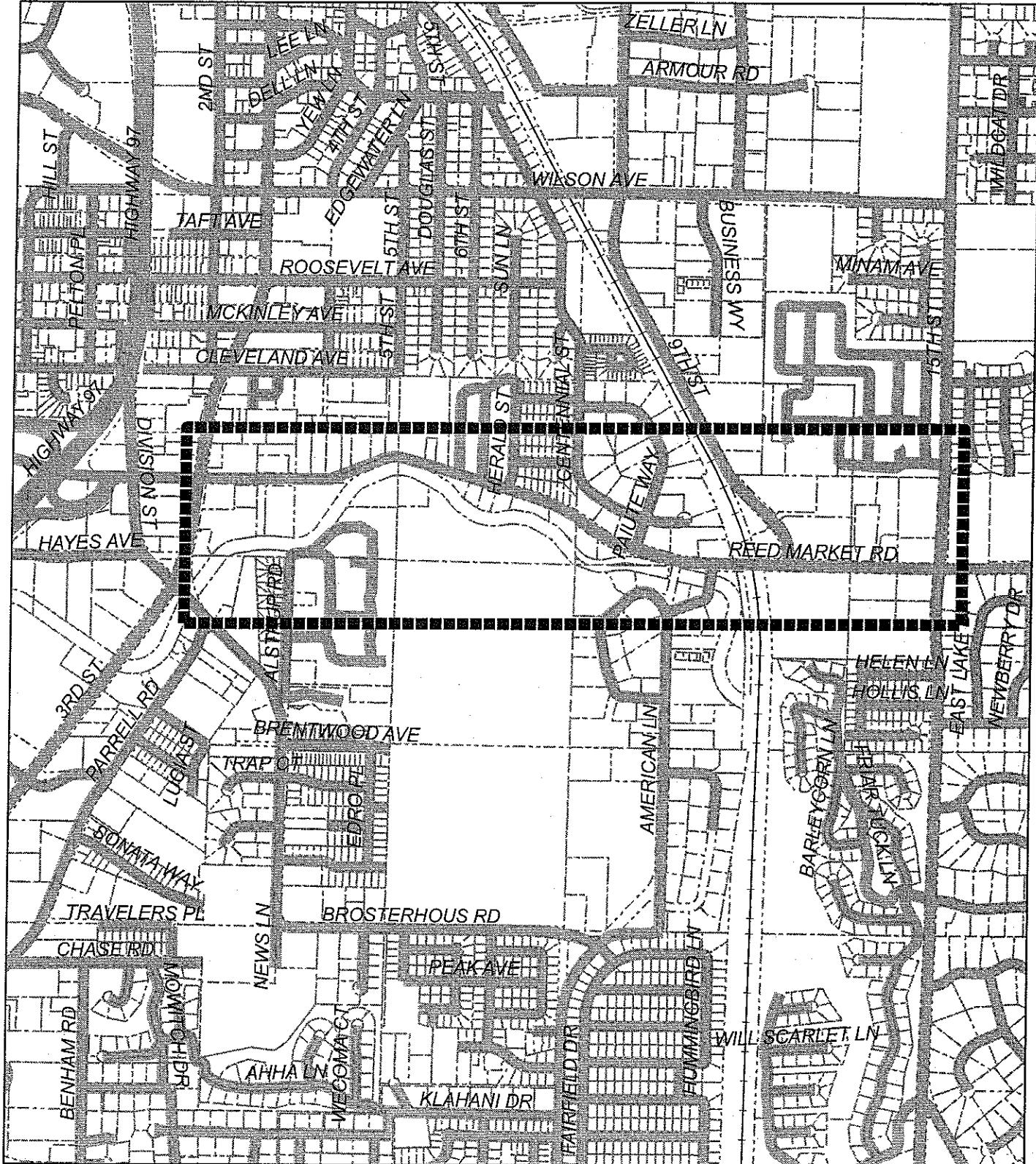
Type	Amount
Street SDCs	7,300,000
Total	7,300,000



Reed Market Corridor (15th to 3rd)



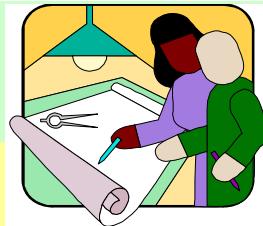
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: 2008

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Reed Market 15th to 3rd ST0411

Project Description:

The current projects includes the completed corridor study, the ongoing design and construction of the corridor from 15th Street east to Daly Estate; and the design of the 15th Street roundabout. The construction of the 15th Street Roundabout will be completed by Pahlisch Homes under ST0706.

Need/Justification:

This section of the corridor is at or over capacity and there are relatively high accident rates compared to other City streets. Most of the street lacks sidewalks and bike lanes, and there are sight distance issues at some of the intersections.

Benefits:

Improved corridor capacity, intersection safety, and safe bicycle and pedestrian travel.

Consequences of Delaying/Eliminating this Project:

Travel delays will increase, shifting vehicle trips to alternate routes. ROW costs will escalate, ultimately increasing the cost of improvements. The corridor cannot be safely used by pedestrians, bicyclists and the disabled community.

Project Related To:

The ongoing need for improvements along the length of the corridor. 15th Roundabout ST0706

Comments:

Budget funds are being reallocated to ST0706 for the private party constructing the roundabout. Budgets shown are not adequate to construct all projects anticipated to complete the entire modernization of the corridor. Outside funding is needed. Potential for public agency partnerships, grant funding and public/private partnerships have been identified in the Corridor Study.

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	0
Legal	0
Total	0

Cost Schedule

Prior to 2007/08	0
2007/08	0
2008/09	0
2009/10	5,600,000
2010/11	3,090,000
2011/12	7,200,000
After 2011/12	
Total Cost	15,890,000

Impact on Annual Operating

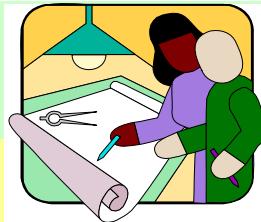
Budget	0
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Method of Financing

Type	Amount
Street SDCs	15,890,000
Total	15,890,000

City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Signal - Intelligent Transportation System (ITS)

Project Description:

Part of a larger project, the funding available for this portion would allow communications links and some vehicle detection to be constructed in the field to eventually allow a central signal system to control the signals and allow improved progression and operations. Allows signals to respond to actual traffic volume demands rather than being pre-programmed for averages..

Need/Justification:

Many signals in Bend operate independently of one another and do not have vehicle detection, are operated fixed time, regardless of the approaching traffic flows. This project would allow the communications links and some vehicle detection that would enable operations to be coordinated.

Benefits:

After a central signal system control is constructed, this project will reduce delay, queuing, emissions and increased capacity with existing geometry.

Consequences of Delaying/Eliminating this Project:

Inability to adjust traffic signal timing during emergency incident situations (closed underpasses, etc.). Inability to communicate with intersection controllers. Inability to coordinate signals.

Project Related To:

ODOT Projects: DC-TM-01, Central Control System and DC-TM-14, R4 Traffic Op Center Upgrade, totaling about \$2.4M. City of Bend Projects: Downtown Signal Upgrades; DC-TM-02, 3rd St Efficiency Improvement; and DC-TM-28, Traffic Data Collection, totaling about \$2M.

Comments:

Deschutes County Intelligent Transportation System Plan is the guiding document for these listed related projects. Funding partners are identified above. Project O&M related costs estimated at \$5,000 to \$20,000 per year, primarily communications bills.

2007/08 Cost Breakdown

Consulting	50,000
ROW	
Construction	95,000
Legal	
Total	145,000

Cost Schedule

Prior to 2007/08	45,000
2007/08	145,000
2008/09	100,000
2009/10	100,000
2010/11	100,000
2011/12	100,000
After 2011/12	500,000
Total Cost	1,090,000

Impact on Annual Operating

Budget	10,000
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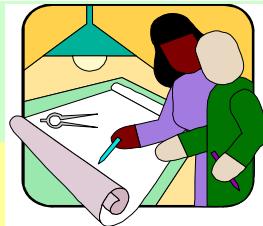
Method of Financing

Type	Amount
Street SDCs	1,090,000
Total	1,090,000

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: 2008

Category Growth Related

Priority Rating: 1

Department Public Works

Project Name:

Street Light Safety Improvements

Project Description:

This project will install street lighting at arterial and collector intersections in order to improve safety for motorists, bicyclists, and pedestrians.

Need/Justification:

There are many poorly lighted arterial and collector intersections that should have better lighting.

Benefits:

Improved safety and reduce vehicle crashes at poorly lit intersections

2007/08 Cost Breakdown

Consulting	0
ROW	
Construction	25,000
Legal	
Total	25,000

Cost Schedule

Prior to 2007/08	0
2007/08	25,000
2008/09	25,000
2009/10	25,000
2010/11	25,000
2011/12	25,000
After 2011/12	
Total Cost	125,000

Consequences of Delaying/Eliminating this Project:

Safety issues will continue to persist at poorly lighted intersections

Impact on Annual Operating	
Budget	3,250

Project Related To:

This project will closely be coordinated with other arterial and collector CIP projects.

Method of Financing

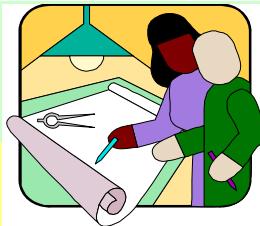
Type	Amount
Street SDCs	125,000
Total	125,000

Comments:

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: 2008

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Safe Routes to School

Project Description:

This project will provide the match for state Safe Routes to School Program the City will apply for in coordination with local agencies.

Need/Justification:

The project is needed to provide multi-modal transportation corridors for schools; the project is justified in order to enhance the safety, mobility, and access for school children.

Benefits:

The project will improve the safety, access, and mobility of all users of the multi-modal improvement

Consequences of Delaying/Eliminating this Project:

Delaying the match funds for the Safe Routes to School Program will not enable the City to apply for the grant.

Project Related To:

Collector and Arterial Safety Projects

Comments:

The City is prepared to apply for a Safe Routes to School Program and has identified three school locations for a possible project and staff on a monthly basis with local agencies in an effort to jointly apply for a project from the state.

2007/08 Cost Breakdown

Consulting	50,000
ROW	
Construction	
Legal	
Total	50,000

Cost Schedule

Prior to 2007/08	
2007/08	50,000
2008/09	50,000
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	100,000

Impact on Annual Operating

Budget

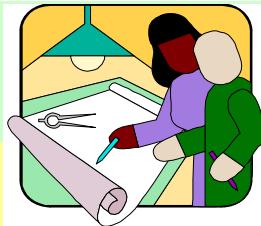
Method of Financing

Type	Amount
Street SDCs	100,000
Total	100,000

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street ▼

Year: 2008

Category Growth Related ▼

Priority Rating:

Department Public Works ▼

Project Name:

Corridor Safety Studies

Project Description:

This project will create corridor safety studies in order to define safety and operation issues and solutions for streets in the City that over the years have proven to have significant safety issues but relatively few improvements options.

Need/Justification:

The need and justification for the studies comes from the Local Street Safety and the Arterial and Collector Street programs that the Traffic Safety Advisory Committee and Transportation Division staff has reviewed over the years and have found that some streets continue to rate high but there are no feasible solutions.

Benefits:

From the studies the City will be able to define the issues, solutions, cost estimates, for difficult safety and operation problems on roads that historically have significant safety issues.

Consequences of Delaying/Eliminating this Project:

The staff and community will continue to have questions and issues about safety issues on roads that staff has little or no solutions.

Project Related To:

Collector and Arterial Street Project Program.

Comments:

The project is shown in the TSP.

2007/08 Cost Breakdown

Consulting	150,000
ROW	0
Construction	0
Legal	0
Total	150,000

Cost Schedule

Prior to 2007/08	
2007/08	150,000
2008/09	150,000
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	300,000

Impact on Annual Operating

Budget

Method of Financing

Type	Amount
Street SDCs	300,000
Total	300,000

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Water Five Year Capital Program Schedule

Amounts by fiscal year (in thousands)

TYPE OF PROJECT	PRIORITY	07-08	08-09	09-10	10-11	11-12
REPAIR & MAINTENANCE						
Paint Interior/Exterior of Tanks	2					
Overturf West Tank Interior		160	-	-	-	-
Westwood Tank Interior		-	140	-	-	-
Pilot Butte #1Interior		-	-	150	-	-
Pilot Butte #2 Exterior		-	-	-	75	-
New Well Buildings with Gas Chlorine	1					
Shiloh Consulting	1	15	-	-	-	-
Shiloh Construction		135	-	-	-	-
Hole 10	1	-	-	150	-	-
Westwood Well Consulting		50	-	-	-	-
Westwood Well Rebuild	1	-	-	700	-	-
TOTAL REPAIR AND MAINTENANCE		\$ 360	\$ 140	\$ 1,000	\$ 75	\$ -
GROWTH RELATED						
Continuing Projects:						
WA0115 MITIGATION/CANAL ACTIVITY	0					
420-7220-569.62-16 CIP - Legal		1	1	1	1	1
WA0115 TOTAL		1	1	1	1	1
WA0219 JUNIPER IRRIGATION COSTS	0					
420-7220-569.62-18 Construction		3	3	3	3	3
WA0219 TOTAL		3	3	3	3	3
WA0303 MITIGATION GW PERMITS (P)	0					
420-7220-569.62-16 CIP - Legal		80	80	80	80	80
420-7220-569.62-17 CIP - Consultant		20	20	20	20	20
WA0303 TOTAL		100	100	100	100	100
WA0402 WYNDEMERE TRANS. MAIN (P)	0					
420-7630-569.62-18 Construction		320	-	-	-	-
WA0402 TOTAL		320	-	-	-	-
WA0422 WATER RTS ACQUISITION (P)	0					
420-7220-569.62-15 ROW/Land Acquisi		400	380	400	400	400
WA0422 TOTAL		400	380	400	400	400
WA0508 NEW RESERV,RK BLUFF#2(P)	0					
420-7620-569.62-17 CIP - Consultant		74	25	-	-	-
420-7620-569.62-18 Construction		1,025	700	-	-	-
WA0508 TOTAL		1,099	725	-	-	-
WA0602 EMPIRE AVE. 16"TRANS.MAIN	0					
420-7630-569.62-17 CIP - Consultant		10	-	-	-	-
420-7630-569.62-18 Construction		450	-	-	-	-
WA0602 TOTAL		460	-	-	-	-
WA0604 AIRPT WELL#3 DES/DRILL(P)	0					
420-7220-569.62-17 CIP - Consultant		20	-	-	-	-
420-7220-569.62-18 Construction		1,010	-	-	-	-
WA0604 TOTAL		1,030	-	-	-	-
WA0605 SE 15th TRANS. MAIN	0					
420-7630-569.62-18 Construction		35	-	-	-	-
WA0604 TOTAL		35	-	-	-	-
WA0607 WTRSHED,SRC WTR.IMPRMT(P)	0					
420-7630-569.62-17 CIP - Consultant		250	125	125	125	-
420-7630-569.62-18 Construction		-	2,500	10,000	10,000	-
WA0607 TOTAL		250	2,625	10,125	10,125	-
WA0608 WTRMSTR PLAN UPDT FY06(P)	0					
420-7630-569.62-17 CIP - Consultant		150	-	-	-	-
WA0608 TOTAL		150	-	-	-	-
WA0609 OUTBACK WELL#7,PH.1 (P)	0					
420-7220-569.62-17 CIP - Consultant		-	-	65	-	-
420-7220-569.62-18 Construction		-	-	650	-	-
WA0609 TOTAL		-	-	715	-	-

Water Five Year Capital Program Schedule

Amounts by fiscal year (in thousands)

TYPE OF PROJECT	PRIORITY	07-08	08-09	09-10	10-11	11-12
WA0612 WATER SDC ANALYSIS	0					
420-7100-569.62-17 Consultant		13	-	-	-	-
WA0219 TOTAL		13	-	-	-	-
WA0615 CT BASIN ETHERNET SYSTEM	0					
420-7620-569.62-18 Construction		50	-	-	-	-
WA0615 TOTAL		50	-	-	-	-
WA0618 JUNIPER REHAB WTR WELLS	0					
420-7220-569.62-18 Construction		75	-	75	75	75
WA0618 TOTAL		75	-	75	75	75
WA0704 WTR DIV. SHILOH WELL	0					
420-7220-569.62-18 Construction		10	-	10	10	10
WA0704 TOTAL		10	-	10	10	10
WA0706 TBR RD/ MURPHY 16" WTR	0					
420-7630-569.62-18 Construction		25	-	-	-	-
WA0704 TOTAL		25	-	-	-	-
WA0707 WELL #4 PILOT BUTTE(P)	0					
420-7220-569.62-17 CIP - Consultant		110	-	-	-	-
420-7220-569.62-18 Construction		1,000	-	-	-	-
WA0707 TOTAL		1,110	-	-	-	-
WA0708 STORAGE OFF S. CENTURY	0					
420-7620-569.62-17 CIP - Consultant		103	-	40	40	-
420-7620-569.62-18 Construction		-	-	1,000	1,000	-
WA0708 TOTAL		103	-	1,040	1,040	-
Continuing Projects	Subtotal	\$ 5,233	\$ 3,833	\$ 12,468	\$ 11,753	\$ 588
New Projects:						
WA 0803 South Area Reservoir	1					
420-7620-569.62-15 ROW		25	-	-	-	-
420-7620-569.62-16 CIP - Legal		25	-	-	-	-
420-7620-569.62-17 CIP - Consultant		150	104	104	-	-
420-7620-569.62-18 Construction		-	2,600	2,600	-	-
TOTAL		200	2,704	2,704	-	-
WA0801 Water Line Capacity Increase	1					
420-7630-569.62-17 CIP - Consultant		400	300	400	400	400
420-7630-569.62-18 Construction		4,000	3,600	4,000	4,000	4,000
TOTAL		4,400	3,900	4,400	4,400	4,400
UR0701 18th St. Water Main, Empire to Cooley Rd.	1					
420-7630-569.62-17 CIP - Consultant		100	-	-	-	-
420-7630-569.62-18 Construction		-	-	-	-	-
TOTAL		100	-	-	-	-
Pilot Butte Well #5	1					
420-7220-569.62-17 CIP - Consultant		-	-	150	-	-
420-7220-569.62-18 Construction		-	650	1,200	-	-
TOTAL		-	650	1,350	-	-
Pilot Butte Well #6	1					
420-7220-569.62-17 CIP - Consultant		-	-	-	175	-
420-7220-569.62-18 Construction		-	-	675	1,400	-
TOTAL		-	-	675	1,575	-
WA0804 Rock Bluff Resv #3	1					
420-7620-569.62-17 CIP - Consultant		150	104	104	-	-
420-7620-569.62-18 Construction		-	2,600	2,600	-	-
TOTAL		150	2,704	2,704	-	-
Juniper Ridge Reservoir	1					
420-7620-569.62-17 CIP - Consultant		-	-	150	104	104
420-7620-569.62-18 Construction		-	-	-	2,600	2,600
TOTAL		-	-	150	2,704	2,704
Pilot Butte Reservoir #4	1					
420-7620-569.62-17 CIP - Consultant		-	-	150	104	104
420-7620-569.62-18 Construction		-	-	-	2,600	2,600
TOTAL		-	-	150	2,704	2,704

Water Five Year Capital Program Schedule

Amounts by fiscal year (in thousands)

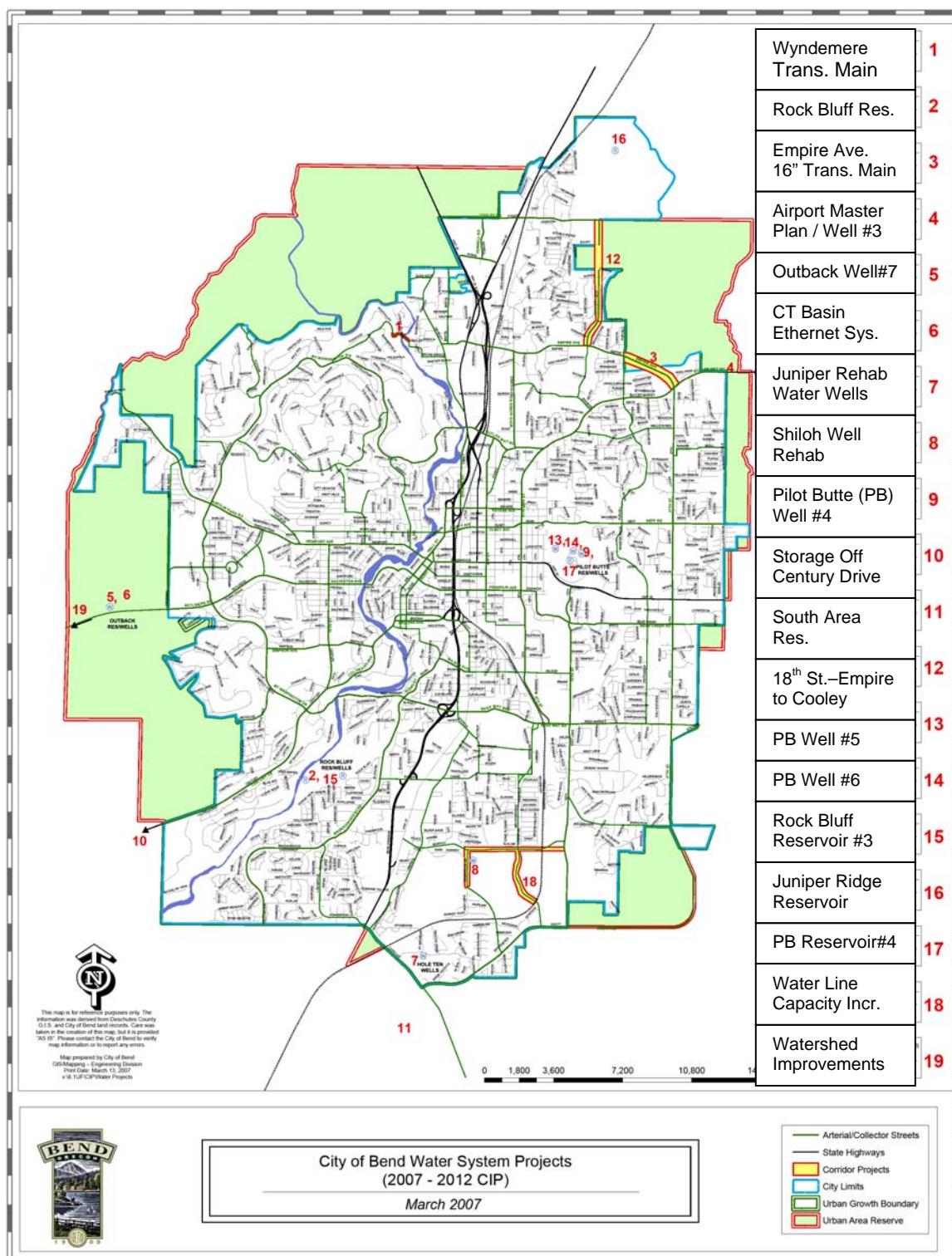
TYPE OF PROJECT	PRIORITY	07-08	08-09	09-10	10-11	11-12
Water Resources						
420-7260-569.63-15		50	-	-	-	-
420-7260-569.63-16		10	-	-	-	-
420-7260-569.63-17		40	-	-	-	-
TOTAL		100	-	-	-	-
CIP Internal Bill for Svc (Note 1)						
420-7220-569.62-19		250	250	250	250	250
TOTAL		250	250	250	250	250
New Projects	Subtotal	\$ 5,200	\$ 10,208	\$ 12,383	\$ 11,633	\$ 10,058
TOTAL GROWTH		\$ 10,433	\$ 14,041	\$ 24,851	\$ 23,386	\$ 10,646
TOTAL REPAIR & MAINTENANCE AND GROWTH		\$ 10,793	\$ 14,181	\$ 25,851	\$ 23,461	\$ 10,646
		5 Yr Total				\$ 84,932

Note 1) CIP internal billings for service are direct charges to the projects above for services rendered by the City's internal Engineering and/or Real Estate divisions.

Priority	Definition
0= Continued	Projects in progress
1= Critical	Imperative for reliable water service
2= Essential	Absolutely necessary for operation of system
3= Necessary	Needed for efficient operation of system
4= Desirable	Useful for proper operation of system
5= Pending	Of no immediate consequence

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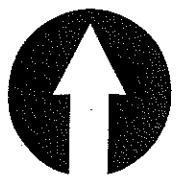
City-Wide Map of Significant Water CIP Projects



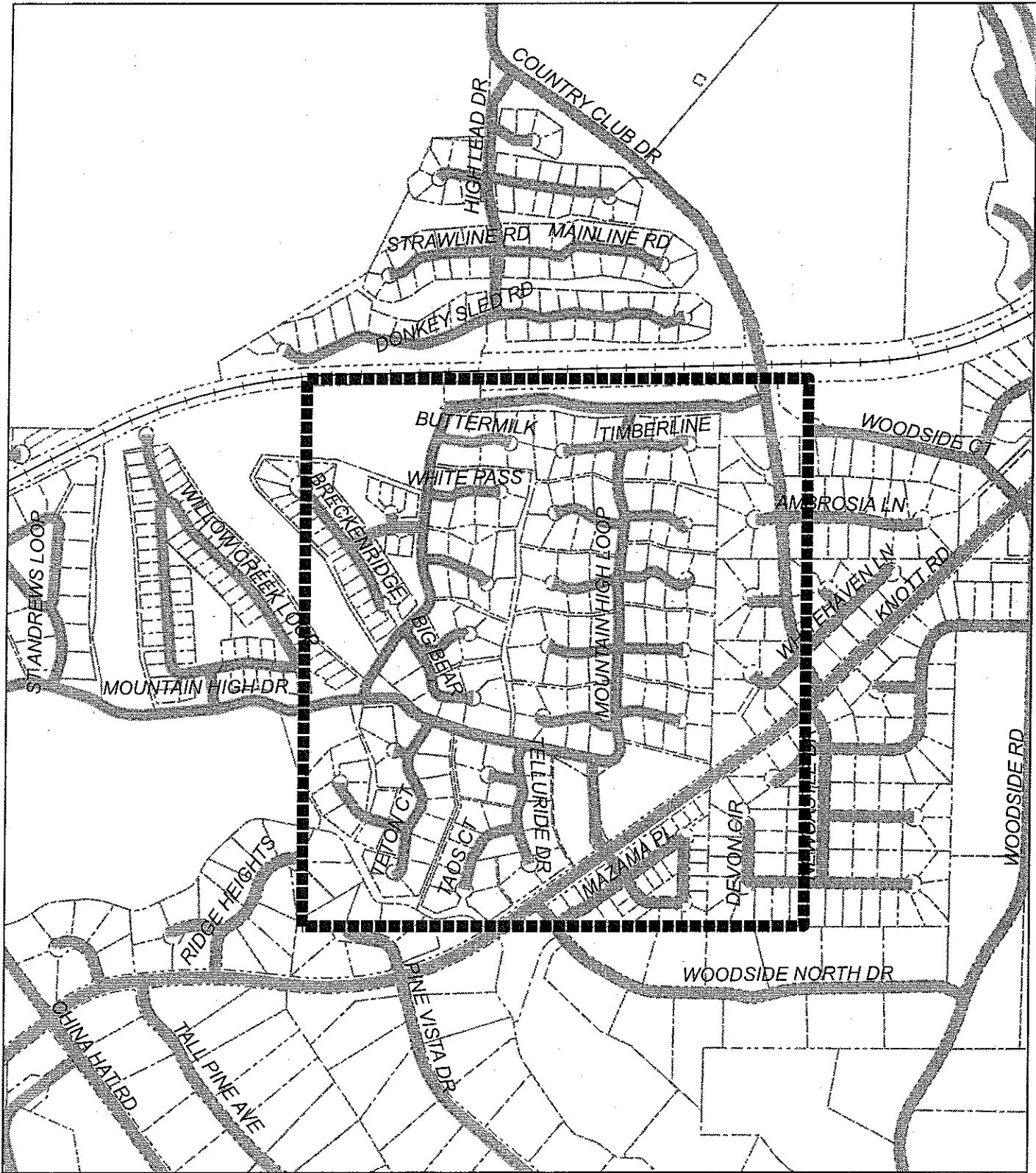


Juniper Irrigation Costs

WA0219



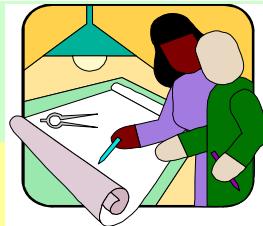
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: ██████████

Department ▼

Project Name:

Juniper Irrigation Costs (WA0219)

Project Description:

This project provides for the continuation of construction costs associated with the Juniper irrigation system.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	2,500
Legal	
Total	2,500

Need/Justification:

Upgrading of the water service lines is necessary to maintain current water service levels.

Cost Schedule

Prior to 2007/08	2,350
2007/08	2,500
2008/09	2,500
2009/10	2,500
2010/11	2,500
2011/12	2,500
After 2011/12	
Total Cost	14,850

Benefits:

Maintain current service levels for City water customers.

Impact on Annual Operating

Budget	None
--------	------

Consequences of Delaying/Eliminating this Project:

Potential for decreased service.

Method of Financing

Type	Amount
Water rates	14,850
Total	14,850

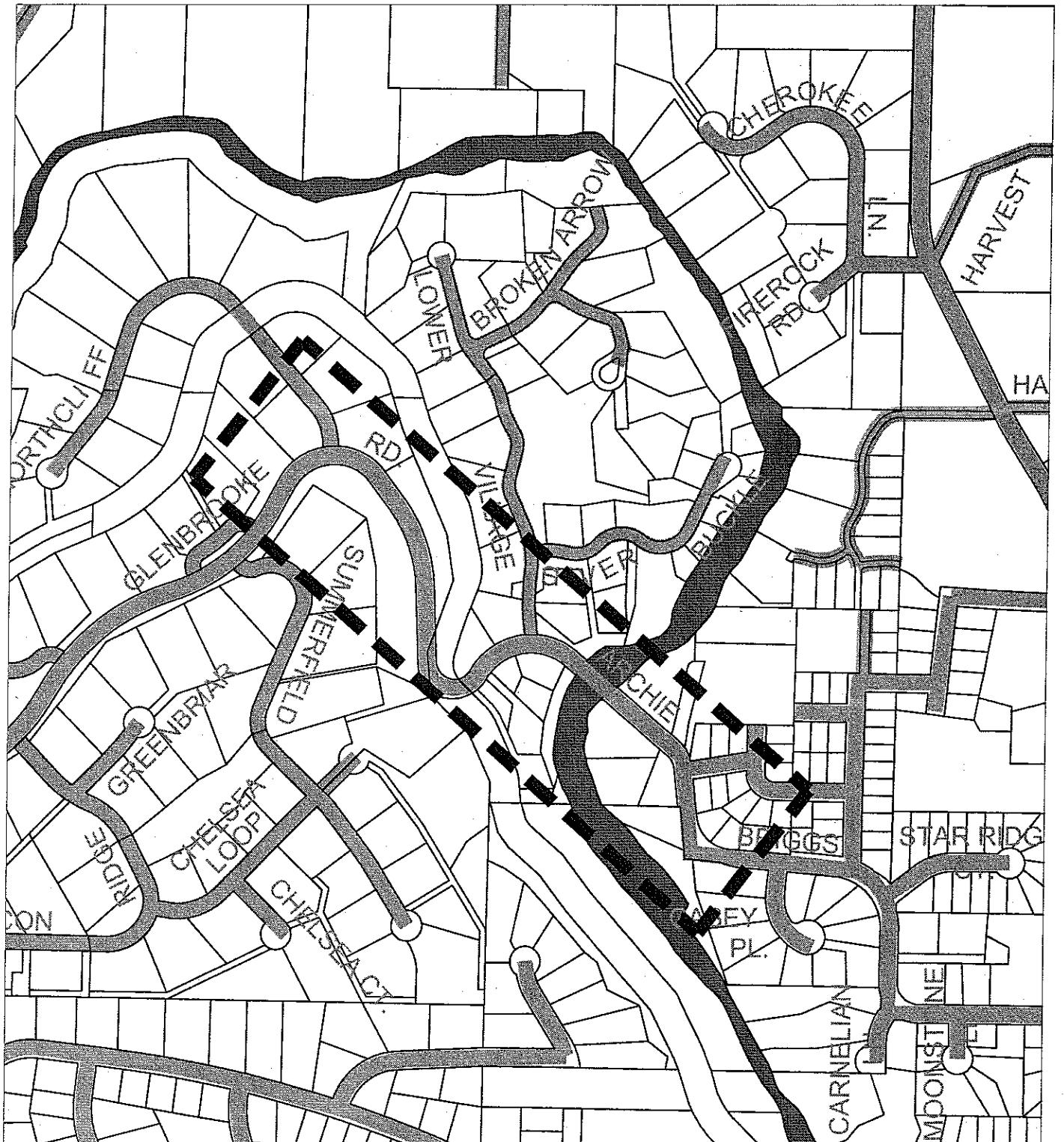
Project Related To:

Comments:



Wyndemere Transmission Main

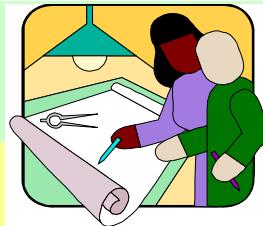
WA0402



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating:

Department ▼

Project Name:

Wyndemere Transmission Main (WA0402)

Project Description:

This project completes the connection between the water source at the Outback site to the north side of Bend. This section begins at the PRV (pressure reducing valve) station on Archie Briggs, just west of the Deschutes River, crossing the Deschutes over two bridges and connecting to the existing 12" line on the east side of the River.

Need/Justification:

Pipeline is needed to improve fire flows and water distribution capability. The project replaces an existing section of small diameter PVC piping.

Benefits:

Maintain current service levels to all City water customers and maximize system performance. Coordinated with a sewer/sidewalk project to minimize disruption of traffic, traffic control costs, mobilization, and pavement repair costs.

Consequences of Delaying/Eliminating this Project:

Lack of coordination with other area projects increases costs.

Project Related To:

Wyndemere Sewer Pump Station replacement and Archie Briggs sidewalk improvements.

Comments:

The design is complete, construction is being delayed to coordinate construction with the Wyndemere Sewer Pump Station. Combining the two projects will reduce impacts to local residents and traveling public.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	320,000
Legal	
Total	320,000

Cost Schedule

Prior to 2007/08	50,000
2007/08	320,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	370,000

Impact on Annual Operating

Budget	41,600
--------	---------------

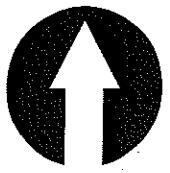
Method of Financing

Type	Amount
Water SDCs	370,000
Total	370,000

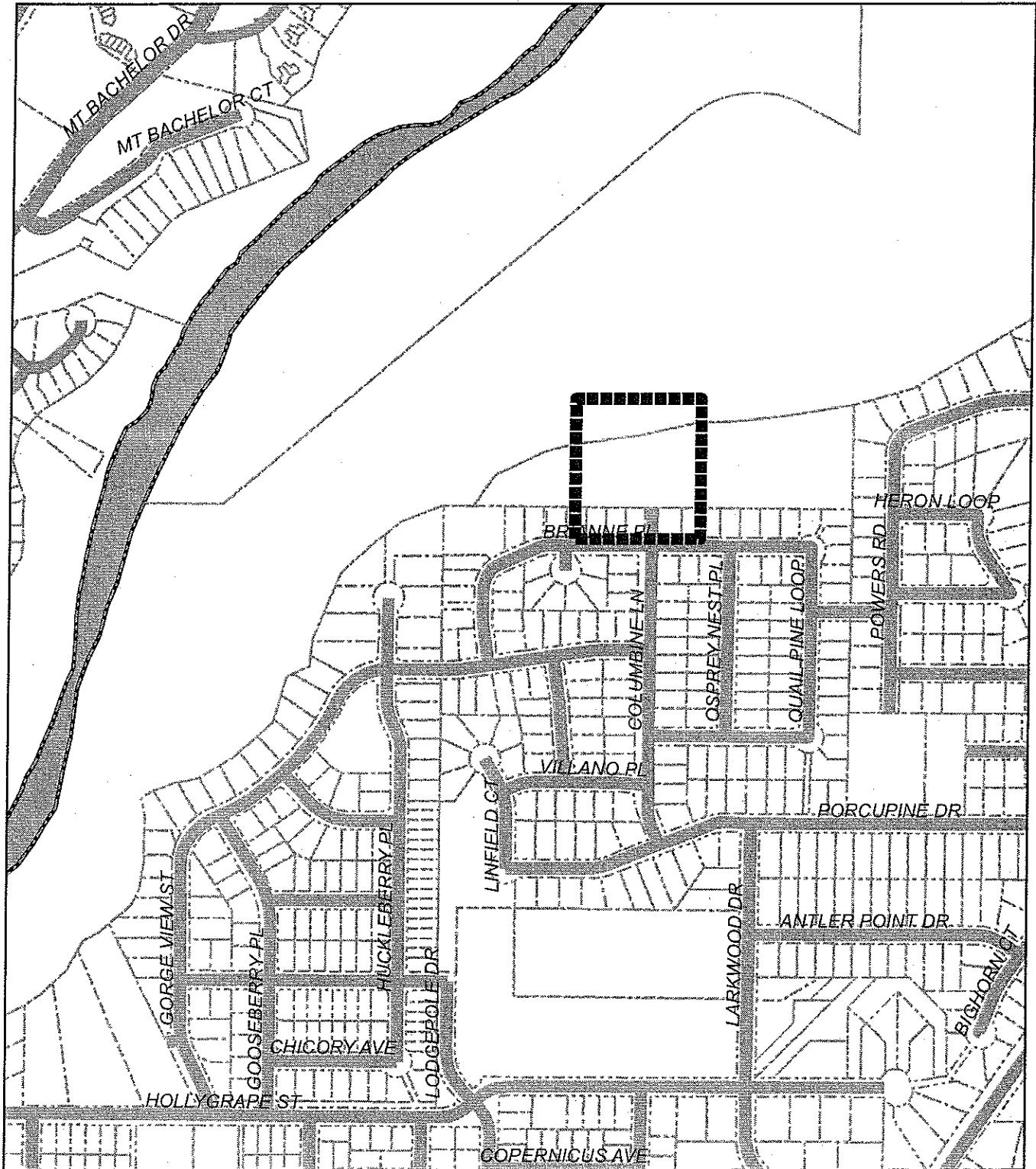


Rock Bluff #2 - New Reservoir

WA0508



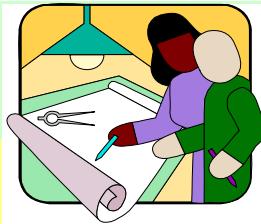
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Water

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

New Reservoir, Rock Bluff #2 (WA0508)

Project Description:

Design and construction of a new steel water reservoir at the Rock Bluff site. The reservoir will have a capacity of 3 million gallons. Final storage at the site will be 7 million gallons, as set forth in Water Master Plan Update. A flow meter will also be installed in the discharge piping leaving the reservoir site. Flow and water level measurements will be connected to existing site control buildings.

Need/Justification:

The additional storage capacity is necessary to meet projected peak day demands and additional fire flows within the pressure level service area. Flow metering is needed to efficiently manage water flow distribution throughout the system.

Benefits:

Maintain current service levels for all City water customers.

2007/08 Cost Breakdown

Consulting	74,000
ROW	
Construction	1,025,300
Legal	
Total	1,099,300

Cost Schedule

Prior to 2007/08	400,000
2007/08	1,099,300
2008/09	725,000
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	2,224,300

Consequences of Delaying/Eliminating this Project:

Potential for decreased service and inability to meet fire flow demands.

Impact on Annual Operating

Budget	142,909
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Project Related To:

The Water Master Plan for the City determined needs and priorities prior to design.

Method of Financing

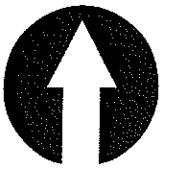
Type	Amount
Water SDCs	2,224,300
Total	2,224,300

Comments:

Planning and design of this project was initiated in FY 04/05. Design will be completed in FY 06/07 and the reservoir will be constructed during the last half of FY 06/07 and the summer of FY 07/08.

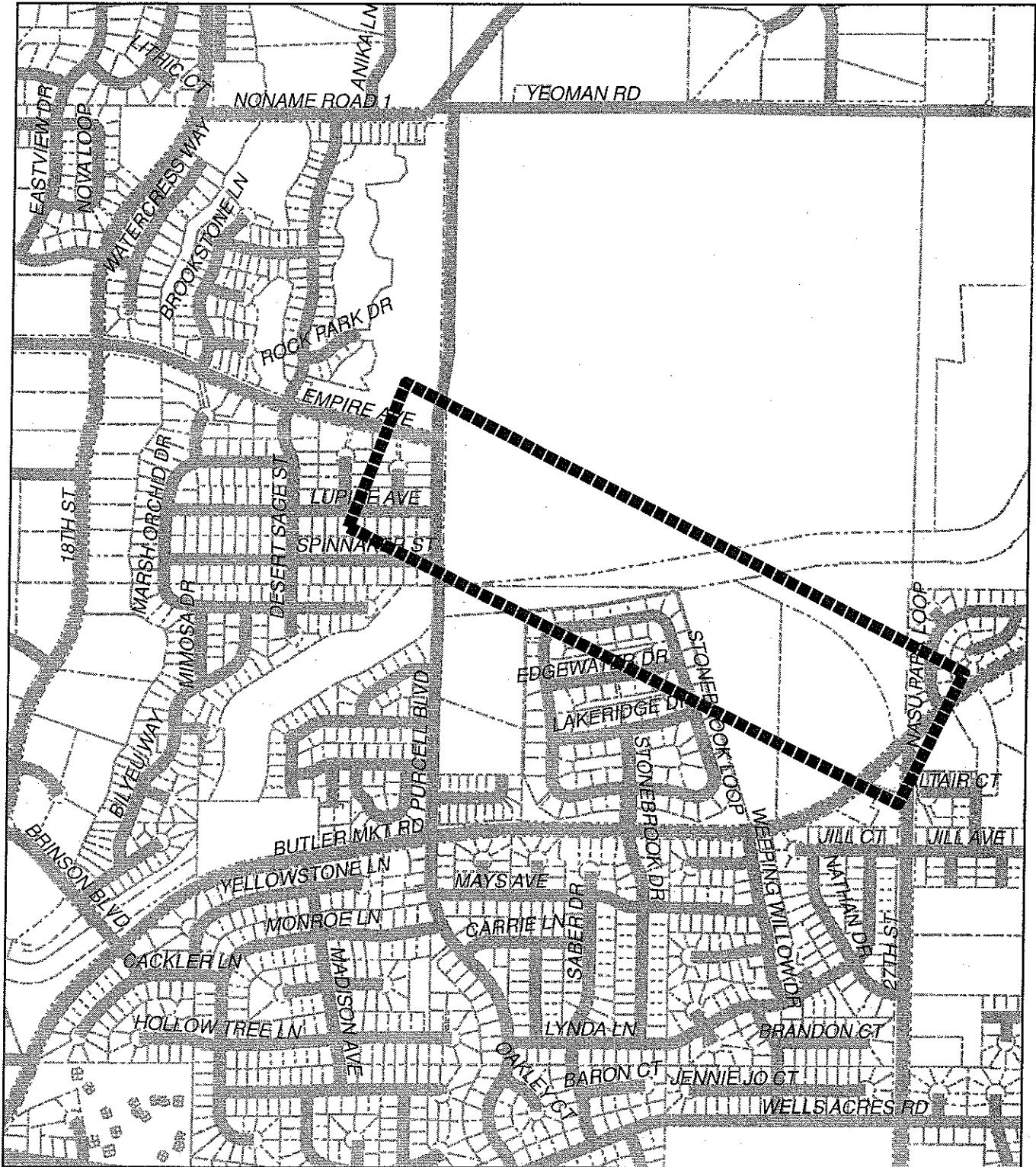


Empire Ave 16" Transmission Main



WA0602

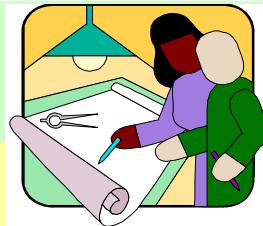
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

Empire Avenue 16-Inch Transmission Main (WA0602)

Project Description:

Approximately 4,000 lineal feet of 16-inch transmission main will be installed in Empire Avenue between Purcell Blvd and 27th St. The transmission main will be designed and constructed as part of the planned Empire Avenue Extension roadway project.

Need/Justification:

This is a component of the Water Master Plan for serving the NE portions of the City, including Juniper Ridge.

Benefits:

Enhances service and fire flow capability.

2007/08 Cost Breakdown

Consulting	10,000
ROW	
Construction	450,000
Legal	
Total	460,000

Cost Schedule

Prior to 2007/08	150,296
2007/08	460,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	610,296

Consequences of Delaying/Eliminating this Project:

Delaying the project would result in a missed opportunity to include the water line as part of construction of the Empire Avenue Extension. Eliminating the project may result in insufficient fire flows at Juniper Ridge.

Project Related To:

A Water Master Plan component and a source of water to Juniper Ridge.

Comments:

Impact on Annual Operating

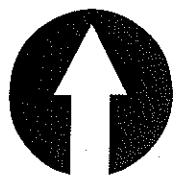
Budget	59,800
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Method of Financing

Type	Amount
Water SDCs	610,296
Total	610,296

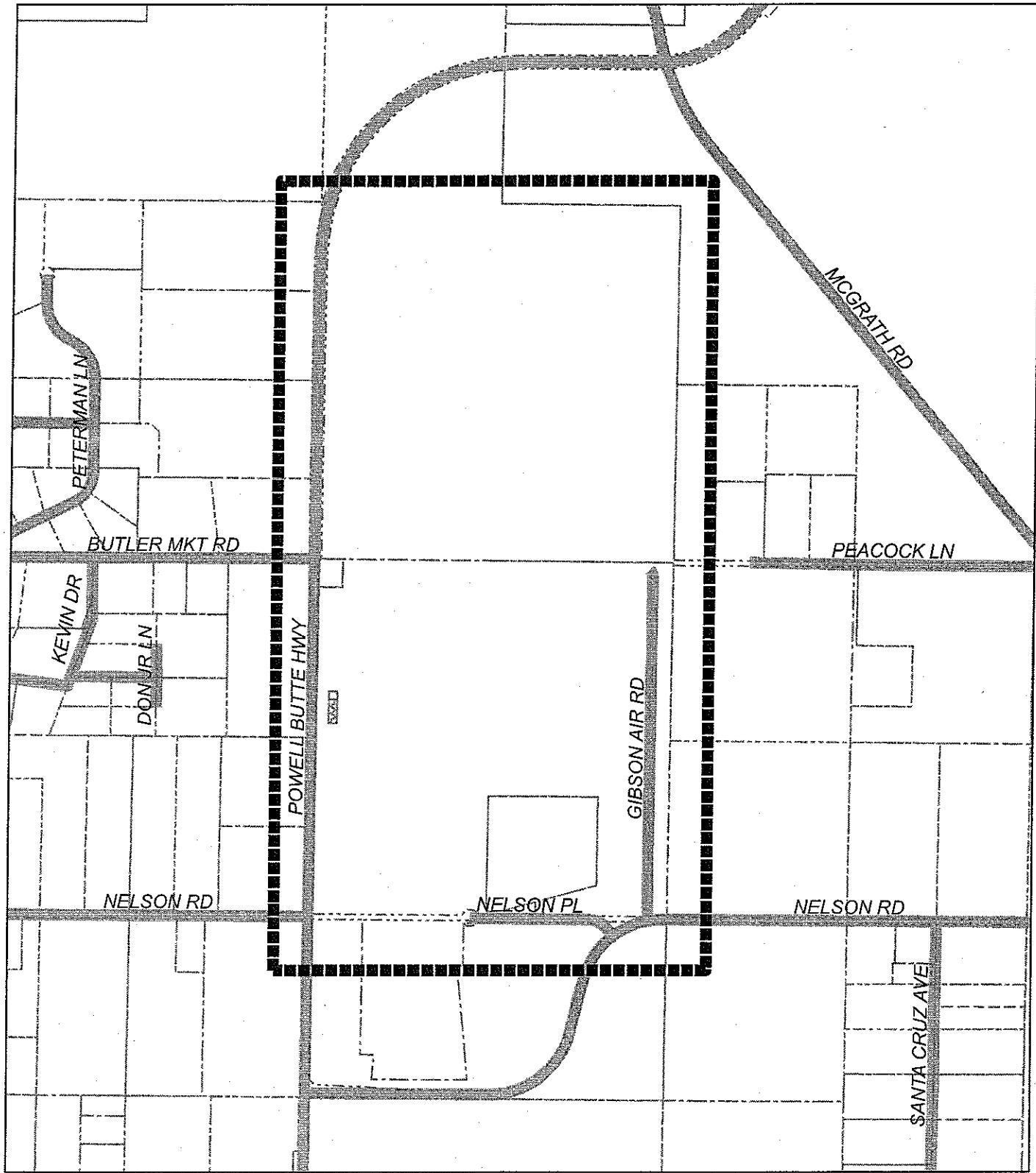


Airport Well #3, Design/Drilling



WA0604

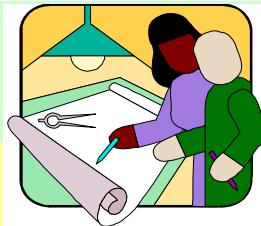
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

Airport Well #3, Design/Drilling (WA0604)

Project Description:

A water master plan will be developed for the airport to determine long-term water supply and storage requirements. The size and location of future wells, reservoirs and pipelines will be determined. Concurrently, Airport Well #3 drilled to provide fire flow for the Airport. A well house will be designed and constructed. The well house for Well #3 will include a building with pump, piping, flow metering, controls and disinfection capabilities as required.

Need/Justification:

A water master plan is necessary to determine potential demands from increasing commercial development at the airport. The water supply at the airport is independent of other water systems. A new well is necessary to provide fire flow protection in the event of failure of an existing airport well.

Benefits:

Installing a new well is the most economical method of providing a reliable water supply at the airport.

Consequences of Delaying/Eliminating this Project:

Insufficient water supply reliability that could result in inadequate fire suppression flows.

Project Related To:

Comments:

2007/08 Cost Breakdown

Consulting	20,000
ROW	
Construction	1,010,000
Legal	
Total	1,030,000

Cost Schedule

Prior to 2007/08	555,000
2007/08	1,030,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	1,585,000

Impact on Annual Operating

Budget	133,900
--------	---------

Method of Financing

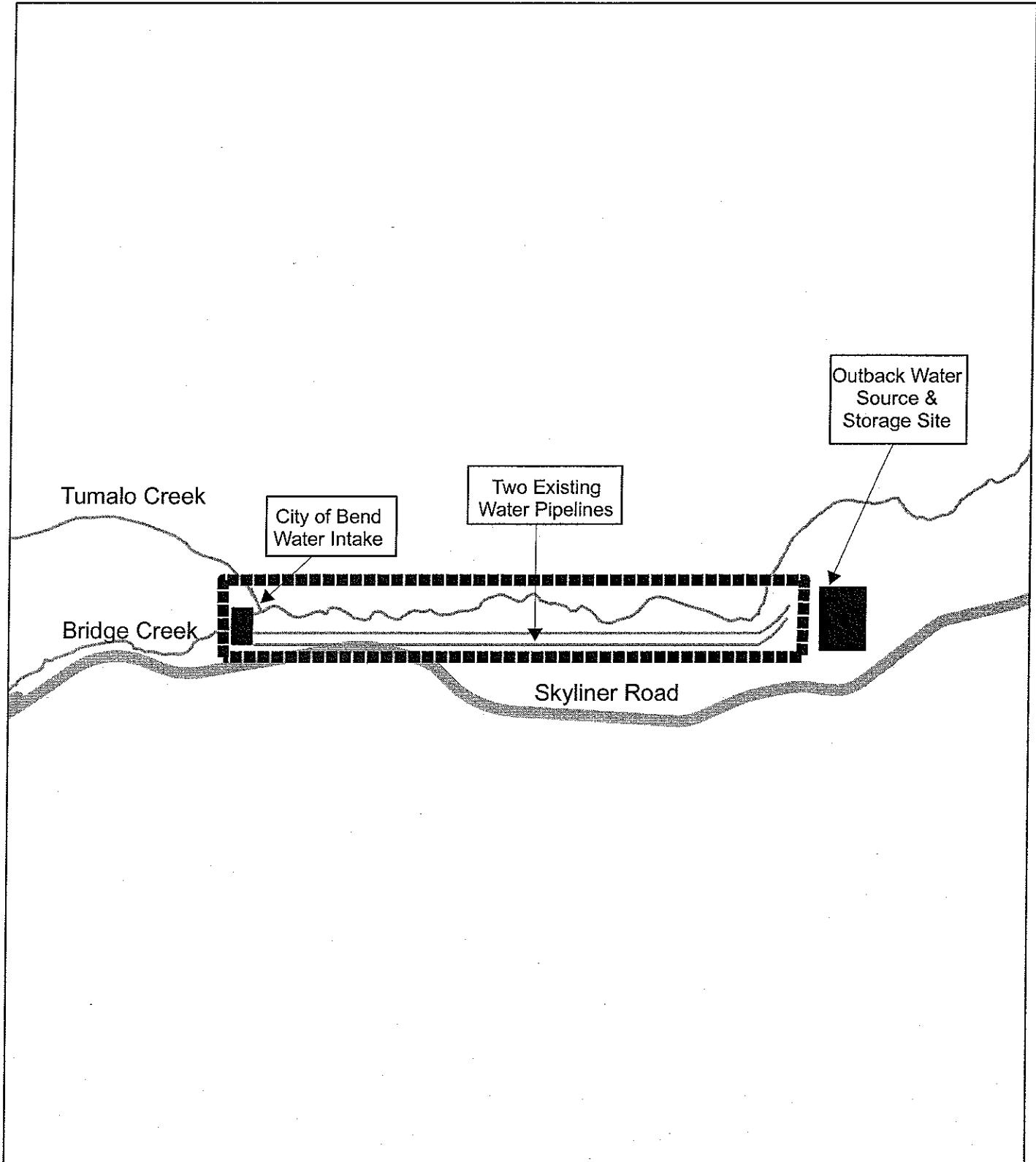
Type	Amount
Water Rates	792,500
Water SDCs	792,500
Total	1,585,000



Watershed, Source Water Improvements

WA0607

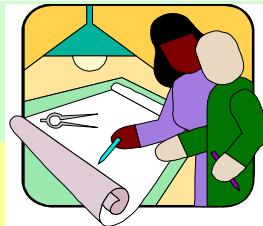
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Watershed, Source Water Improvements (WA0607)

Project Description:

This project provides the feasibility study, design and construction for the replacement of the 14-inch and 16-inch transmission mains from the Intake House to the Outback facility. This project will also include the feasibility, design and construction of UV disinfection or other treatment process for the surface water, along with a hydroelectric facility at the Outback location

Need/Justification:

The existing 14-inch and 16-inch mains are approaching the end of their design life. In addition, these mains currently limit our ability to take our full water right allotment. Replacement of these mains with a single larger pipe will allow the City to take up to 13 MGD and create opportunity to produce hydroelectric power to offset costs of the project. New federal EPA law will require the City to provide treatment beyond our current chlorination in the next 5 to 7 years.

Benefits:

Replacement of these mains can provide the City with additional water supply under our existing water rights, and provide opportunity for the production of hydroelectric power which can offset costs of the pipeline replacement and treatment facility.

Consequences of Delaying/Eliminating this Project:

Limits the City's ability to fully utilize its existing surface water rights, resulting in higher pumping costs and risks transmission main failure and interruption of water supply. Potential loss of hydroelectric revenue that could offset some of the cost of future additional disinfection treatment.

Project Related To:

Water Mitigation

Comments:

Budgets are preliminary, pending the results of the feasibility study. Some project costs may be eligible for grants due to the hydroelectric component. Preliminary estimates show a potential for approximately \$650,000 in annual revenue from hydroelectric. The feasibility study is scheduled for FY 07/08.

2007/08 Cost Breakdown

Consulting	250,000
ROW	
Construction	
Legal	
Total	250,000

Cost Schedule

Prior to 2007/08	50,000
2007/08	250,000
2008/09	2,625,000
2009/10	10,125,000
2010/11	10,125,000
2011/12	
After 2011/12	
Total Cost	23,175,000

Impact on Annual Operating

Budget	32,500
--------	--------

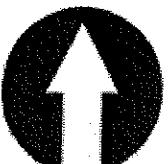
Method of Financing

Type	Amount
Water Rates	23,175,000
Total	23,175,000

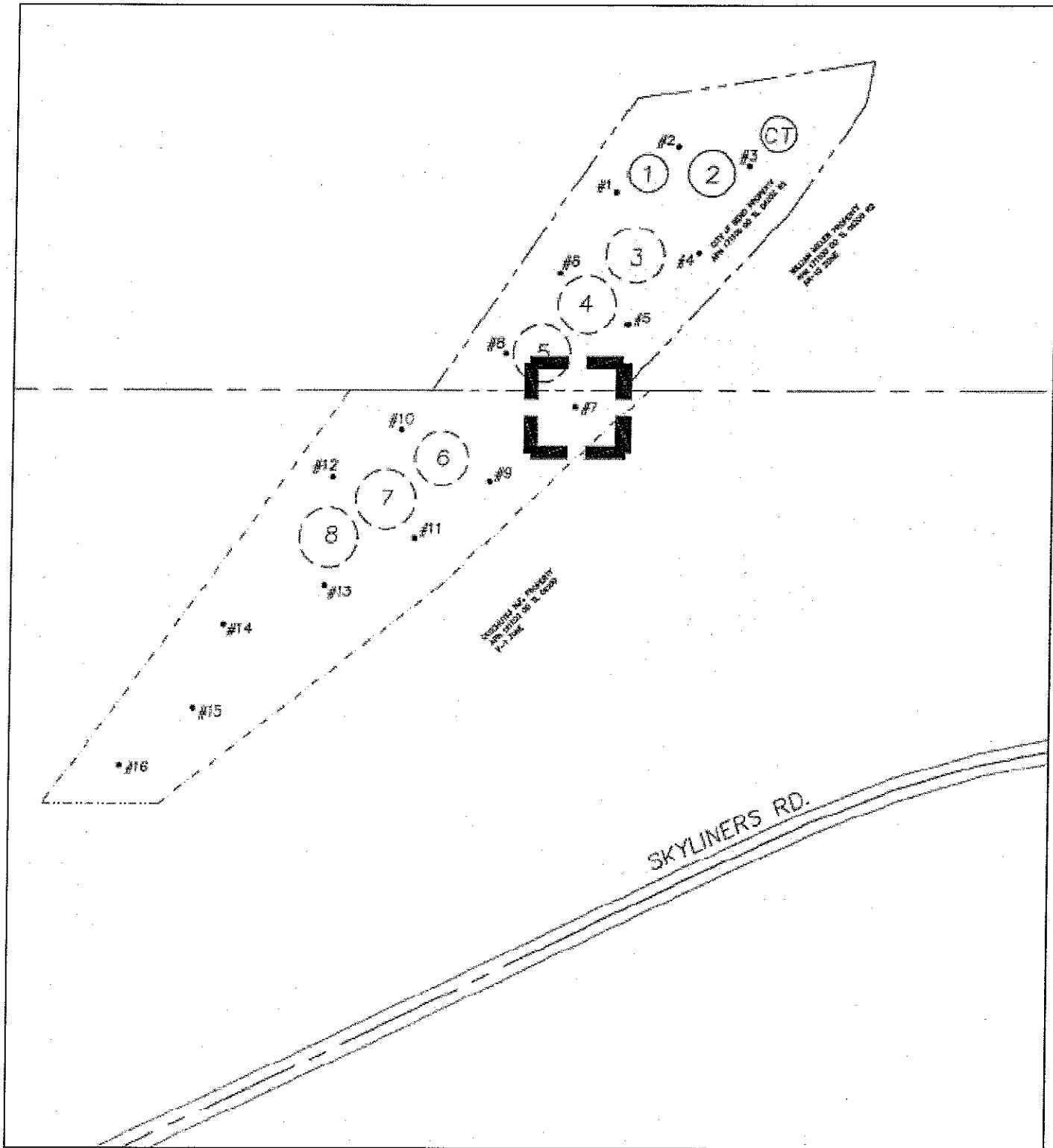


Outback Well #7

WA0609



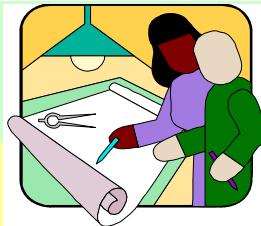
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Water ▾

Year:

2008

Category

Priority Rating:

Department Public Works 

Project Name:

Outback Well #7 (WA0609)

Project Description:

This project provides for a new well at the Outback site. Drilling of the well was performed in 2006. The pump and building will be designed and constructed in FY 07/08.

Need/Justification:

The new water supply well is necessary to meet projected demands.

Benefits:

After the well is developed it will provide additional water supply consistent with the provisions of the Water Master Plan Update.

Consequences of Delaying/Eliminating this Project:

Lack of capacity and redundancy in the water supply system could result in inadequate service during periods of peak demands.

Project Related To:

Water Master Plan Update

Comments:

2007/08 Cost Breakdown	
Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule	
Prior to 2007/08	402,303
2007/08	
2008/09	
2009/10	715,000
2010/11	
2011/12	
After 2011/12	
Total Cost	1,117,303

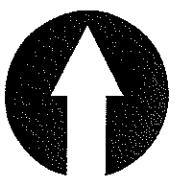
Impact on Annual Operating Budget

Method of Financing	
Type	Amount
Water SDCs	1,117,303
Total	1,117,303

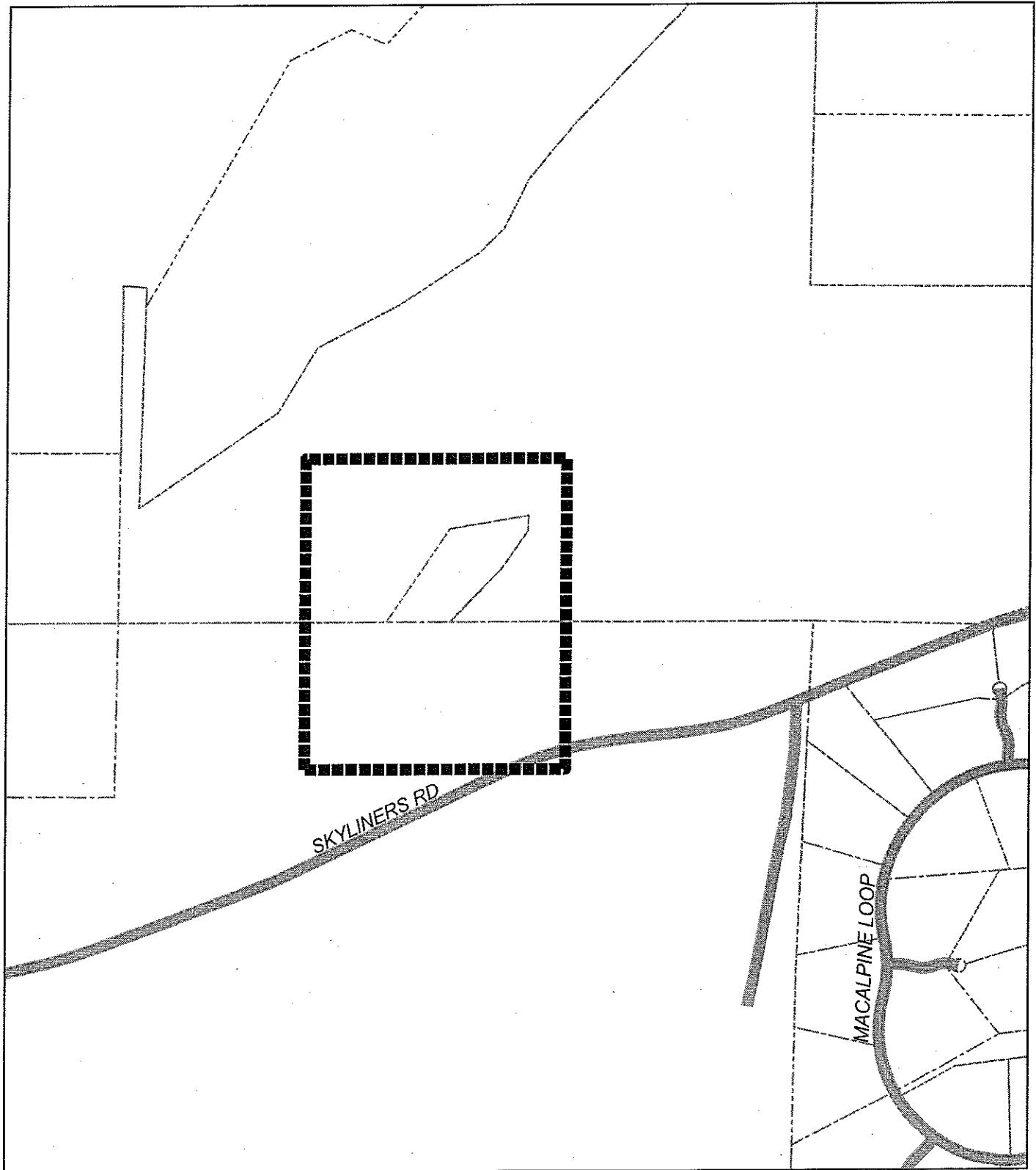


CT Basin Ethernet System (Outback)

WA0615



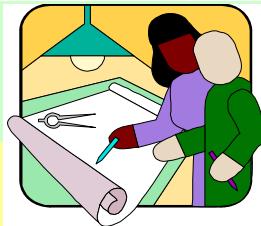
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: **2008**

Category ▼

Priority Rating:

Department ▼

Project Name:

CT BASIN ETHERNET SYSTEM (WA0615)

Project Description:

The purpose of this project is to connect Outback Well Houses 1-6 together and to a control center in the Outback Facility conference room. Each of the well houses will be equipped with a PLC with a read out panel. The panels will provide discreet information and local control. The main control center in the conference room will provide the ability to control all of the well houses and allow for unlimited data query.

Need/Justification:

The ethernet system will allow for flexibility in the control of the wells and provide necessary information for optimum operation and maintenance of the facilities.

Benefits:

The current system is limited in providing information to the operators. The new system will allow for a more extensive query for better understanding of the operation of the well facility.

Consequences of Delaying/Eliminating this Project:

Without an ethernet system, there is a risk that the well facilities will operate in an inefficient manner, resulting in added cost and lower quality of service.

Project Related To:

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	50,000
Legal	
Total	50,000

Cost Schedule

Prior to 2007/08	
2007/08	50,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	50,000

Impact on Annual Operating

Budget	6,500
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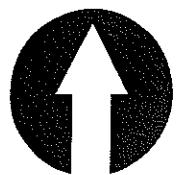
Method of Financing

Type	Amount
Water rates	50,000
Total	50,000

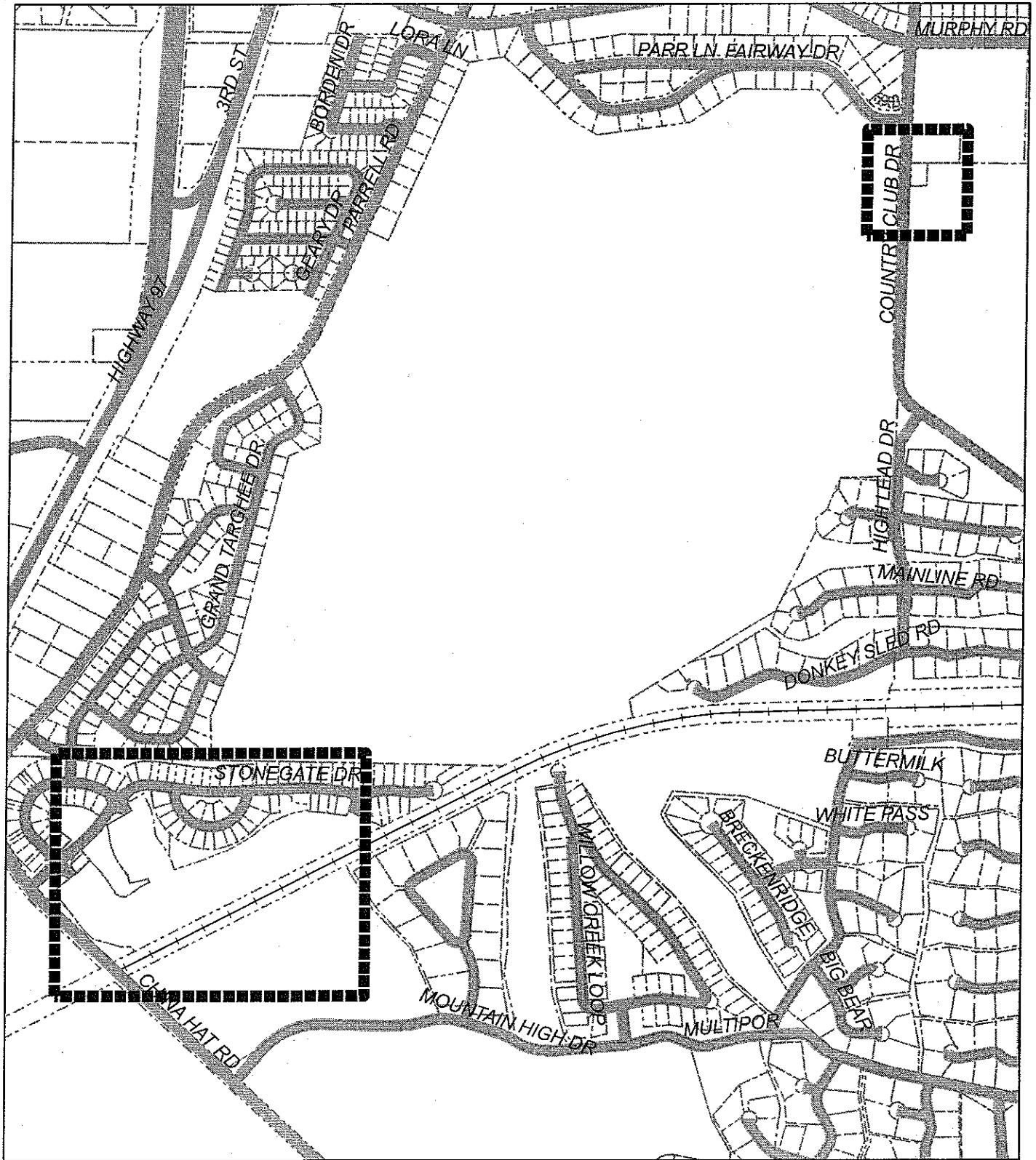


Juniper Rehab Water Wells

WA0618



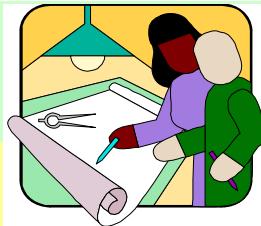
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Juniper Rehab Wtr Wells (WA0618)

Project Description:

This project provides for the continuation of construction costs associated with the Juniper Utility water well system.

Need/Justification:

Upgrading of the water wells is necessary to maintain current water service levels and fire flow protection.

Benefits:

Maintain current service levels and fire flow protection for City water customers.

Consequences of Delaying/Eliminating this Project:

Potential for decreased service and fire suppression ability.

Project Related To:

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	75,000
Legal	
Total	75,000

Cost Schedule

Prior to 2007/08	237
2007/08	75,000
2008/09	0
2009/10	75,000
2010/11	75,000
2011/12	75,000
After 2011/12	
Total Cost	300,237

Impact on Annual Operating

Budget	9,750
--------	-------

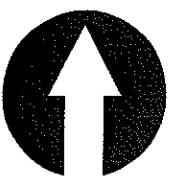
Method of Financing

Type	Amount
Water rates	300,237
Total	300,237

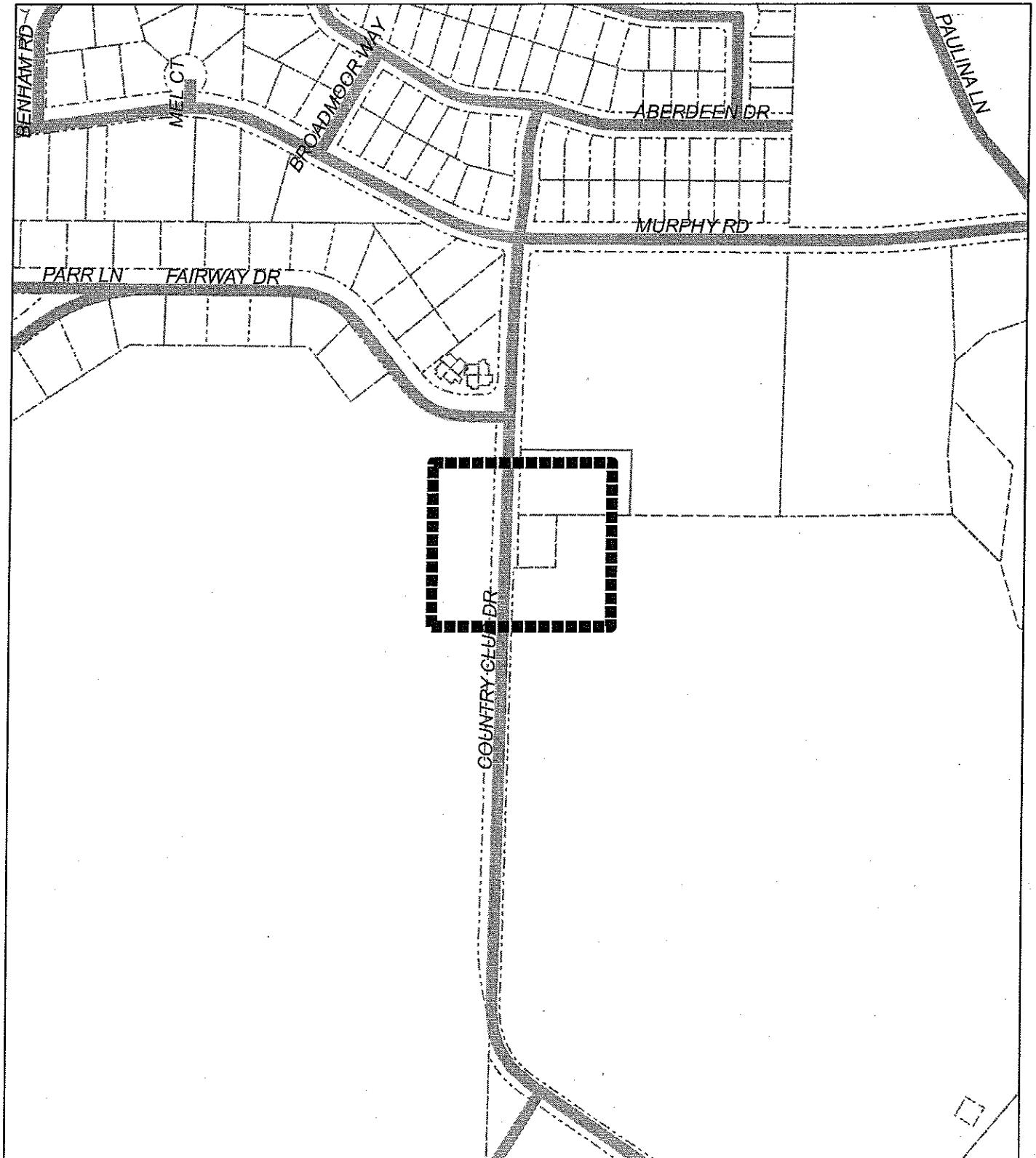


Water Division Shiloh Well

WA0704



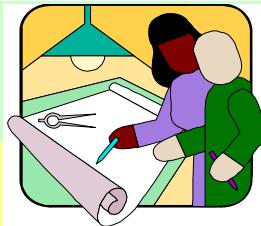
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

Wtr Div. Shiloh Well (WA0704)

Project Description:

This project provides for the continuation of construction costs associated with the Juniper Utility Shiloh well.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	10,000
Legal	
Total	10,000

Need/Justification:

Upgrading of the water well is necessary to maintain current water service level and fire flow protection.

Cost Schedule

Prior to 2007/08	
2007/08	10,000
2008/09	0
2009/10	10,000
2010/11	10,000
2011/12	10,000
After 2011/12	
Total Cost	40,000

Benefits:

Maintain current service level and fire flow protection for City water customers.

Impact on Annual Operating

Budget	1,300
--------	-------

Consequences of Delaying/Eliminating this Project:

Potential for decreased service and fire suppression ability.

Method of Financing

Type	Amount
Water rates	40,000
Total	40,000

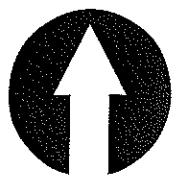
Project Related To:

Comments:

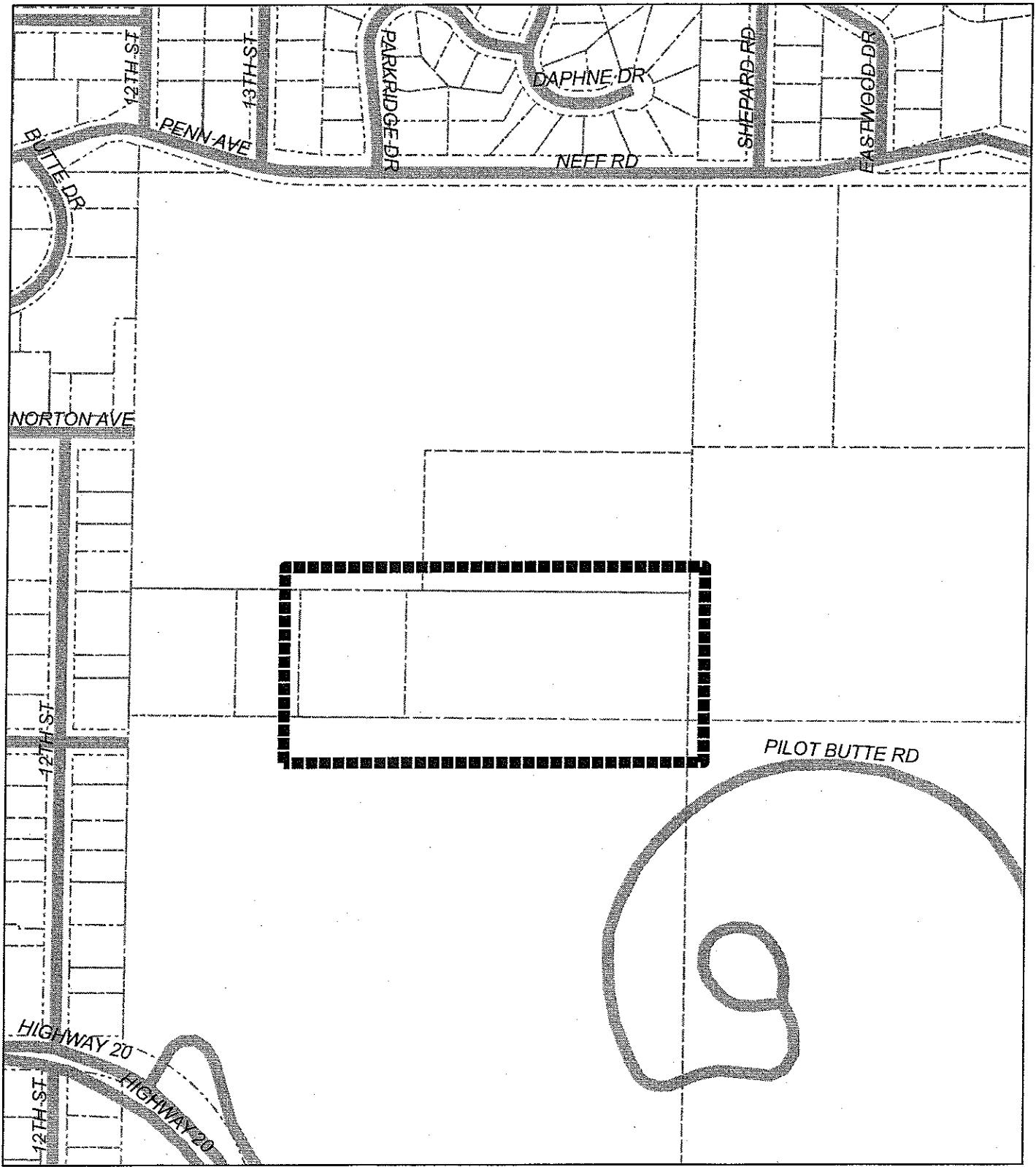


Pilot Butte Well #4

WA0707



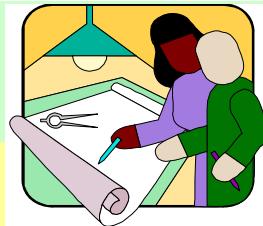
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Well #4 Pilot Butte (WA 0707)

Project Description:

This project consists of drilling Pilot Butte Well #4, constructing a well house, and increasing the facility effluent line size from a 12-inch to a 16-inch in accordance with the Water Master Plan Update..

2007/08 Cost Breakdown

Consulting	110,000
ROW	
Construction	1,000,000
Legal	
Total	1,110,000

Need/Justification:

As the City continues to grow, new wells are needed to increase the source supply of water to maintain current water service levels and to meet fire flow demands.

Cost Schedule

Prior to 2007/08	396,000
2007/08	1,110,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	1,506,000

Benefits:

Adequate service levels and fire flow demands will be met.

Impact on Annual Operating

Budget	144,300
--------	----------------

Consequences of Delaying/Eliminating this Project:

Lower levels of service, reduced system reliability and decreased ability to meet fire flows.

Method of Financing

Type	Amount
Water SDCs	1,281,000
Contractor	225,000
Total	1,506,000

Project Related To:

Water Master Plan. Update

Comments:

This project as a result of Well #2 rendered unusable for water production. Contractor will cost share 75% of the replacement value of Well #2. Project started in 2006.

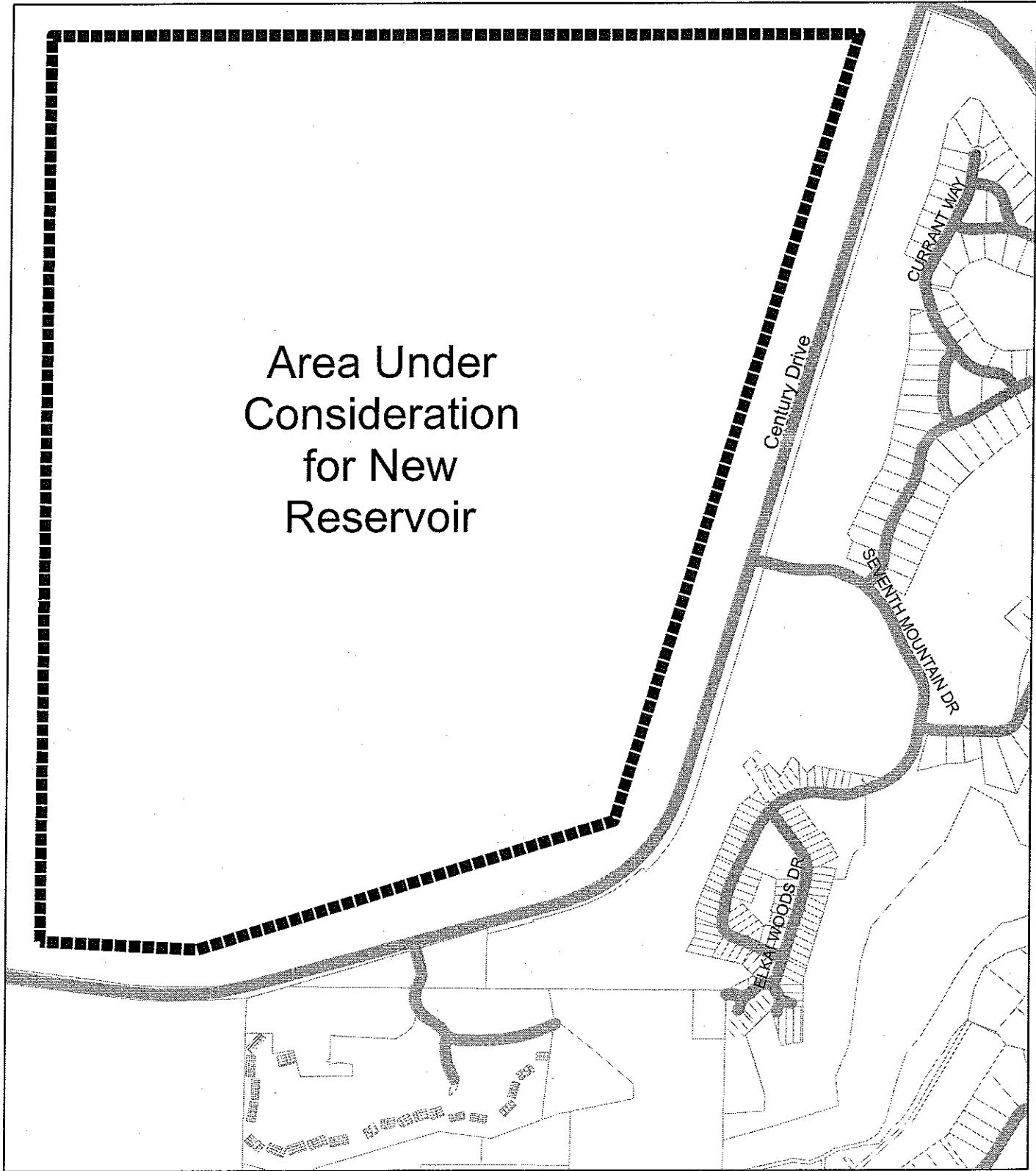


Storage Off of South Century Drive Feasibility Study

WA0708



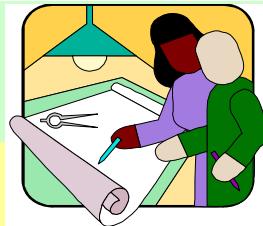
Area Under
Consideration
for New
Reservoir



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

Storage Off S. Century (WA0708)

Project Description:

Study, design and construction of a water reservoir in the vicinity of the Inn of the 7th Mountain or adjacent forest service land. The reservoir will have the ability to provide water pressure to the area currently served by the Wyndemere pump station. The study will determine the ability to serve the Inn of the 7th Mountain and feasibility of a new well in the vicinity of the reservoir. A flow meter will be installed in the discharge reservoir piping.

Need/Justification:

The additional storage capacity is necessary to meet projected peak day demands and additional fire flows within the pressure level service area. Flow metering is needed to efficiently manage water flow distribution throughout the system.

Benefits:

Maintain current service levels for SW City water customers and fire suppression related to urban interface fires such as the Awbrey Hall fire.

Consequences of Delaying/Eliminating this Project:

Missed opportunity for locating a reservoir at an appropriate elevation, providing water for future growth of the SW area and possible connection of destination resorts as City water customers.

Project Related To:

Water Master Plan Update

Comments:

Initial assessment under the Water Master Plan Update demonstrated the effectiveness of a reservoir in the area described above.

2007/08 Cost Breakdown

Consulting	103,200
ROW	
Construction	
Legal	
Total	103,200

Cost Schedule

Prior to 2007/08	10,000
2007/08	103,200
2008/09	
2009/10	1,040,000
2010/11	1,040,000
2011/12	
After 2011/12	
Total Cost	2,193,200

Impact on Annual Operating

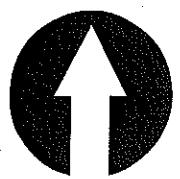
Budget	13,416
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Method of Financing

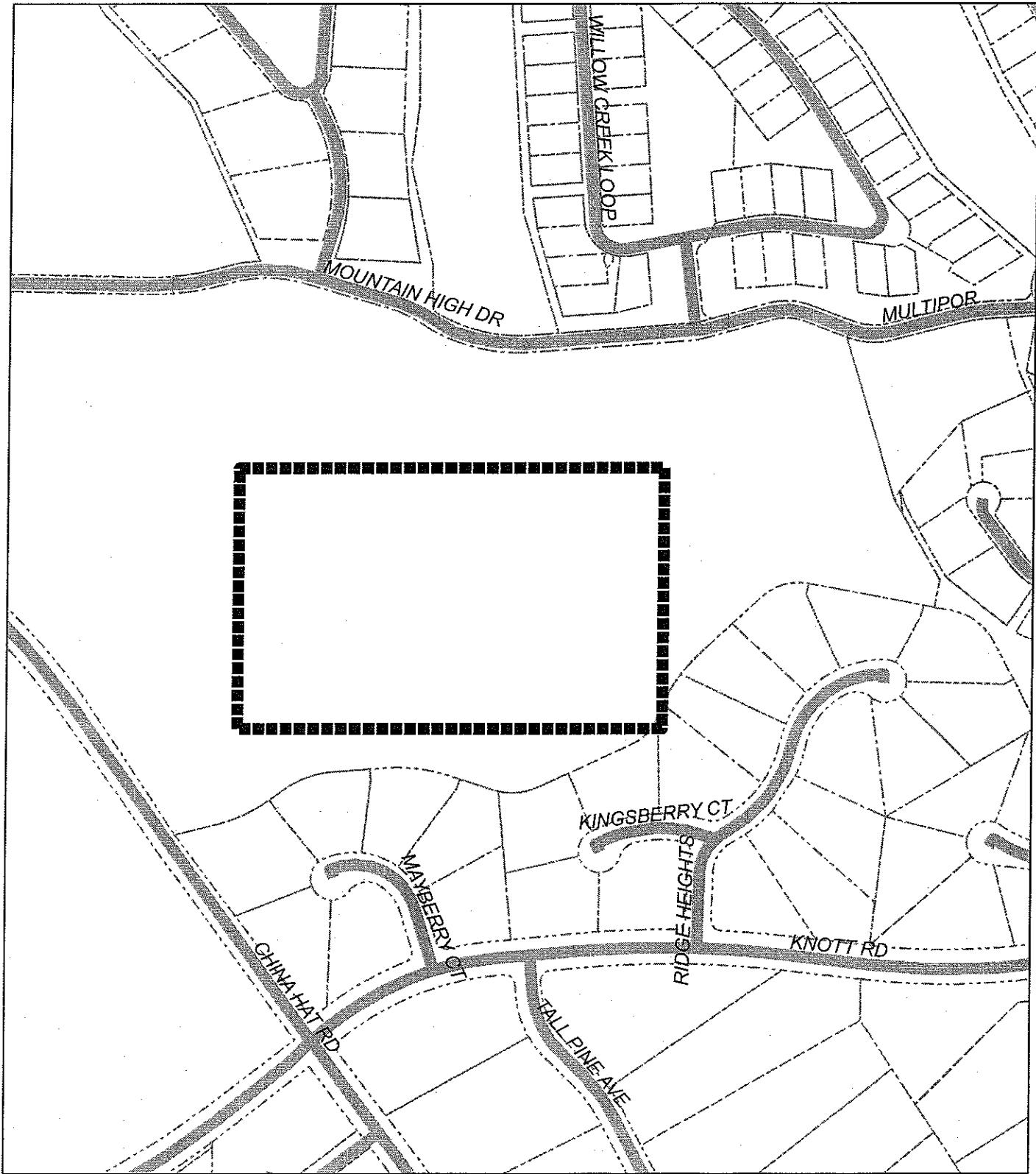
Type	Amount
Water SDCs	2,193,200
Total	2,193,200



South Area Reservoir



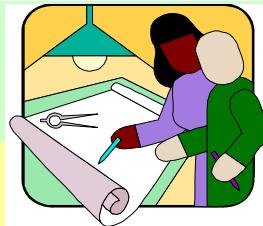
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

South Area Reservoir

Project Description:

Study, design and construction of a water reservoir in the vicinity of Hole 1 Well in the Mountain High Subdivision. The reservoir will have the ability to provide water pressure to the area currently served by Hole 10 and Shilo wells.

Need/Justification:

The storage capacity is necessary to meet projected peak day demands and additional fire flows within the pressure level service area.

Benefits:

Maintain current service levels for SE City water customers.

2007/08 Cost Breakdown

Consulting	150,000
ROW	25,000
Construction	
Legal	25,000
Total	200,000

Cost Schedule

Prior to 2007/08	75,000
2007/08	200,000
2008/09	2,704,000
2009/10	2,704,000
2010/11	
2011/12	
After 2011/12	
Total Cost	5,683,000

Consequences of Delaying/Eliminating this Project:

Potential for decreased service and inability to meet fire flow demands.

Impact on Annual Operating

Budget	26,000
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Method of Financing

Type	Amount
Water SDCs	5,683,000
Total	5,683,000

Project Related To:

Water Master Plan Update

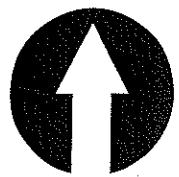
Comments:

Initial assessment under the Water Master Plan Update demonstrated the effectiveness of a reservoir in the area described above.

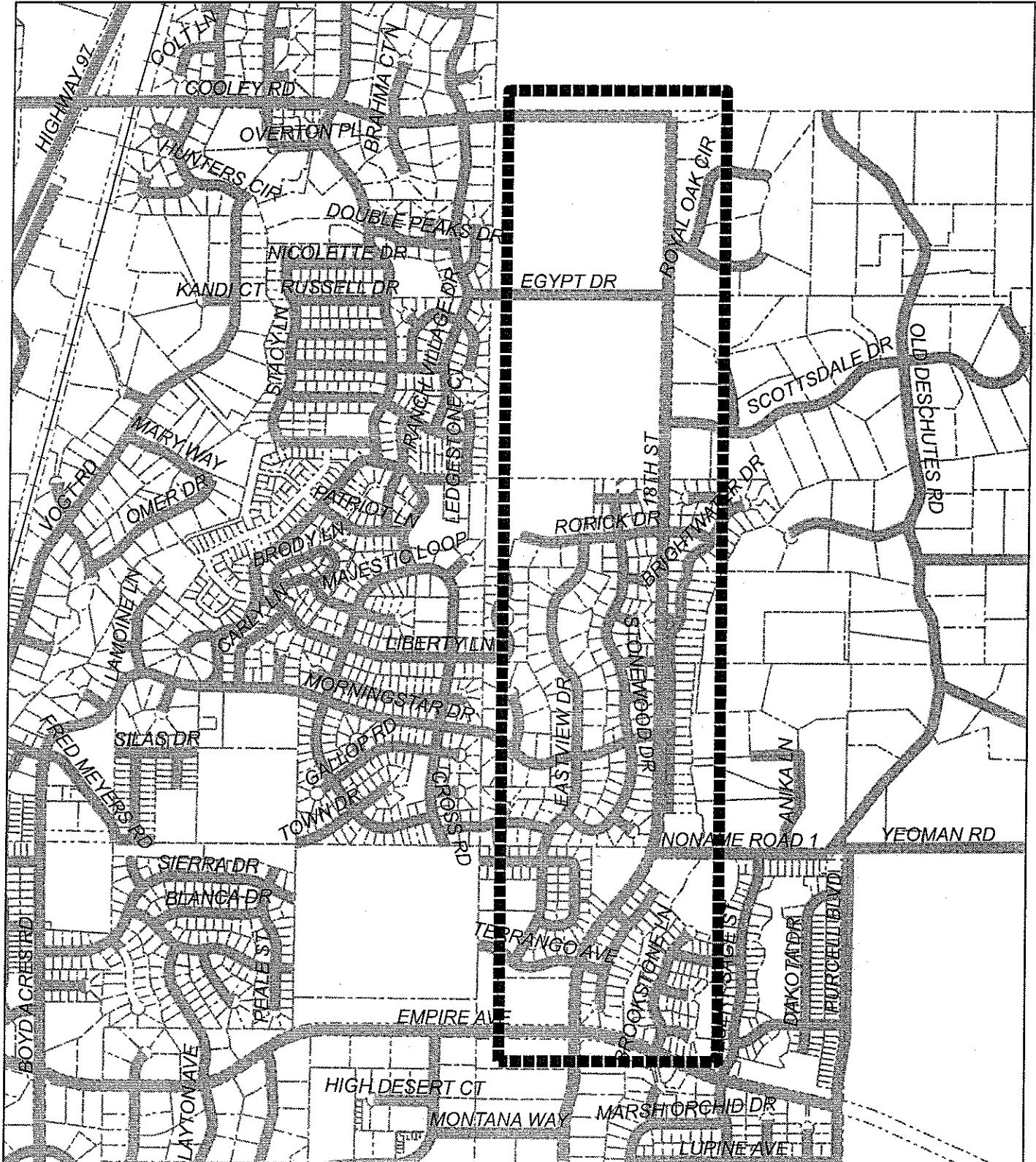


18th Street Water Line

(Empire to Cooley)



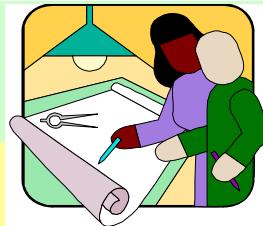
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

18th Street Water Main, Empire to Cooley Rd

Project Description:

This project funds the extension of water service to the Juniper Ridge development.

Need/Justification:

The water line is necessary to provide service and fire suppression to the Juniper Ridge development.

Benefits:

Provide service and fire suppression to the Juniper Ridge development.

Consequences of Delaying/Eliminating this Project:

Missed opportunity to support growth and development.

Project Related To:

Water Master Plan Update

Comments:

2007/08 Cost Breakdown

Consulting	100,000
ROW	
Construction	
Legal	
Total	100,000

Cost Schedule

Prior to 2007/08	
2007/08	100,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	100,000

Impact on Annual Operating

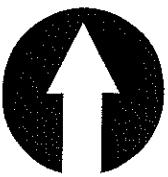
Budget	13,000
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Method of Financing

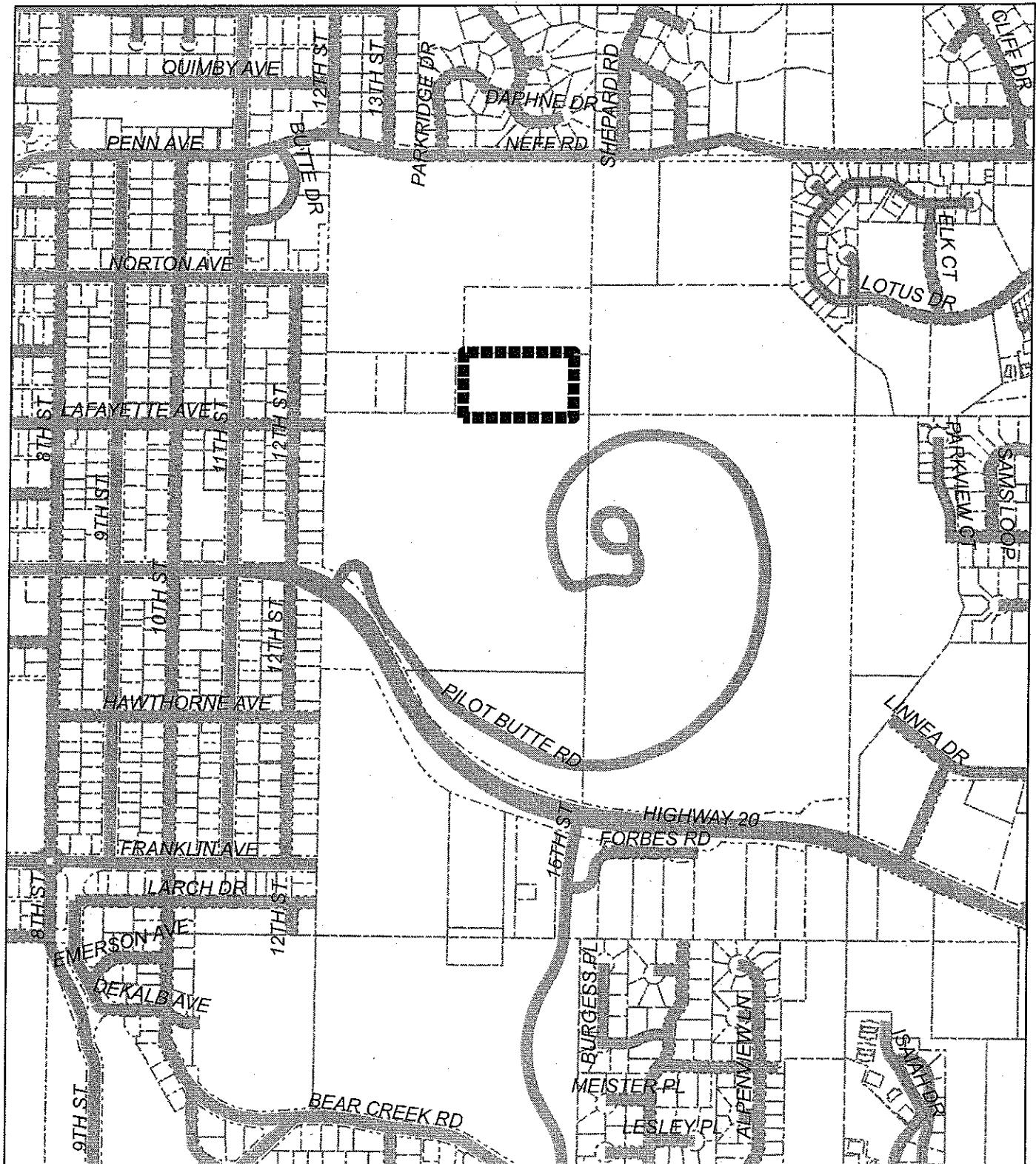
Type	Amount
Water SDCs	100,000
Total	100,000



Pilot Butte Well #5



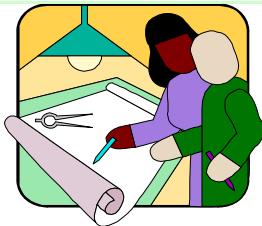
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year:

Priority Rating:

Category ▼

Department ▼

Project Name:

Pilot Butte Well #5

Project Description:

This project consists of drilling Pilot Butte Well #5 and constructing a well house, in accordance with the Water Master Plan Update..

Need/Justification:

As the City continues to grow, new wells are needed to increase the source supply of water to maintain current water service levels and to meet fire flow demands.

Benefits:

Adequate service levels and fire flow demands will be met.

Consequences of Delaying/Eliminating this Project:

Lower levels of service, reduced system reliability and decreased ability to meet fire flows.

Project Related To:

Water Master Plan. Update

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	650,000
2009/10	1,350,000
2010/11	
2011/12	
After 2011/12	
Total Cost	2,000,000

Impact on Annual Operating Budget

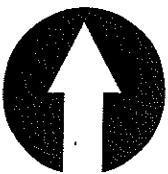
Budget	0
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Method of Financing

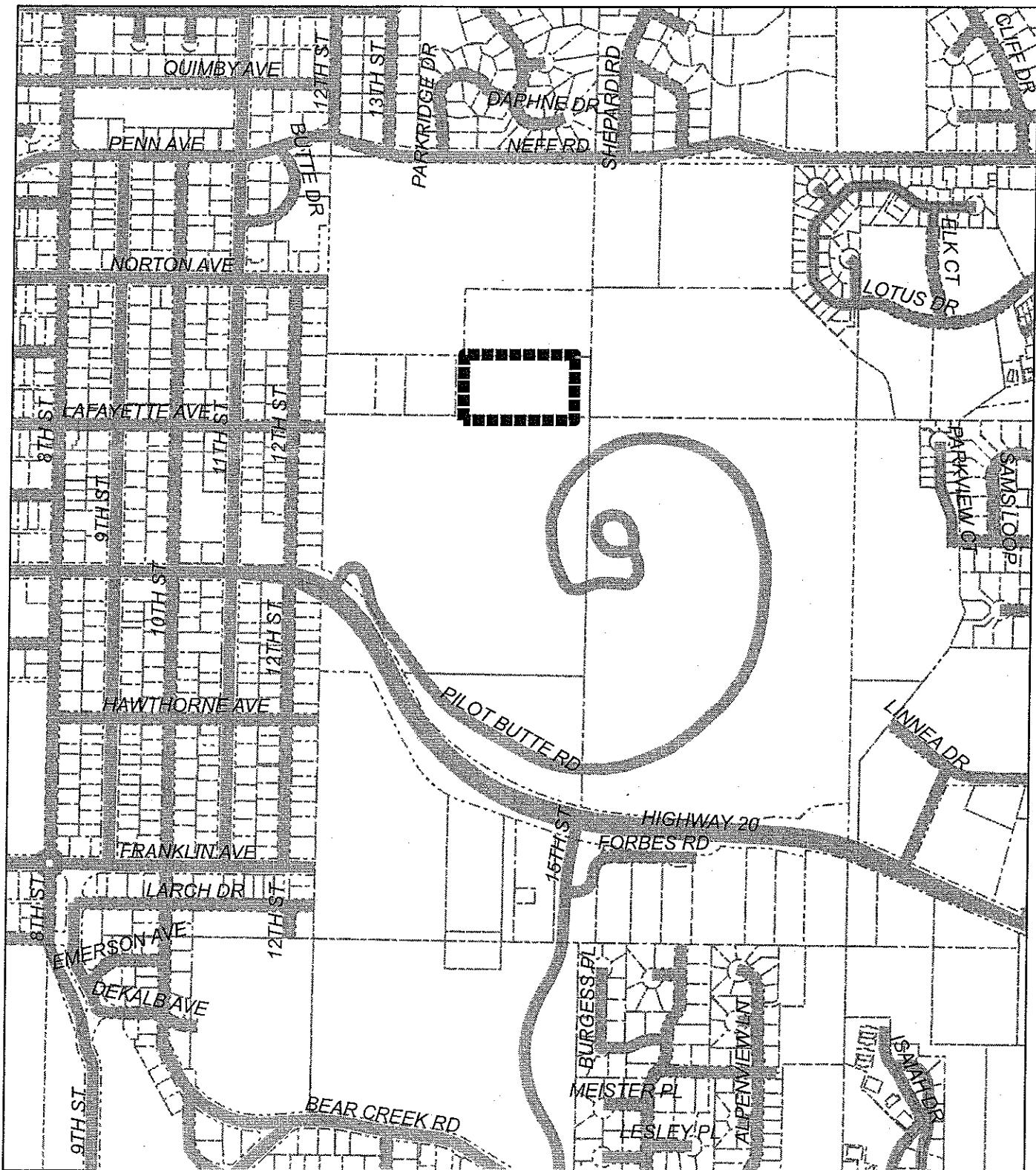
Type	Amount
Water SDCs	2,000,000
Total	2,000,000



Pilot Butte Well #6



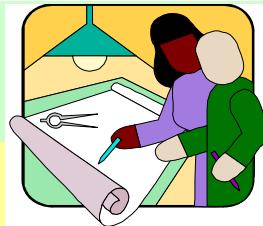
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Pilot Butte Well #6

Project Description:

This project consists of drilling Pilot Butte Well #6 and constructing a well house, in accordance with the Water Master Plan Update..

Need/Justification:

As the City continues to grow, new wells are needed to increase the source supply of water to maintain current water service levels and to meet fire flow demands.

Benefits:

Adequate service levels and fire flow demands will be met.

Consequences of Delaying/Eliminating this Project:

Lower levels of service, reduced system reliability and decreased ability to meet fire flows.

Project Related To:

Water Master Plan. Update

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	
2009/10	675,000
2010/11	1,575,000
2011/12	
After 2011/12	
Total Cost	2,250,000

Impact on Annual Operating

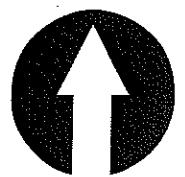
Budget	
	0

Method of Financing

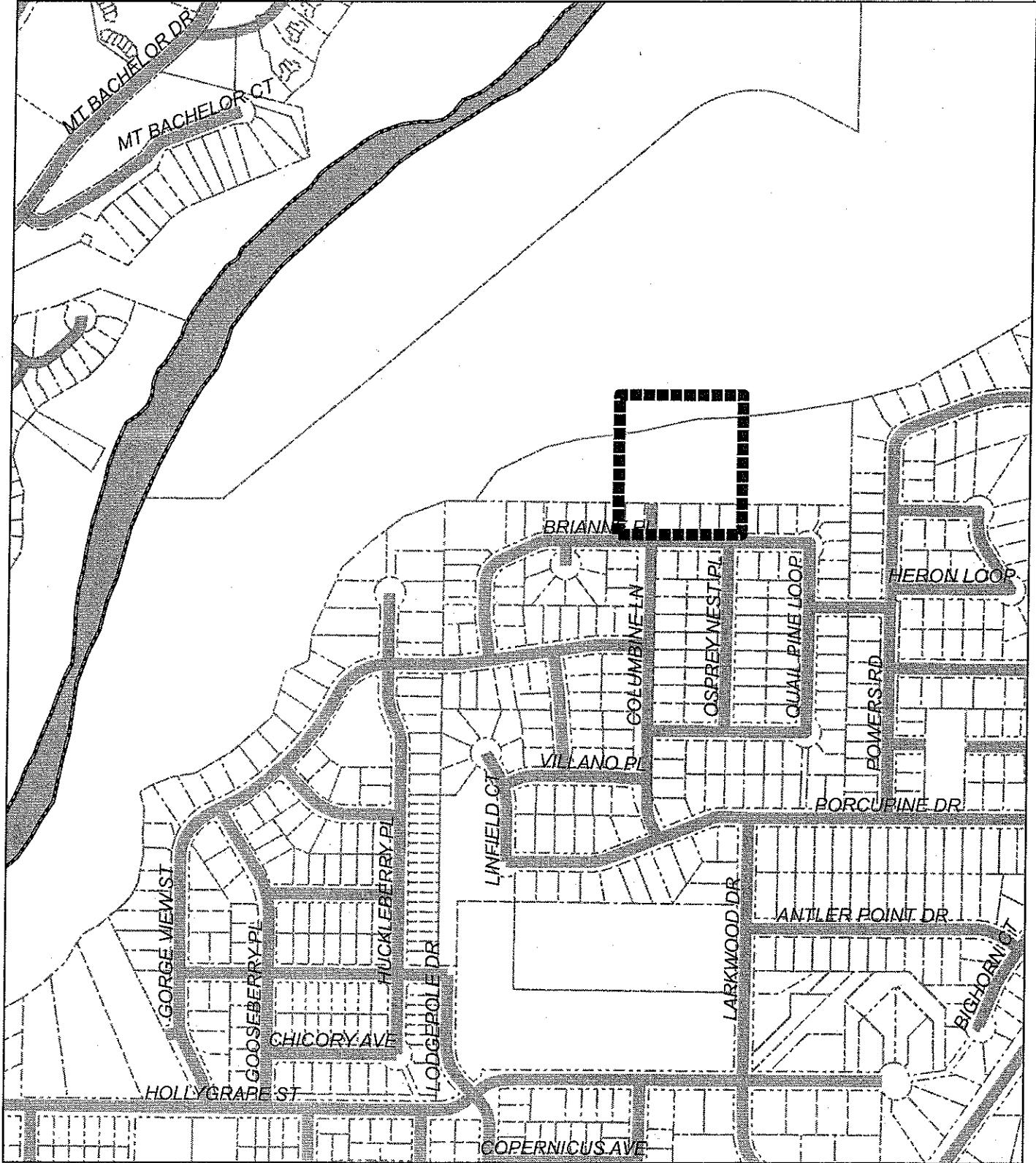
Type	Amount
Water SDCs	2,250,000
Total	2,250,000



Rock Bluff Reservoir #3



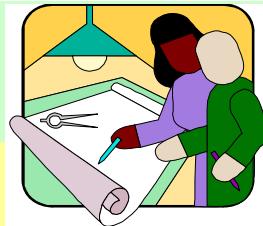
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Rock Bluff Reservoir #3

Project Description:

Design and construction of a new steel water reservoir at the Rock Bluff site. The reservoir will have a capacity of 3 million gallons. Final storage at the site will be 7million gallons, as set forth in Water Master Plan Update. A flow meter will also be installed in the discharge piping leaving the reservoir site. Flow and water level measurements will be connected to existing site control buildings.

Need/Justification:

The additional storage capacity is necessary to meet projected peak day demands and additional fire flows within the pressure level service area. Flow metering is needed to efficiently manage water flow distribution throughout the system.

Benefits:

Maintain current service levels for all City water customers.

2007/08 Cost Breakdown

Consulting	150,000
ROW	
Construction	
Legal	
Total	150,000

Cost Schedule

Prior to 2007/08	
2007/08	150,000
2008/09	2,704,000
2009/10	2,704,000
2010/11	
2011/12	
After 2011/12	
Total Cost	5,558,000

Impact on Annual Operating

Budget	19,500
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Method of Financing

Type	Amount
Water SDCs	5,558,000
Total	5,558,000

Consequences of Delaying/Eliminating this Project:

Potential for decreased service and inability to meet fire flow demands.

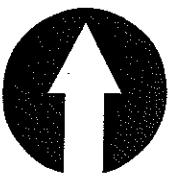
Project Related To:

The Water Master Plan Update for the City determined needs and priorities prior to design.

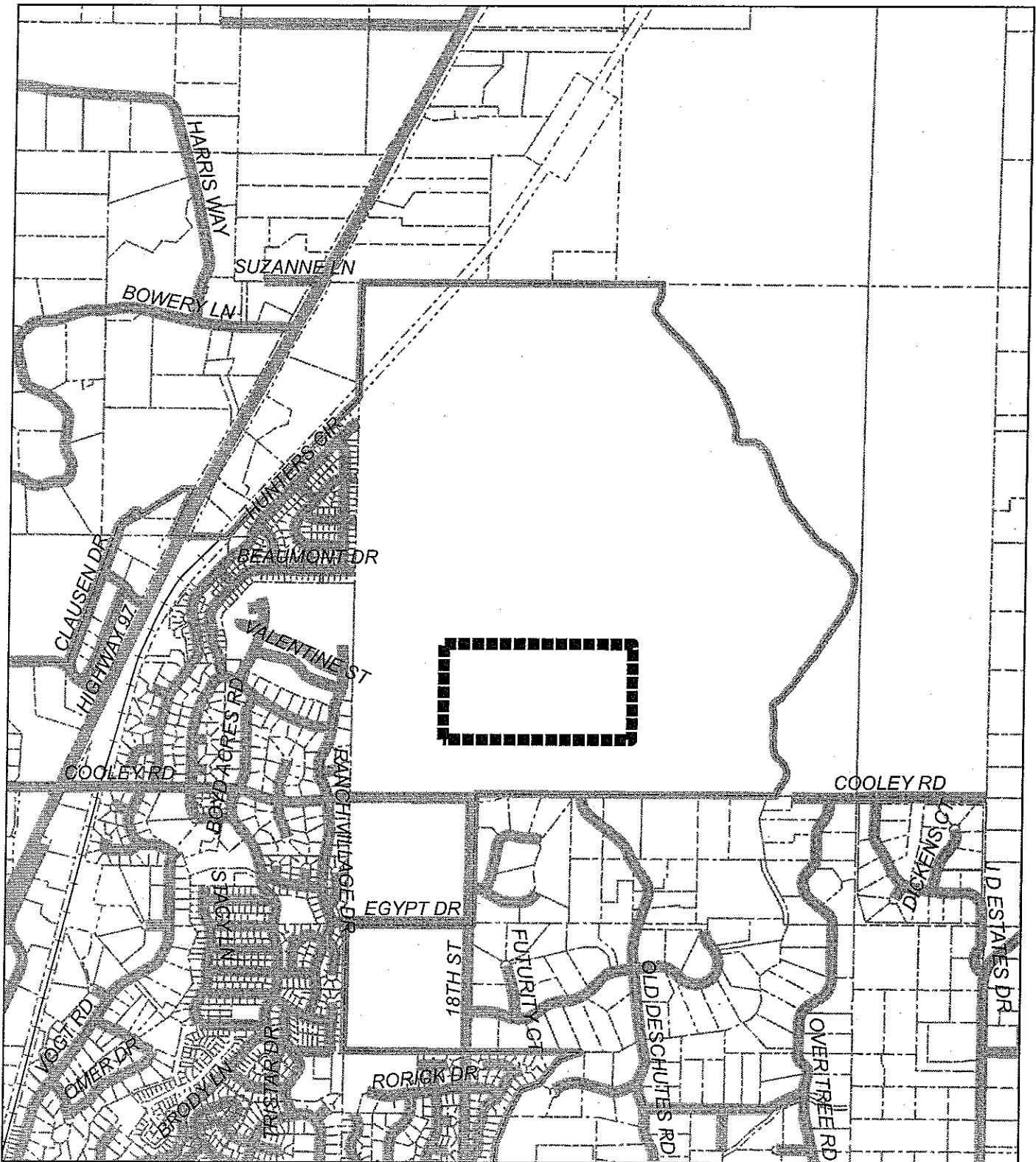
Comments:



Juniper Ridge Reservoir

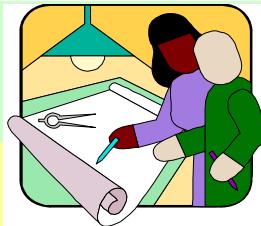


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: High

Department ▼

Project Name:

Juniper Ridge Reservoir

Project Description:

Design and construction of a new steel water reservoir at the Juniper Ridge development, as set forth in Water Master Plan Update.

Need/Justification:

The additional storage capacity is necessary to meet projected peak day demands and additional fire flows within the pressure level service area.

Benefits:

Provide water service to Juniper Ridge water customers.

Consequences of Delaying/Eliminating this Project:

Missed opportunity to support growth and development.

Project Related To:

The Water Master Plan Update for the City determined needs and priorities prior to design.

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	
2009/10	150,000
2010/11	2,704,000
2011/12	2,704,000
After 2011/12	
Total Cost	5,558,000

Impact on Annual Operating

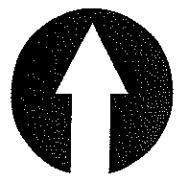
Budget	
	19,500

Method of Financing

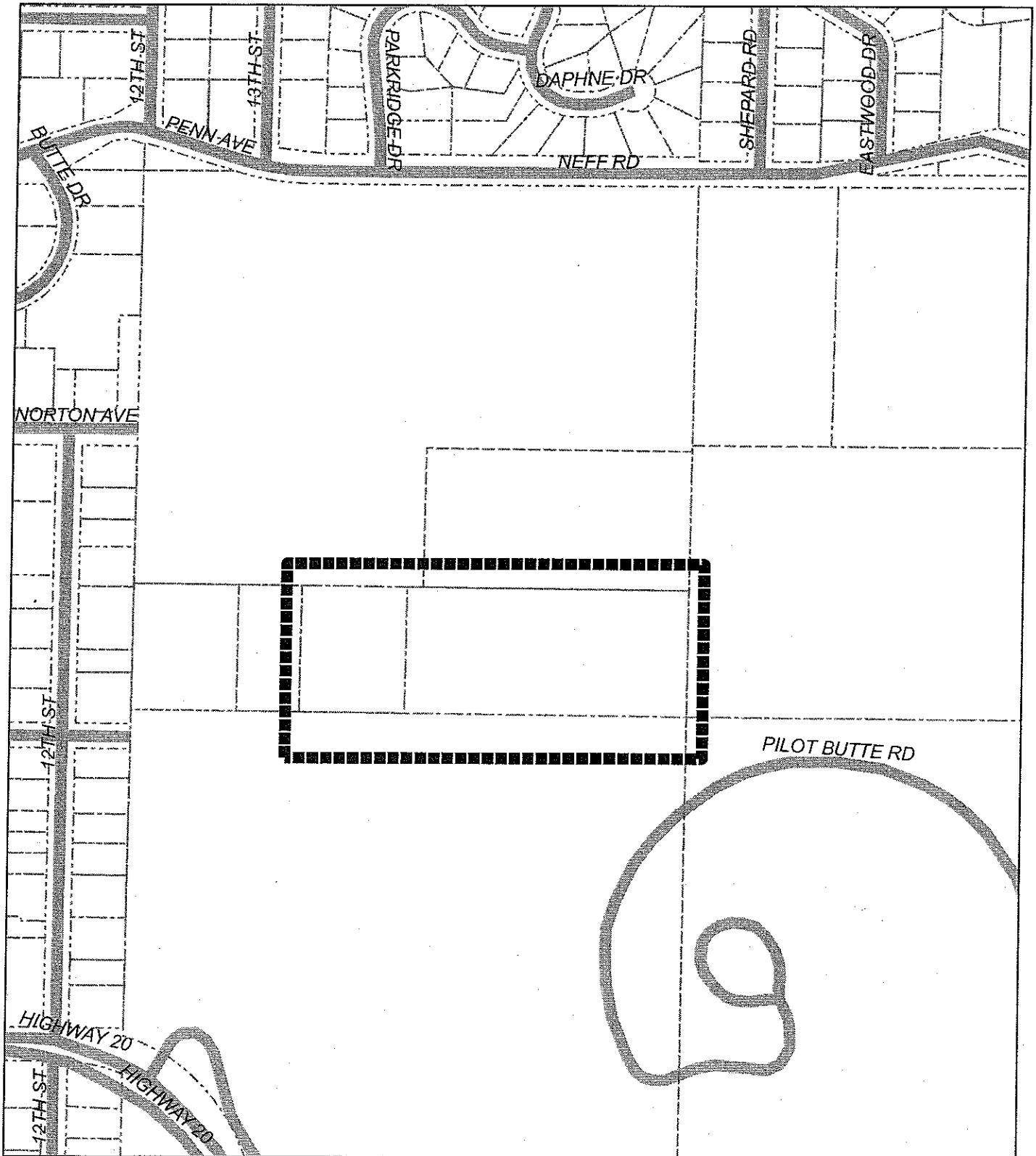
Type	Amount
Water SDCs	5,558,000
Total	5,558,000



Pilot Butte Reservoir #4



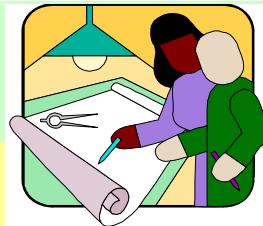
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Pilot Butte Reservoir 4

Project Description:

Design and construction of a new steel water reservoir at the Pilot Butte site, as set forth in Water Master Plan Update.

Need/Justification:

The additional storage capacity is necessary to meet projected peak day demands and additional fire flows within the pressure level service area.

Benefits:

Maintain current service levels for all City water customers.

Consequences of Delaying/Eliminating this Project:

Potential for decreased service and inability to meet fire flow demands.

Project Related To:

The Water Master Plan Update for the City determined needs and priorities prior to design.

Comments:

Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	
2009/10	150,000
2010/11	2,704,000
2011/12	2,704,000
After 2011/12	
Total Cost	5,558,000

Impact on Annual Operating

Budget	19,500
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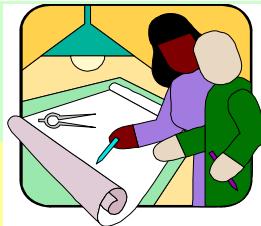
Method of Financing

Type	Amount
Water SDCs	5,558,000
Total	5,558,000

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating:

Department ▼

Project Name:

Mitigation/ Canal Activity (WA0115)

Project Description:

This project provides for the continuation of consultant and legal services necessary to support the City in acquisition of mitigation credits and new groundwater permits.

Need/Justification:

These services are necessary to secure the water rights or mitigation credits necessary to obtain permits for future wells.

Benefits:

Continued progress in securing ample water supplies to meet projected demands.

Consequences of Delaying/Eliminating this Project:

Missed opportunities to secure required water rights and mitigation credits and possible restriction or curtailment of growth due to insufficient water supply.

Project Related To:

Water Rights Acquisition, Project WA0422.

Comments:

Financing is currently from rates. Will be moved to SDC's after SDC analysis.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	500
Total	500

Cost Schedule

Prior to 2007/08	540
2007/08	500
2008/09	500
2009/10	500
2010/11	500
2011/12	500
After 2011/12	
Total Cost	3,040

Impact on Annual Operating

Budget	None
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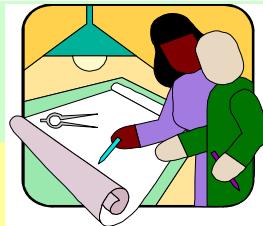
Method of Financing

Type	Amount
Water SDCs	3,040
Total	3,040

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating:

Department ▼

Project Name:

Mitigation for New Groundwater Permits (WA0303)

Project Description:

This project provides for the continuation of consultant and legal services necessary to support the City in acquisition of mitigation credits and new groundwater permits.

Need/Justification:

These services are necessary to secure the water rights or mitigation credits necessary to obtain permits for future wells.

Benefits:

Continued progress in securing ample water supplies to meet projected demands.

Consequences of Delaying/Eliminating this Project:

Missed opportunities to secure required water rights and mitigation credits and possible restriction or curtailment of growth due to insufficient water supply.

Project Related To:

Water Rights Acquisition, Project WA0422.

Comments:

Financing is currently from rates. Will be moved to SDC's after SDC analysis.

2007/08 Cost Breakdown

Consulting	20,000
ROW	
Construction	
Legal	80,000
Total	100,000

Cost Schedule

Prior to 2007/08	537,000
2007/08	100,000
2008/09	100,000
2009/10	100,000
2010/11	100,000
2011/12	100,000
After 2011/12	
Total Cost	1,037,000

Impact on Annual Operating

Budget	None
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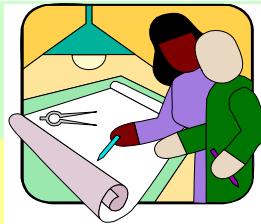
Method of Financing

Type	Amount
Water SDCs	1,037,000
Total	1,037,000

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Water

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Water Rights Acquisition (WA0422)

Project Description:

This project consists of purchasing water rights from willing sellers to be used in the form of direct transfer or mitigation credits. The budget shown under the heading "ROW" is for the purchase of water rights and/or the purchase or lease of mitigation credits.

2007/08 Cost Breakdown

Consulting	
ROW	400,000
Construction	
Legal	
Total	400,000

Need/Justification:

Surface water and groundwater have been closed to further appropriation by the State without mitigation credits or transfer of an existing water right. City will be unable to obtain permits for new wells (beyond the Lava Island permit) without mitigation credits or the transfer of an existing water right.

Benefits:

Continued progress in securing ample water supplies to meet projected demands.

Cost Schedule

Prior to 2007/08	308,000
2007/08	400,000
2008/09	380,000
2009/10	400,000
2010/11	400,000
2011/12	400,000
After 2011/12	
Total Cost	2,288,000

Consequences of Delaying/Eliminating this Project:

Missed opportunities to secure required water rights and possible restriction or curtailment of growth due to insufficient water supply.

Impact on Annual Operating

Budget	52,000
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Project Related To:

Mitigation of New Groundwater Permits, Project WA0303.

Method of Financing

Type	Amount
Water SDCs	2,288,000
Total	2,288,000

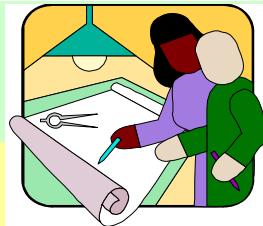
Comments:

Financing is currently from rates. Will be moved into SDC's after SDC analysis.

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

WTRMSTR PLAN UPDT FY06(P) (WA0608)

Project Description:

This effort will complete the City's new Water Master Plan Update with the development of an implementation plan. The implementation plan will prioritize the major components of the water supply, storage and distribution requirements through build-out of the current UGB.

Need/Justification:

The implementation plan is necessary for orderly and efficient expansion of the system.

Benefits:

A current Master Plan provides the information necessary to plan and budget for upcoming projects. The implementation plan helps to identify projects to be scheduled and implemented through the 5-year CIP and beyond.

Consequences of Delaying/Eliminating this Project:

Without an implementation plan, there is a risk that storage and distribution facilities will be expanded in an uncoordinated and inefficient manner, resulting in added cost and lower quality of service.

Project Related To:

An up-to-date master plan is particularly important with an expansion of the UGB.

Comments:

2007/08 Cost Breakdown

Consulting	150,000
ROW	
Construction	
Legal	
Total	150,000

Cost Schedule

Prior to 2007/08	332,107
2007/08	150,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	482,107

Impact on Annual Operating Budget

Budget	30,000
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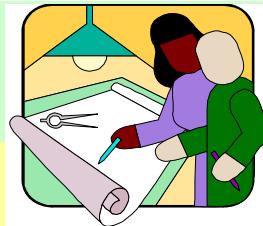
Method of Financing

Type	Amount
Water SDCs	482,107
Total	482,107

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Water Line Capacity Increase

Project Description:

This project funds the replacement of waterlines that are reaching their capacity as defined by the Water Master Plan Update. The lines will be replaced with increased line sizes identified in the Water Master Plan Update. Example projects include 16-inch lines in Ferguson, Awbrey Glen, Awbrey Meadows, Archie Briggs, Skyliner, Butler Market. This will be an ongoing effort.

Need/Justification:

The existing water lines need to be replaced to maintain the level of service and fire suppression identified in the City of Bend standards and specifications and the Water Master Plan Update to keep up with the current level of development within the UGB.

Benefits:

Maintain current service levels for all City water customers and fire suppression.

Consequences of Delaying/Eliminating this Project:

Current line sizes may be inadequate to provide proper service.

2007/08 Cost Breakdown

Consulting	400,000
ROW	
Construction	4,000,000
Legal	
Total	4,400,000

Cost Schedule

Prior to 2007/08	
2007/08	4,400,000
2008/09	3,900,000
2009/10	4,400,000
2010/11	4,400,000
2011/12	4,400,000
After 2011/12	
Total Cost	21,500,000

Impact on Annual Operating

Budget	572,000
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Method of Financing

Type	Amount
Water SDCs	21,500,000
Total	21,500,000

Project Related To:

Water Master Plan Update

Comments:

City of Bend, Oregon
2007-2009 Biennial Budget

Water Reclamation Five Year Capital Program Schedule

TYPE OF PROJECT	PRIORITY	Amounts by fiscal year (in thousands)				
		07-08	08-09	09-10	10-11	11-12
REPAIR & MAINTENANCE						
Collection Line Rehabilitation	2					
430-7410-569.63-02		220	230	250	250	300
Total		220	230	250	250	300
CMMS (Collections & WWT)	1					
430-7100-569.63-17		45				
Total		45				
TOTAL REPAIR AND MAINTENANCE		\$ 265	\$ 230	\$ 250	\$ 250	\$ 300
GROWTH RELATED						
Continuing Projects:						
Sewer System Expansion (SW0801)	0					
430-7500-569.63-15		78	78	112	116	116
430-7500-569.63-17		83	83	119	124	124
430-7500-569.63-18		340	340	490	510	510
Total		500	500	720	750	750
Sewer Master Plan (SW0513)	0					
430-7500-569.63-17		100	-	-	-	-
Total		100	-	-	-	-
Sewer SDC Analysis (SW0605)	0					
430-7100-569.63-17		12	-	-	-	-
Total		12	-	-	-	-
Brookswood Sewer Relocation (SW0703)	0					
430-7500-569.63-17		17	-	-	-	-
Total		17	-	-	-	-
Sewer Line Upgrades (SW0704)	0					
430-7500-569.63-15		23	23	138	138	184
430-7500-569.63-17		44	44	264	264	352
430-7500-569.63-18		433	433	2,598	2,598	3,464
Total		500	500	3,000	3,000	4,000
Collection Pump Station Upgrades & Expansion (SW0708)	0					
430-7500-569.63-15		12	13	38	38	38
430-7500-569.63-17		208	75	225	225	225
430-7500-569.63-18		413	413	1,238	1,238	1,238
Total		633	500	1,500	1,500	1,500
WWCP Headworks Expansion (SW0601)	0					
430-7500-569.63-17		100	-	-	-	-
430-7500-569.63-18		5,900	-	-	-	-
Total		6,000	-	-	-	-
Wyndemere Sewer Pump Station (SW0502)	0					
430-7500-569.63-15		98	-	-	-	-
430-7500-569.63-16		14	-	-	-	-
430-7500-569.63-17		210	-	-	-	-
430-7500-569.63-18		1,078	-	-	-	-
Total		1,400	-	-	-	-
Chlorine Disinfect. Sys. Upgrade (Ammonia Feed Sys.)(SW0602)	0					
430-7500-569.63-17		15	-	-	-	-
430-7500-569.63-18		85	-	-	-	-
Total		100	-	-	-	-
Digester Upgrade (SW0705)	0					
430-7500-569.63-17		160	-	-	-	-
430-7500-569.63-18		660	-	-	-	-
Total		820	-	-	-	-
Water Reclamation Facilities Plan (SW0701)	0					
430-7500-569.63-17		397	-	-	-	-
Total		397	-	-	-	-
Continuing Projects		Subtotal:	\$ 10,479	\$ 1,500	\$ 5,220	\$ 5,250
						\$ 6,250

Water Reclamation Five Year Capital Program Schedule

Amounts by fiscal year (in thousands)

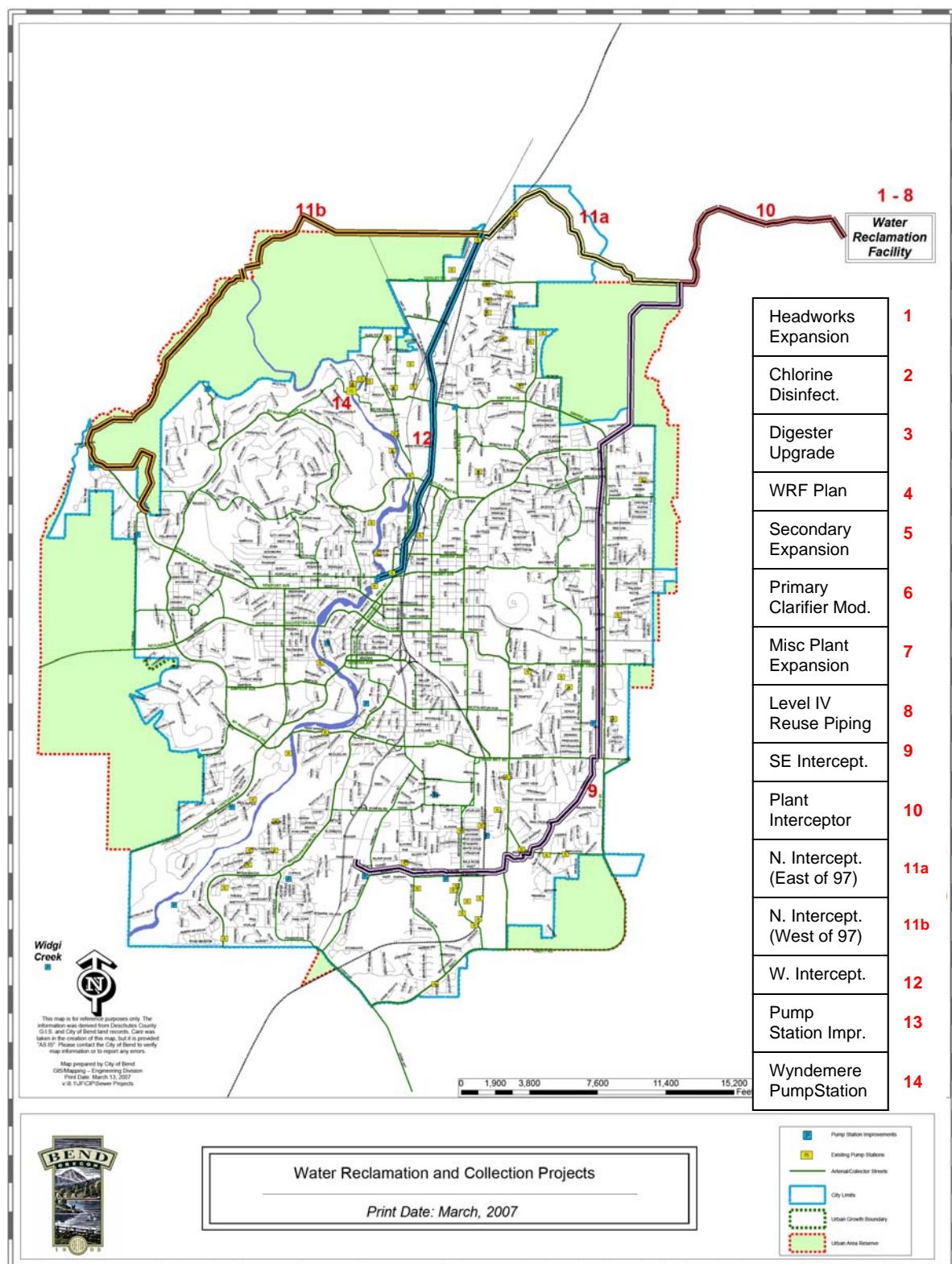
TYPE OF PROJECT	PRIORITY	07-08	08-09	09-10	10-11	11-12	
New Projects:							
Secondary Expansion	1						
430-7500-569.63-17		-	450	500	74	-	
430-7500-569.63-18		-	250	2,200	2,926	-	
Total		-	700	2,700	3,000	-	
Interceptors, Trunk Sewers & Regional Pump Stations (SW0707)	1						
430-7500-569.63-15		52	650	2,000	2,000	-	
430-7500-569.63-16		16	50	100	100	-	
430-7500-569.63-17		489	1,000	1,500	400	-	
430-7500-569.63-18		1,073	3,300	14,400	15,500	18,000	
Total		1,630	5,000	18,000	18,000	18,000	
Primary Clarifier Modifications	1						
430-7500-569.63-17		-	322	-	-	-	
430-7500-569.63-18		-	128	1,700	-	-	
Total		-	450	1,700	-	-	
Miscellaneous Plant Expansions	1						
(Secondary Clarifier/ Contact Basin / Screen)							
430-7500-569.63-17		-	275	425	-	-	
430-7500-569.63-18		-	-	1,575	2,250	-	
Total		-	275	2,000	2,250	-	
Level IV Reuse Piping Project	2						
430-7500-569.63-17		-	-	80	-	-	
430-7500-569.63-18		-	-	450	-	-	
Total		-	-	530	-	-	
CIP Internal Bill for Svc (Note 1)							
430-7500-569.63-19		250	250	250	250	250	
Total		250	250	250	250	250	
New Projects		Subtotal	\$ 1,880	\$ 6,675	\$ 25,180	\$ 23,500	\$ 18,250
TOTAL GROWTH			\$ 12,359	\$ 8,175	\$ 30,400	\$ 28,750	\$ 24,500
TOTAL REPAIR & MAINTENANCE AND GROWTH			\$ 12,624	\$ 8,405	\$ 30,650	\$ 29,000	\$ 24,800
					5 Yr Total		\$ 105,479
					(Growth and R&M)		

Note 1) CIP internal billings for service are direct charges to the projects above for services rendered by the City's internal Engineering and/or Real Estate divisions.

Priority
0= Continued
1= Critical
2= Essential
3= Necessary
4= Desirable
5= Pending

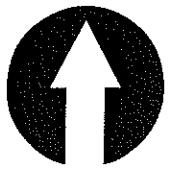
Definition
Projects in progress
Imperative for reliable sewer service
Absolutely necessary for operation of system
Needed for efficient operation of system
Useful for proper operation of system
Of no immediate consequence

City-Wide Map of Significant Water Reclamation Projects

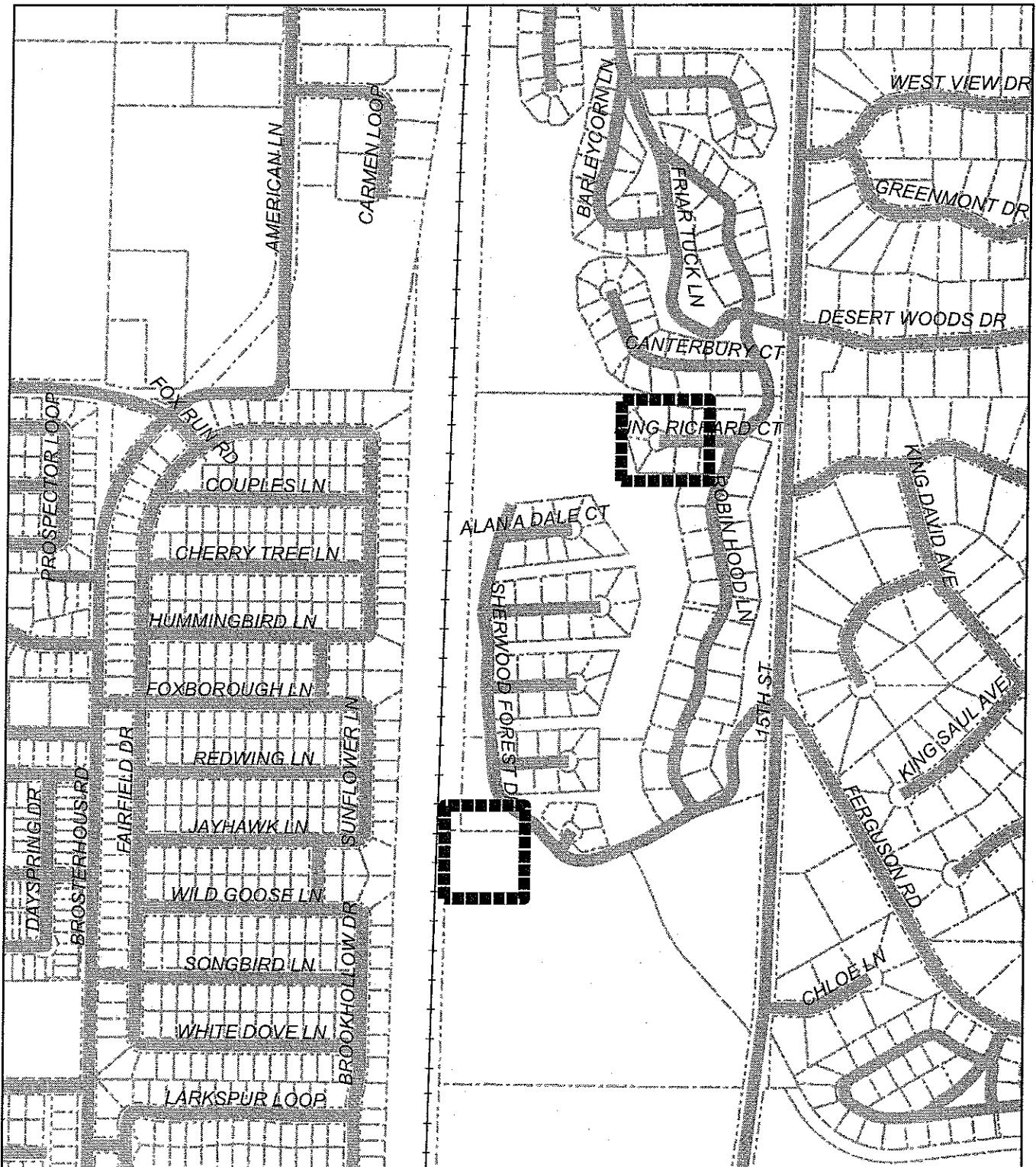




Collection Pump Station Upgrades & Expansion



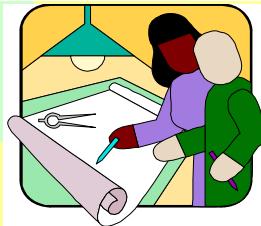
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year:

Category ▼

Priority Rating:

Department ▼

Project Name:

Collection Pump Station Upgrades and Expansion (SW0708)

Project Description:

This project provides for the replacement, upgrading and/or expansion of sewage pump stations identified during updating of the Sewer Master Plan which is currently underway. It is anticipated the pump stations that may be impacted include the Pioneer Lift Station and Nottingham Pump Station 1 and 2.

Need/Justification:

Many of the City's sewage pump stations have reached, or are approaching, their original capacity, others are nearing their life expectancy and require replacement. Capacities must be increased to prevent overflows and older facilities must be replaced or upgraded to maintain system reliability.

Benefits:

Properly operating pump stations provide for the health and safety of our customers. Replacement and/or expansion of pump stations is a necessary preventative measure to prevent failure and/or environmental impacts.

Consequences of Delaying/Eliminating this Project:

Aging and undersized pump stations can be a hazard to public safety and the environment. Delays could impact service to current customers and delay anticipated residential and industrial growth.

Project Related To:

Sewer Master Plan analysis and recommendations.

Comments:

The cost of timely preventative measures are generally less than the cost of consequences associated with inadequate or unreliable pump stations.

2007/08 Cost Breakdown

Consulting	208,000
ROW	12,000
Construction	412,800
Legal	
Total	632,800

Cost Schedule

Prior to 2007/08	
2007/08	632,800
2008/09	500,000
2009/10	1,500,000
2010/11	1,500,000
2011/12	1,500,000
After 2011/12	
Total Cost	5,632,800

Impact on Annual Operating

Budget	10,000
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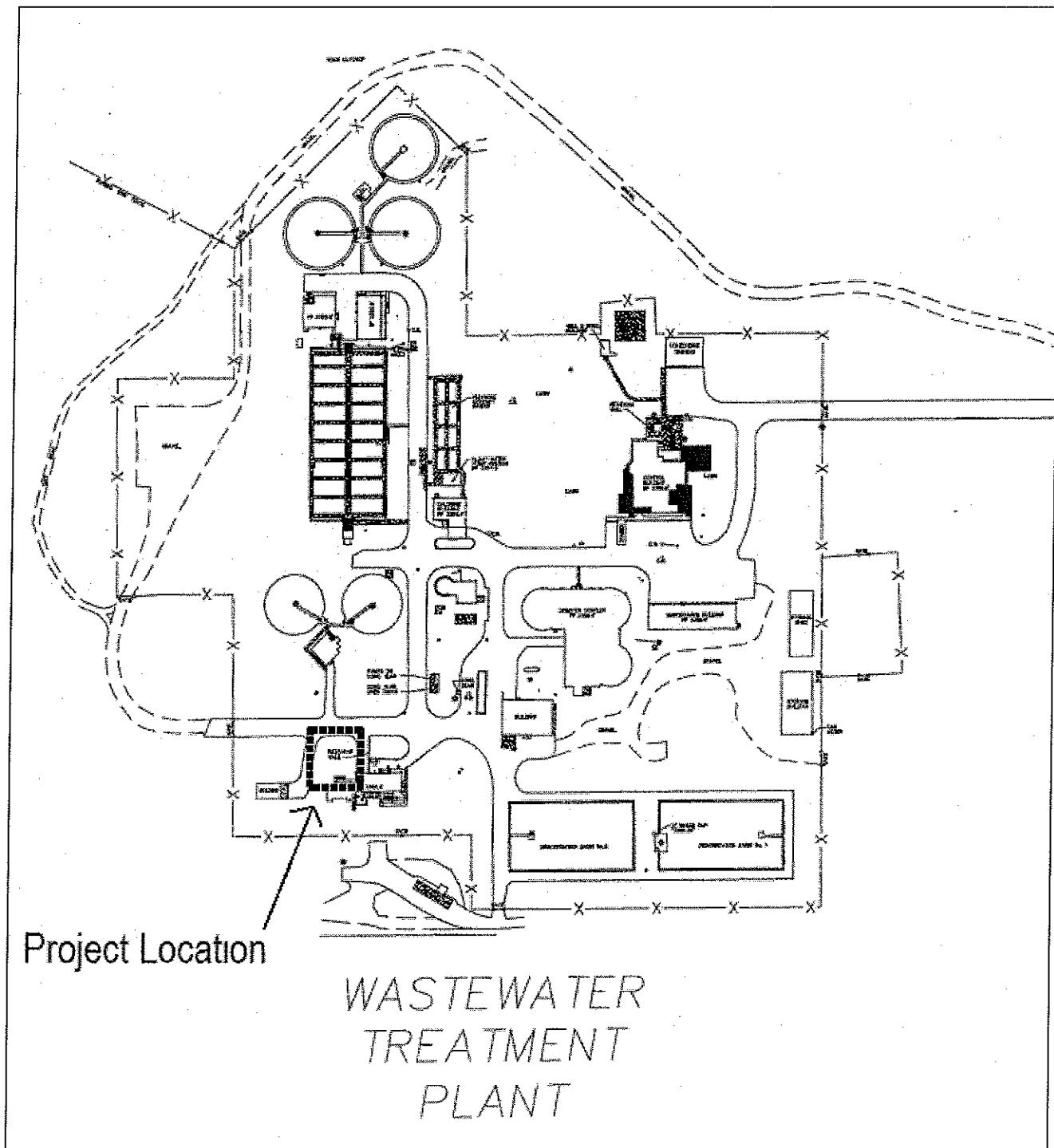
Method of Financing

Type	Amount
Sewer SDCs 33%	1,858,824
Sewer Rates 67%	3,773,976
Total	5,632,800



WWCP Headworks Expansion

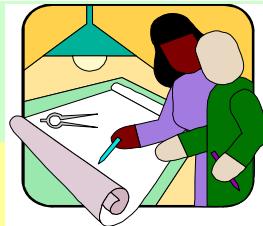
SW0601



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: ██████████

Department ▼

Project Name:

WWCP Headworks Expansion (SW0601)

Project Description:

This project will replace the existing headworks at the wastewater treatment plant. The new headworks will have increased hydraulic capacity to convey future flows, new raw sewage screening equipment and provisions for future odor control facilities. The entire headworks facility will be enclosed

2007/08 Cost Breakdown

Consulting	100,000
ROW	
Construction	5,900,000
Legal	
Total	6,000,000

Need/Justification:

The existing headworks facility is reaching capacity. The channels are undersized for current peak flow rates, screening and grit facilities are becoming ineffective due to age, building and equipment are corroding due to incomplete removal of corrosive gases released from the sewage.

Benefits:

In addition to providing increased capacity, the new headworks will provide a safer work environment for staff, more effectively remove rags and solids from the sewage flow, and control odors and corrosion.

Cost Schedule

Prior to 2007/08	100,000
2007/08	6,000,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	6,100,000

Consequences of Delaying/Eliminating this Project:

Sewage overflows could occur due to inadequate hydraulic capacity. Downstream treatment processes impacted due to poor rag removal. Corrosion reduces facility life.

Impact on Annual Operating Budget

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Project Related To:

Needed capacity and proper operation of the wastewater treatment plant.

Method of Financing

Type	Amount
Sewer SDCs 60%	3,660,000
Sewer Rates 40%	2,440,000
Total	6,100,000

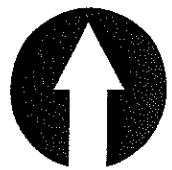
Comments:

Final design was completed by February of 2007 and construction completed in spring of 2007.

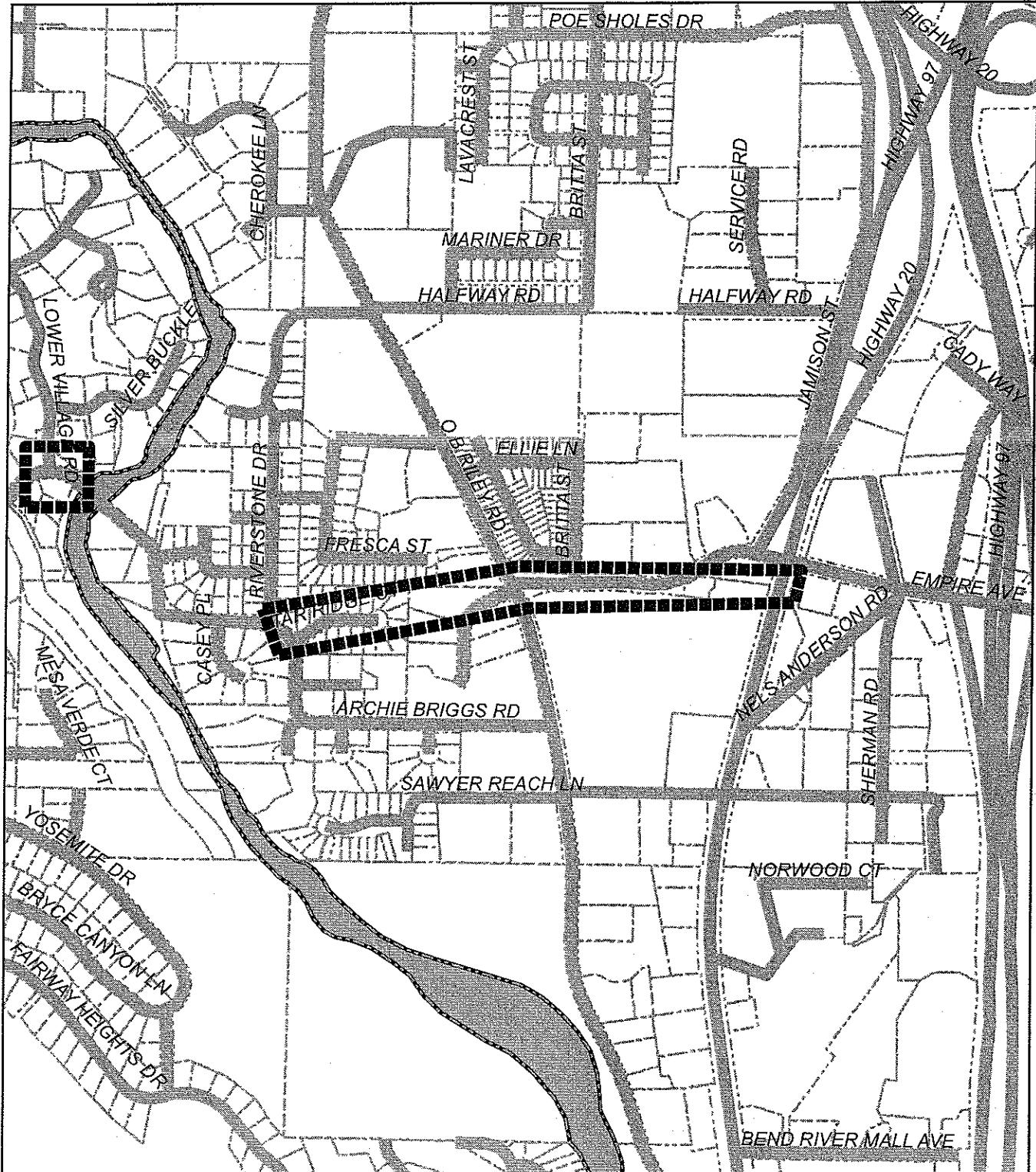


Wyndemere Sewer Pump Station

SW0502



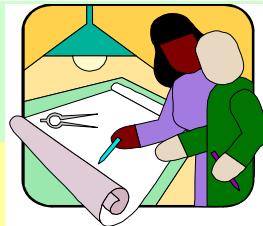
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating:

Department ▼

Project Name:

Wyndemere Sewer Pump Station (SW0502)

Project Description:

Install new larger wet well, pumps, controls and maintenance access with the addition of standby power to increase reliability during a power failure. The pump station is being moved to an easement on the N side of Archie Briggs Road to enable the existing station to operate during construction, reduce conflicts between traffic and maintenance operations, reduce conflicts with existing utilities, and reduce visual impacts to the area.

Need/Justification:

Larger pumps and greater wet well capacity are required to convey projected sewage flows. Due to the proximity to the Deschutes River, it is prudent to install standby power to prevent an overflow to the river during an extended power failure. The pump station needs to be relocated away from a curve on a steep grade to improve the safety conditions for maintenance personnel.

Benefits:

Greater capacity, increased reliability and improved safety for operations and maintenance staff and the traveling public.

Consequences of Delaying/Eliminating this Project:

Inadequate pump station capacity to serve the projected number of residences in the service area, increased possibility of an overflow during a power failure, continued safety liability with traffic on a sharp curve with steep grade.

Project Related To:

Wyndemere Water Transmission Main.

Comments:

In an effort to minimize impacts on residents, design and construction of this project is being coordinated with installation of the new Wyndemere 12-inch water transmission main and future sidewalks and drainage improvements in the vicinity of the project.

2007/08 Cost Breakdown

Consulting	210,000
ROW	98,000
Construction	1,078,000
Legal	14,000
Total	1,400,000

Cost Schedule

Prior to 2006/07	195,000
2007/08	1,400,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	1,595,000

Impact on Annual Operating

Budget	2,000
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Method of Financing

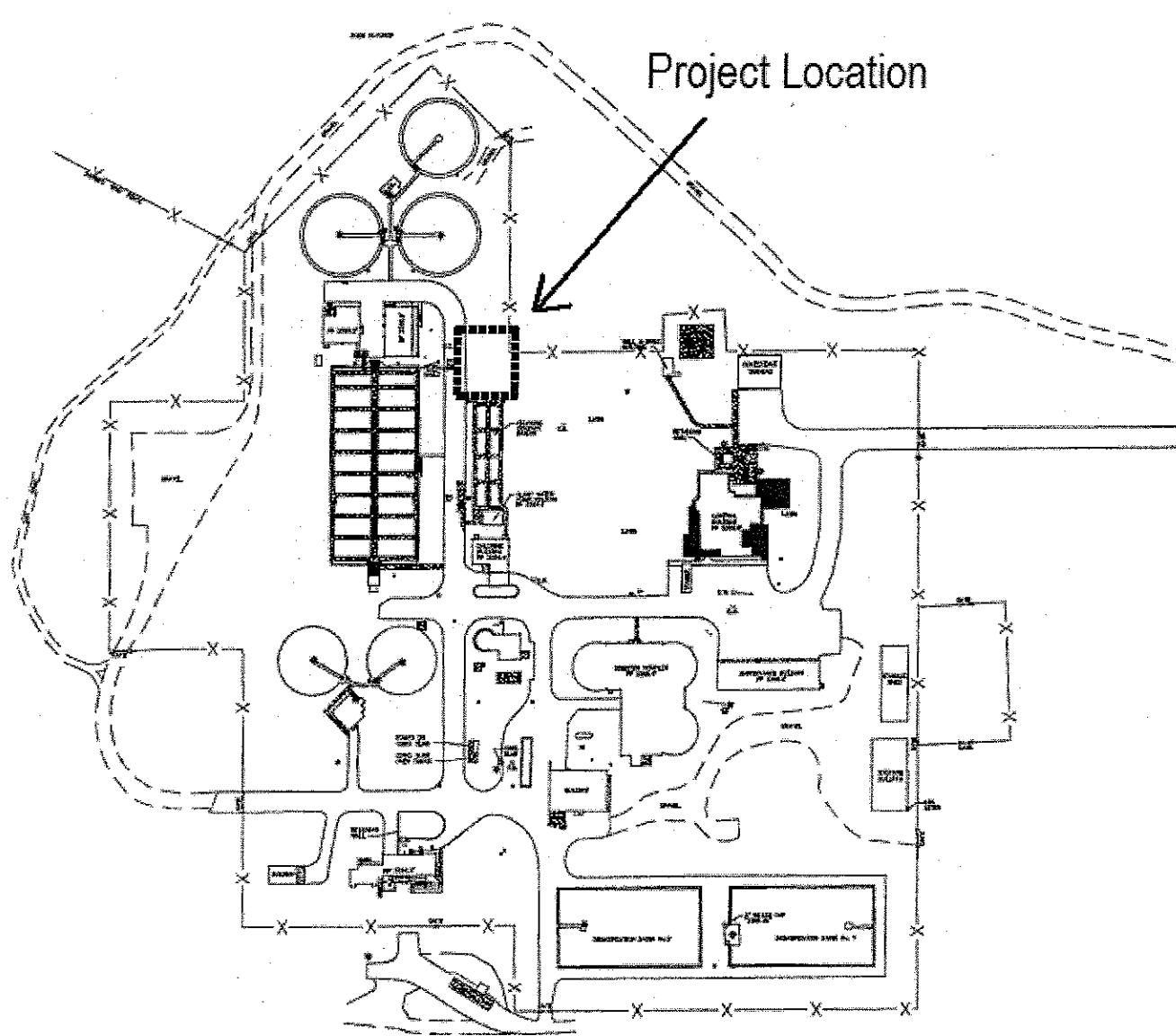
Type	Amount
Sewer SDCs 40%	638,000
Sewer Rates 60%	957,000
Total	1,595,000

Chlorine Disinfection System

(Ammonia Feed System)



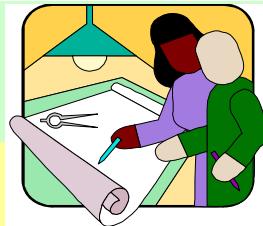
NORTH



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Chlorine Disinfection System Upgrade (Ammonia Feed System) (SW0602)

Project Description:

This project provides for the installation of an ammonia storage and feed system to add ammonia to the plant effluent prior to disinfection. The system includes a storage tank, pumps, piping and instrumentation and controls.

Need/Justification:

It has been determined that it is difficult to disinfect plant effluent to the required degree for Level IV reuse without sufficient residual ammonia in the effluent. This project provides for the addition of the required amount of ammonia to make disinfection efficient and reliable. The current ammonia feed system is temporary and inadequate for long-term safe use.

Benefits:

A permanent ammonia feed system will provide for safe and reliable operation and will include automatic controls to permit remote monitoring, alarming and adjustment by plant staff.

Consequences of Delaying/Eliminating this Project:

The current system requires manual operation which may cause an overdose, higher nitrogen concentrations and inability to meet Level IV reuse limits.

Project Related To:

Level IV reuse water production.

Comments:

It is anticipated that the project will be implemented during the Spring and early Summer of 2006.

2007/08 Cost Breakdown

Consulting	15,000
ROW	
Construction	85,000
Legal	
Total	100,000

Cost Schedule

Prior to 2007/08	25,000
2007/08	100,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	125,000

Impact on Annual Operating

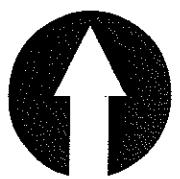
Budget	1,000
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Method of Financing

Type	Amount
Sewer Rates	125,000
Total	125,000

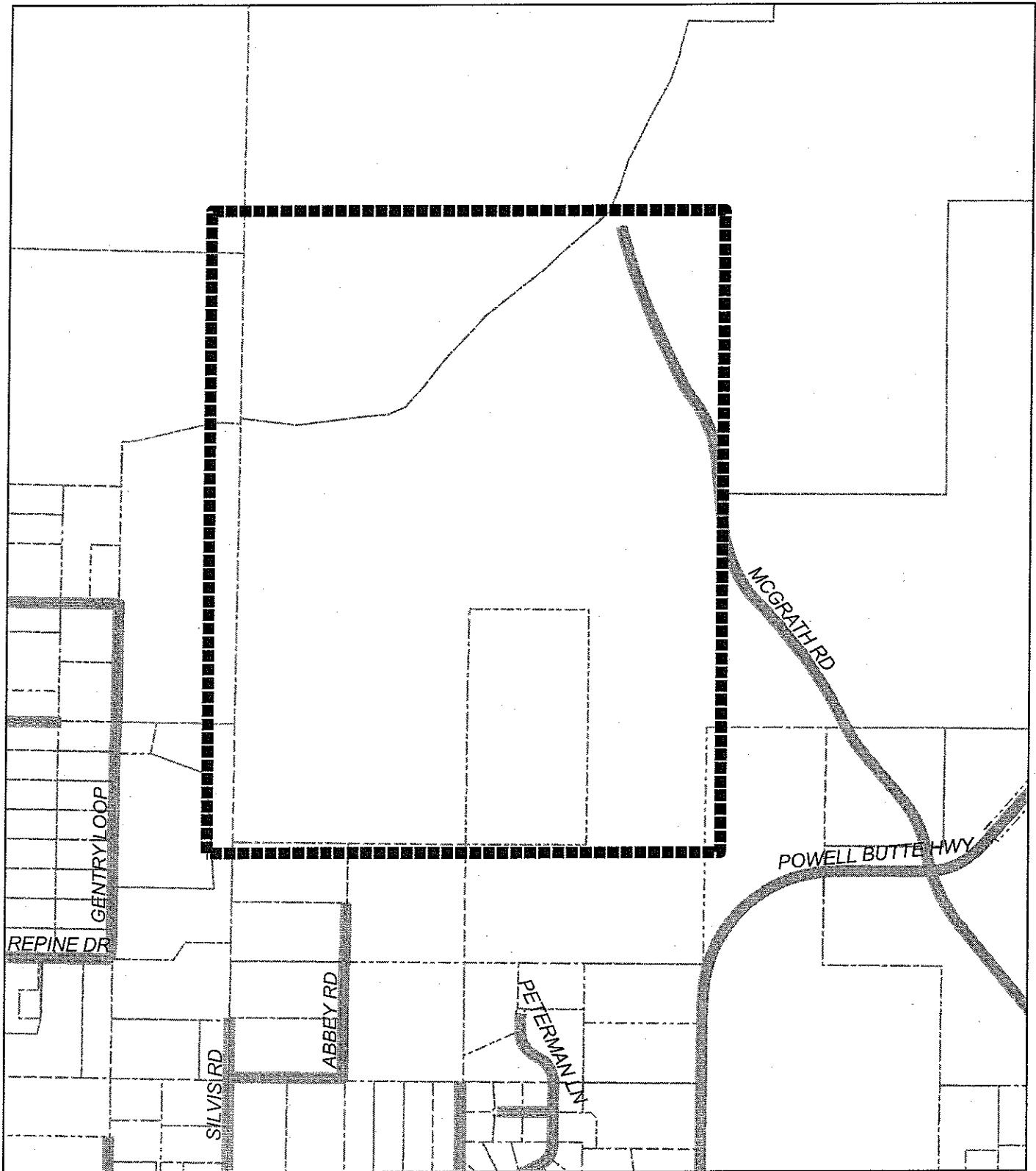


Digester Upgrade



Water Reclamation Facility

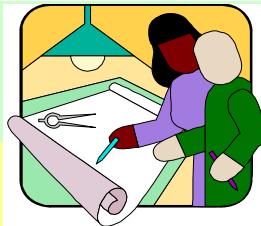
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: ▼

Category ▼

Priority Rating: ▼

Department ▼

Project Name:

Digester Upgrade (SW0705)

Project Description:

This is the completion of the current digester upgrade project that is due to begin construction in Spring 2007

Need/Justification:

The consistent increase in population requires either additional digester capacity or improvements to the current mixing system. The upgrade will allow improved capacity and performance while minimizing the upgrade costs.

Benefits:

Improved digester performance will not only provide additional capacity but reduce sludge handling costs

Consequences of Delaying/Eliminating this Project:

Inadequate mixing will result in continued higher operational costs.

Project Related To:

Comments:

Cost Breakdown

Consulting	98,400
ROW	
Construction	721,600
Legal	
Total	820,000

Cost Schedule

Prior to 2007/08	
2007/08	820,000
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	820,000

Impact on Annual Operating

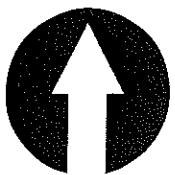
Budget	10,000
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Method of Financing

Type	Amount
Sewer Rates	820,000
Total	820,000

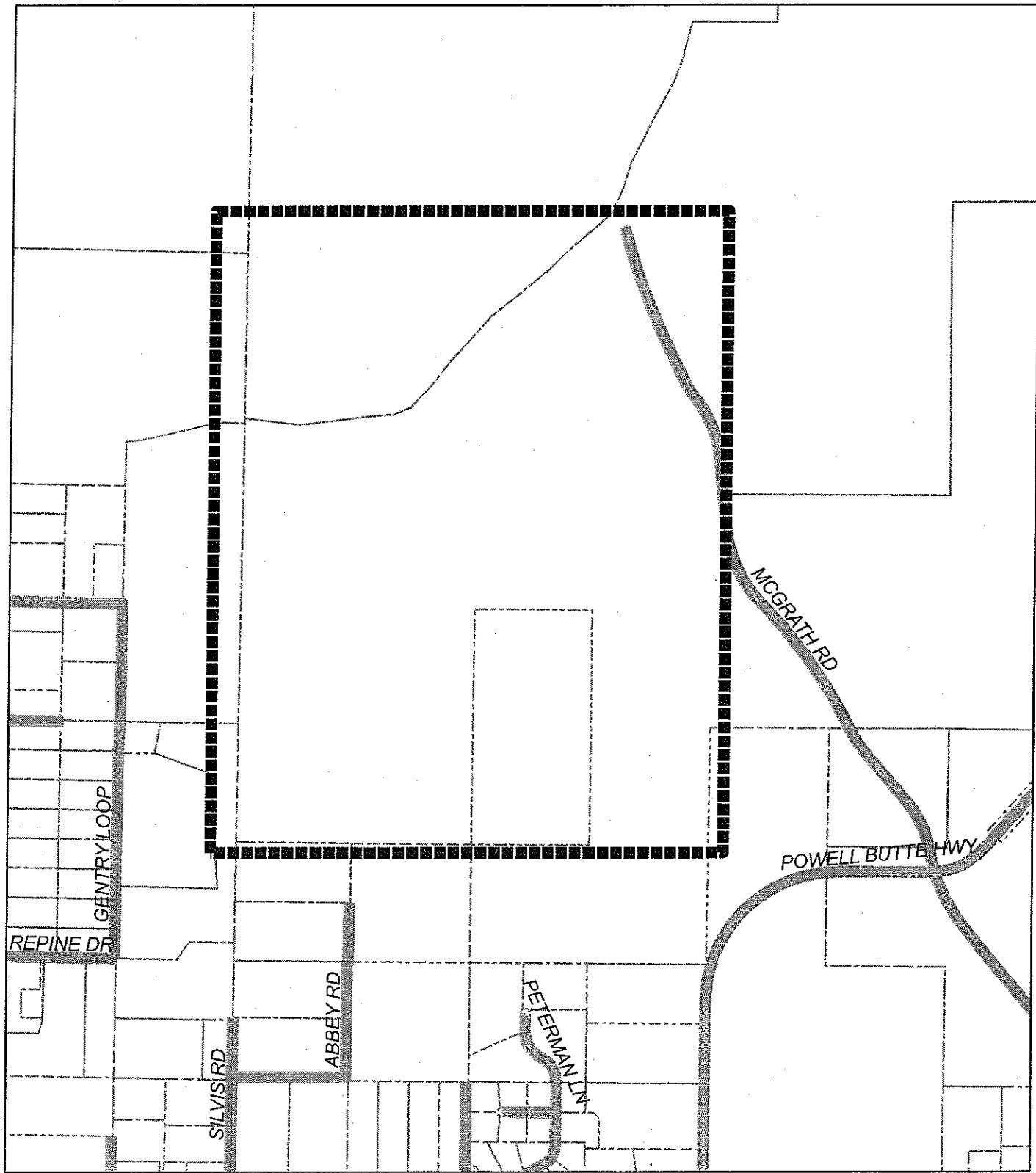


WRF Master Plan



Water Reclamation Facility

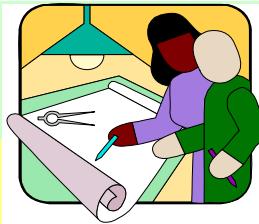
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund

Year:

Category

Priority Rating:

Department

Project Name:

Water Reclamation Facilities Plan (SW0701)

Project Description:

The WRF Facilities Plan is currently underway with completion expected in July 2007.

2007/08 Cost Breakdown

Consulting	396,600
ROW	
Construction	
Legal	
Total	396,600

Need/Justification:

The WRF Facilities Plan will provide a document which focuses on projected flows and organic loadings expected to 2030. It will also define capacity enhancements and facility expansion needs that will maintain the integrity of the discharge permit while minimizing costs to the City of Bend residents.

Benefits:

Provide a planning document for facility enhancements and expansions.

Cost Schedule

Prior to 2007/08	350,000
2007/08	396,600
2008/09	
2009/10	
2010/11	
2011/12	
After 2011/12	
Total Cost	746,600

Consequences of Delaying/Eliminating this Project:

This process is currently underway and the elimination of funding will hinder the completion of the process.

Impact on Annual Operating

Budget	none
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Project Related To:

Comments:

Method of Financing

Type	Amount
Sewer Rates	746,600
Total	746,600

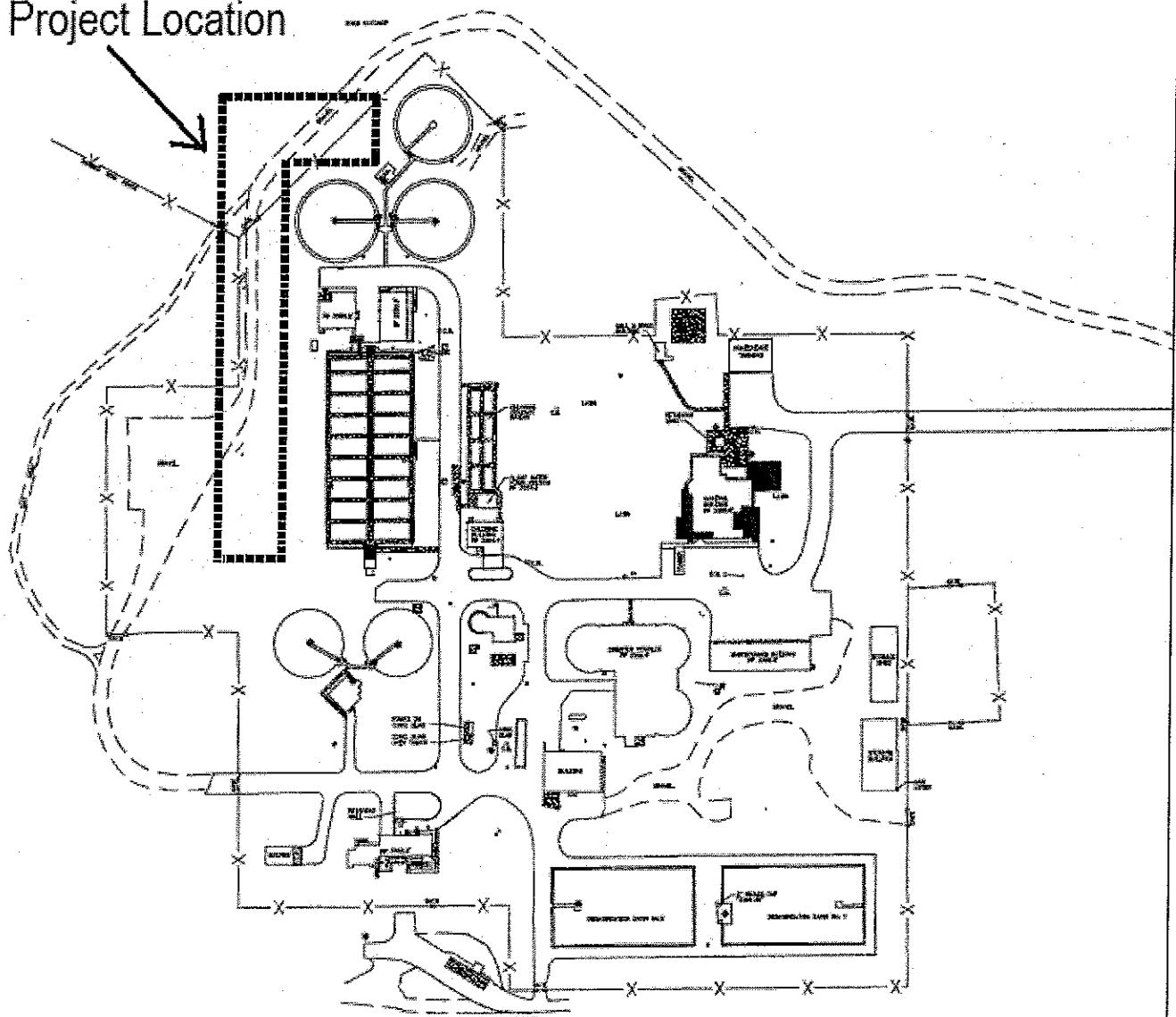
Secondary Expansion

New Project



NORTH

Project Location

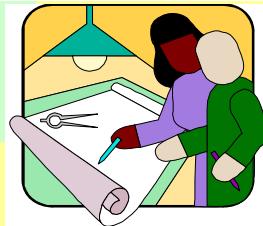


WASTEWATER TREATMENT PLANT

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year:

Category ▼

Priority Rating:

Department ▼

Project Name:

Secondary Expansion

Project Description:

This project would provide additional capacity to the secondary treatment processes at the Water Reclamation Plant. These processes are currently heavily loaded and must be expanded to ensure treatment reliability. The project would add an aeration basin, secondary clarifier, increased RAS pumping and secondary flow splitting.

Need/Justification:

A recent study concluded that the capacity of the secondary processes must be expanded soon to maintain the effluent quality necessary to comply with waste discharge requirements.

Benefits:

Capacity to serve increasing population.

Consequences of Delaying/Eliminating this Project:

Inability to consistently comply with waste discharge requirements as additional population is connected to the system.

Project Related To:

Comments:

Although this project is currently scheduled to begin in FY 07/08, it is anticipated to provide funds to construct improvements as per the Facilities Plan due to be completed in July 2007.

2007/08 Cost Breakdown

Consulting	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
ROW	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
Construction	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
Legal	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
Total	0

Cost Schedule

Prior to 2007/08	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
2007/08	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
2008/09	700,000
2009/10	2,700,000
2010/11	3,000,000
2011/12	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
After 2011/12	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
Total Cost	6,400,000

Impact on Annual Operating

Budget

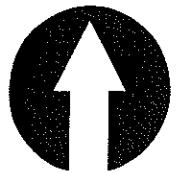
Method of Financing

Type	Amount
Sewer SDCs	6,400,000
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	<input style="border: 1px solid black; padding: 2px 10px; width: 150px; height: 20px; border-radius: 5px;" type="button"/>
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Total	6,400,000

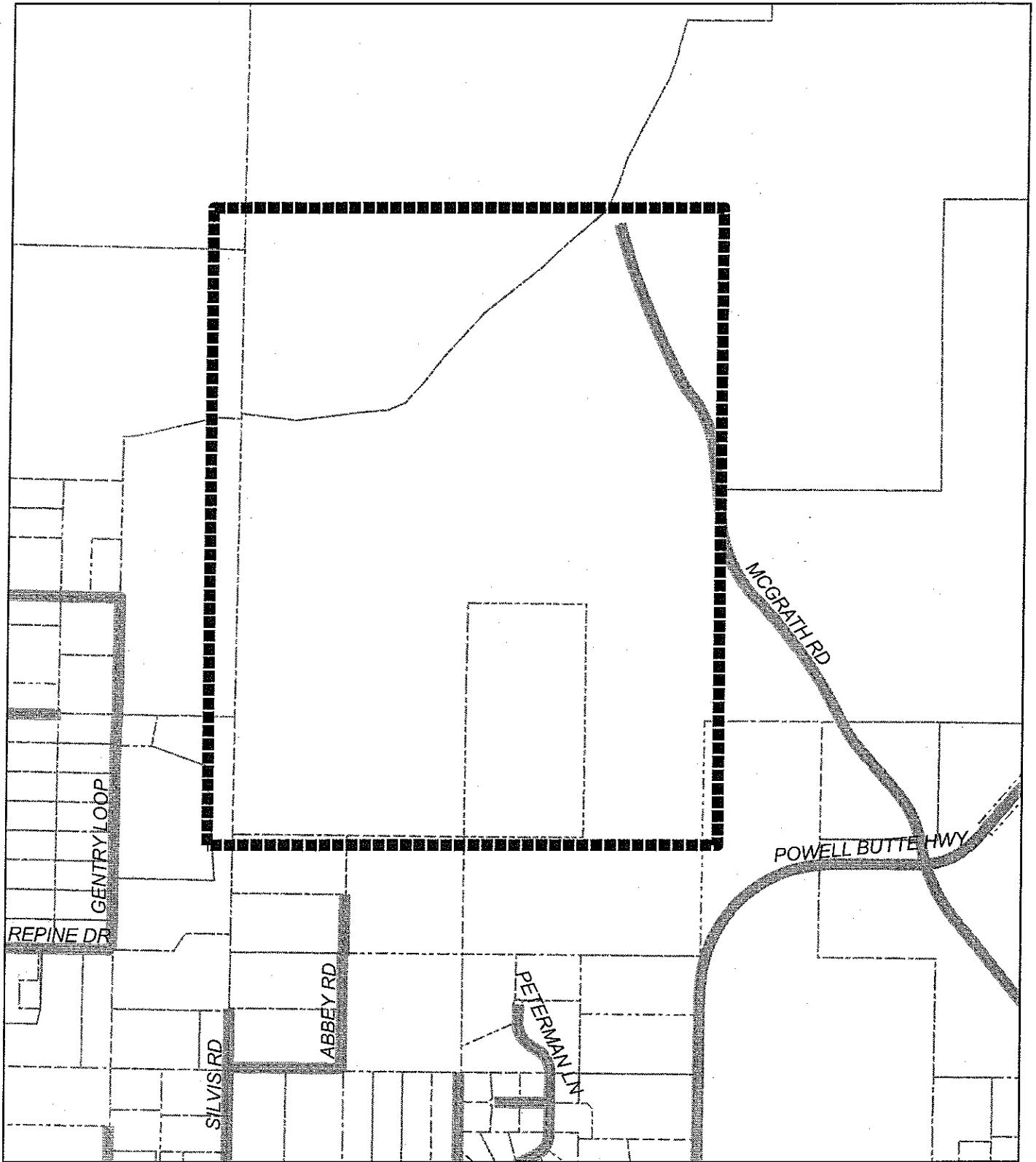


Primary Clarifier Modifications

Water Reclamation Facility

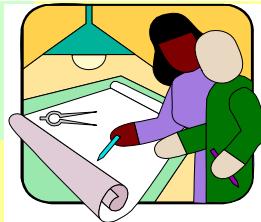


North



City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund

Year:

Category

Priority Rating:

Department

Project Name:

Primary Clarifier Modifications

Project Description:

This project would provide modifications to the primary clarifier process at the Water Reclamation Plant. This process is currently heavily loaded and must be modified to ensure treatment reliability.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Need/Justification:

A recent study concluded that the primary clarifier process must be modified in the near future to maintain the effluent quality necessary to comply with waste discharge requirements.

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	450,000
2009/10	1,700,000
2010/11	
2011/12	
After 2011/12	
Total Cost	2,150,000

Benefits:

Capacity to serve increasing population.

Impact on Annual Operating Budget

Consequences of Delaying/Eliminating this Project:

Inability to consistently comply with waste discharge requirements as additional population is connected to the system.

Method of Financing

Type	Amount
Sewer SDCs	2,150,000
Total	2,150,000

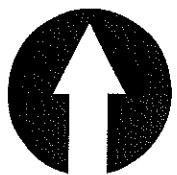
Project Related To:

Comments:

Although this project is currently scheduled to begin in FY 07/08, it is anticipated to provide funds to construct improvements as per the Facilities Plan due to be completed in July 2007.

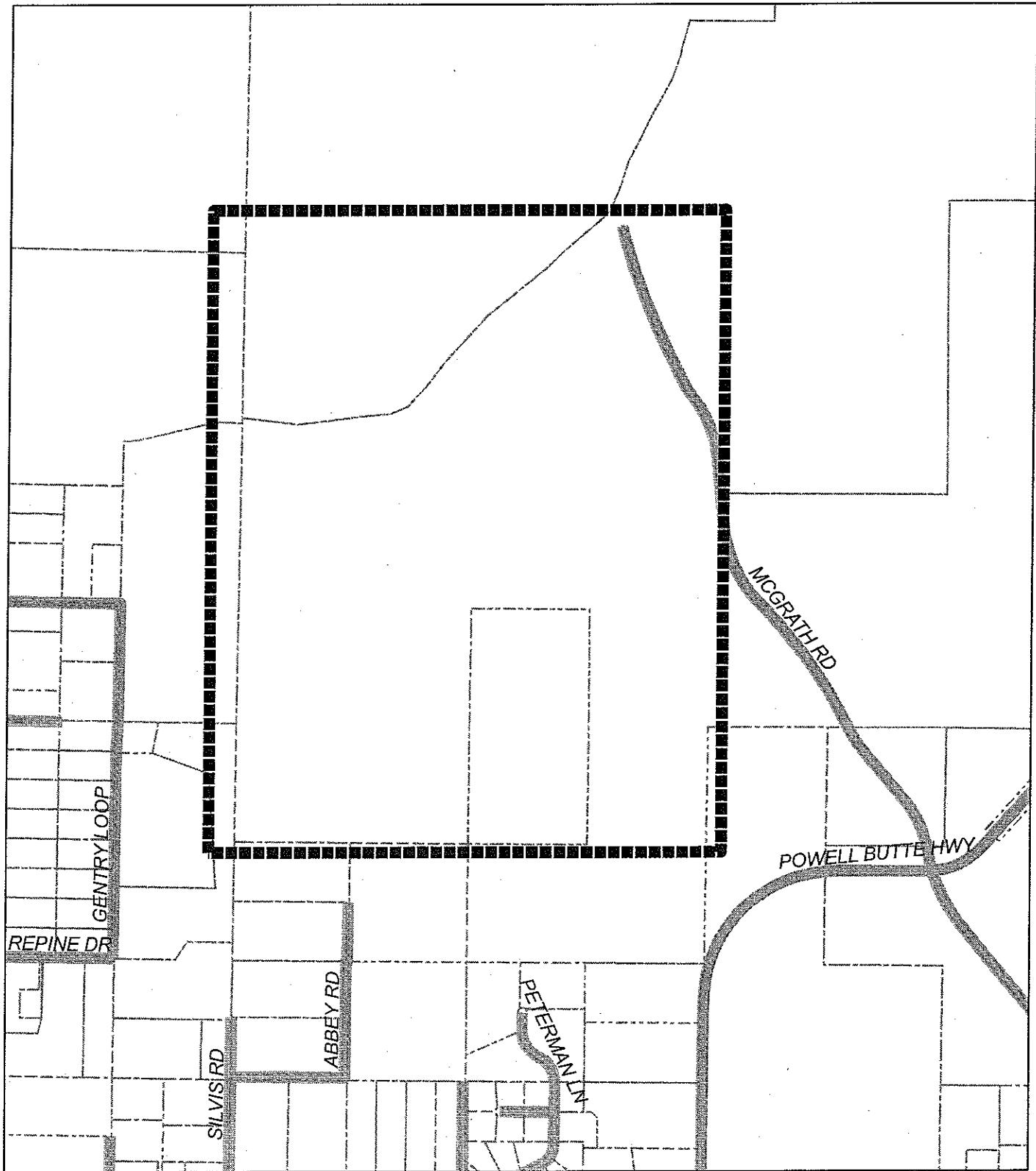


Miscellaneous Plant Expansion



Water Reclamation Facility

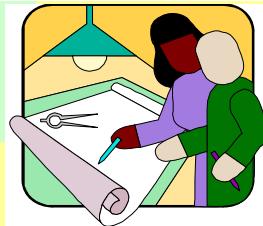
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year:

Category ▼

Priority Rating:

Department ▼

Project Name:

Miscellaneous Plant Expansion
(Sec Clarifier/ Contact Basin/ Screens)

Project Description:

This project will add capacity to the secondary system at the WRF without substantial plant upgrades. The expansion will include the addition of pumps, piping, and additional equipment that will provide additional capacity with minimal structural expansion.

Need/Justification:

Increasing flow to the Water Reclamation Facility requires additional capacity. The additional capacity shall defer some plant expansion. The additional capacity will insure continuous permit compliance by expanding the biological, nutrient removal, and clarification processes of the treatment facility.

Benefits:

Provide additional treatment capacity to meet increases in flow and organic plant loadings.

Consequences of Delaying/Eliminating this Project:

Inadequate sewage treatment capacity could result in detrimental effects on the biological treatment process and exceedences of the discharge permit.

Project Related To:

Update of the Facilities Plan.

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	275,000
2009/10	2,000,000
2010/11	2,250,000
2011/12	
After 2011/12	
Total Cost	4,525,000

Impact on Annual Operating

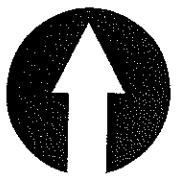
Budget	To be determined
--------	-------------------------

Method of Financing

Type	Amount
Information is not yet available to determine	4,525,000
how much will be funded	
by SDCs and how much	
by rates.	
Total	4,525,000

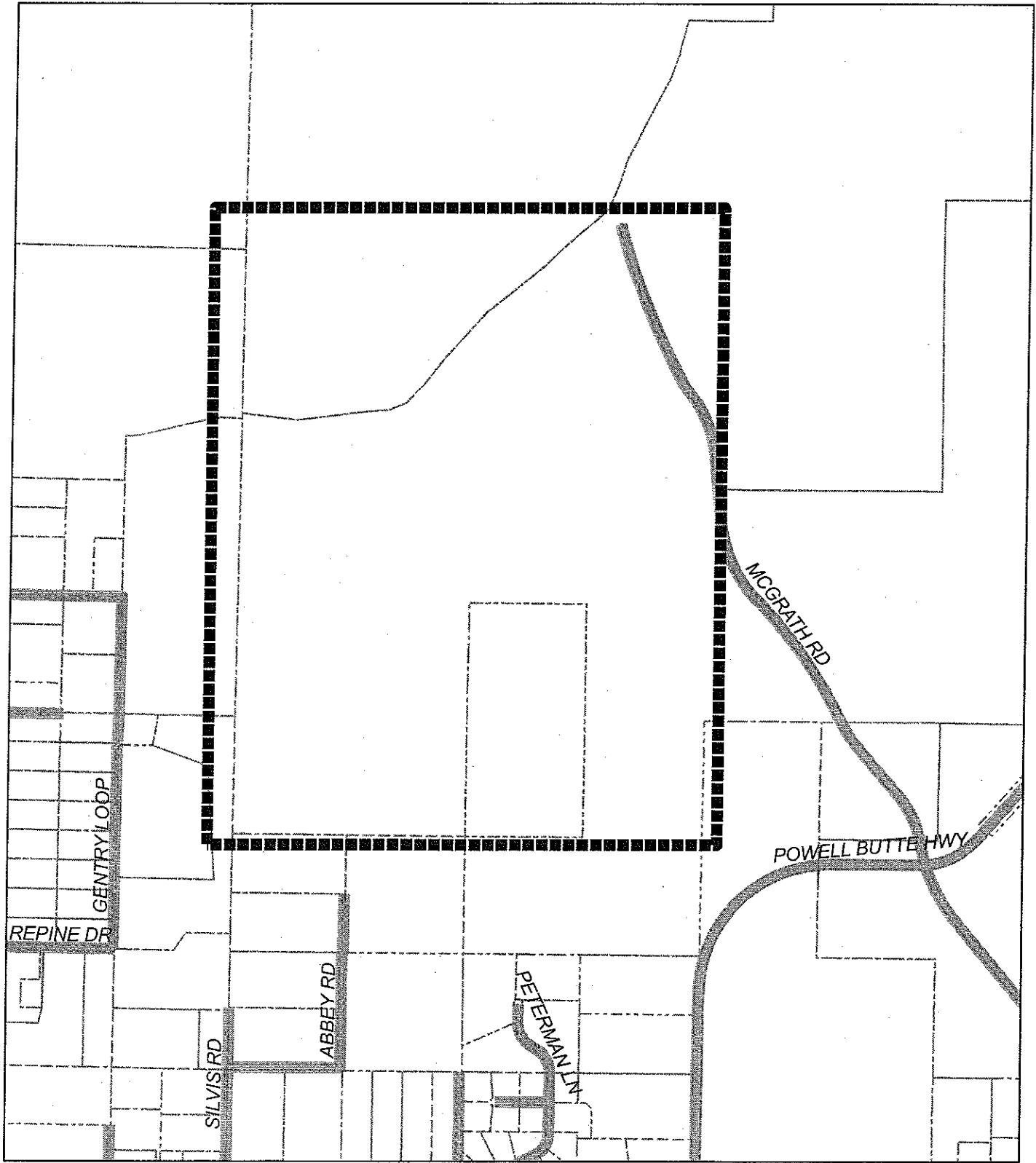


Level IV Water Piping Project



Water Reclamation Facility

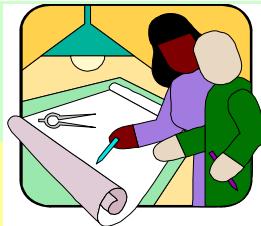
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating: ██████████

Department ▼

Project Name:

Level IV Reuse Piping Project

Project Description:

This project will increase the use of Level IV recycled water.

Need/Justification:

Additional infrastructure is needed to supply customers with recycled water. The current filtration system is capable of supplying adequate water with the addition of more infrastructure.

Benefits:

The Water Reclamation Facility produces top quality recycled water that has can be beneficially reused in place of potable water.

Consequences of Delaying/Eliminating this Project:

Eliminating the project will result in inadequate infrastructure to convey the existing production capacity of the filtering system.

Project Related To:

Comments:

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	
Legal	
Total	0

Cost Schedule

Prior to 2007/08	
2007/08	
2008/09	
2009/10	530,000
2010/11	
2011/12	
After 2011/12	
Total Cost	530,000

Impact on Annual Operating

Budget	To be determined
--------	-------------------------

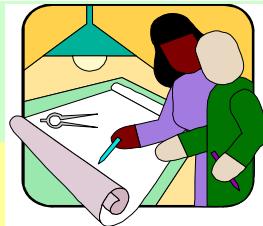
Method of Financing

Type	Amount
Information is not yet available to determine	530,000
how much will be funded	
by SDCs and how much	
by rates.	
Total	530,000

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year:

Category ▼

Priority Rating:

Department ▼

Project Name:

Sewer System Expansion

Project Description:

This project will provide new sewer lines to areas of the City that are newly developed and /or areas that are developed but un-sewered. Exact locations of system expansion will depend upon where new developments are approved for sewer and where un-sewered areas are identified to be sewerized.

Need/Justification:

The existing sewer system is expected to expand to serve new developments and to sewer existing areas currently un-sewered.

Benefits:

Provides residential, commercial and industrial sewer service to ensure adequate collection and treatment of waste streams for the protection of public health and the local environment.

Consequences of Delaying/Eliminating this Project:

Project Related To:

Comments:

2007/08 Cost Breakdown

Consulting	83,000
ROW	78,000
Construction	339,000
Legal	
Total	500,000

Cost Schedule

Prior to 2007/08	145,000
2007/08	500,000
2008/09	500,000
2009/10	720,000
2010/11	750,000
2011/12	750,000
After 2011/12	
Total Cost	3,365,000

Impact on Annual Operating

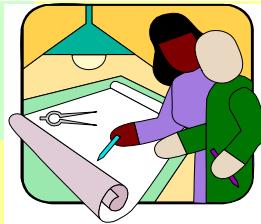
Budget	20,000
--------	--------

Method of Financing

Type	Amount
Sewer SDCs	3,365,000
Total	3,365,000

City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund

Year:

Category

Priority Rating:

Department

Project Name:

Sewer Line Upgrades (SW0704)

Project Description:

Provides for the replacement, paralleling, or extension of identified existing sewers due to their age, condition or inadequate capacity to convey projected flows generated from within current sewer areas of the City. Example projects may include a new parallel sewer in Murphy Road, and new sewers along Pettigrew Road and SE 15th St. It is anticipated that the new Sewer Master Plan will identify and/or confirm project needs.

Need/Justification:

Sewers approaching capacity need to be paralleled or replaced with a larger size to prevent overflows and to continue an acceptable level of service. Old deteriorating sewers must be replaced or rehabilitated so that service is not interrupted by a line failure.

Benefits:

Providing the required capacity and properly maintaining existing infrastructure will prevent sewer line failure and achieve the desired level of service.

Consequences of Delaying/Eliminating this Project:

Connections would have to be curtailed if sewer capacity is not increased where it is projected to become overloaded, and older sewers could fail if they are not properly maintained.

Project Related To:

Sewer Master Plan and Murphy Road Sewer Evaluation.

Comments:

2007/08 Cost Breakdown

Consulting	44,000
ROW	23,000
Construction	433,000
Legal	
Total	500,000

Cost Schedule

Prior to 2007/08	245,000
2007/08	500,000
2008/09	500,000
2009/10	3,000,000
2010/11	3,000,000
2011/12	4,000,000
After 2011/12	
Total Cost	11,245,000

Impact on Annual Operating

Budget

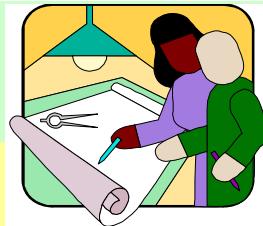
Method of Financing

Type	Amount
Sewer SDCs	10,245,000
Sewer Rates	1,000,000
Total	11,245,000

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund ▼

Year: 2008

Category ▼

Priority Rating:

Department ▼

Project Name:

Interceptors, Trunk Sewers and Regional Pump Stations

Project Description:

This project provides for the implementation of recommendations anticipated to be included in the new Sewer Master Plan to be completed late this Spring or early Summer. The new Master Plan will recommend significant facilities to increase capacity of the collection system to serve future populations. Although this budget is preliminary pending completion of the report, it shows the relative magnitude of potential future costs.

Need/Justification:

New interceptor sewers, trunk lines and regional pump stations will be necessary to convey sewage from the population projected for the year 2030. A recently completed computer model of the existing collection system clearly shows that the existing system is inadequate to meet future needs.

Benefits:

Providing additional conveyance capacity will enable the City to continue to provide service as the community increases in population.

Consequences of Delaying/Eliminating this Project:

Inadequate sewage conveyance capacity to serve the expanding population.

Project Related To:

Update of the Sewer Master Plan.

Comments:

The master plan will include an alternative analysis to determine the most appropriate method of providing additional conveyance capacity. The budgets presented here are preliminary estimates of the cost required. The budgets will be updated after the report is completed, including a detailed implementation plan.

2007/08 Cost Breakdown

Consulting	489,000
ROW	52,000
Construction	1,073,000
Legal	16,000
Total	1,630,000

Cost Schedule

Prior to 2007/08	
2007/08	1,630,000
2008/09	5,000,000
2009/10	18,000,000
2010/11	18,000,000
2011/12	18,000,000
After 2011/12	
Total Cost	60,630,000

Impact on Annual Operating

Budget	To be determined
--------	------------------

Method of Financing

Type	Amount
Information is not yet available to determine how much will be funded by SDCs and how much by rates.	60,630,000
	60,630,000
	60,630,000
	60,630,000
Total	60,630,000

Stormwater Five Year Capital Program Schedule

TYPE OF PROJECT	PRIORITY	Amount by fiscal year (in thousands)				
		07-08	08-09	09-10	10-11	11-12
<u>New Projects</u>						
Stormwater Master Plan (SR0701)		150	50	-	-	-
Westside Meadows (SR0703)		201	-	-	-	-
Drill Hole Abandonment*		50	50	50	50	50
Drill Hole Replacement w/ water quality facility**						
Design		-	101	-	-	-
Construction		-	250	250	250	250
Stormwater Filter Project (SR0702)		-	-	100	100	100
In-house engineering services (Note 1)		20	30	50	50	50
Totals		\$ 421	\$ 481	\$ 450	\$ 450	\$ 450
		5 Yr Total				\$ 2,252

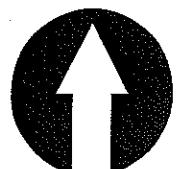
Note 1) CIP internal billings for service are direct charges to the projects above for services rendered by the City's internal Engineering Division.

* These are quick fix projects to abandon failed drill holes

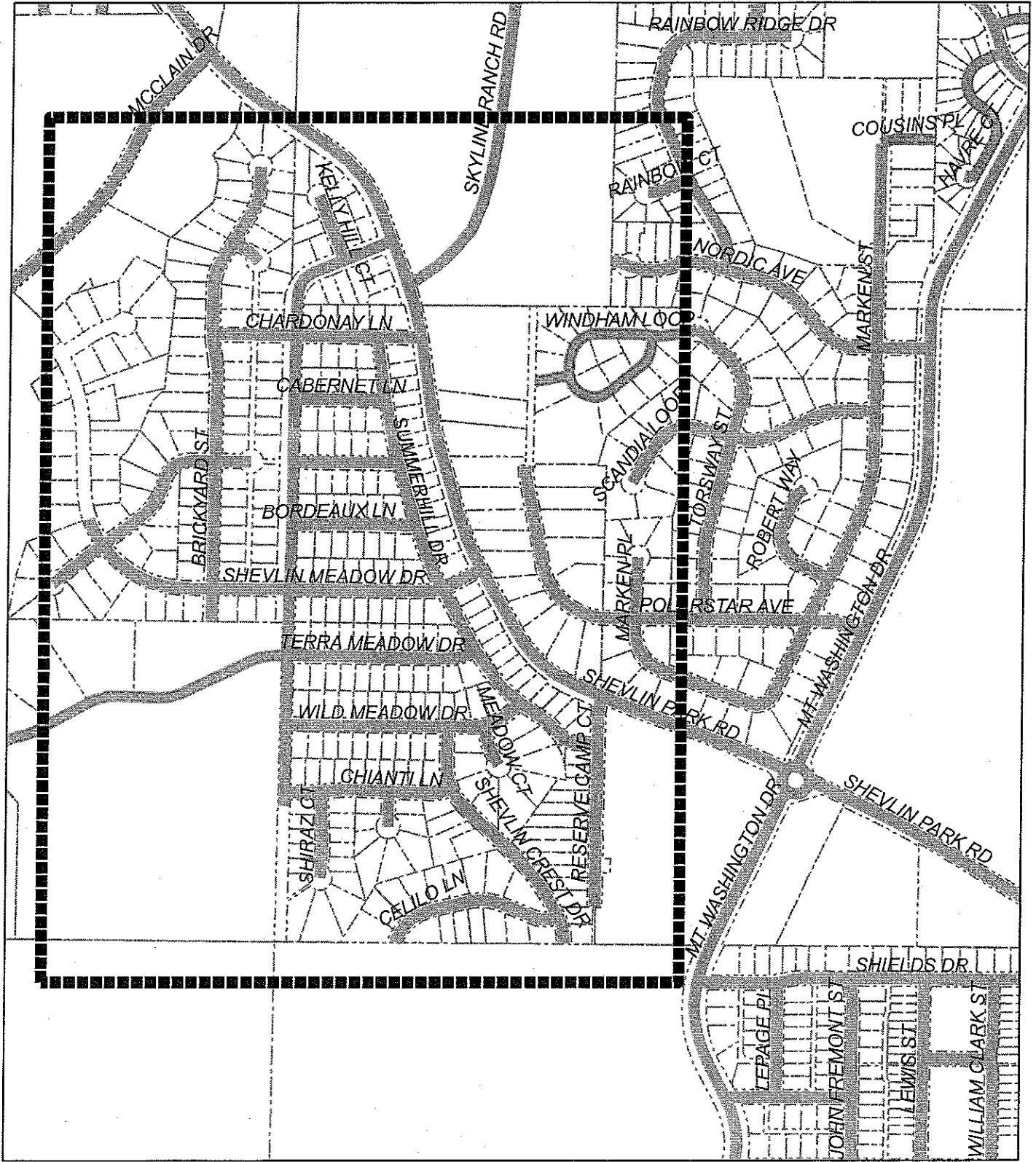
** These are more complicated projects that require abandonment of the drill hole and construction of a water quality facility to dispose of the stormwater.



Westside Meadows Stormwater Project



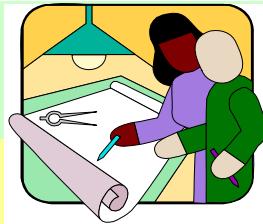
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Westside Meadows Mitigation (SR0703)

Project Description:

Westside Mitigation shall provide design and construction of stormwater mitigation in the Westside Meadows Area

2007/08 Cost Breakdown

Consulting	
ROW	0
Construction	200,000
Legal	1,000
Total	201,000

Need/Justification:

Litigation dollars set aside for mitigation of the stormwater problems in the area

Cost Schedule

Prior to 2007/08	0
2007/08	201,000
2008/09	0
2009/10	0
2010/11	0
2011/12	0
After 2011/12	
Total Cost	201,000

Benefits:

Reduction in stormwater in area onto private lands

Consequences of Delaying/Eliminating this Project:

Continued flooding and wet ground in the area, possibly diverting onto private property

Impact on Annual Operating

Budget	5,000
--------	--------------

Project Related To:

Comments:

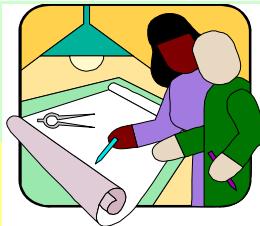
Method of Financing

Type	Amount
Stormwater Utility Fee	201,000
Total	201,000

City of Bend

Capital Improvement Projects

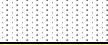
2007/08 - 2011/12



Fund Street ▼

Year: 2008

Category Growth Related ▼

Priority Rating: 

Department Public Works ▼

Project Name:

Drill Hole Abandonment

Project Description:

Project work shall include a plan, prioritized list and the construction requirements to abandon drill holes

Need/Justification:

City is developing a Stormwater Program which includes addressing existing drill holes.

Benefits:

Reduction in stormwater inflow to groundwater table.

Consequences of Delaying/Eliminating this Project:

Increase potential for environmental degradation of the groundwater.

Project Related To:



Comments:



2007/08 Cost Breakdown

Consulting	
ROW	
Construction	50,000
Legal	
Total	50,000

Cost Schedule

Prior to 2007/08	50,000
2007/08	50,000
2008/09	50,000
2009/10	50,000
2010/11	50,000
2011/12	50,000
After 2011/12	
Total Cost	300,000

Impact on Annual Operating

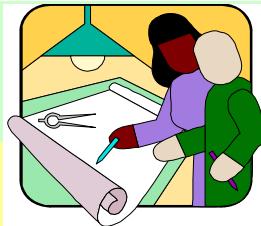
Budget	6,500
--------	-------

Method of Financing

Type	Amount
Stormwater Utility Fee	300,000
Total	300,000

City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street ▼

Year: 2008

Category Growth Related ▼

Priority Rating:

Department Public Works ▼

Project Name:

Drill Hole Replacement with Water Quality Facility

Project Description:

Project work shall include a plan, prioritized list and the construction requirements to add stormwater treatment in existing drill holes

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	0
Legal	0
Total	0

Need/Justification:

City is developing a Stormwater Program which includes addressing existing drill holes.

Cost Schedule

Prior to 2007/08	0
2007/08	0
2008/09	351,000
2009/10	250,000
2010/11	250,000
2011/12	250,000
After 2011/12	
Total Cost	1,101,000

Benefits:

Reduction in stormwater inflow to groundwater table.

Impact on Annual Operating

Budget	0
--------	---

Consequences of Delaying/Eliminating this Project:

Increase potential for environmental degradation of the groundwater.

Method of Financing

Type	Amount
Stormwater Utility Fee	1,101,000
Total	1,101,000

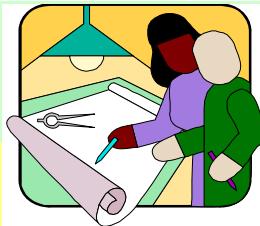
Project Related To:

Comments:

City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street ▼

Year: 2008

Category Growth Related ▼

Priority Rating:

Department Public Works ▼

Project Name:

Stormwater Filter Project (SR0702)

Project Description:

Project work shall include a plan, prioritized list and the construction requirements to add stormwater treatment in existing drill holes

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	0
Legal	
Total	0

Need/Justification:

City is developing a Stormwater Program which includes addressing existing drill holes.

Cost Schedule

Prior to 2007/08	0
2007/08	0
2008/09	0
2009/10	100,000
2010/11	100,000
2011/12	100,000
After 2011/12	
Total Cost	300,000

Benefits:

Reduction in stormwater inflow to groundwater table.

Impact on Annual Operating

Budget	0
--------	---

Consequences of Delaying/Eliminating this Project:

Increase potential for environmental degradation of the groundwater.

Method of Financing

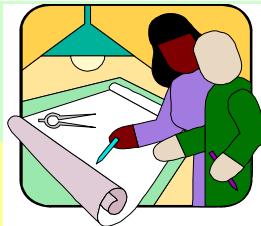
Type	Amount
Stormwater Utility Fee	300,000
Total	300,000

Project Related To:

Comments:

City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street ▼

Year: 2008

Category Growth Related ▼

Priority Rating:

Department Public Works ▼

Project Name:

Stormwater Master Plan (SR0701)

Project Description:

This Master Plan Evaluates the existing stormwater regulations, standards, and ordinances while providing an evaluation of the City policies and practices for a sustainable stormwater program.

Need/Justification:

City is developing a Stormwater Program.

Benefits:

Reduction in stormwater overflow to City streets and reduction in peak flows to the WRF.

Consequences of Delaying/Eliminating this Project:

This increases the operating and maintenance costs for the City.

Project Related To:

Comments:

2007/08 Cost Breakdown

Consulting	150,000
ROW	0
Construction	0
Legal	
Total	150,000

Cost Schedule

Prior to 2007/08	50,000
2007/08	150,000
2008/09	50,000
2009/10	0
2010/11	0
2011/12	0
After 2011/12	
Total Cost	250,000

Impact on Annual Operating

Budget	5,000
--------	-------

Method of Financing

Type	Amount
Stormwater Utility Fee	250,000
Total	250,000

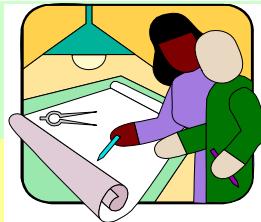
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Accessibility Improvements Five Year Capital Program Schedule

TYPE OF PROJECT	PRIORITY	Amounts by fiscal year (in thousands)				
		07-08	08-09	09-10	10-11	11-12
Curb Ramps		500	500	500	500	500
Transit Stops		200	100	100	100	100
Parking Stalls		250	-	-	-	-
Sidewalks		200	200	200	200	200
TOTAL ACCESSIBILITY IMPROVEMENTS		\$ 1,150	\$ 800	\$ 800	\$ 800	\$ 800
		5 Yr Total				
						\$ 4,350

City of Bend

Capital Improvement Projects 2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Accessibility Improvement Program

Project Description:

This program consists of implementing improvements to three ADA program areas : Curb ramps (DOJ Settlement items), Transit Stops and Downtown Parking Stalls

2007/08 Cost Breakdown

Consulting	100,000
ROW	0
Construction	1,050,000
Legal	
Total	1,150,000

Need/Justification:

Curb Ramps related to the department of justice settlement
Transit stop improvements related to compliance with ADA
Parking Stalls related to council resolution to replace non-ADA compliant stalls in the downtown area.

Cost Schedule

Prior to 2007/08	270,000
2007/08	1,150,000
2008/09	800,000
2009/10	800,000
2010/11	800,000
2011/12	800,000
After 2011/12	
Total Cost	4,620,000

Benefits:

Safer travel and mobility

Impact on Annual Operating

Budget	136,500
--------	----------------

Consequences of Delaying/Eliminating this Project:

Further Legal action may occur if City does not meet the ADA and DOJ requirements

Method of Financing

Type	Amount
General Fund Discretionary	4,620,000
Revenues	
Total	4,620,000

Project Related To:

Downtown Parking Stalls, other CIP projects, Street Maintenance Projects

Comments:

City of Bend, Oregon
2007-2009 Biennial Budget

Juniper Ridge Improvements Five Year Capital Program Schedule

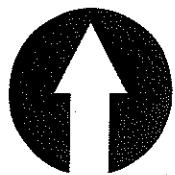
Amount by fiscal year (in thousands)

TYPE OF PROJECT	PRIORITY	07/08	08/09	09/10	10/11	11/12
Transportation:						
Juniper Ridge - Cooley Road & 18th Intersection		4,254	1,010	-	-	-
Juniper Ridge - Cooley Road /HWY-97 Intersection		-	500	2,750	2,250	-
Water:						
Juniper Ridge - 12" waterline		454	-	-	-	-
Juniper Ridge - 16" waterline		341	-	-	-	-
Water Reclamation:						
Juniper Ridge - pump station		350	-	-	-	-
Juniper Ridge - gravity/pressure sewer lines		326	-	-	-	-
In-house engineering and real estate services (Note 1)		200	200	200	200	-
Total Juniper Ridge Improvements		\$ 5,925	\$ 1,710	\$ 2,950	\$ 2,450	\$ -
			5 Yr Total			\$ 13,035

Note 1. In-house engineering and real estate services are direct charges to the projects above for services rendered by the City's internal Engineering and Real Estate divisions.

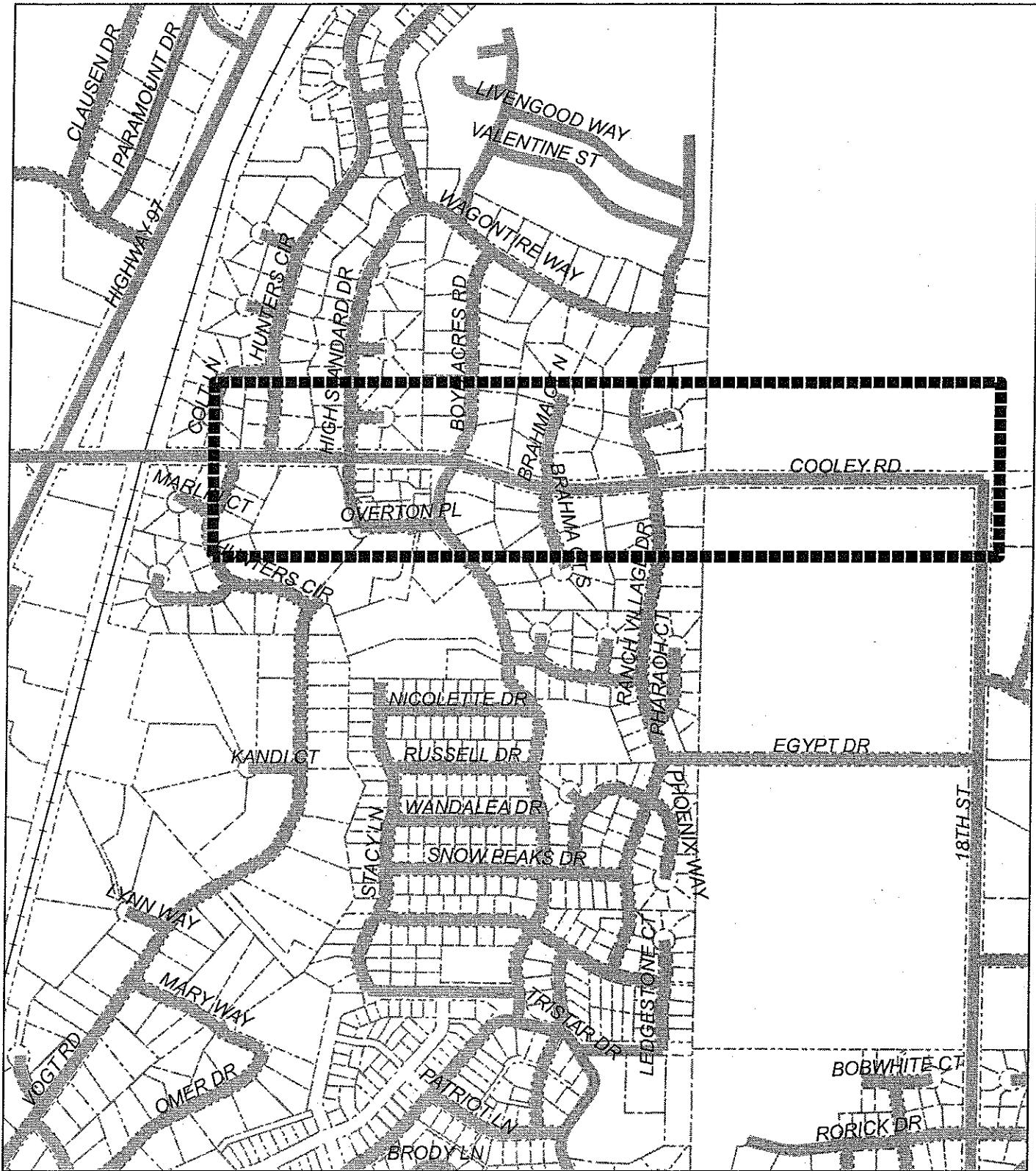


Juniper Ridge - Cooley Rd. & 18th



UR0701

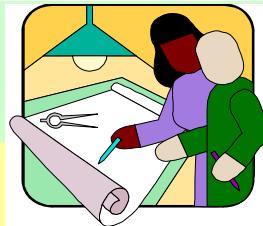
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street Construction ▼

Year: 2008

Category Growth Related ▼

Priority Rating:

Department Public Works ▼

Project Name:

Juniper Ridge-Cooley Road and 18th Intersection (UR0701)

Project Description:

This project will extend Cooley Road improvements to the east to 18th St.

2007/08 Cost Breakdown

Consulting	
ROW	
Construction	4,254,000
Legal	
Total	4,254,000

Need/Justification:

The intersection at Hwy 97 and Cooley road operates poorly under current traffic loads and exceeds capacity limits. The intersection cannot handle the additional trips generated by Juniper Ridge and other proposed developments in the area..

Cost Schedule

Prior to 2007/08	0
2007/08	4,254,000
2008/09	1,010,000
2009/10	0
2010/11	
2011/12	
After 2011/12	
Total Cost	5,264,000

Benefits:

- Facilitate development of Juniper Ridge
- Facilitate better access to area businesses

Impact on Annual Operating

Budget	553,020
--------	----------------

Consequences of Delaying/Eliminating this Project:

- Accidents will increase at the intersection

Method of Financing

Type	Amount
Private development	
exactions and	
Juniper Ridge SDC's	5,264,000
Total	5,264,000

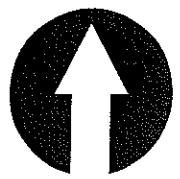
Project Related To:

Comments:

It is anticipated that these City funds will be from sources other than current SDC revenue projections. Additional funds will be required to accomplish remaining corridor improvements to the east and west.

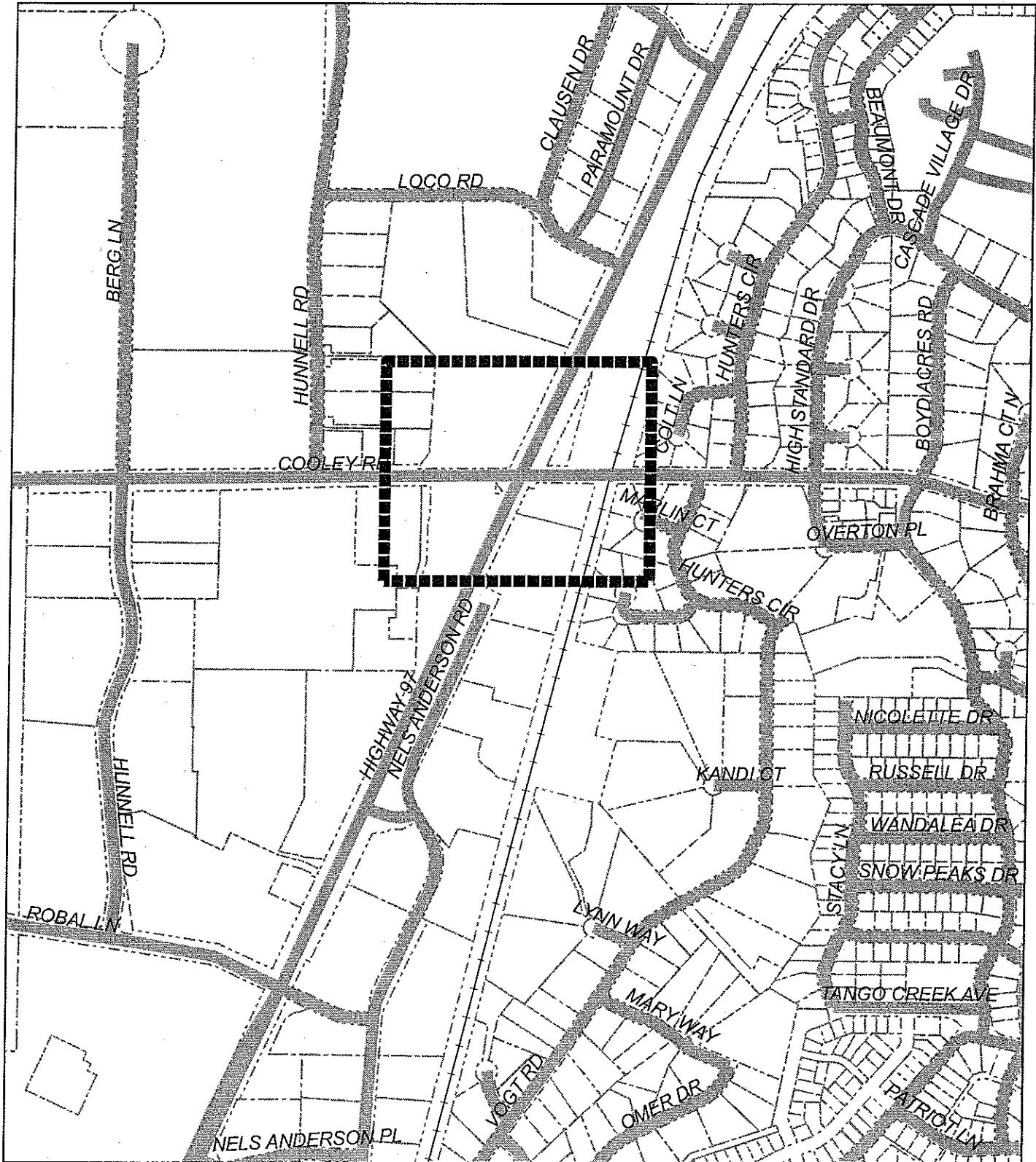


Juniper Ridge - Cooley Rd/Hwy 97 Intersection



New Project

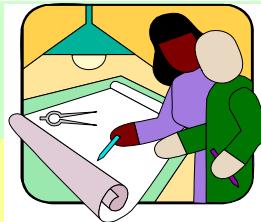
North



City of Bend

Capital Improvement Projects

2007/08 - 2011/12



Fund Street

Year: **2008**

Category Growth Related

Priority Rating:

Department Public Works

Project Name:

Cooley and HWY 97 Intersection

Project Description:

This project shall include a new intersection at HWY 97 and Cooley to provide access to Juniper Ridge and Cooley Road.

2007/08 Cost Breakdown

Consulting	0
ROW	0
Construction	0
Legal	0
Total	0

Need/Justification:

This intersection has reached capacity and will be further restricted due to Juniper Ridge and surrounding commercial zones. This is currently a high crash intersection.

Benefits:

Improved Safety and Access to Juniper Ridge and surrounding commercial areas.

Cost Schedule

Prior to 2007/08	0
2007/08	0
2008/09	500,000
2009/10	2,750,000
2010/11	2,250,000
2011/12	0
After 2011/12	0
Total Cost	5,500,000

Consequences of Delaying/Eliminating this Project:

Juniper Ridge Development and surrounding commercial development access restrictions and development delays

Impact on Annual Operating

Budget	0
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Project Related To:

BURA Project Cooley Road RAB and Water Main, ODOTs Highway 97 and 20 Interchange

Method of Financing

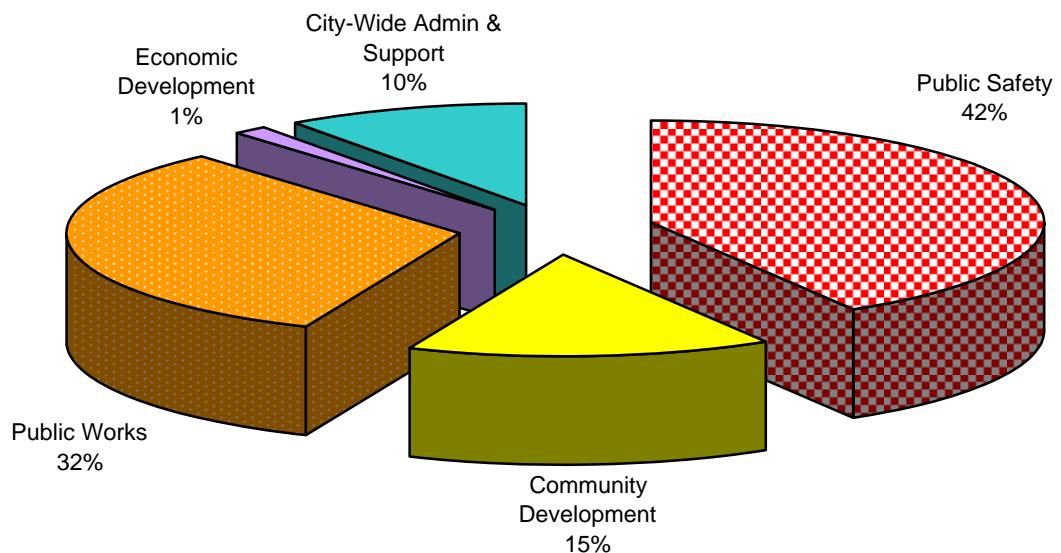
Type	Amount
BURA Juniper Ridge Project	5,500,000
Total	5,500,000

Comments:

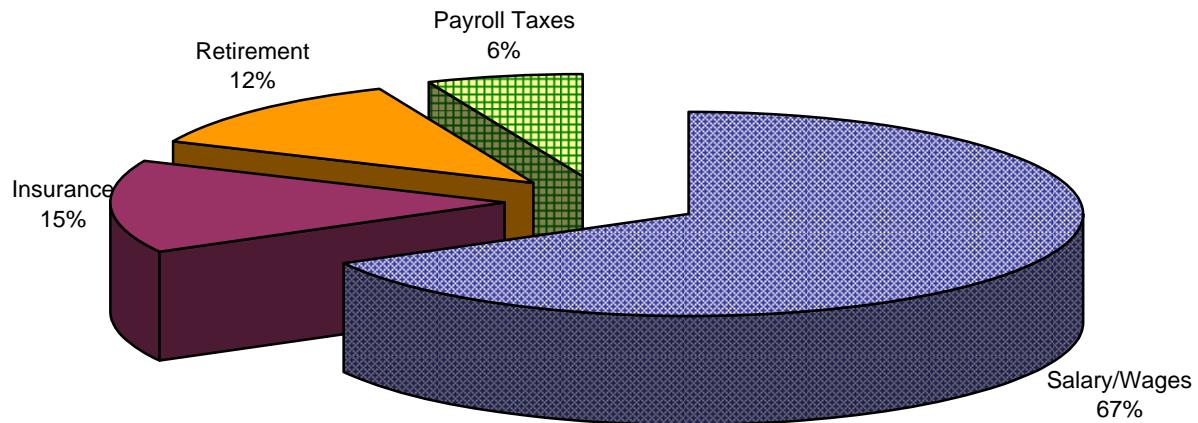
This is matching money to ODOTs funding \$15million for this work OTIA Funds. This is outlined in a MOU.

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2007-09 Staffing Comparison



2007-09 Personal Services Categories



City of Bend, Oregon
2007-2009 Biennial Budget

Full Time Equivalents (FTE) by Department

	APPROVED			ADOPTED 2007-08	Change			ADOPTED 2007-09	CHANGE			
	2004-05	2005-06	2006-07		New Positions	Elimin. & Transfers	ADOPTED 2008-09					
PUBLIC SAFETY												
<i>Police Department:</i>												
Chief	1.00	1.00	1.00	1.00			1.00		1.00			
Deputy Police Chief	-	-	1.00	1.00			1.00		1.00			
Captain	3.00	3.00	3.00	3.00			3.00		3.00			
Assistant to Department Head	-	1.00	1.00	1.00			1.00		1.00			
Administrative Assistant	2.00	1.00	1.00	1.00			1.00		1.00			
Administrative Specialist	2.00	2.00	2.00	2.00			2.00		2.00			
Records Supervisor	1.00	1.00	1.00	1.00			1.00		1.00			
Records Specialist	8.00	8.00	8.00	9.00	1.00		9.00		9.00			
Communication System Specialist	1.00	1.00	1.00	1.00			1.00		1.00			
Youth Counselor	1.00	1.00	1.00	1.00			1.00		1.00			
Community Service Officer	6.00	6.00	6.00	7.00	1.00		7.00		7.00			
Fleet Manager	-	-	-	1.00	1.00		1.00		1.00			
Crime Analyst	-	-	-	-			1.00	1.00	1.00			
Police Aide	2.00	2.50	2.50	3.00	0.50		3.00		3.00			
Police Lieutenant	6.00	5.00	6.00	6.00			6.00		6.00			
Sergeant	9.00	9.00	8.00	8.00			8.00		8.00			
Sergeant - Admin	-	2.00	3.00	3.00			3.00		3.00			
Police Officer - Patrol	42.00	45.00	45.00	51.00	6.00		56.00	5.00	56.00			
Police Officer - Traffic	4.00	4.00	8.00	8.00			8.00		8.00			
Police Officer - School Resource	3.00	3.00	3.00	3.00			3.00		3.00			
Officer - Code Enforcement	1.00	-	-	-			-		-			
Detective	8.00	9.00	9.00	9.00			10.00	1.00	10.00			
Community Liaison	1.00	1.00	1.00	1.00			1.00		1.00			
	101.00	105.50	111.50	121.00	9.50	-	128.00	7.00	-			
								128.00	16.50			
<i>Fire Department:</i>												
Fire Chief	1.00	1.00	1.00	1.00			1.00		1.00			
Deputy Fire Chief	3.00	3.00	3.00	3.00			3.00		3.00			
Assistant to Department Head	-	1.00	1.00	1.00			1.00		1.00			
Battalion Chief	3.00	3.00	3.00	3.00			3.00		3.00			
EMS Coordinator	1.00	1.00	1.00	1.00			1.00		1.00			
Fire Training Officer	1.00	1.00	1.00	1.00			1.00		1.00			
Fire Captain 56 hour	15.00	15.00	15.00	15.00			15.00		15.00			
Fire Engineer	19.00	19.00	19.00	18.00		(1.00)	18.00		18.00			
Firefighter, 56 hour	27.00	26.00	27.00	33.00	5.00	1.00	37.00	4.00	37.00			
Firefighter, 40 hour	3.00	-	4.00	4.00			4.00		4.00			
Deputy Fire Marshall	-	1.00	1.00	1.00			1.00		1.00			
Fire Inspector II	1.00	-	-	-			-		-			
Fire Inspector I	4.00	5.00	5.00	6.00	1.00		6.00		6.00			
Administrative Assistant	1.00	-	-	-			-		-			
Office Specialist	2.00	2.50	2.50	2.75	0.25		2.75		2.75			
Logistics/Emerg. Svc. Support Tech.	-	0.50	0.50	1.00	0.50		1.00		0.50			
	81.00	79.00	84.00	90.75	6.75	-	94.75	4.00	-			
								94.75	10.75			
<i>Municipal Court Division:</i>												
Court Clerk	2.00	2.00	3.00	4.00	1.00		4.00		4.00			
Court Supervisor	1.00	1.00	1.00	1.00			1.00		1.00			
	3.00	3.00	4.00	5.00	1.00	-	5.00	-	-			
								5.00	1.00			
PUBLIC SAFETY TOTAL	185.00	187.50	199.50	216.75	17.25	-	227.75	11.00	-			
								227.75	28.25			

City of Bend, Oregon
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Full Time Equivalents (FTE) by Department

	APPROVED			ADOPTED 2007-08	Change		ADOPTED 2008-09	Change		ADOPTED 2007-09	CHANGE				
	2004-05	2005-06	2006-07		New Positions	Elimin. & Transfers		New Positions	Elimin. & Transfers						
COMMUNITY DEVELOPMENT															
Community Development															
<i>Administration Division:</i>															
Community Development Director	1.00	1.00	1.00	1.00			1.00			1.00	-				
Administrative Manager	-	-	-	1.00		1.00	1.00			1.00	1.00				
Management Assistant	1.00	1.00	1.00	-		(1.00)	-			-	(1.00)				
Accessibility Manager	-	-	1.00	1.00			1.00			1.00	-				
Access Compliance Inspector	-	-	-	1.00	1.00		1.00			1.00	1.00				
Systems Analyst/Associate Planner	1.00	-	-	-			-			-	-				
Customer Service Representative	1.00	1.00	-	-			-			-	-				
Engineering Technician CAD/GIS	-	-	1.00	1.00			1.00			1.00	-				
Office Specialist I/Office Assist I	-	-	1.00	1.00		-	-		(1.00)	-	(1.00)				
Office Specialist II/Office Assist II	1.00	1.00	2.00	2.00		-	3.00	1.00	3.00	3.00	1.00				
Office Specialist III/Office Assist III	1.00	1.00	1.00	2.00		1.00	2.00			2.00	1.00				
	6.00	5.00	8.00	10.00	1.00	1.00	10.00	-	-	10.00	2.00				
Building Division:															
Building Manager	1.00	1.00	1.00	1.00			1.00			1.00	-				
Building Official	-	-	-	-			2.00		2.00	2.00	2.00				
Asst. Building Official	1.00	1.00	2.00	2.00			2.00			2.00	-				
Management Assistant	-	-	-	1.00		1.00	1.00			1.00	1.00				
Building Inspector Supervisor	1.00	1.00	-	-			-			-	-				
Structural Engineer	-	-	-	-			1.00	1.00	1.00	1.00	1.00				
Building Inspector III	20.00	27.00	35.00	22.00		(13.00)	22.00	-		22.00	(13.00)				
Building Inspector II	-	-	-	-			-			-	-				
Building Inspector I	3.00	-	2.00	3.00		1.00	-		(3.00)	-	(2.00)				
Code Enforcement Officer	2.00	2.00	5.00	4.00		(1.00)	4.00			4.00	(1.00)				
Assistant Planner	-	-	-	1.00		1.00	1.00			1.00	1.00				
Community Develop.Tech II	1.00	1.00	0.50	1.00	0.50		1.00			1.00	0.50				
Community Develop.Tech I	0.50	0.50	-	-			-			-	-				
Accounting Tech I	-	1.00	-	-			-			-	-				
ADA Coordinator/Access Manager	-	1.00	-	-			-			-	-				
Support Services Supervisor	-	1.00	1.00	-		(1.00)	1.00		1.00	1.00	-				
Office Specialist III/Office Assist III	1.00	-	-	1.00		1.00	1.00			1.00	1.00				
Office Specialist II/Office Assist II	4.00	2.00	6.00	1.00		(5.00)	3.00		2.00	3.00	(3.00)				
Office Specialist I/Office Assistant I	-	2.00	2.00	2.00			-		(2.00)	-	(2.00)				
Building Permit Tech	3.00	5.00	3.00	7.00		4.00	6.00		(1.00)	6.00	3.00				
	37.50	45.50	57.50	46.00	0.50	(12.00)	46.00	-	-	46.00	(11.50)				
Planning Division:															
Planning Manager	2.00	2.00	2.00	2.00			2.00			2.00	-				
Principal Planner	-	-	-	-			-			-	-				
Senior Planner	4.00	4.00	8.00	8.00			8.00			8.00	-				
Transportation Planner	1.00	1.00	1.00	1.00			1.00			1.00	-				
Historic Planner	-	1.00	1.00	1.00			1.00			1.00	-				
Associate Planner	6.00	7.00	8.00	8.00			8.00			8.00	-				
Assistant Planner	3.00	1.00	2.00	2.00			2.00			2.00	-				
Planning Technician	4.00	4.00	5.00	5.00			5.00			5.00	-				
Office Specialist I/Office Assistant I	-	1.00	1.00	-		(1.00)	-			-	(1.00)				
	20.00	21.00	28.00	27.00	-	(1.00)	27.00	-	-	27.00	(1.00)				
COMMUNITY DEVELOPMENT TOTAL	63.50	71.50	93.50	83.00	1.50	(12.00)	83.00	-	-	83.00	(10.50)				

City of Bend, Oregon
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Full Time Equivalents (FTE) by Department

	APPROVED			ADOPTED 2007-08	Change		ADOPTED 2008-09	Change		ADOPTED 2007-09	CHANGE				
	2004-05	2005-06	2006-07		New Positions	Elimin. & Transfers		New Positions	Elimin. & Transfers						
PUBLIC WORKS															
Public Works Administration Division:															
Director of Public Works	1.00	1.00	1.00	1.00			1.00			1.00	-				
Asst. Public Works Director	2.00	3.00	3.00	3.00			3.00			3.00	-				
Management Systems Analyst - Budget	-	-	-	1.00	1.00		1.00			1.00	1.00				
Management Assistant	-	1.00	1.00	1.00			1.00			1.00	-				
Public Process Management Analyst	-	-	-	1.00		1.00	1.00			1.00	1.00				
Support Services Supervisor	1.00	-	-	-			-			-	-				
Admin. Services Supervisor	-	-	-	-			-			-	-				
Management Intern/Analyst	2.00	1.00	1.00	1.00			1.00			1.00	-				
Telemetry Specialist	1.00	1.00	2.00	3.00	1.00		3.00			3.00	1.00				
Office Specialist III/Office Assistant III	1.00	3.00	3.00	2.00		(1.00)	2.00			2.00	(1.00)				
Office Specialist II/Office Assistant II	7.00	2.00	3.00	2.00	1.00	(3.00)	3.00	1.00		3.00	-				
Office Specialist I/ Office Assistant I	3.00	2.50	1.50	-		(0.50)	-			-	(1.50)				
Project Engineer	-	-	-	1.00		1.00	1.00			1.00	1.00				
Senior Engineering Technician	-	-	-	1.00	1.00		1.00			1.00	1.00				
Facilities Manager	1.00	-	-	-			-			-	-				
Facility Maintenance Worker	1.00	-	-	-			-			-	-				
Utility Support Supervisor	-	-	-	-			-			-	-				
Senior Journeyman Electrician	1.00	1.00	1.00	1.00			1.00			1.00	-				
Journeyman Electrician	1.00	2.00	2.00	3.00	1.00		3.00			3.00	1.00				
Technical Specialist	2.00	2.00	3.00	2.00		(1.00)	2.00			2.00	(1.00)				
Laboratory Manager	1.00	1.00	1.00	1.00			1.00			1.00	-				
Chemist	-	-	2.00	2.00			2.00			2.00	-				
Laboratory Tech, Senior	2.00	2.00	-	-			-			-	-				
Laboratory Technician	1.00	1.00	1.00	1.00			1.00			1.00	-				
Laboratory Assistant	-	-	-	-			1.00	1.00		1.00	1.00				
Environmental Technician	1.00	-	-	-			-			-	-				
	29.00	23.50	25.50	27.00	5.00	(3.50)	29.00	2.00	-	29.00	3.50				
Garage Division:															
Equipment Maintenance Supervisor	1.00	1.00	1.00	1.00			1.00			1.00	-				
Equipment Maintenance Asst. Supervisor	1.00	1.00	1.00	1.00			1.00			1.00	-				
Equipment Mechanic, Senior	2.00	4.00	4.00	4.00			4.00			4.00	-				
Equipment Mechanic	2.00	-	-	-			-			-	-				
Equipment Service Technician	1.00	1.00	1.00	1.00			1.00			1.00	-				
Office Specialist III	-	-	-	1.00		1.00	1.00			1.00	1.00				
Technical Specialist	-	-	-	1.00		1.00	1.00			1.00	1.00				
	7.00	7.00	7.00	9.00	-	2.00	9.00	-	-	9.00	2.00				
Engineering Division:															
Private Development Engineering Manager	1.00	1.00	1.00	1.00			1.00			1.00	-				
Transportation Engineering Manager	1.00	1.00	1.00	1.00			1.00			1.00	-				
Administrative Assistant	-	-	1.00	1.00			1.00			1.00	-				
Principal Engineer	-	2.00	3.00	3.00			3.00			3.00	-				
Construction Supervisor	2.00	1.00	1.00	1.00			1.00			1.00	-				
Project Engineer, Senior	1.00	1.00	-	-			-			-	-				
Project Engineer	8.00	6.00	6.00	6.00	1.00	(1.00)	6.00			6.00	-				
Civil Engineer	-	1.00	1.00	1.00			1.00			1.00	-				
Transportation Engineer	-	-	1.00	1.00			1.00			1.00	-				
Engineering Inspector, Senior	-	1.00	-	-			-			-	-				
Engineering Inspector	11.00	8.00	7.00	7.00			8.00	1.00		8.00	1.00				
Engineering Technician CAD/GIS	-	3.00	3.00	3.00			3.00			3.00	-				
Engineering Tech Senior	1.00	1.00	2.00	2.00			2.00			2.00	-				
Engineering Technician	2.00	5.00	7.00	8.00		1.00	8.00			8.00	1.00				
Office Specialist III/Office Assist III	-	1.00	-	-			-			-	-				
Office Specialist II/Office Assist II	-	-	1.00	1.00			1.00			1.00	-				
Public Process Management Analyst	1.00	1.00	1.00	-		(1.00)	-			-	(1.00)				
	28.00	33.00	36.00	36.00	1.00	(1.00)	37.00	1.00	-	37.00	1.00				

City of Bend, Oregon
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Full Time Equivalents (FTE) by Department

	APPROVED			ADOPTED 2007-08	Change		Change			ADOPTED 2007-09	CHANGE
	2004-05	2005-06	2006-07		New Positions	Elimin. & Transfers	ADOPTED 2008-09	New Positions	Elimin. & Transfers		
Street Operations Division:											
Street Supervisor	1.00	1.00	1.00	1.00			1.00			1.00	-
Asst. Street Supervisor	2.00	2.00	3.00	3.00			3.00			3.00	-
Utility Worker III	9.00	11.00	14.00	13.00		(1.00)	13.00			13.00	(1.00)
Utility Worker II	8.00	4.00	5.00	5.00		-	5.00			5.00	-
Utility Worker I	8.00	10.00	8.00	9.00		1.00	9.00			9.00	1.00
Cross Connection Water Conservation	-	1.00	1.00	-		(1.00)	-			-	(1.00)
PW Laborer/Worker/Trainees	1.00	-	-	-			-			-	-
	29.00	29.00	32.00	31.00		(1.00)	31.00			31.00	(1.00)
Public Transit Division:											
Transportation Mobility Manager	1.00	1.00	1.00	1.00	-	-	1.00	-	-	1.00	-
	1.00	1.00	1.00	1.00	-	-	1.00	-	-	1.00	-
Water Division:											
Water Utility Manager	-	1.00	1.00	1.00			1.00			1.00	-
Water Supervisor	1.00	-	-	2.00		2.00	2.00			2.00	2.00
Asst. Water Supervisor	2.00	2.00	2.00	2.00	1.00	(1.00)	2.00			2.00	-
Water Resource Coordinator	-	2.00	1.00	-		(1.00)	-			-	(1.00)
Office Specialist II	-	-	-	1.00		1.00	1.00			1.00	1.00
Utility Worker III	12.00	12.00	13.00	12.00			12.00			12.00	(1.00)
Utility Worker II	3.00	2.00	3.00	3.00			3.00			3.00	-
Utility Worker I	3.00	3.00	3.00	8.00	3.00		11.00	3.00		11.00	8.00
Cross Connection Conserv. Spec.	3.00	2.00	3.00	1.00		(1.00)	1.00			1.00	(2.00)
	24.00	24.00	26.00	30.00	4.00	-	33.00	3.00	-	33.00	7.00
Water Reclamation Division:											
Water Reclamation Manager	-	-	1.00	1.00			1.00			1.00	-
Water Reclamation Supervisor	1.00	-	-	-			-			-	-
Water Recl. Collection Operations Super.	-	-	-	1.00		1.00	1.00			1.00	1.00
Water Recl. Plant Operations Supervisor	-	-	-	1.00		1.00	1.00			1.00	1.00
Water Recl. Collection Sys. Supervisor	-	-	1.00	-		(1.00)	1.00	1.00		1.00	-
Water Recl. Plant System Supervisor	-	-	1.00	-		(1.00)	-			-	(1.00)
Water Reclamation Asst. Supervisor	2.00	2.00	-	-			-			-	-
Ind. Pretreatment Program Coordinator	-	1.00	-	1.00		1.00	1.00			1.00	1.00
Ind. Pretreatment Program Technician	-	-	-	-			1.00	1.00		1.00	1.00
Environmental Technician	-	1.00	1.00	-		(1.00)	-			-	(1.00)
Office Specialist II	-	-	-	1.00		1.00	1.00			1.00	1.00
Office Specialist I	-	-	-	0.50		0.50	0.50			0.50	0.50
Instrumentation & Control Specialist	-	-	-	1.00	1.00		1.00			1.00	1.00
Plant Operator, Senior	-	-	1.00	1.00			1.00			1.00	-
Plant Operator II	2.00	2.00	2.00	2.00			3.00	1.00	3.00	3.00	1.00
Plant Operator I	4.00	4.00	3.00	3.00			2.00	(1.00)	2.00	2.00	(1.00)
Plant Mechanic	1.00	1.00	4.00	4.00			4.00			4.00	-
Equipment Mechanic	2.00	2.00	-	-			-			-	-
Facilities Maintenance Worker	1.00	-	-	-			-			-	-
Utility Worker I	-	1.00	1.00	1.00			1.00			1.00	-
Senior Systems Maintenance	3.00	3.00	4.00	4.00			4.00			4.00	-
System Maintenance II	2.00	4.00	4.00	4.00			4.00			4.00	-
System Maintenance I	4.00	2.00	4.00	4.00			5.00	1.00	5.00	5.00	1.00
	22.00	23.00	27.00	29.50	1.00	1.50	32.50	3.00	-	32.50	5.50
Stormwater Division:											
Management Analyst	-	1.00	1.00	1.00			1.00			1.00	-
Stormwater Coordinator	-	-	-	1.00		1.00	1.00			1.00	1.00
Water Utility Worker III	-	-	-	1.00	1.00		1.00			1.00	1.00
Water Utility Worker I	-	-	-	1.00	1.00		1.00			1.00	1.00
	-	1.00	1.00	4.00	2.00	1.00	4.00	-	-	4.00	3.00
Cemetery Division:											
Street Utility Worker III	1.00	1.00	1.00	1.00	-	-	1.00	-	-	1.00	-
PUBLIC WORKS TOTAL	141.00	142.50	156.50	168.50	13.00	(1.00)	177.50	9.00	-	177.50	21.00

City of Bend, Oregon
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Full Time Equivalents (FTE) by Department

	APPROVED			ADOPTED 2007-08	Change		Change			ADOPTED 2007-09	CHANGE
	2004-05	2005-06	2006-07		New Positions	Elimin. & Transfers	ADOPTED 2008-09	New Positions	Elimin. & Transfers		
ECONOMIC DEVELOPMENT											
Urban Renewal/Econ.Dev. Director	1.00	1.00	1.00	1.00			1.00			1.00	-
Assistant to Department Head	-	-	1.00	1.00			1.00			1.00	-
Office Specialist II	-	-	0.50	0.50			0.50			0.50	-
Office Specialist III	1.00	1.00	-	-			-			-	-
Real Estate Manager	1.00	1.00	1.00	1.00			1.00			1.00	-
Airport Manager	0.50	1.00	1.00	1.00			1.00			1.00	-
Airport Facilities Worker I	-	-	-	0.50	0.50		0.50			0.50	0.50
Downtown Manager	-	1.00	1.00	1.00			1.00			1.00	-
Downtown Redevelopment Manager	-	-	-	-			-			-	-
Parking Manager	1.00	-	-	-			-			-	-
CDBG/Affordable Housing Manager	1.00	1.00	1.00	1.00			1.00			1.00	-
Development Manager - Juniper Ridge	-	1.00	1.00	1.00			1.00			1.00	-
ECONOMIC DEVELOPMENT TOTAL	5.50	7.00	7.50	8.00	0.50	-	8.00	-	-	8.00	0.50
CITY-WIDE ADMINISTRATION & SUPPORT											
City Manager's Office:											
City Manager	1.00	1.00	1.00	1.00			1.00			1.00	-
Assistant City Manager	-	-	1.00	1.00			1.00			1.00	-
City Recorder/Assistant to CM	1.00	1.00	1.00	1.00			1.00			1.00	-
Assistant to the City Manager	-	-	-	1.00	1.00		1.00			1.00	1.00
Management Intern	1.00	1.00	1.00	-	(1.00)		-			-	(1.00)
Deputy Recorder	1.00	1.00	1.00	1.00			1.00			1.00	-
Administrative Specialist	1.00	1.00	1.00	2.00			1.00	2.00		2.00	1.00
Office Specialist	1.00	1.00	1.00	-	(1.00)		-			-	(1.00)
Part-time Clerical	0.75	-	-	-			-			-	-
	6.75	6.00	7.00	7.00	-	-	7.00	-	-	7.00	-
Human Resources Department:											
Human Resources Manager	1.00	1.00	1.00	1.00			1.00			1.00	-
HR Assistant	-	2.50	3.00	3.00			3.00			3.00	-
Admin. Specialist II	2.00	-	-	-			-			-	-
	3.00	3.50	4.00	4.00	-	-	4.00	-	-	4.00	-
Communications Division:											
Communications Manager	1.00	1.00	1.00	1.00			1.00			1.00	-
Administrative Assistant	0.50	0.50	1.00	1.00			1.00			1.00	-
	1.50	1.50	2.00	2.00	-	-	2.00	-	-	2.00	-
Finance Department:											
Finance Director	1.00	1.00	1.00	1.00			1.00			1.00	-
Assistant Finance Director	1.00	1.00	1.00	1.00			1.00			1.00	-
Accounting Manager	-	-	1.00	1.00			1.00			1.00	-
Budget/Financial Analyst	0.90	0.90	-	-			-			-	-
Financial Accountant	1.00	3.00	3.20	4.00	1.00	(0.20)	4.00			4.00	0.80
Staff Accountant	1.00	-	-	-			-			-	-
Payroll Specialist	1.00	1.00	1.00	1.00			1.00			1.00	-
Accounting Supervisor	1.00	1.00	1.00	1.00			1.00			1.00	-
Acct Tech III/Office Spec III	2.00	2.00	3.00	2.50	(0.50)		2.50			2.50	(0.50)
Acct Tech II/Office Spec II	8.00	6.00	6.00	5.00	(1.00)		5.50	0.50		5.50	(0.50)
Accounting Tech I	1.50	3.50	4.50	3.50	(1.00)		3.50			3.50	(1.00)
Purchasing Manager	1.00	1.00	1.00	1.00			1.00			1.00	-
	19.40	20.40	22.70	21.00	1.00	(2.70)	21.50	0.50	-	21.50	(1.20)

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Full Time Equivalents (FTE) by Department

	APPROVED			ADOPTED 2007-08	Change		ADOPTED 2008-09	Change		ADOPTED 2007-09	CHANGE
	2004-05	2005-06	2006-07		New Positions	Elimin. & Transfers		New Positions	Elimin. & Transfers		
Information Technology Department:											
Information Technology Director	1.00	1.00	1.00	1.00			1.00			1.00	-
IT Assistant Manager	-	-	1.00	1.00			1.00			1.00	-
IT WAN Administrator	1.00	1.00	-	-			-			-	-
IT Network Security Administrator	1.00	1.00	1.00	1.00			1.00			1.00	-
IT System Administrator	1.00	1.00	1.00	1.00			1.00			1.00	-
GIS Coordinator	-	-	-	1.00	1.00		1.00			1.00	1.00
GIS - IT Technician III	-	-	-	-			1.00	1.00		1.00	1.00
IT Technician II	1.00	1.00	1.00	1.00			1.00			1.00	-
IT Technician I	1.00	1.00	1.00	1.00			2.00	1.00		2.00	1.00
IT Purchase & Inventory Specialist	1.00	0.50	-	-			-			-	-
IT Support Specialist	1.00	2.00	4.00	4.00			5.00	1.00		5.00	1.00
IT Software Support/Trainer	-	-	1.00	1.00			1.00			1.00	-
	8.00	8.50	11.00	12.00	1.00	-	15.00	3.00	-	15.00	4.00
Facilities Management:											
Facilities Manager	-	-	-	1.00		1.00	1.00			1.00	1.00
Facilities Coordinator	-	-	1.00	-	(1.00)		-			-	(1.00)
Facility Maintenance Worker III	-	1.00	-	-			-			-	-
Facility Maintenance Worker I	2.00	2.00	3.00	4.00	1.00		4.00			4.00	1.00
	2.00	3.00	4.00	5.00	1.00	-	5.00	-	-	5.00	1.00
CITY-WIDE ADMINISTRATION & SUPPORT TOTAL											
TOTAL PERMANENT POSITIONS	435.65	451.40	507.70	527.25	35.25	(15.70)	550.75	23.50	-	550.75	43.05
TOTAL TEMPORARY POSITIONS	24.90	14.90	10.80	8.97			8.47			8.47	

City of Bend, Oregon
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Salary Estimates by Position

	ADOPTED FTE 2007-08	PAY GRADE	RANGE OF HOURLY RATES	SALARY ESTIMATE 2007-08	ADOPTED FTE 2008-09	RANGE OF HOURLY RATES	SALARY ESTIMATE 2008-09	ADOPTED FTE 2007-09
PUBLIC SAFETY								
<i>Police Department:</i>								
Chief	1.00	34	\$ 40.52	\$ 55.89	\$ 116,569	1.00	\$ 41.94	\$ 57.85
Deputy Police Chief	1.00	33	38.63	53.26	110,773	1.00	39.98	55.13
Captain	3.00	31	35.13	48.42	302,988	3.00	36.36	50.12
Assistant to Department Head	1.00	20	21.40	29.47	59,999	1.00	22.15	30.50
Administrative Assistant	1.00	17	18.89	26.00	51,407	1.00	19.55	26.91
Administrative Specialist	2.00	660	16.96	20.63	86,038	2.00	17.55	21.35
Records Supervisor	1.00	21	22.34	30.77	62,637	1.00	23.12	31.84
Records Specialist	9.00	660	16.96	20.63	369,166	9.00	17.55	21.35
Communication System Specialist	1.00	635	23.44	28.50	59,436	1.00	24.27	29.49
Youth Counselor	1.00	595	23.68	28.78	60,031	1.00	24.50	29.79
Community Service Officer	7.00	620	18.51	22.51	301,920	7.00	19.16	23.29
Fleet Manager	1.00	620	18.51	22.51	19,355	1.00	19.16	23.29
Crime Analyst	-	620	18.51	22.51	0	1.00	19.16	23.29
Police Aide	3.00	620	18.51	22.51	135,463	3.00	19.16	23.29
Police Lieutenant	6.00	28	30.53	42.09	542,615	6.00	31.60	43.56
Sergeant	8.00	600	26.34	41.29	609,865	8.00	27.26	42.73
Sergeant - Admin	3.00	615	29.76	41.29	262,119	3.00	30.81	42.73
Police Officer - Patrol	51.00	590	23.28	33.91	3,035,431	56.00	24.09	35.10
Police Officer - Traffic	8.00	590	23.28	33.91	547,689	8.00	24.09	35.10
Police Officer - School Resource	3.00	610	26.30	36.46	224,773	3.00	27.22	37.73
Detective	9.00	610	26.30	36.46	677,878	10.00	27.22	37.73
Community Liaison	1.00	620	18.51	22.51	46,942	1.00	19.16	23.29
	121.00				128.00			134.00
<i>Fire Department:</i>								
Fire Chief	1.00	34	\$ 40.52	\$ 55.89	\$ 116,889	1.00	\$ 41.94	\$ 57.85
Deputy Fire Chief	3.00	31	35.13	48.42	303,264	3.00	36.36	50.12
Assistant to Department Head	1.00	20	21.40	29.47	59,642	1.00	22.15	30.50
Battalion Chief	3.00	22	23.32	32.13	283,818	3.00	24.14	33.26
EMS Coordinator	1.00	29	31.99	44.09	94,876	1.00	33.11	45.63
Fire Training Officer	1.00	29	31.99	44.09	91,950	1.00	33.11	45.63
Fire Captain 56 hour	15.00	570	25.10	30.12	1,277,100	15.00	25.98	31.18
Fire Engineer	18.00	560	17.85	27.38	1,397,058	18.00	18.48	28.34
Firefighter, 56 hour	33.00	555	16.19	24.82	1,989,711	37.00	16.76	25.69
Firefighter, 40 hour	4.00	557	22.80	34.94	153,932	4.00	23.60	36.16
Deputy Fire Marshall	1.00	575	35.34	44.18	73,713	1.00	36.58	45.72
Fire Inspector I	6.00	583	25.76	36.16	353,414	6.00	26.66	37.43
Office Specialist	2.75	8	13.38	18.40	93,901	2.75	13.85	19.04
Logistics/Emerg. Svc. Support Tech.	1.00	180	15.85	19.27	34,580	1.00	16.41	19.95
	90.75				94.75			98.75
<i>Municipal Court Division:</i>								
Court Clerk	4.00	210	\$ 15.09	\$ 18.36	\$ 138,327	4.00	\$ 15.62	\$ 19.00
Court Supervisor	1.00	18	19.68	27.09	56,498	1.00	20.37	28.04
	5.00				5.00			5.00
PUBLIC SAFETY TOTAL	216.75				227.75			237.75

City of Bend, Oregon
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Salary Estimates by Position

	ADOPTED FTE 2007-08	PAY GRADE	RANGE OF HOURLY RATES	SALARY ESTIMATE 2007-08	ADOPTED FTE 2008-09	RANGE OF HOURLY RATES	SALARY ESTIMATE 2008-09	ADOPTED FTE 2007-09
COMMUNITY DEVELOPMENT								
Community Development								
Administration Division:								
Community Development Director	1.00	33	\$ 38.63	\$ 53.26	\$ 111,095	1.00	\$ 39.98	\$ 55.13
Administrative Manager	1.00	26	27.87	38.41	78,929	1.00	28.85	39.75
Accessibility Manager	1.00	26	27.87	38.41	75,586	1.00	28.85	39.75
Access Compliance Inspector	1.00	537	26.81	32.59	47,667	1.00	27.75	33.73
Engineering Technician CAD/GIS	1.00	510	20.24	24.60	51,316	1.00	20.95	25.46
Office Specialist I/Office Assist I	1.00	170	13.70	16.66	30,882	-	14.18	17.24
Office Specialist II/Office Assist II	2.00	180	15.85	19.27	75,957	3.00	16.41	19.95
Office Specialist III/Office Assist III	2.00	270	18.36	22.32	89,950	2.00	19.00	23.10
	10.00					10.00		10.00
Building Division:								
Building Manager	1.00	31	\$ 35.13	\$ 48.42	\$ 100,996	1.00	\$ 36.36	\$ 50.12
Building Official	-	29	31.99	44.09	0	2.00	33.11	45.63
Asst. Building Official	2.00	27	29.16	40.19	164,055	2.00	30.19	41.60
Management Assistant	1.00	24	25.47	35.09	59,916	1.00	26.36	36.32
Structural Engineer	-	26	27.87	38.41	0	1.00	28.85	39.75
Building Inspector III	22.00	537	26.81	32.59	1,448,589	22.00	27.75	33.73
Building Inspector I	3.00	515	22.05	26.81	152,249	-	22.82	27.75
Code Enforcement Officer	4.00	490	19.88	24.16	187,035	4.00	20.57	25.01
Assistant Planner	1.00	300	20.24	24.60	51,456	1.00	20.95	25.46
Community Develop.Tech II	1.00	500	19.27	23.43	42,753	1.00	19.95	24.25
Support Services Supervisor	-	22	23.32	32.13	0	1.00	24.14	33.26
Office Specialist III/Office Assist III	1.00	270	18.36	22.32	41,327	1.00	19.00	23.10
Office Specialist II/Office Assist II	1.00	180	15.85	19.27	35,210	3.00	16.41	19.95
Office Specialist I/Office Assistant I	2.00	170	13.70	16.66	61,054	-	14.18	17.24
Building Permit Tech	7.00	500	19.27	23.43	308,682	6.00	19.95	24.25
	46.00					46.00		44.00
Planning Division:								
Planning Manager	2.00	31	\$ 35.13	\$ 48.42	\$ 198,523	2.00	\$ 36.36	\$ 50.12
Senior Planner	8.00	26	27.87	38.41	593,744	8.00	28.85	39.75
Transportation Planner	1.00	27	29.16	40.19	83,830	1.00	30.19	41.60
Historic Planner	1.00	22	23.32	32.13	56,615	1.00	24.14	33.26
Associate Planner	8.00	22	23.32	32.13	474,951	8.00	24.14	33.26
Assistant Planner	2.00	300	20.24	24.60	92,027	2.00	20.95	25.46
Planning Technician	5.00	500	19.27	23.43	223,670	5.00	19.95	24.25
	27.00					27.00		27.00
COMMUNITY DEVELOPMENT TOTAL	83.00					83.00		81.00

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Salary Estimates by Position

	ADOPTED FTE 2007-08	PAY GRADE	RANGE OF HOURLY RATES			SALARY ESTIMATE 2007-08	ADOPTED FTE 2008-09	RANGE OF HOURLY RATES			SALARY ESTIMATE 2008-09	ADOPTED FTE 2007-09
PUBLIC WORKS												
Public Works Administration Division:												
Director of Public Works	1.00	33	\$ 38.63	\$ 53.26	\$	111,095	1.00	\$ 39.98	\$ 55.13	\$	114,984	1.00
Asst. Public Works Director	3.00	31	35.13	48.42		301,506	3.00	36.36	50.12		313,567	3.00
Management Systems Analyst - Budget	1.00	26	27.87	38.41		61,174	1.00	28.85	39.75		66,481	1.00
Management Assistant	1.00	26	27.87	38.41		47,552	1.00	28.85	39.75		68,111	1.00
Public Process Management Analyst	1.00	26	27.87	38.41		59,588	1.00	28.85	39.75		66,333	1.00
Management Intern/Analyst	1.00	16	18.13	24.95		44,872	1.00	18.76	25.82		48,764	1.00
Telemetry Specialist	3.00	545	22.82	27.75		153,881	3.00	23.62	28.72		173,614	3.00
Office Specialist III/Office Assistant III	2.00	270	18.36	22.32		91,901	2.00	19.00	23.10		96,354	2.00
Office Specialist II/Office Assistant II	2.00	180	15.85	19.27		68,394	3.00	16.41	19.95		113,261	4.00
Project Engineer	1.00	26	27.87	38.41		80,103	1.00	28.85	39.75		82,907	1.00
Senior Engineering Technician	1.00	520	23.59	28.67		41,942	1.00	24.42	29.68		55,695	1.00
Senior Journeyman Electrician	1.00	537	26.81	32.59		66,356	1.00	27.75	33.73		70,351	1.00
Journeyman Electrician	3.00	485	22.32	27.13		154,381	3.00	23.10	28.08		173,485	3.00
Technical Specialist	2.00	510	20.24	24.60		102,912	2.00	20.95	25.46		106,224	2.00
Laboratory Manager	1.00	25	26.64	36.71		76,556	1.00	27.57	37.99		79,236	1.00
Chemist	2.00	21	22.34	30.77		126,392	2.00	23.12	31.84		132,832	2.00
Laboratory Technician	1.00	370	17.49	21.26		39,247	1.00	18.10	22.00		42,654	1.00
Laboratory Assistant	-	350	16.66	20.24			1.00	17.24	20.95		36,861	2.00
	27.00						29.00				31.00	
Garage Division:												
Equipment Maintenance Supervisor	1.00	24	\$ 25.47	\$ 35.09	\$	73,190	1.00	\$ 26.36	\$ 36.32	\$	75,752	1.00
Equipment Maintenance Asst. Supervisor	1.00	21	22.34	30.77		64,170	1.00	23.12	31.84		66,416	1.00
Equipment Mechanic, Senior	4.00	445	21.26	25.83		211,687	4.00	22.00	26.74		221,533	4.00
Equipment Service Technician	1.00	270	18.36	22.32		46,548	1.00	19.00	23.10		48,177	1.00
Office Specialist III	1.00	270	18.36	22.32		45,353	1.00	19.00	23.10		48,177	1.00
Technical Specialist	1.00	510	20.24	24.60		53,881	1.00	20.95	25.46		55,767	1.00
	9.00						9.00				9.00	
Engineering Division:												
Private Development Engineering Manager	1.00	30	\$ 33.51	\$ 46.19	\$	96,344	1.00	\$ 34.69	\$ 47.81	\$	99,716	1.00
Transportation Engineering Manager	1.00	30	33.51	46.19		96,344	1.00	34.69	47.81		99,716	1.00
Administrative Assistant	1.00	17	18.89	26.00		52,397	1.00	19.55	26.91		55,921	1.00
Principal Engineer	3.00	28	30.53	42.09		257,496	3.00	31.60	43.56		270,600	3.00
Construction Supervisor	1.00	28	30.53	42.09		87,787	1.00	31.60	43.56		90,859	1.00
Project Engineer	6.00	26	27.87	38.41		432,964	6.00	28.85	39.75		472,744	6.00
Civil Engineer	1.00	23	24.37	33.58		58,561	1.00	25.23	34.75		63,641	1.00
Transportation Engineer	1.00	28	30.53	42.09		87,787	1.00	31.60	43.56		90,859	1.00
Engineering Inspector	7.00	505	21.74	26.46		384,046	8.00	22.50	27.38		447,915	9.00
Engineering Technician CAD/GIS	3.00	510	20.24	24.60		146,561	3.00	20.95	25.46		153,830	3.00
Engineering Tech Senior	2.00	520	23.59	28.67		119,604	2.00	24.42	29.68		123,790	2.00
Engineering Technician	8.00	430	17.49	21.26		337,121	8.00	18.10	22.00		357,162	8.00
Office Specialist II/Office Assist II	1.00	180	15.85	19.27		35,498	1.00	16.41	19.95		38,462	1.00
	36.00						37.00				38.00	

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Salary Estimates by Position

	ADOPTED FTE 2007-08	PAY GRADE	RANGE OF HOURLY RATES	SALARY ESTIMATE 2007-08	ADOPTED FTE 2008-09	RANGE OF HOURLY RATES	SALARY ESTIMATE 2008-09	ADOPTED FTE 2007-09
Street Operations Division:								
Street Supervisor	1.00	27	\$ 29.16	\$ 40.19	\$ 76,188	1.00	\$ 30.19	\$ 41.60
Asst. Street Supervisor	3.00	22	23.32	32.13	198,570	3.00	24.14	33.26
Utility Worker III	13.00	440	20.24	24.60	644,642	13.00	20.95	25.46
Utility Worker II	5.00	430	17.49	21.26	207,914	5.00	18.10	22.00
Utility Worker I	9.00	210	15.09	18.36	329,040	9.00	15.62	19.00
	31.00				31.00			31.00
Public Transit Division:								
Transportation Mobility Manager	1.00	25	\$ 26.64	\$ 36.71	\$ 73,298	1.00	\$ 27.57	\$ 37.99
	1.00				1.00			1.00
Water Division:								
Water Utility Manager	1.00	27	\$ 29.16	\$ 40.19	\$ 82,706	1.00	\$ 30.19	\$ 41.60
Water Supervisor	2.00	24	25.47	35.09	136,117	2.00	26.36	36.32
Asst. Water Supervisor	2.00	21	22.34	30.77	101,171	2.00	23.12	31.84
Office Specialist II	1.00	180	15.85	19.27	35,182	1.00	16.41	19.95
Utility Worker III	12.00	440	20.24	24.60	616,696	12.00	20.95	25.46
Utility Worker II	3.00	430	17.49	21.26	131,017	3.00	18.10	22.00
Utility Worker I	8.00	210	15.09	18.36	266,854	11.00	15.62	19.00
Cross Connection Conserv. Spec.	1.00	445	21.26	25.83	53,884	1.00	22.00	26.74
	30.00				33.00			36.00
Water Reclamation Division:								
Water Reclamation Manager	1.00	28	\$ 30.53	\$ 42.09	\$ 87,795	1.00	\$ 31.60	\$ 43.56
Water Recl. Collection Operations Super.	1.00	24	25.47	35.09	69,261	1.00	26.36	36.32
Water Recl. Plant Operations Supervisor	1.00	24	25.47	35.09	69,261	1.00	26.36	36.32
Water Recl. Collection Sys. Supervisor	-	21	22.34	30.77	0	1.00	23.12	31.84
Ind. Pretreatment Program Coordinator	1.00	23	24.37	33.58	54,082	1.00	25.23	34.75
Ind. Pretreatment Program Technician	-	320	20.24	24.60	0	1.00	20.95	25.46
Office Specialist II	1.00	180	15.85	19.27	37,312	1.00	16.41	19.95
Office Specialist I	0.50	170	13.70	16.66	17,372	0.50	14.18	17.24
Instrumentation & Control Specialist	1.00	485	22.32	27.13	41,668	1.00	23.10	28.08
Plant Operator, Senior	1.00	445	21.26	25.83	53,884	1.00	22.00	26.74
Plant Operator II	2.00	320	20.24	24.60	100,907	3.00	20.95	25.46
Plant Operator I	3.00	330	17.49	21.26	130,081	2.00	18.10	22.00
Plant Mechanic	4.00	340	20.24	24.60	204,268	4.00	20.95	25.46
Utility Worker I	1.00	210	15.09	18.36	37,417	1.00	15.62	19.00
Senior Systems Maintenance	4.00	445	21.26	25.83	207,371	4.00	22.00	26.74
System Maintenance II	4.00	370	17.49	21.26	177,340	4.00	18.10	22.00
System Maintenance I	4.00	350	16.66	20.24	162,072	5.00	17.24	20.95
	29.50				32.50			33.50
Stormwater Division:								
Management Analyst	1.00	22	\$ 23.32	\$ 32.13	\$ 63,920	1.00	\$ 24.14	\$ 33.26
Stormwater Coordinator	1.00	22	23.32	32.13	61,188	1.00	24.14	33.26
Water Utility Worker III	1.00	440	20.24	24.60	47,848	1.00	20.95	25.46
Water Utility Worker I	1.00	210	15.09	18.36	26,841	1.00	15.62	19.00
	4.00				4.00			4.00
Cemetery Division:								
Street Utility Worker III	1.00	440	\$ 20.24	\$ 24.60	\$ 49,692	1.00	\$ 20.95	\$ 25.46
PUBLIC WORKS TOTAL	168.50				177.50			184.50

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Salary Estimates by Position

	ADOPTED FTE 2007-08	PAY GRADE	RANGE OF HOURLY RATES	SALARY ESTIMATE 2007-08	ADOPTED FTE 2008-09	RANGE OF HOURLY RATES	SALARY ESTIMATE 2008-09	ADOPTED FTE 2007-09
ECONOMIC DEVELOPMENT								
Urban Renewal/Econ.Dev. Director	1.00	32	\$ 36.83	\$ 50.78	\$ 105,905	1.00	\$ 38.12	\$ 52.55
Assistant to Department Head	1.00	20	21.40	29.47	53,334	1.00	22.15	30.50
Office Specialist II	0.50	180	15.85	19.27	17,627	0.50	16.41	19.95
Real Estate Manager	1.00	26	27.87	38.41	80,103	1.00	28.85	39.75
Airport Manager	1.00	28	30.53	42.09	87,787	1.00	31.60	43.56
Airport Facilities Worker I	0.50	210	15.09	18.36	13,421	0.50	15.62	19.00
Downtown Manager	1.00	26	27.87	38.41	79,909	1.00	28.85	39.75
CDBG/Affordable Housing Manager	1.00	26	27.87	38.41	80,103	1.00	28.85	39.75
Development Manager - Juniper Ridge	1.00	27	29.16	40.19	82,687	1.00	30.19	41.60
ECONOMIC DEVELOPMENT TOTAL	8.00					8.00		8.00
CITY-WIDE ADMINISTRATION & SUPPORT								
City Manager's Office:								
City Manager	1.00	99	\$ 63.11	\$ 63.11	\$ 137,390	1.00	\$ 65.32	\$ 65.32
Assistant City Manager	1.00	35	42.53	58.66	99,390	1.00	44.02	60.71
City Recorder/Assistant to CM	1.00	28	30.53	42.09	83,617	1.00	31.60	43.56
Assistant to the City Manager	1.00	26	27.87	38.41	59,756	1.00	28.85	39.75
Deputy Recorder	1.00	500	19.27	23.43	48,874	1.00	19.95	24.25
Administrative Specialist	2.00	13	16.10	22.15	83,131	2.00	16.67	22.93
	7.00					7.00		7.00
Human Resources Department:								
Human Resources Manager	1.00	30	\$ 33.51	\$ 46.19	\$ 96,344	1.00	\$ 34.69	\$ 47.81
HR Assistant	3.00	15	17.42	23.98	143,073	3.00	18.03	24.82
	4.00					4.00		4.00
Communications Division:								
Communications Manager	1.00	25	\$ 26.64	\$ 36.71	\$ 76,591	1.00	\$ 27.57	\$ 37.99
Administrative Assistant	1.00	17	18.89	26.00	46,281	1.00	19.55	26.91
	2.00					2.00		2.00
Finance Department:								
Finance Director	1.00	33	\$ 38.63	\$ 53.26	\$ 111,095	1.00	\$ 39.98	\$ 55.13
Assistant Finance Director	1.00	30	33.51	46.19	94,947	1.00	34.69	47.81
Accounting Manager	1.00	27	29.16	40.19	82,576	1.00	30.19	41.60
Financial Accountant	4.00	21	22.34	30.77	209,875	4.00	23.12	31.84
Payroll Specialist	1.00	16	18.13	24.95	52,041	1.00	18.76	25.82
Accounting Supervisor	1.00	21	22.34	30.77	64,170	1.00	23.12	31.84
Acct Tech III/Office Spec III	2.50	270	18.36	22.32	112,079	2.50	19.00	23.10
Acct Tech II/Office Spec II	5.00	180	15.85	19.27	193,915	5.50	16.41	19.95
Accounting Tech I	3.50	170	13.70	16.66	112,834	3.50	14.18	17.24
Purchasing Manager	1.00	24	25.47	35.09	73,190	1.00	26.36	36.32
	21.00					21.50		22.00

City of Bend, Oregon 2007-2009 Biennial Budget

Salary Estimates by Position

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City of Bend, Oregon
2007-2009 Biennial Budget

Reconciliation of Original Proposed Budget to Adopted Budget

	Original Proposed Budget	Budget Committee Adjustments	Appropriation Carry- forwards	Budget Adopted by Council
City of Bend				
General Fund				
Municipal Court	\$ 1,158,887	\$ -	\$ -	\$ 1,158,887
Police	37,236,224			37,236,224
Non-Departmental	31,987,300	(32,600)		31,954,700
Contingencies	5,118,689	32,600		5,151,289
General Fund	<u>75,501,100</u>	<u>-</u>	<u>-</u>	<u>75,501,100</u>
Street Operations Fund				
Expenditure	16,722,776	(244,500)		16,478,276
Contingencies	968,924	244,500		1,213,424
Street Operations	<u>17,691,700</u>	<u>-</u>	<u>-</u>	<u>17,691,700</u>
Fire/EMS Fund				
Expenditure	29,212,035	2,012,680		31,224,715
Contingencies	142,465			142,465
Other Requirements	50,000			50,000
Fire/EMS Fund	<u>29,404,500</u>	<u>2,012,680</u>	<u>-</u>	<u>31,417,180</u>
Transportation SDC Fund				
Expenditure	1,420,500	<u>-</u>	<u>-</u>	<u>1,420,500</u>
System Development Charges Fund				
Expenditure	29,083,600			29,083,600
Contingencies	1,409,700			1,409,700
System Development Charges Fund	<u>30,493,300</u>	<u>-</u>	<u>-</u>	<u>30,493,300</u>
Building Fund				
Expenditure	14,439,780	(963,999)	78,000	13,553,781
Contingencies	1,677,220	(610,401)		1,066,819
Building Fund	<u>16,117,000</u>	<u>(1,574,400)</u>	<u>78,000</u>	<u>14,620,600</u>
Planning Fund				
Expenditure	9,714,491	(233,200)	150,000	9,631,291
Contingencies	412,509	233,200		645,709
Planning Fund	<u>10,127,000</u>	<u>-</u>	<u>150,000</u>	<u>10,277,000</u>
Comm Dev Block Grant Fund				
Expenditure	890,144			890,144
Contingencies	26,256			26,256
Comm Dev Block Grant Fund	<u>916,400</u>	<u>-</u>	<u>-</u>	<u>916,400</u>
Affordable Housing Fund				
Expenditures	3,293,414			3,293,414
Contingencies	1,263,186			1,263,186
Affordable Housing Fund	<u>4,556,600</u>	<u>-</u>	<u>-</u>	<u>4,556,600</u>
Public Transit Fund				
Expenditure	6,792,089			6,792,089
Contingencies	272,211			272,211
Public Transit Fund	<u>7,064,300</u>	<u>-</u>	<u>-</u>	<u>7,064,300</u>
Tourism Fund				
Expenditure	2,293,400			2,293,400
Contingencies	185,000			185,000
Tourism Fund	<u>2,478,400</u>	<u>-</u>	<u>-</u>	<u>2,478,400</u>

City of Bend, Oregon
2007-2009 Biennial Budget

Reconciliation of Original Proposed Budget to Adopted Budget

	Original Proposed Budget	Budget Committee Adjustments	Appropriation Carry- forwards	Budget Adopted by Council
Economic Improvement Dist Fund				
Expenditure	215,360	-	-	215,360
LID Debt Service Fund				
Expenditure	570,000			570,000
Other Requirements	1,047,100			1,047,100
LID Debt Service Fund	1,617,100	-	-	1,617,100
Fire Station Debt Service Fund				
Expenditure	529,700			529,700
Other Requirements	6,500			6,500
Fire Station Debt Service Fund	536,200	-	-	536,200
PERS Debt Service Fund				
Expenditures	1,689,400			1,689,400
Other Requirements	1,448,900			1,448,900
PERS Debt Service Fund	3,138,300	-	-	3,138,300
LID Construction Fund				
Expenditure	1,431,000			1,431,000
Contingencies	4,600			4,600
LID Construction Fund	1,435,600	-	-	1,435,600
Accessibility Construction Fund				
Expenditure	1,886,400	-	100,000	1,986,400
Transportation Construction Fund				
Expenditure	31,442,500		1,856,700	33,299,200
Contingencies	491,700			491,700
Transportation Construction Fund	31,934,200	-	1,856,700	33,790,900
Airport Fund				
Expenditure	9,532,907		950,000	10,482,907
Contingencies	175,793			175,793
Airport Fund	9,708,700	-	950,000	10,658,700
Cemetery Fund				
Expenditure	322,590			322,590
Contingencies	29,510			29,510
Other Requirements	400,000			400,000
Cemetery Fund	752,100	-	-	752,100
Water Fund				
Expenditure	50,718,085	(503,600)	365,000	50,579,485
Contingencies	4,892,715	18,100		4,910,815
Other Requirements	323,000			323,000
Water Fund	55,933,800	(485,500)	365,000	55,813,300
Water Reclamation Fund				
Expenditure	43,856,612		628,900	44,485,512
Contingencies	4,589,288			4,589,288
Other Requirements	521,500			521,500
Water Reclamation Fund	48,967,400	-	628,900	49,596,300

City of Bend, Oregon
2007-2009 Biennial Budget

Reconciliation of Original Proposed Budget to Adopted Budget

	Original Proposed Budget	Budget Committee Adjustments	Appropriation Carry- forwards	Budget Adopted by Council
Downtown Parking Fund				
Expenditure	1,583,348			1,583,348
Contingencies	682,952			682,952
Downtown Parking Fund	2,266,300	-	-	2,266,300
Stormwater Fund				
Expenditure	2,874,962	(50,000)		2,824,962
Contingencies	418,838	50,000		468,838
Stormwater Fund	3,293,800	-	-	3,293,800
Internal Service Fund				
Garage Operations	5,710,862			5,710,862
Information Technology	4,946,665	(65,000)	245,500	5,127,165
Facilities Management	19,373,956	(152,000)	106,100	19,328,056
Engineering	10,079,643	(379,699)		9,699,944
Public Works Administration	6,294,709	(152,000)		6,142,709
Risk Management	20,929,800			20,929,800
Administration & Financial Services	10,227,523	(300,000)		9,927,523
Economic Development Admin	956,010			956,010
Community Development Admin	3,052,011	(180,000)		2,872,011
Contingency	3,436,521	994,299		4,430,820
Other Requirements	3,139,800			3,139,800
Internal Service Fund	88,147,500	(234,400)	351,600	88,264,700
Total City of Bend (excluding BURA)				
Expenditure	\$ 412,468,683	\$ (1,243,918)	\$ 4,480,200	\$ 415,704,965
Contingency	26,198,077	962,298	-	27,160,375
Other Requirements	6,936,800	-	-	6,936,800
Total City of Bend	\$ 445,603,560	\$ (281,620)	\$ 4,480,200	\$ 449,802,140

Bend Urban Renewal Agency (BURA)

BURA Downtown Construction Fund				
Expenditure	\$ 210,763	\$ -	\$ -	\$ 210,763
Contingencies	7,671,637			7,671,637
BURA Downtown Construct. Fund	7,882,400	-	-	7,882,400
BURA Downtown Debt Service Fund				
Expenditure	3,689,200			3,689,200
Other Requirements	5,647,000			5,647,000
BURA Downtown Debt Service Fund	9,336,200	-	-	9,336,200

City of Bend, Oregon
2007-2009 Biennial Budget

Reconciliation of Original Proposed Budget to Adopted Budget

	Original Proposed Budget	Budget Committee Adjustments	Appropriation Carry- forwards	Budget Adopted by Council
Juniper Ridge Debt Service Fund				
Expenditure	712,800			712,800
Other Requirements	196,100			196,100
Juniper Ridge Debt Service Fund	908,900	-	-	908,900
Juniper Ridge Construction Fund				
Expenditure	10,934,065			10,934,065
Contingencies	1,681,535			1,681,535
Juniper Ridge Construction Fund	12,615,600	-	-	12,615,600
Total Bend Urban Renewal Agency				
Expenditure	\$ 15,546,828	\$ -	\$ -	\$ 15,546,828
Contingency	9,353,172	-	-	9,353,172
Other Requirements	5,843,100	-	-	5,843,100
Total Bend Urban Renewal Agency	\$ 30,743,100	\$ -	\$ -	\$ 30,743,100
Total City of Bend and BURA				
Expenditure	\$ 428,015,511	\$ (1,243,918)	\$ 4,480,200	\$ 431,251,793
Contingency	35,551,249	962,298	-	36,513,547
Other Requirements	12,779,900	-	-	12,779,900
Total City of Bend and BURA	\$ 476,346,660	\$ (281,620)	\$ 4,480,200	\$ 480,545,240

Glossary

Accrual Basis The recording of the financial effects on a government of transactions and other events and circumstances that have cash consequences for the government in the periods in which those transactions, events and circumstances occur, rather than only in the periods in which cash is received or paid by the government.

Activity Classification Expenditure classification according to the specific type of work performed by organizational units (e.g., police is an activity within the public safety function).

ADA Acronym for the American with Disabilities Act, but may also be used to refer to a division of the City's Community Development Department.

Adopted Budget Proposed budget amended and approved by the Budget Committee becomes the adopted budget after City Council takes action on it. The adopted budget becomes effective July 1 and includes all Council adopted changes through the year.

Ad Valorem Tax A property tax computed as a percentage of the value of taxable property.

Agency Fund A fund normally used to account for assets held by government as an agent for individuals, private organizations or other governments and/or other funds.

Amortization (1) The portion of the cost of a limited-life or intangible asset charged as an expense during a particular period. (2) The reduction of debt by regular payments of principal and interest sufficient to retire the debt by maturity.

Annexation The incorporation of land into an existing city with a resulting change in the boundaries of that city.

Appropriated Budget The expenditure authority created by the appropriation bills and ordinances, which are signed into law, and the related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations and other legally authorized legislative and executive changes.

Appropriation A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

Approved Budget Proposed budget as amended and approved by the Budget Committee and recommended to the City Council for adoption.

APWA Acronym for the American Public Works Association, an international educational and professional association of public agencies, private sector companies, and individuals dedicated to providing high quality public works goods and services.

Assessed Valuation A valuation set upon real estate or other property by a government as a basis of levying taxes.

Asset A probable future economic benefit obtained or controlled by a particular entity as a result of past transactions or events.

Balanced Budget The State of Oregon defines a balanced budget as “the total resources in a fund equal the total of expenditures and requirements for that fund”.

Basis of Accounting A term used to refer to when revenues, expenditures, expenses, and transfers – and the related assets and liabilities – are recognized in the accounts and reported in the financial statements.

BAT Acronym for Bend Area Transit, the City’s fixed route transportation system.

Bond A long-term promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date).

Budget A plan of financial operation embodying an estimate of proposed expenditures for a given period and the proposed means of financing them.

Budgetary Committee As dictated by Oregon State Statute, the budget committee consists of the governing body and a like number of appointed citizens and is charged with the task of reviewing the proposed budget, taking public comment and approving the budget.

Budgetary Control The control or management of a government or enterprise in accordance with an approved budget to keep expenditures within the limitations of available appropriations and available revenues.

BURA Abbreviation for Bend Urban Renewal Agency

Capital Budget A plan of proposed capital outlays and the means of financing them.

Capital Expenditures Expenditures resulting in the acquisition of or addition to the government’s general fixed assets.

Capital Improvement Fund A fund that accounts for the resources to be used for the acquisition or construction of major capital facilities.

Capital Improvement Program (CIP) A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or other capital needs. It sets forth each project or other contemplated expenditure in which the government is to have a part and specifies the resources estimated to be available to finance the projected expenditures.

Capital Improvement Project Expenditures which result in the acquisition of land, improvements to existing facilities, and construction of streets, sewers, storm drains and other public facilities.

Capitalization Policy The criteria used by the government to determine which outlays should be reported as fixed assets.

Capital Projects Fund A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds).

Cash Basis A basis of accounting under which transactions are recognized only when cash is received or disbursed.

CDBG Abbreviation for Community Development Block Grant. As a CDBG direct entitlement community, the City of Bend will receive an annual allocation of CDBG funds from the U.S. Department of Housing and Urban Development (HUD).

CDD Abbreviation for the City of Bend's Community Development Department, which includes the Building and Planning funds as well as, Administrative Services and Accessibility ADA divisions.

City-Wide Administration and Support Refers to the following departments and functions that serve other City departments: Administration and Finance, Information Technology, Facilities Management, Risk Management, and the PERS Debt Service Fund.

Contingency An appropriation established in certain funds for the funding of unforeseen events. Contingency may be appropriated for a specific purpose by the City Council upon the approval of a resolution.

Debt An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants and notes.

Debt Limit The maximum amount of outstanding gross or net debt legally permitted.

Debt Proceeds The difference between the face amount of debt and the issuance discount or the sum of the face amount and the issuance premium. Debt proceeds differ from cash receipts to extent issuance costs, such as underwriters' fees, are withheld by the underwriter.

Debt Service Fund A fund established to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Debt Service Requirements The amount of money required to pay interest on outstanding debt, serial maturities of principal for serial bonds and required contributions to accumulate monies for future retirement of term bonds.

Deferred Revenue Amounts for which asset recognition criteria have been met, but for which revenue recognition criteria have not been met

Deficit The excess of expenditures over revenues during an accounting period or, in the case of proprietary funds, the excess of expenses over revenues during an accounting period.

Delinquent Taxes Taxes remaining unpaid on or after the date to which a penalty for nonpayment is attached. Even though the penalty may be subsequently waived and a portion of the taxes may be abated or cancelled, the unpaid balances continue to be delinquent taxes until abated, canceled, paid or converted into tax liens.

Depreciation An accounting convention used to charge the expiration in the service life of a fixed asset to the period it benefits.

EDD Abbreviation for the City of Bend's Economic Development Department, which includes the Urban Renewal Agencies, Airport, Downtown Parking, CDBG, Affordable Housing, Tourism, and Economic Improvement District funds as well as, Administrative Services and Real Estate Services divisions.

Employee Benefits Benefits include social security, retirement, group health, dental and life insurance, workers' compensation, and disability insurance.

Encumbrances Commitments related to unperformed (executory) contracts for goods and services. Used in budgeting, encumbrances are not GAAP expenditures or liabilities, but represent the estimated amount of expenditures ultimately to result if unperformed contracts in process are completed.

Enterprise Fund A fund established to account for operations financed and operated in a manner similar to private business enterprises (e.g., water, airport, sewer).

Estimated Life The expected estimated useful life of an asset from the date placed in service to the projected retirement date.

Expenditures Decreases in net financial resources. Expenditures include current operating expenses requiring the present or future use of net current assets, debt service and capital outlays, and intergovernmental grants, entitlements and shared revenues.

Expenses Outflows or other using up of assets or incurrences of liabilities (or combination of both) from delivering or producing goods, rendering services or carrying out other activities that constitute the entity's ongoing, major or central operations.

Fees General term used for any charge levied by local government in connection with providing a service, permitting an activity or imposing a fine or penalty. Major types of fees include business and non-business licenses, fines, and user charges.

Fiduciary Fund Type The Trust and Agency funds used to account for assets held by a government unit in a trustee capacity or as an agent for individuals, private organizations, other government units and/or other funds.

Financial Resources Cash or other assets that, in the normal course of operations, will become cash.

Fiscal Year A twelve month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

Fixed Assets Long-lived tangible assets obtained or controlled as a result of past transactions, events or circumstances. Fixed assets include buildings, equipment, improvements other than buildings, and land.

Franchise A special privilege granted by a government, permitting the continued use of public property, and usually involving the elements of monopoly and regulation.

FTE Abbreviation for Full Time Equivalent. Staffing levels are measured in FTE's to give a consistent comparison from year to year. In most instances an FTE is one full time position filled for the entire year, however, in some instances an FTE may actually consist of several part time positions.

Function A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund A fiscal and accounting entity with a self-balancing set of accounts in which cash and other financial resources, all related liabilities and residual equities, or balances, and changes therein, are recorded and segregated to carry on specific activities or attain certain objectives in accordance with special regulations, restrictions or limitations.

Fund Balance The difference between fund assets and fund liabilities of governmental and similar trust funds.

Fund Type Any one of seven categories into which all funds are classified in governmental accounting. The seven types are: general, special revenue, debt service, capital projects, enterprise, internal service, and trust and agency.

General Fund The fund used to account for all financial resources, except those required to be accounted for in another fund.

Generally Accepted Accounting Principles (GAAP) Uniform minimum standards and guidelines for financial accounting and reporting. They govern the form and content of the financial statements of an entity. GAAP encompass the conventions, rules and procedures necessary to define accepted accounting practice at a particular time. They include not only broad guidelines of general application, but also detailed practices and procedures.

Governmental Accounting The composite activity of analyzing, recording, summarizing, reporting and interpreting the financial transactions of governments.

Governmental Fund Types Funds used to account for the acquisition, use and balances of expendable financial resources and the related current liabilities – except those accounted for in proprietary funds and fiduciary funds.

Grants Contributions or gifts of cash or other assets from another government to be used or expended for a specified purpose, activity, or facility.

Infrastructure Assets Public domain fixed assets such as roads, bridges, curbs and gutters, streets and sidewalks, drainage systems, lighting systems, and similar assets that are immovable and of value only to the government unit.

Interfund Transactions Transactions between funds of the same government reporting entity. They include 1) Quasi-external Transactions, 2) Reimbursements, 3) Residual Equity Transfers, 4) Operating Transfers and 5) Interfund Loans.

Interfund Transfers All interfund transactions except loans, quasi-external transactions and reimbursements.

Intergovernmental Revenues Revenues from other governments in the form of grants, entitlements, shared revenues or payments in lieu of taxes.

Interim Borrowing 1) Short-term loans to be repaid from general revenues during the course of a fiscal year. 2) Short-term loans in anticipation of tax collections, grants or bond issuance.

Internal Service Fund A fund used to account for the financing of goods and services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost reimbursement basis.

ISTEA Federal Intermodal Surface Transportation Efficiency Act grant to encourage various types of transportation.

Legal Level Of Budgetary Control The level at which spending in excess of budgeted amounts would be a violation of law.

Liabilities Probable future sacrifices of economic benefits, arising from present obligations of a particular entity to transfer assets or provide services to other entities in the future as a result of past transactions or events.

LID Abbreviation for Local Improvement District. A LID is an entity formed by a group of property owners to construct public improvements to benefit their properties. Costs of such improvements are then assessed among benefiting properties.

Local Budget Law Oregon Revised Statutes (ORS) dictates local budgeting practices. ORS Chapter 294 contains Local Budget Law provisions.

Local Government Any city, county, port, school district, public or quasi-public corporation.

Materials and Services Object classification to account for purchases of materials and services excluding capital outlay, personnel and debt service.

Measurable and Available An accounting convention employed in the modified accrual accounting basis to determine if a revenue is recognized in the current period.

Modified Accrual Basis of accounting in which expenditures other than accrued interest on general long-term debt are recorded at the time liabilities are incurred and revenues are recorded when received. All governmental funds are accounted for using the modified accrual basis of accounting.

Municipal Corporation A political and corporate body established pursuant to state statutes to provide government services and regulations for its inhabitants.

Net Bonded Debt Gross bonded debt less any cash or other assets available and earmarked for its retirement and less all self-supporting debt (e.g., revenue bonds).

Nonexpendable Trust Fund A trust fund, the principle of which may not be expended.

ODOT Abbreviation for Oregon Department of Transportation.

Object Class Expenditure classification according to the types of items purchased or services obtained (e.g., personal services, materials, supplies and equipment).

Operating Budget Planned, current expenditures and the proposed means of financing them. The annual operating budget is the primary means by which most of the financing, acquisition, spending and service delivery activities of a government are controlled.

Operating Transfers All interfund transfers other than residual equity transfers (e.g., legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended).

Ordinance A formal legislative enactment by the governing body of a municipality. The difference between an ordinance and a resolution is that the later requires less legal formality and has a lower legal status.

Organizational Unit A responsibility center within a government.

Overlapping Debt The proportionate share, property within each government must bear of the debts of all local governments located wholly or in part within the geographic boundaries of the reporting government.

Per Capita Debt The amount of a government's debt divided by its population. Per capita debt is used to indicate the governments' credit position by reference to the proportionate debt borne per resident.

PERS Abbreviation for the State of Oregon Public Employees Retirement System.

Personal Services Object classification to account for compensation to City employees in the form of salaries, wages and employee benefits.

Program A group of related activities to accomplish a major service or function for which the local government is responsible.

Proposed Budget The budget proposed by the City Manager and submitted to the Budget Committee prior to their deliberations.

Proprietary Fund Types Sometimes referred to as income determination or commercial-type funds, the classification used to account for a government's ongoing organizations and activities that are similar to those often found in the private sector (i.e., enterprise and internal service funds).

Purchase Order A document authorizing the delivery of specified merchandise or the rendering of certain services and the making of a charge for them.

PW or PUW Abbreviations for the City's Public Works Department which includes the following services: Public Works Administration (including the Laboratory), Garage, Engineering, Street Operations, System Development Charge Fund, Public Transit, Accessibility Construction, Transportation Construction, Water, Water Reclamation, Cemetery, Stormwater, and Local Improvement District Construction and Debt Service.

Quasi-External Transactions Interfund transactions that would be treated as revenues, expenditures or expenses if they involved organizations external to the government unit. (e.g., internal service fund billings to departments). These transactions should be accounted for as revenues, expenditures or expenses in the funds involved.

Reimbursements (1) Repayments of amounts remitted on behalf of another party. (2) Interfund transactions that constitute reimbursements to a fund for expenditures or expenses initially made from it but that properly apply to another fund. These transactions are recorded as expenditures or expenses in the reimbursing fund and as reductions of expenditures or expenses in the fund reimbursed.

Requirements Total expenditures and unappropriated fund balance.

Requisition A written demand or request, usually from one department or the purchasing agent.

Reserved Fund Balance Those portions of fund balance that are not appropriable for expenditure or that are legally segregated for a specific future use.

Residual Equity Transfer Nonrecurring or nonroutine transfers of equity between funds (e.g., transfers of residual balances of discontinued funds to the general fund or debt service fund).

Resolution A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources Total amounts available for appropriation consisting of the estimated beginning carryover balance plus anticipated revenues.

Restricted Assets Monies or other resources, the use of which is restricted by legal or contractual requirements.

Retained Earnings An equity account reflecting the accumulated earnings of an enterprise or internal service fund.

Revenues (1) Increases in the net current assets of a governmental fund type from other than expenditure refunds and residual equity transfers. (2) Increases in the net total assets of a proprietary fund type from other than expense refunds, capital contributions and residual equity transfers.

RFPD Abbreviation for the Deschutes County Rural Fire Protection District #2, which encompasses 250 square miles and is serviced by the Bend Fire Department.

Shared Revenues Revenues levied by one government but shared on a predetermined basis, often in proportion to the amount collected at the local level, with another government or class of governments.

Special Assessment A compulsory levy made against certain properties to defray all or part of the cost of a specific capital improvement or service deemed to benefit primarily those properties.

Special District An independent unit of local government organized to perform a single government function or a restricted number of related functions. Special districts usually have the power to incur debt or levy taxes.

Special Revenue Fund A fund used to account for the proceeds of specific revenue sources (other than expendable trusts or major capital projects) that are legally restricted to expenditure for specific purposes.

Supplemental Budget Prepared to meet unexpected needs or to spend revenues not anticipated at the time the regular budget was adopted. The supplemental budget cannot be used to increase a tax levy.

Systems Development Charges (SDC's) Fees charged to join or to extend an existing utility system.

Tax Base Oregon law allows cities within the State, with voter approval, to establish a dollar amount of property tax that may be levied on property within the city. Once established, a tax base may be increased by 6% each year without further voter approval. Any increase beyond the statutory 6% limit must be approved by voters.

Trust Funds Funds used to account for assets held by a government in a trustee capacity for individuals, private organizations, other governments and/or other funds.

Unappropriated Ending Fund Balance Resources not appropriated but budgeted to account for the cash flow requirements of operations and to preclude the necessity for short-term borrowing of funds prior to receipt of budgeted revenues.

Working Capital Unspent resources that can be carried over to the following fiscal year and which are available for appropriation.

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