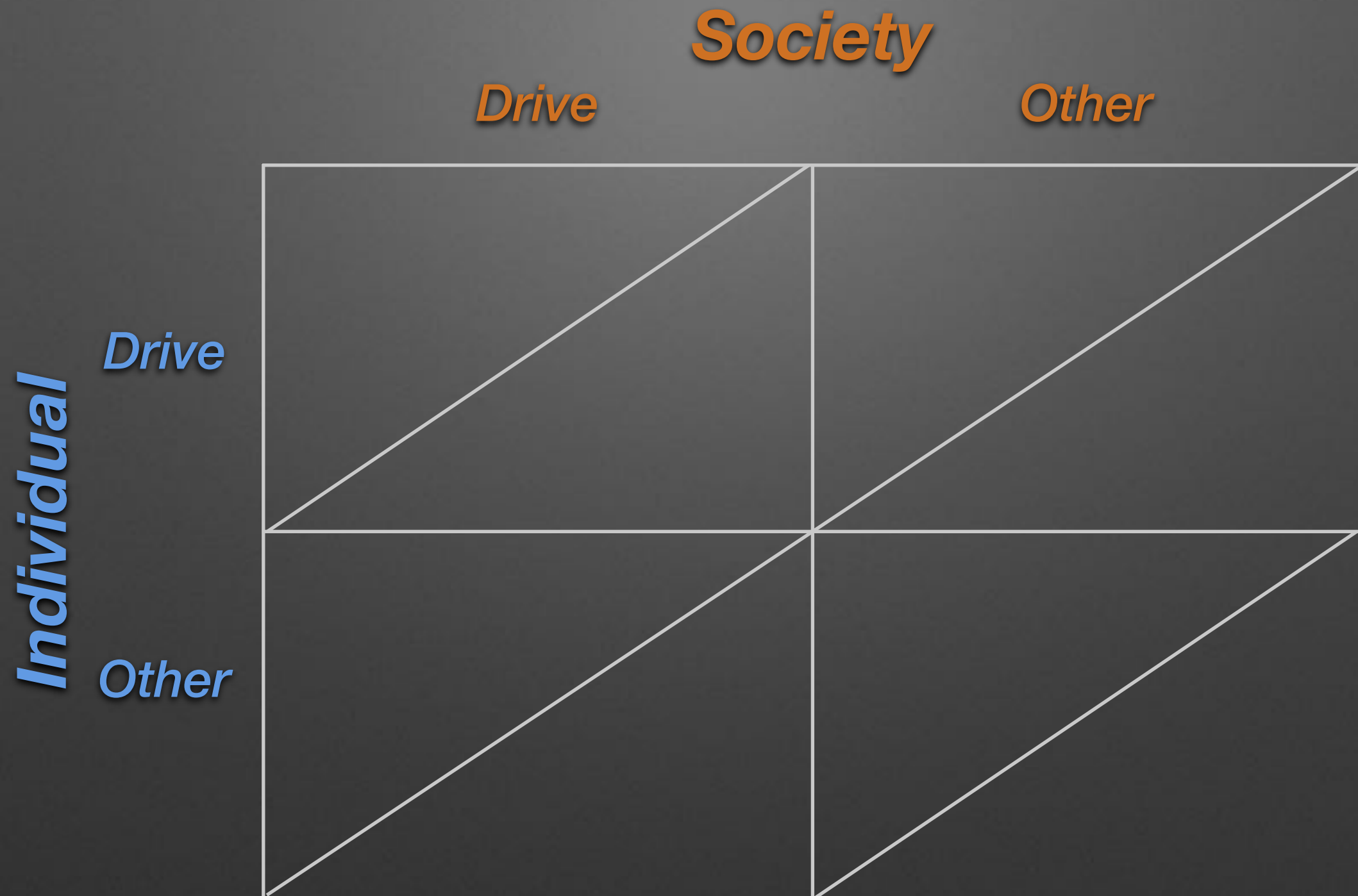


# **Transportation Economics in Bend: Supply, Demand, Prices & Costs**

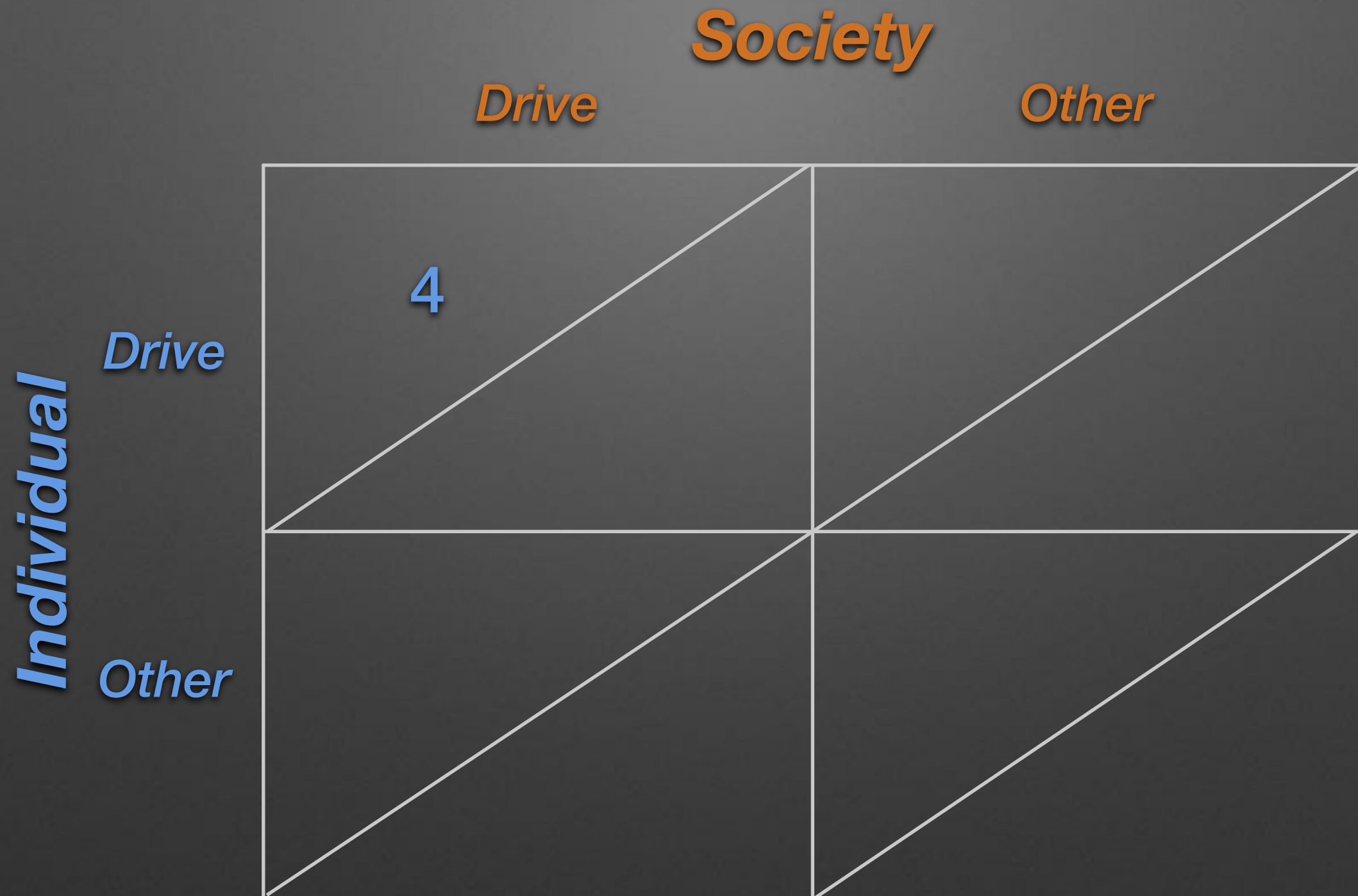
Prepared for: MOVE BEND

Presented by: Steve Porter & Michelle Porter

# Bend's Dilemma



# Bend's Dilemma



# Bend's Dilemma

		<i>Society</i>	
		<i>Drive</i>	<i>Other</i>
<i>Individual</i>	<i>Drive</i>	4	6
	<i>Other</i>		



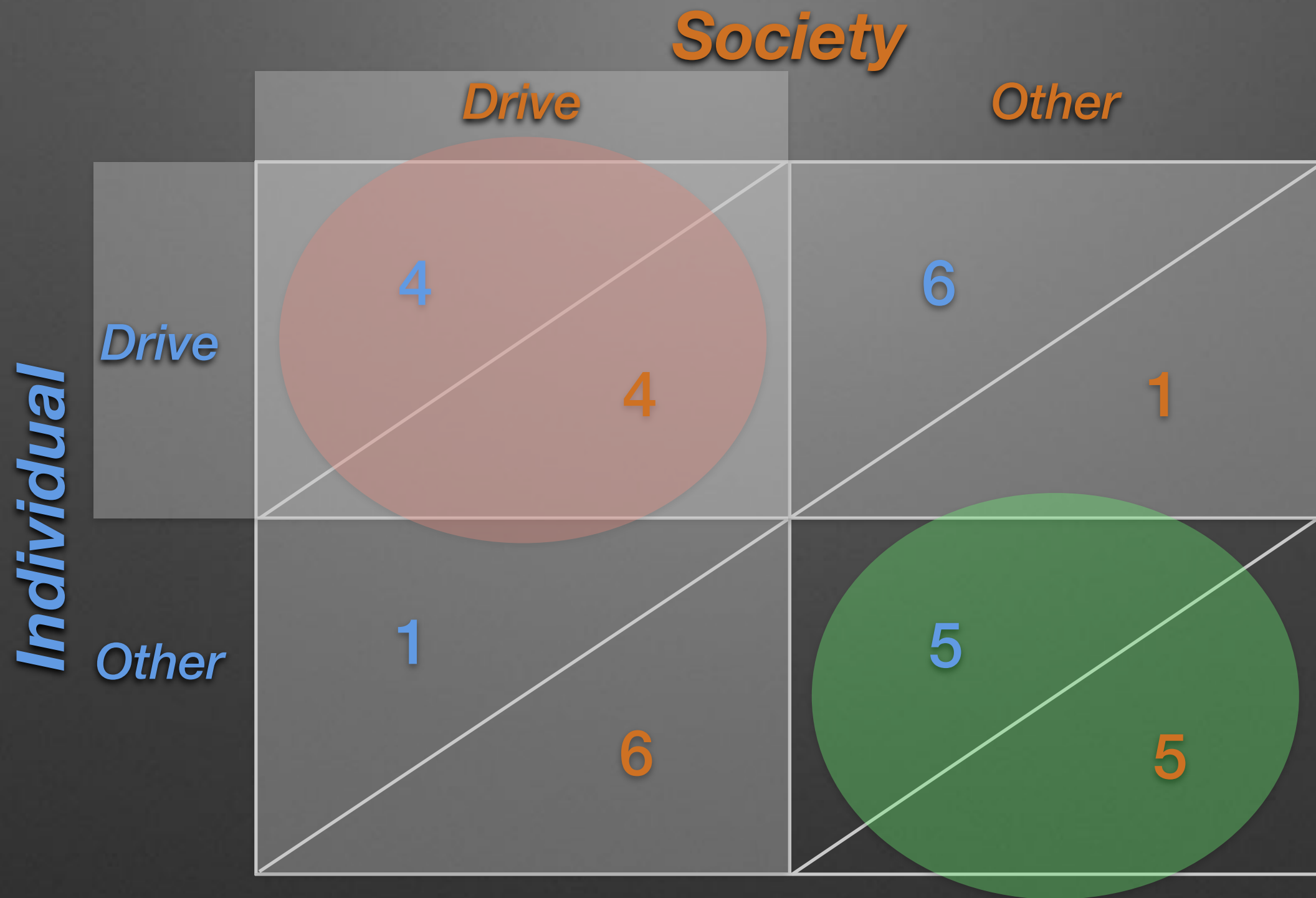
# Bend's Dilemma

		<i>Society</i>	
		<i>Drive</i>	<i>Other</i>
<i>Individual</i>	<i>Drive</i>	4	6
	<i>Other</i>	1	

# Bend's Dilemma

		<i>Society</i>	
		<i>Drive</i>	<i>Other</i>
<i>Individual</i>	<i>Drive</i>	4	6
	<i>Other</i>	1	5

# Bend's Dilemma



# Agenda: How to Break Out of Prison

## Alter the Payouts...Change the Outcome

### 1. Moderate Road Expansion

*Supply-Induced Demand: Elasticity*

### 2. Let People Pay Their Own Way

*Funding Mechanisms: Moral Hazard & Price*

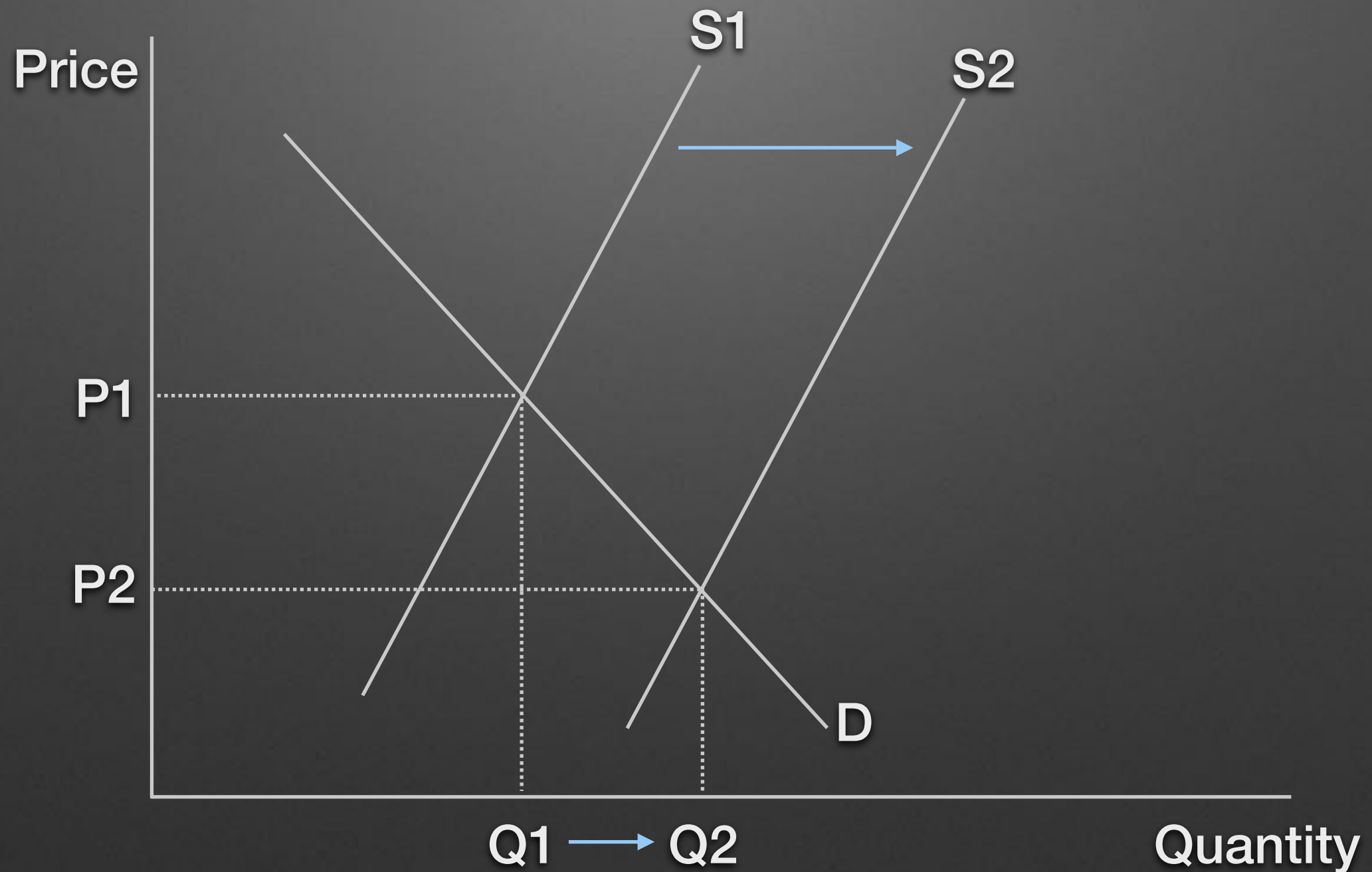
### 3. Stop Subsidizing Driving

*Parking Policy Reform: Shoup's Trifecta*

### 4. Slow The Roll

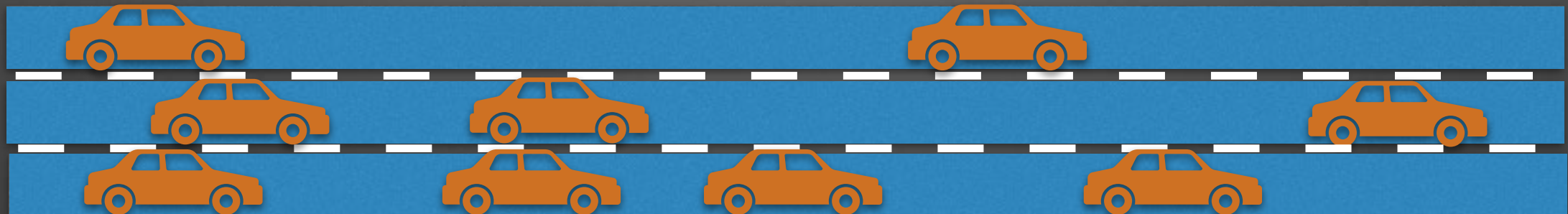
*20MPH Speed Limits: ROI of 305,000%*

# Supply-Induced Demand



# Supply-Induced Demand

*What is the effect of adding lane-miles on VMTs?*



Elasticity (E):

$d\%VMT / d\%Lane-Miles$



# Supply-Induced Demand

**Estimated Long-Run Demand Elasticity for Automotive Roadways  
Summary of Empirical Studies**

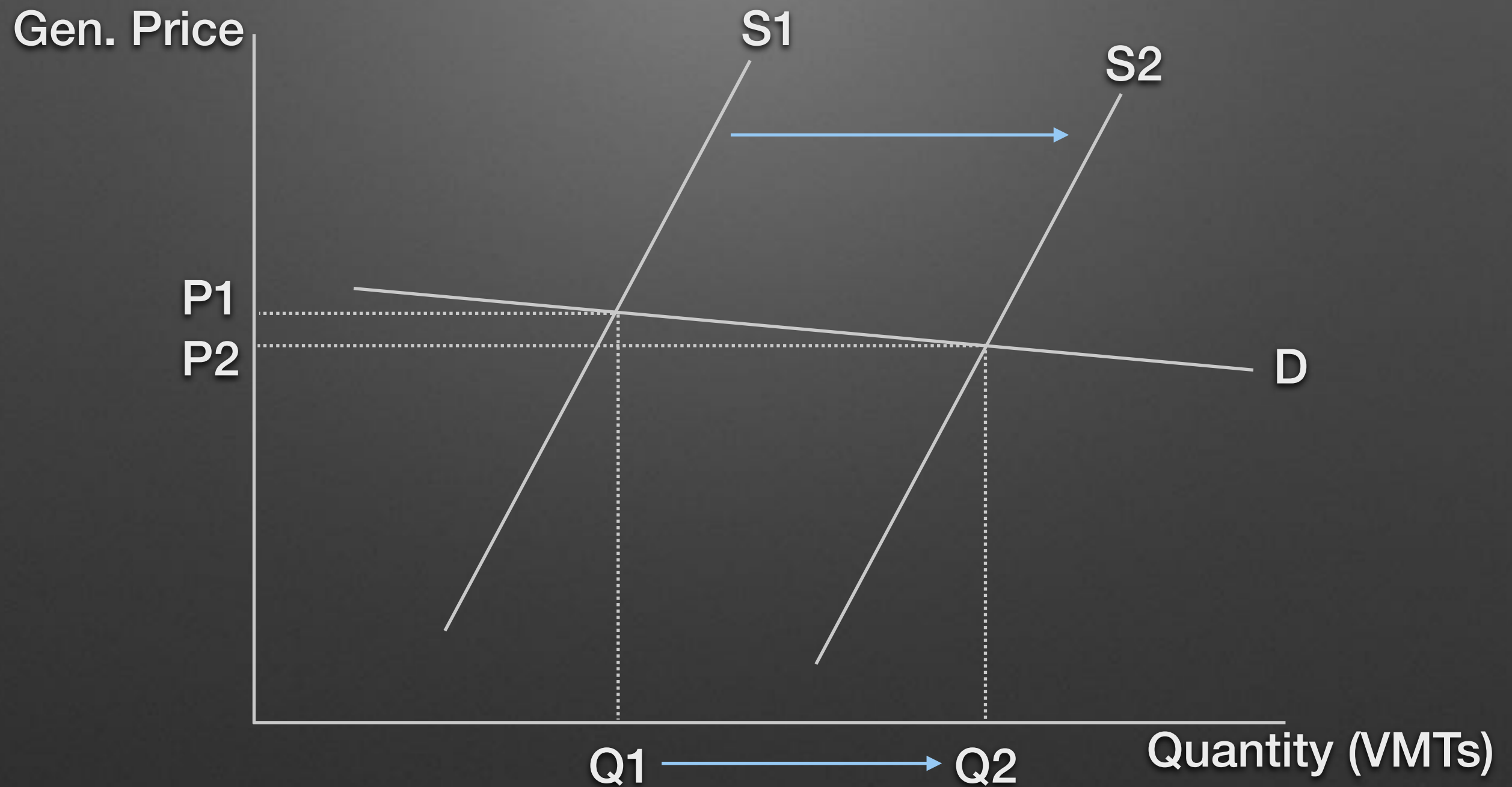
Analysis	Demand Elasticity Estimate Range	
	Low	High
UK Study	1.00	1.00
Hansen Study	0.90	0.90
Noland 1	0.70	1.00
Noland/Cowart	0.80	1.00
Cervero/Hansen	0.56	0.56
Duranton Study	0.67	1.03
Rodier	0.80	1.10
<b>Average</b>	<b>0.78</b>	<b>0.94</b>

Note:

Calculated demand elasticity average ranges include values from studies specifying long-run demand effects. All figures shown in absolute value.

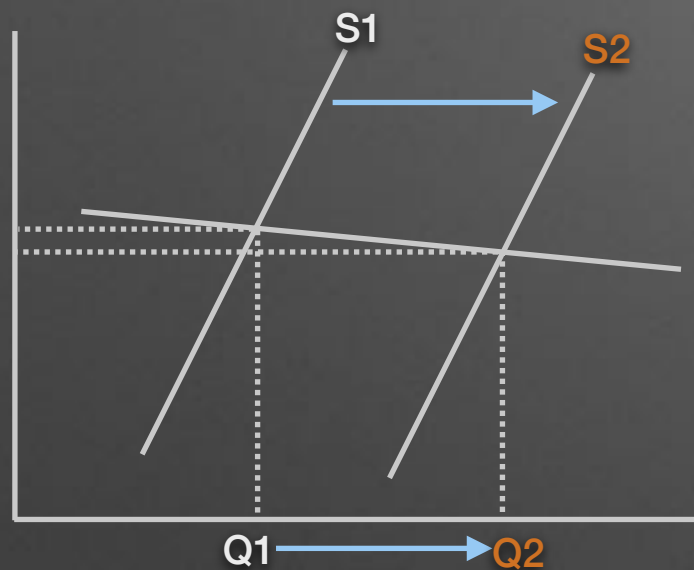
Note: Not all roads exhibit induced demand. But every road that matters does.

# Supply-Induced Demand





# Supply-Induced Demand



Math:

$(S2 - S1) = \text{Change in Lane-Miles}$

$(Q2 - Q1) = \text{Change in VMTs}$

$(S2 - S1) \approx (Q2 - Q1)$

English:

An increase in lane-miles generates  
an approximately equal increase in VMTs.

The “fundamental law of road congestion.”  
—Duranton & Turner, *American Economic Review*



# Supply-Induced Demand



“Latent Demand”

(CC 4.0 License)



Displacement

(CC 4.0 License)



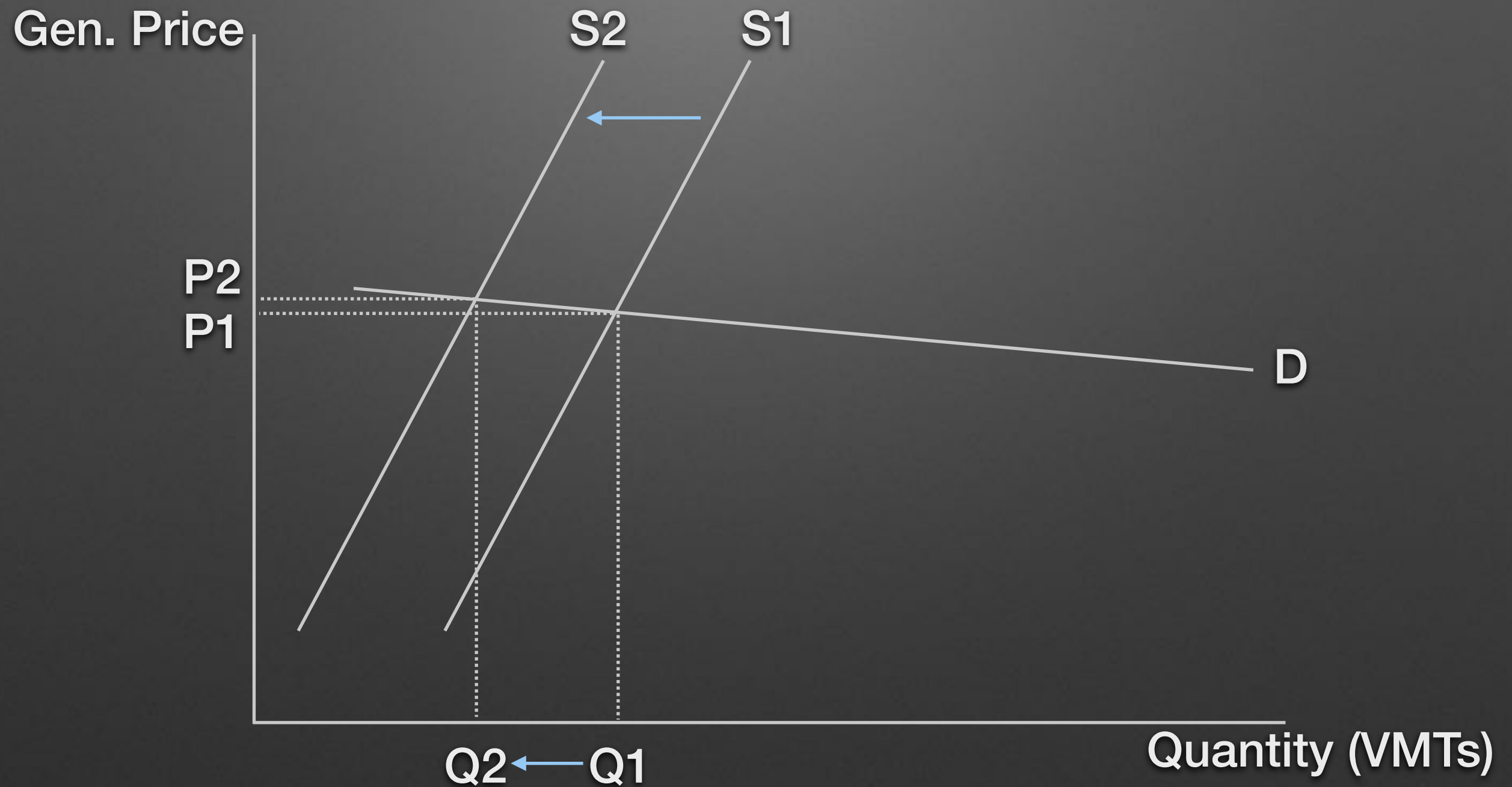
Land Use

(CC 4.0 License)



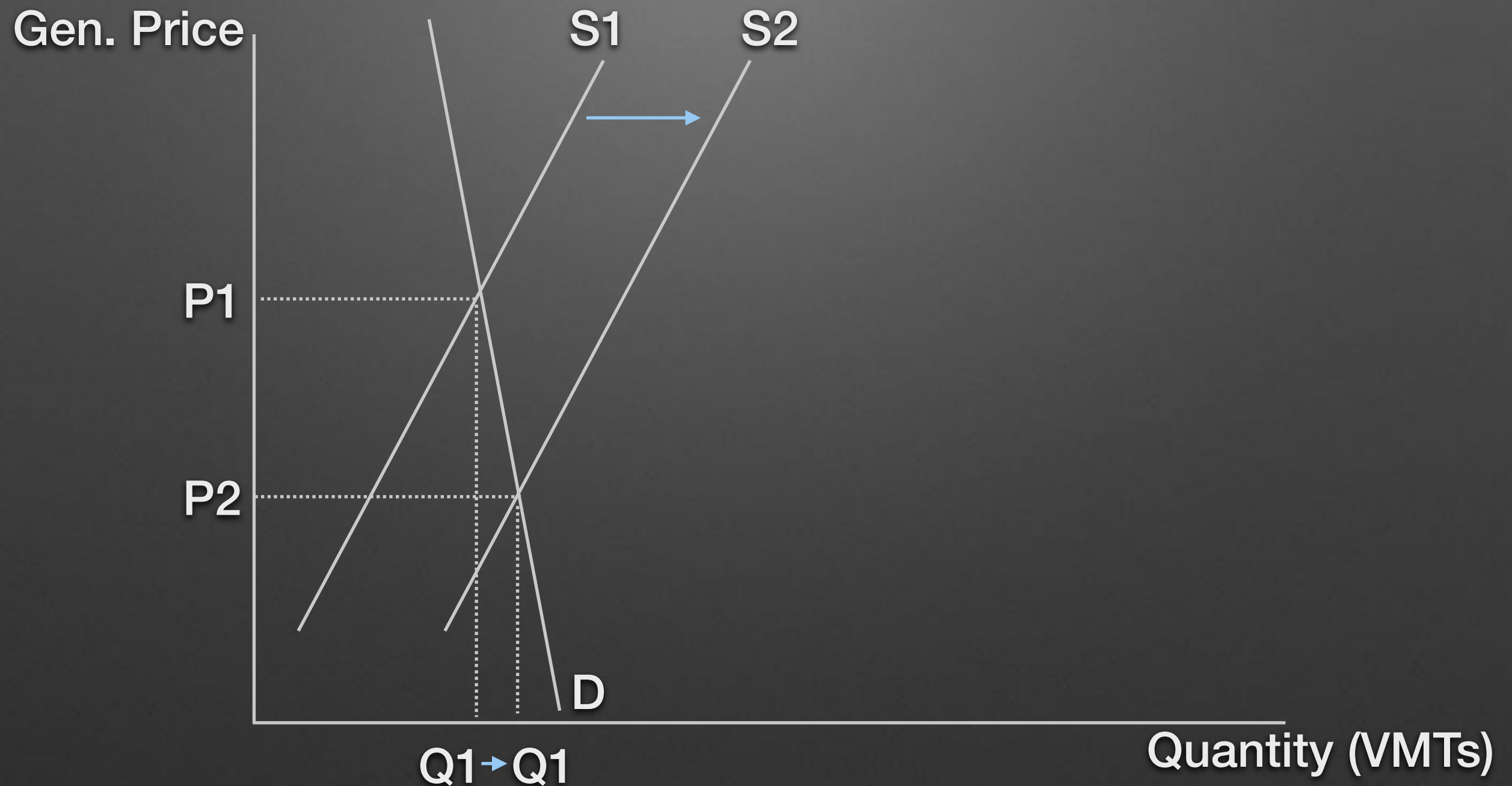
# Supply-Induced Demand

“Reduced Demand”



# Supply-Induced Demand

## The Traffic Model Perspective



# Supply-Induced Demand

## Relevant to Non-Driving Modes: Cycling

**Growth in Bikeway Networks and Bicycle Trips**  
Pucher Study

City	Years	Growth In Bikeway Network (%)	Growth In Bicycle Trips (%)	Bicycle Trip Demand Sensitivity to Infrastructure Growth
Portland, OR	2000-2015	53%	391%	7.4
Washington, DC	2000-2015	101%	384%	3.8
New York, NY	2000-2015	381%	207%	0.5
Minneapolis, MN	2000-2015	113%	203%	1.8
San Francisco, CA	2000-2015	172%	167%	1.0
Cambridge, MA	2000-2015	27%	134%	5.0
Chicago, IL	2005-2015	135%	167%	1.2
Seattle, WA	2005-2015	236%	123%	0.5
Los Angeles, CA	2005-2015	130%	114%	0.9
Philadelphia, PA	2008-2015	17%	51%	3.0
<b>Average</b>				<b>2.5</b>

Source:

Pucher, J. and R. Buehler, "Safer Cycling Through Improved Infrastructure," *American Journal of Public Health*, Vol. 106, No. 12 (2016).

Note:

Bike Trip Demand Sensitivity to Infrastructure Growth calculated as Growth in Bicycle Trips (%) / Growth in Bikeway Network (%).

# Supply-Induced Demand

## Conclusions:

1. We can't build our way out of traffic congestion.
2. Virtually all road expansion costs = waste.
3. Road expansion reduces quality of life - “externalities.”
4. Congestion is self-regulating: “reduced demand.”
5. Induced demand does not only apply to vehicles.
6. Current usage patterns are *not* prescriptive.



# Funding Mechanisms

Does funding reflect  
imposition of costs on  
the system?



Does funding cause  
*more* cost, or *less* cost?

Are users paying fair  
share?

Is the funding amount  
sufficient to operate the  
system?



Can the system sustain  
itself?

What is the right price?

# Funding Mechanisms

If somebody else is paying for your dinner,  
do you order an extra bottle of wine?

*Or two?*

What if *everybody* else is paying for your dinner,  
and your consumption is hard to monitor?

*Show me to the cellar!*

Principal-Agent Problem

(Or: The problem of letting anybody spend everybody else's money.)

*“Moral hazard”*



# Funding Mechanisms

Ideal funding mechanisms  
link *consumption and payment.*

---

Connects private gains with social costs  
(Everybody spends their own money)

& Makes the system sustainable

& Reduces inefficient consumption

& Halts sprawl...

# Funding Mechanisms

## 3 Efficient Mechanisms; 3 Pricing Approaches

### 1. Congestion Pricing

- Singapore, since 1975!
- London & (almost) NYC
- Prices dynamically respond to road demand
- *Revenue used to support transit*

### 2. Fuel Tax (sort of)

- Europe
- Taxes reflect “social cost”/externalities
- \$2.30/gallon... Germany ~\$6/gallon

### 3. Paid Parking/Dynamic Pricing

- OK City (1935); New Haven, CT; San Fran., CA
- Prices dynamically respond to parking demand
- Shoup's Trifecta: Portland! (8/2018)



# Parking Policy Reforms

## Bend's Status Quo

### Current Policies:

1. Abundant free public parking.
2. High minimum parking requirements.
3. Everybody loves free parking & hates paid parking.

### Effects:

1. Incentivizes & subsidizes driving.
2. Raises prices of everything.
3. Principal-agent problem & no price mechanism.

### Results:

1. Elevates VMTs, pollution...
2. Harms business results & investment.
3. Causes wealth transfer, sprawl & housing crisis.



# Parking Policy Reforms

## How We Got Here

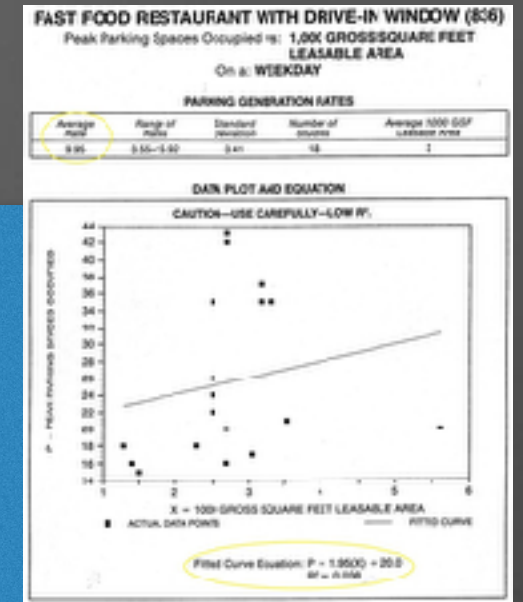
### Current Policies:

1. Abundant free public parking.
2. High minimum parking requirements.
3. Everybody loves free parking & hates paid parking.



### Source:

1. Political choice; uninformed businesses.
2. ITE's *Parking Generation Manual*.
3. Money paid for parking "disappears"; no linkage between payment & benefit.



(Shoup, Access (2002))

# Parking Policy Reforms

## ITE's *Parking Generation Manual*

### FAST FOOD RESTAURANT WITH DRIVE-IN WINDOW (836)

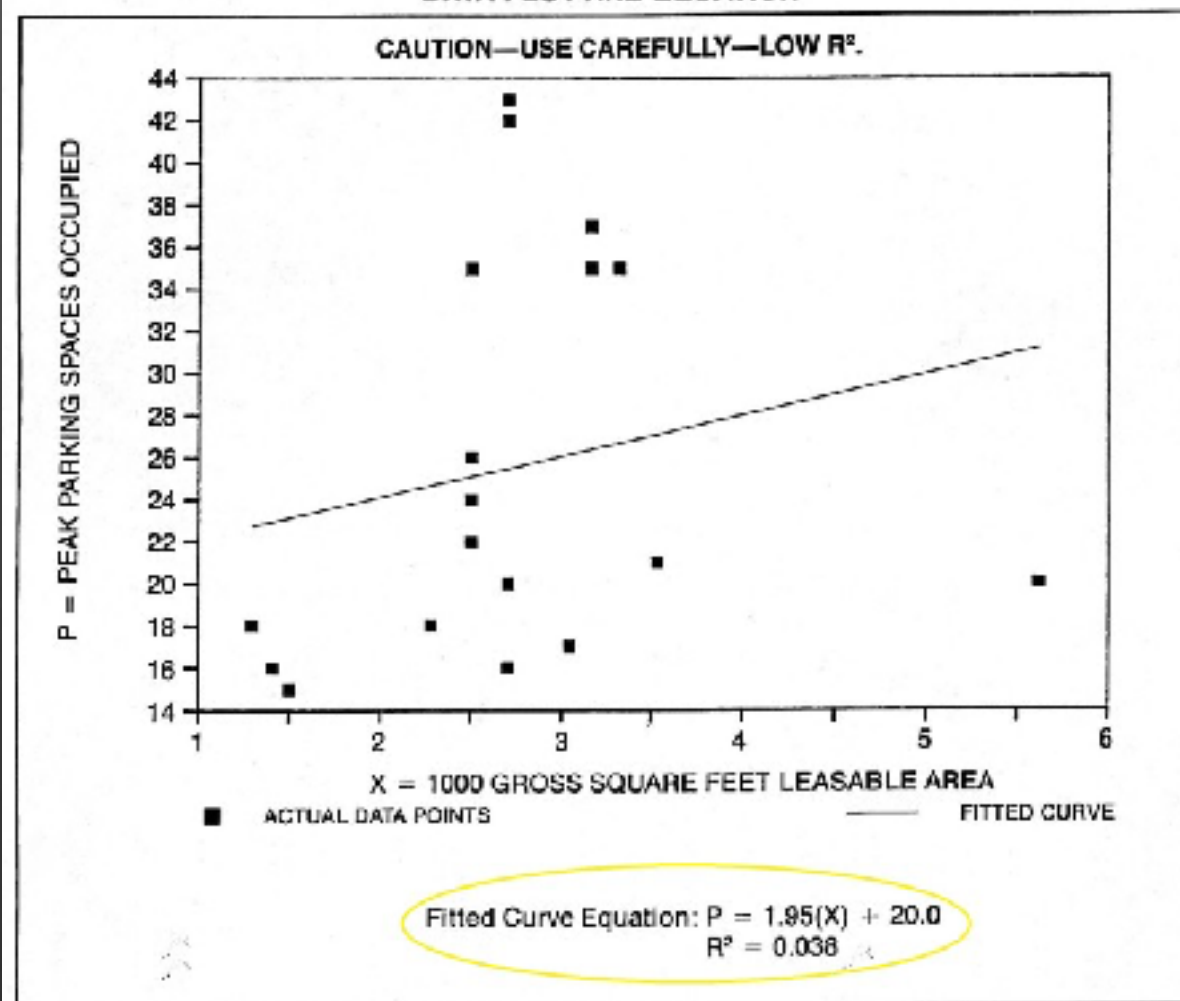
Peak Parking Spaces Occupied vs: 1,000 GROSS SQUARE FEET  
LEASABLE AREA

On a: WEEKDAY

#### PARKING GENERATION RATES

Average Rate	Range of Rates	Standard Deviation	Number of Studies	Average 1,000 GSF Leasable Area
9.95	3.55–15.92	3.41	18	8

#### DATA PLOT AND EQUATION



(Shoup, Access (2002))



# Parking Policy Reforms

## ITE's *Parking Generation* Manual

“A vast majority of the data...is derived from **suburban developments** with little or no significant transit ridership.

The ideal site for obtaining reliable parking generation data would...contain **ample, convenient parking** facilities for the exclusive use of the traffic generated by the site.

The objective of the survey is to count the number of vehicles parked at the time of **peak parking demand.**”

—*Parking Generation*

# Parking Policy Reforms

## ITE's *Parking Generation* Manual (Or: *How Not to Do Statistics*)

Samples largely  
suburban areas;  
1980s



Upward bias;  
Unrepresentative;  
Dated

Reports “peak  
occupancy”



Observed *maximums*  
= Required *minimums*

$n=1$  (22%);  
 $n \leq 4$  (50%)



Zero statistical survey  
value

R-squared  $\approx 0$

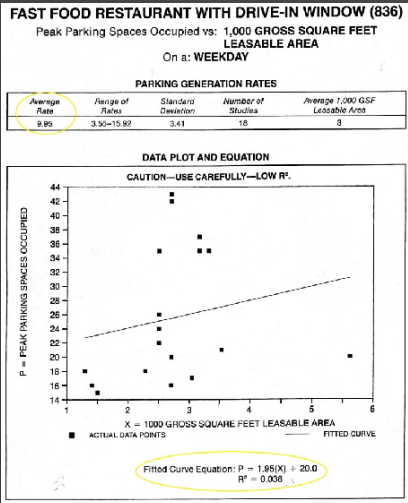
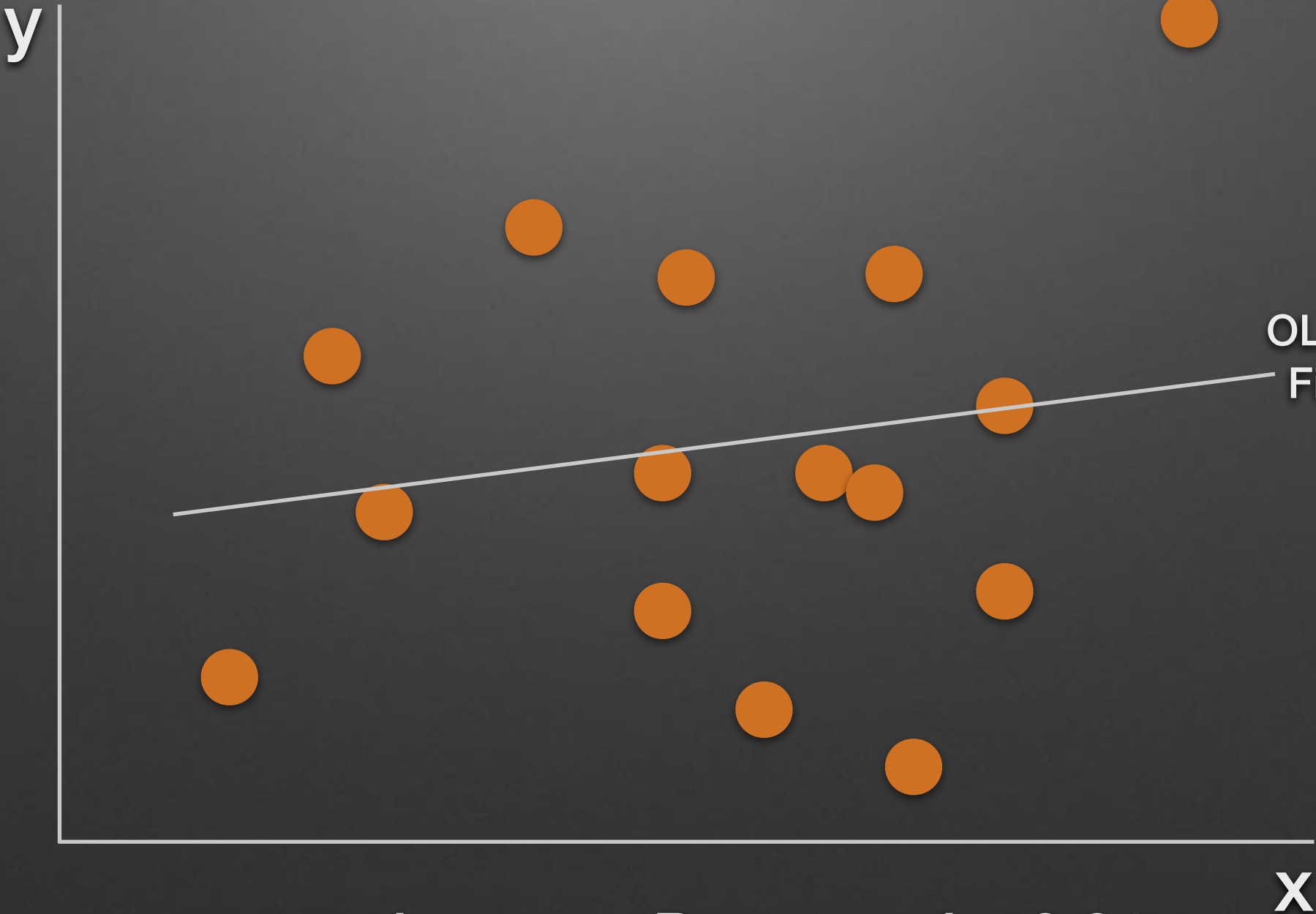


Own data shows  
evidence of faulty  
approach



# Parking Policy Reforms

R-squared  $\approx 0$



(Shoup, Access (2002))

$y = a + bx$

$R\text{-squared} = 0.01$



# Parking Policy Reforms

## Bend's Status Quo

### Effects:

1. Incentivizes & subsidizes driving.
2. Raises prices of everything.
3. Principal-agent problem & no price mechanism.

### Generalized Price of Travel:

Total "Price" =  $f\{\text{Time, Money}\}$

### "Sunk Cost Claiming":

"Free" parking is already paid for in higher prices; only way to claim benefit is to park (i.e., drive).



# Parking Policy Reforms

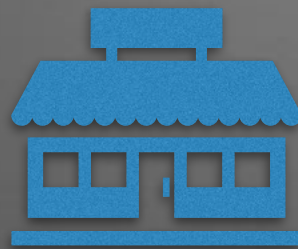
## High Prices; Low Profits

### Effects:

1. Incentivizes & subsidizes driving.

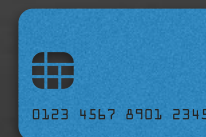
2. Raises prices of everything.

3. Principal-agent problem & no price mechanism.



↑ Rent

↑ Prices



For everybody,  
not just drivers



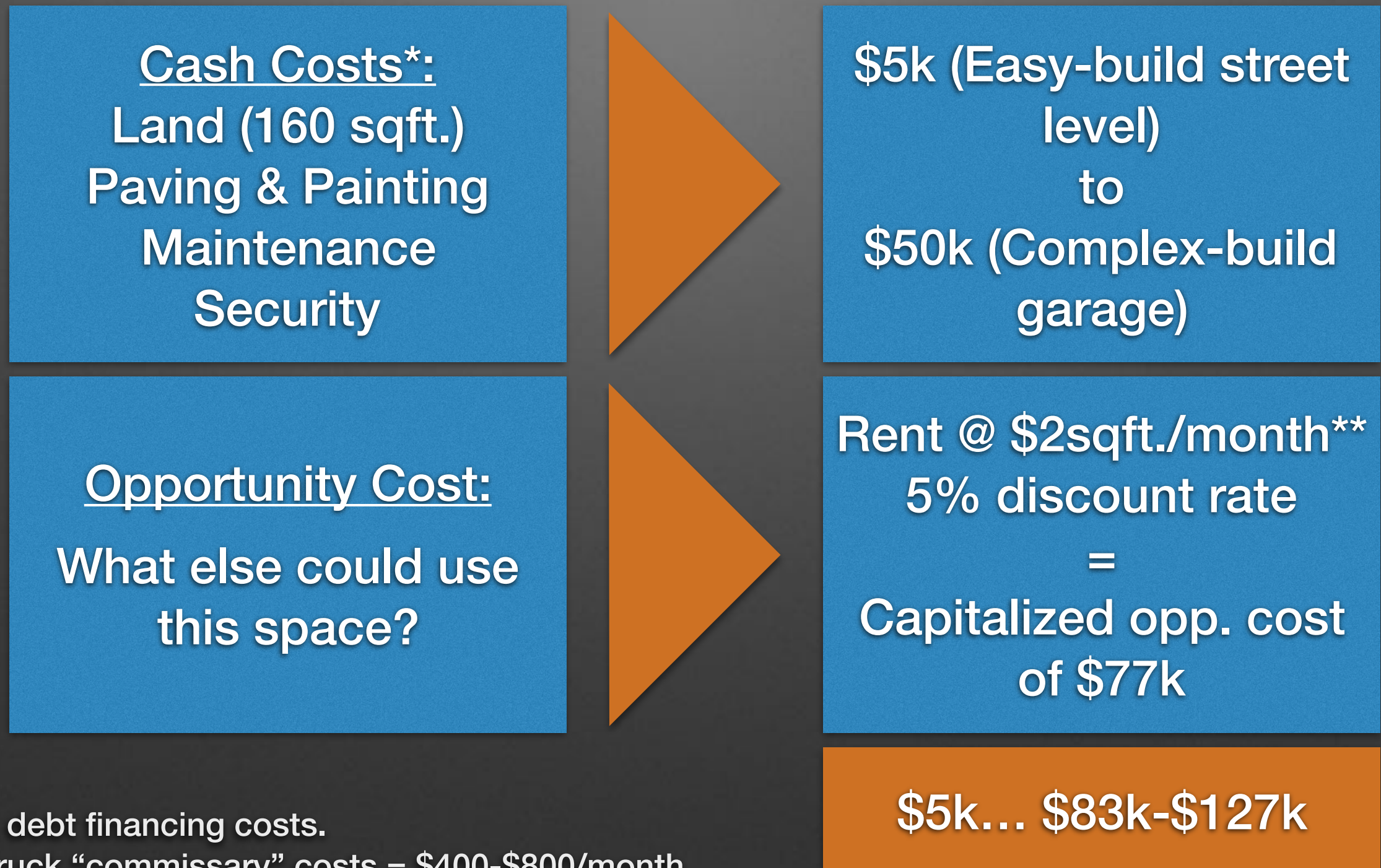
↓ Profit

Reduces reinvestment  
& raises risk



# Parking Policy Reforms

## Costs of Parking



Note:

\*Ignores debt financing costs.

\*\*Food truck “commissary” costs = \$400-\$800/month, or about \$2.50 to \$5.00 rent sqft./month.



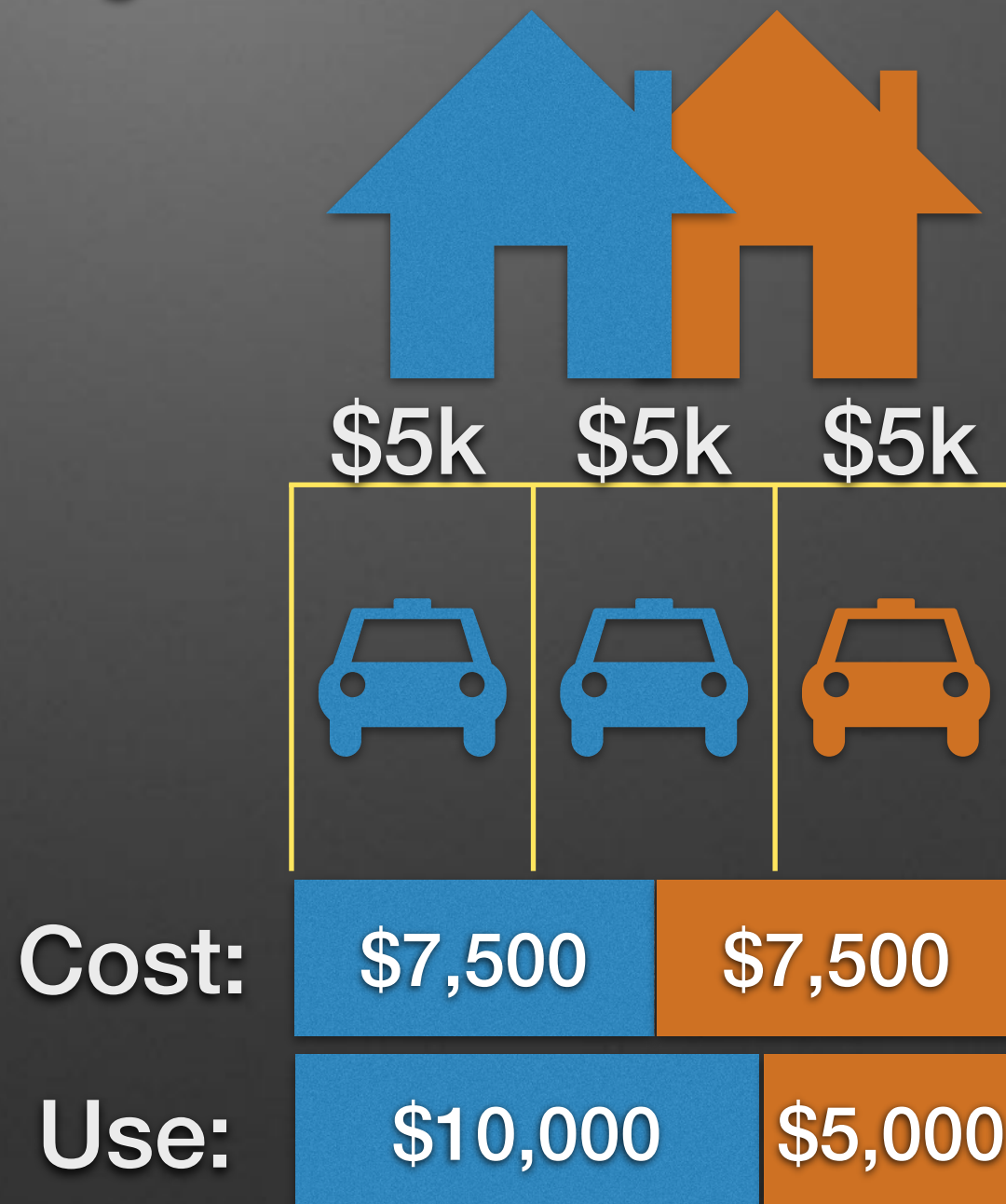
# Parking Policy Reforms

## Wealth Transfer

### Results:

1. Elevates VMTs, pollution...
2. Harms business results & investment.
3. Causes wealth transfer, sprawl & housing crisis.

### Regressive Wealth Transfer: Bundling





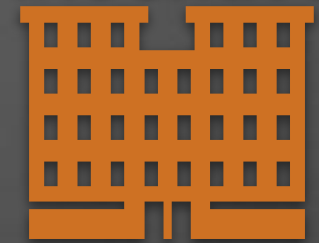
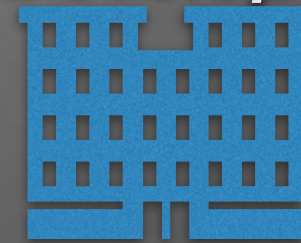
# Parking Policy Reforms

## Housing

### Housing Crisis: Development Incentives

#### Results:

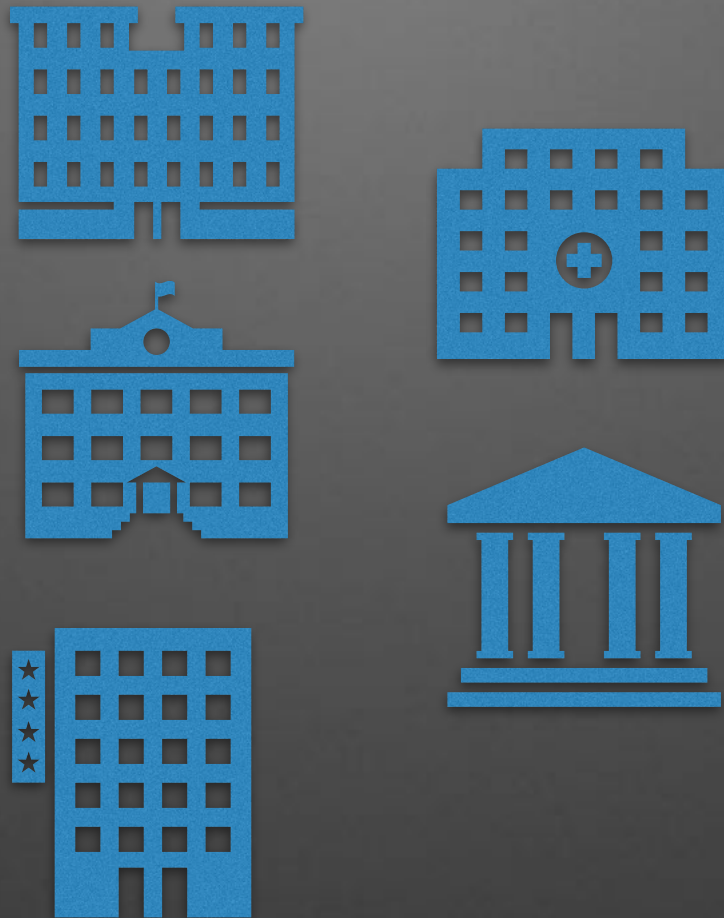
1. Elevates VMTs, pollution...
2. Harms business results & investment.
3. Causes wealth transfer, sprawl & housing crisis.



Housing Size	1,000sqft.	2,000sqft.
Cost/Sqft.	\$100/sqft.	\$100/sqft.
Housing Cost	\$100,000	\$200,000
Parking Req.	1.5 spaces	1.5 spaces
Total Cost	\$107,500	\$207,500
Mkt. Rate	\$250/sqft.	\$250/sqft.
Price	\$250,000	\$500,000
Profit/Unit	\$142,500	\$292,500
Profit/Unit%	132.5%	141.0%

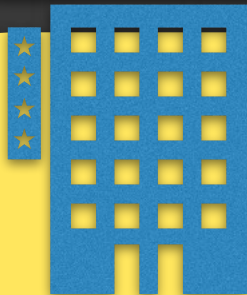
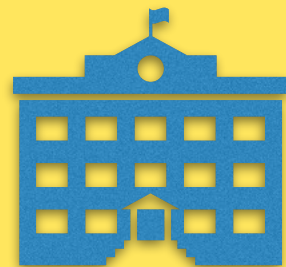
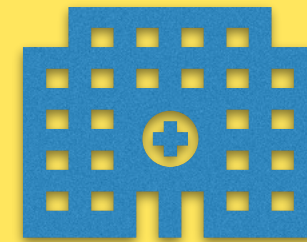
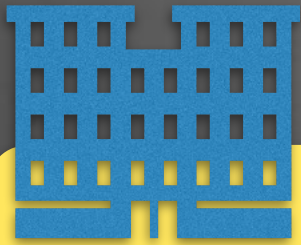
# Parking Policy Reforms

## Sprawl



# Parking Policy Reforms

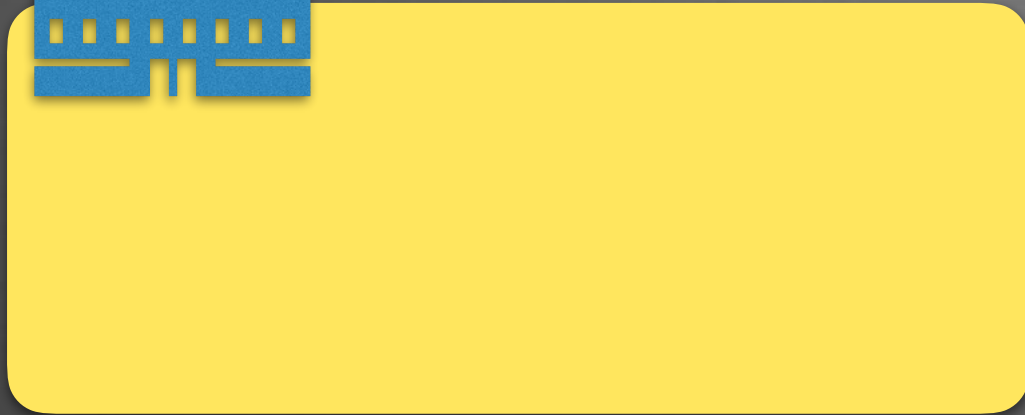
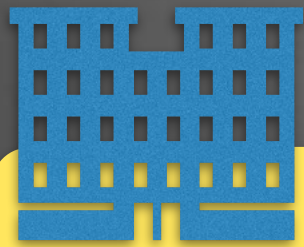
## Sprawl





# Parking Policy Reforms

## Sprawl Begets Sprawl



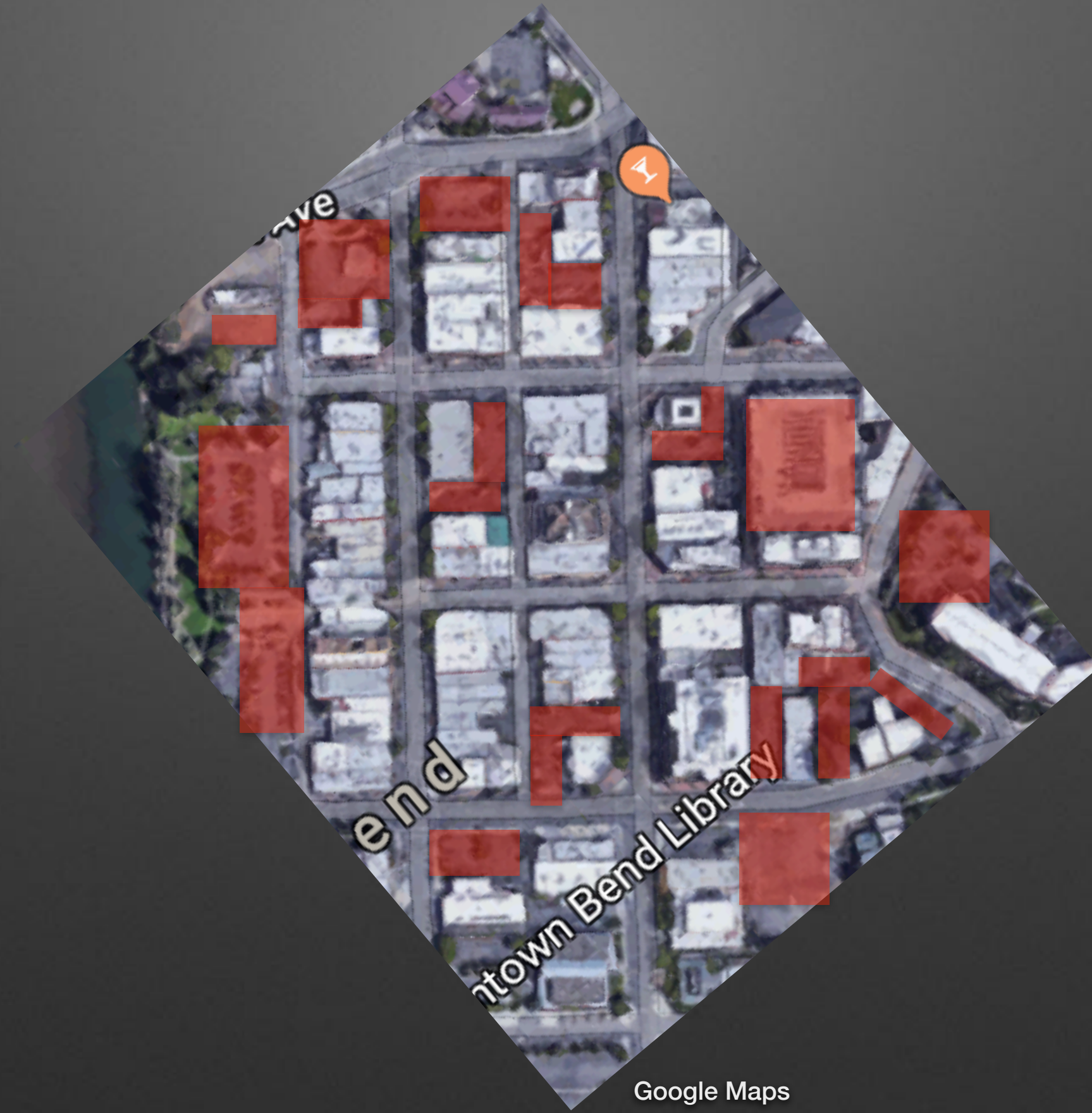
Minimum parking requirements generate sprawl.

Which creates car dependency...

And increases the apparent demand for *more free parking!*  
(Everybody loves free parking.)



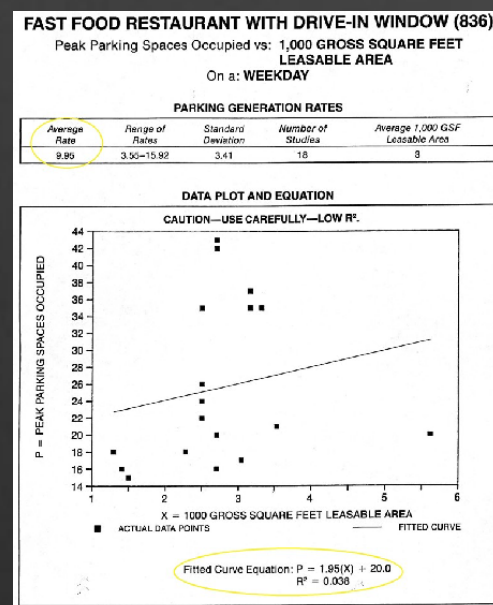
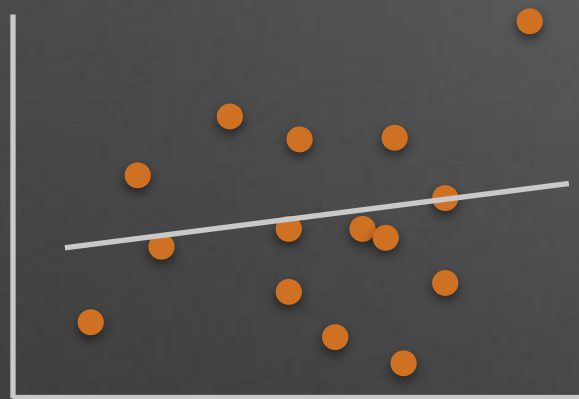
# Parking Policy Reforms



# Parking Policy Reforms

## Bend's Parking Policy Status Quo

### Bad Foundations



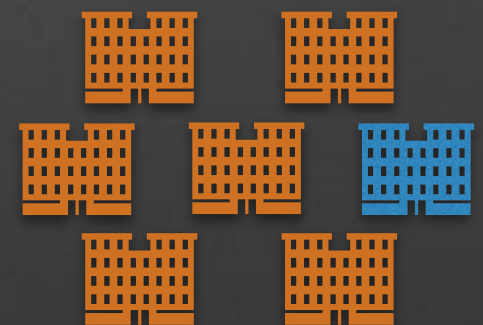
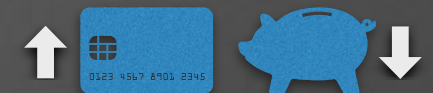
(Shoup, Access (2002))

### Bad Incentives

Total “Price” = f{Time, Money}



### Bad Results



# Parking Policy Reforms

## Donald Shoup's 3 Parking Reforms

**Parking minimums  
become maximums**

(Make a market)

**Dynamically price  
public parking**

(Let price clear)

**Return revenue  
to parking districts**

(Win the politics)





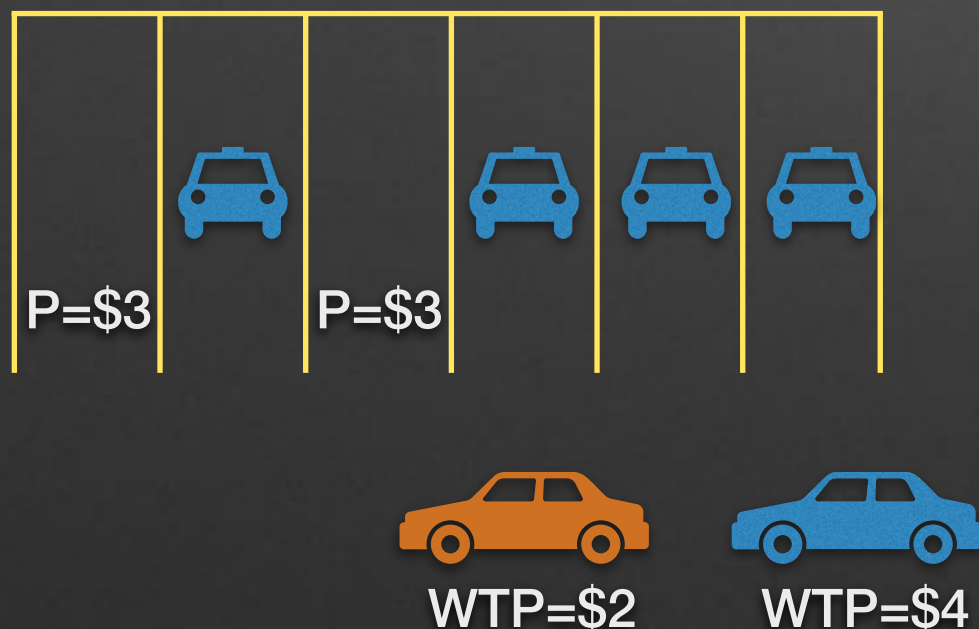
# Parking Policy Reforms

Dynamically price  
public parking

## How:

Target 85% occupancy per block-hour.

Let price adjust to maintain consumption rate.



## Why:

Efficient allocation of space on WTP...  
Equilibrates price & value.

Maintains availability - no “cruising.”

Incentivizes turnover.



# Parking Policy Reforms

Parking minimums  
become maximums

## How:

Change zoning code word “minimum” to “maximum.”

Don’t adjust any of the numbers.

				\$	\$
				\$	\$

## Why:

Reduces supply of “free” parking...  
Supports public parking prices.

Lets market decide on spaces.

Unlocks land value & investment.

# Parking Policy Reforms

Return revenue  
to parking districts

## How:

Earmark ~50% to local services improvement.

Let local parking benefit districts determine which services.



\$7.5 to PBD; \$7.5 to City

## Why:

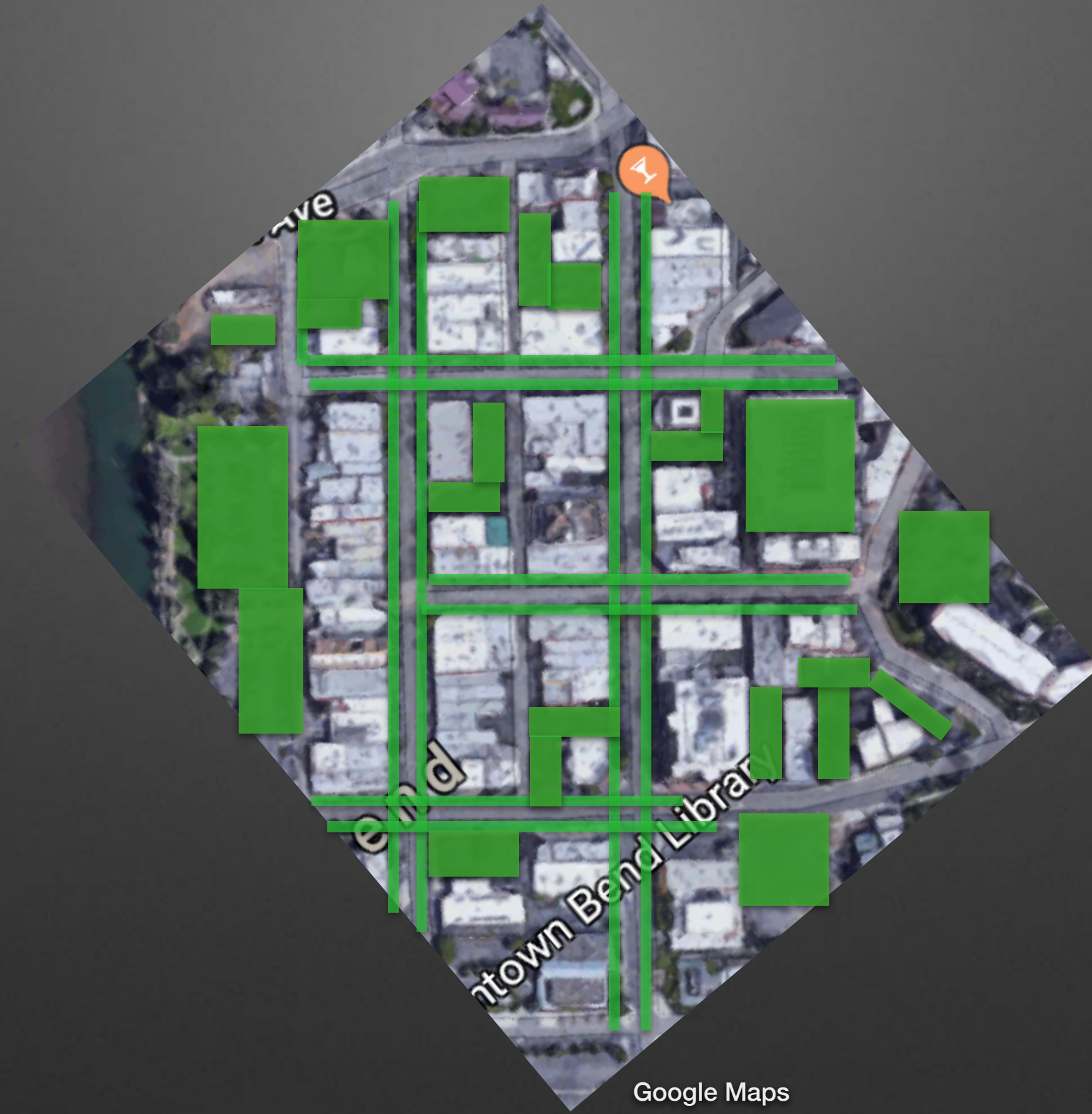
Generates natural political support...  
Aligns value creation & value receipt.

Turns parkers from eyesore to ATM.

Compensates negative externalities.



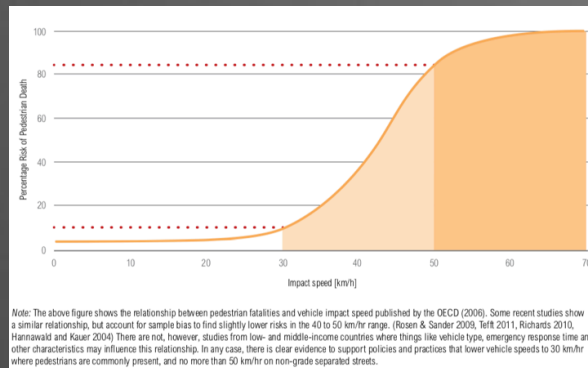
# Parking Policy Reforms





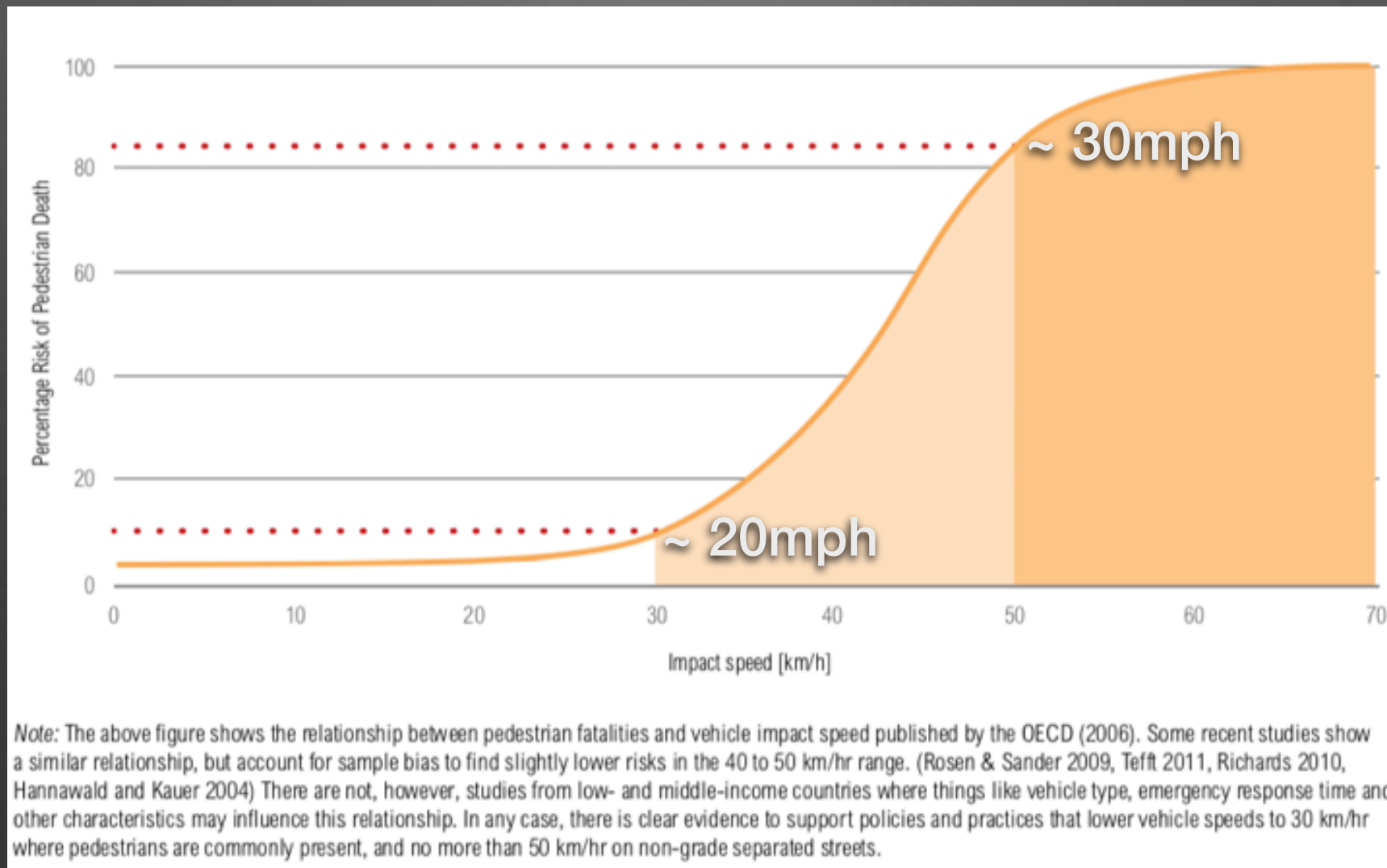
# 20MPH Speed Limits

## Safety



# 20MPH Speed Limits

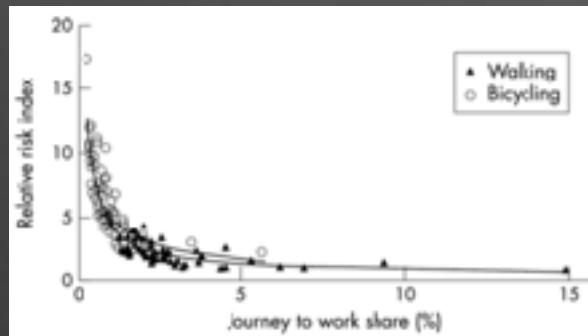
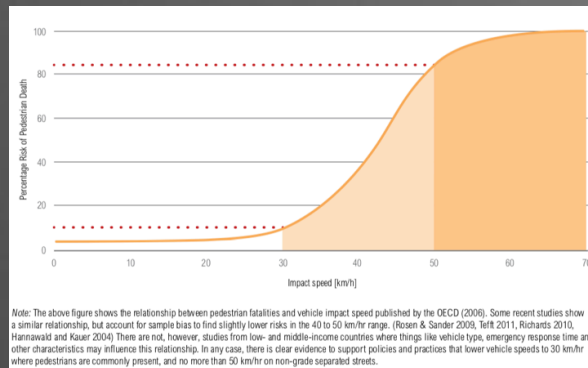
## Safety: Impact Speed & Fatality Risk



Source: "Cities Safer by Design," World Resources Institute (2015):  
Graphic entitled "The Relationship Between Pedestrian Safety and the Impact Speed of Vehicles."

# 20MPH Speed Limits

## Safety

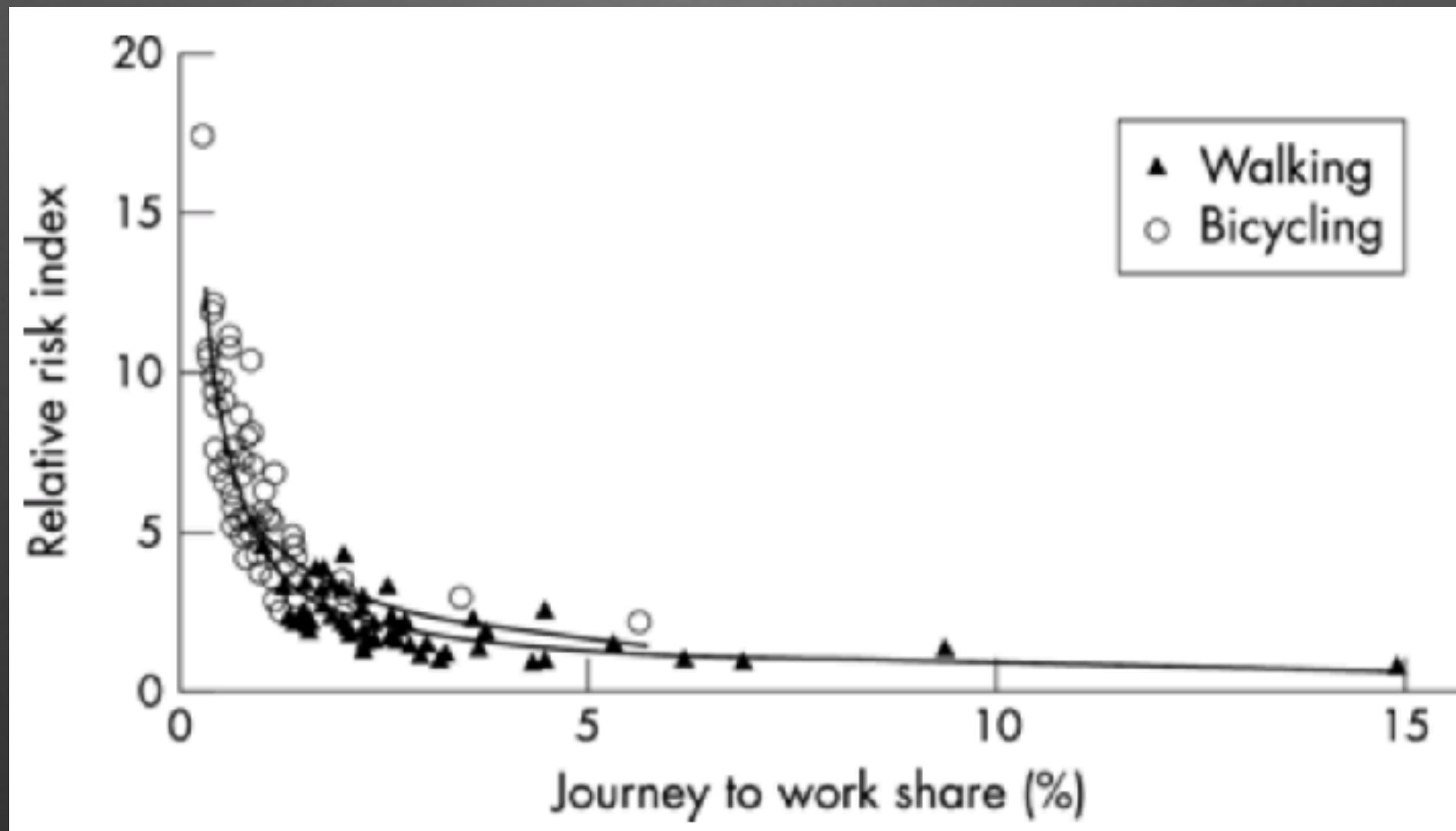


SPEED  
LIMIT  
20



# 20MPH Speed Limits

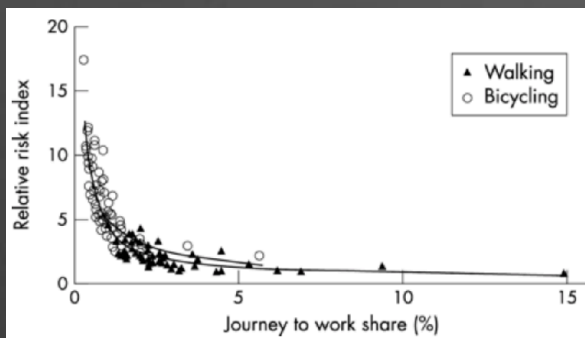
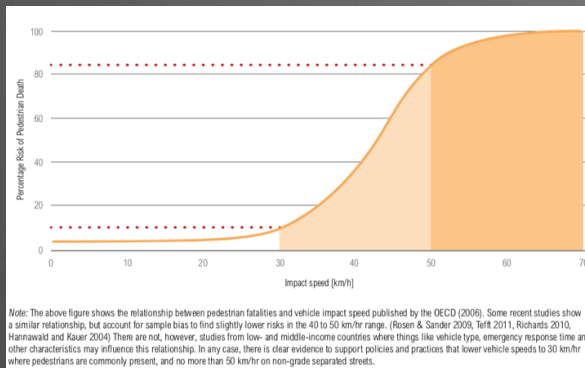
## Safety: “Network Effect” of Pedestrian/Cyclist Share



Source: Jacobsen, P., “Safety in Numbers: More Walkers and Bicyclists, Safer Walking and Bicycling,” *Injury Prevention*, Vol. 9 (2003).

# 20MPH Speed Limits

## Safety



↓ Crime



## Mode Share

↓ VMTs



↑ Share

## Results

1. ↓ Collisions

2. ↓ Congestion

3. ↓ Fuel Use

4. ↓ Pollution

5. ↓ Maintenance

6. ↑ Health

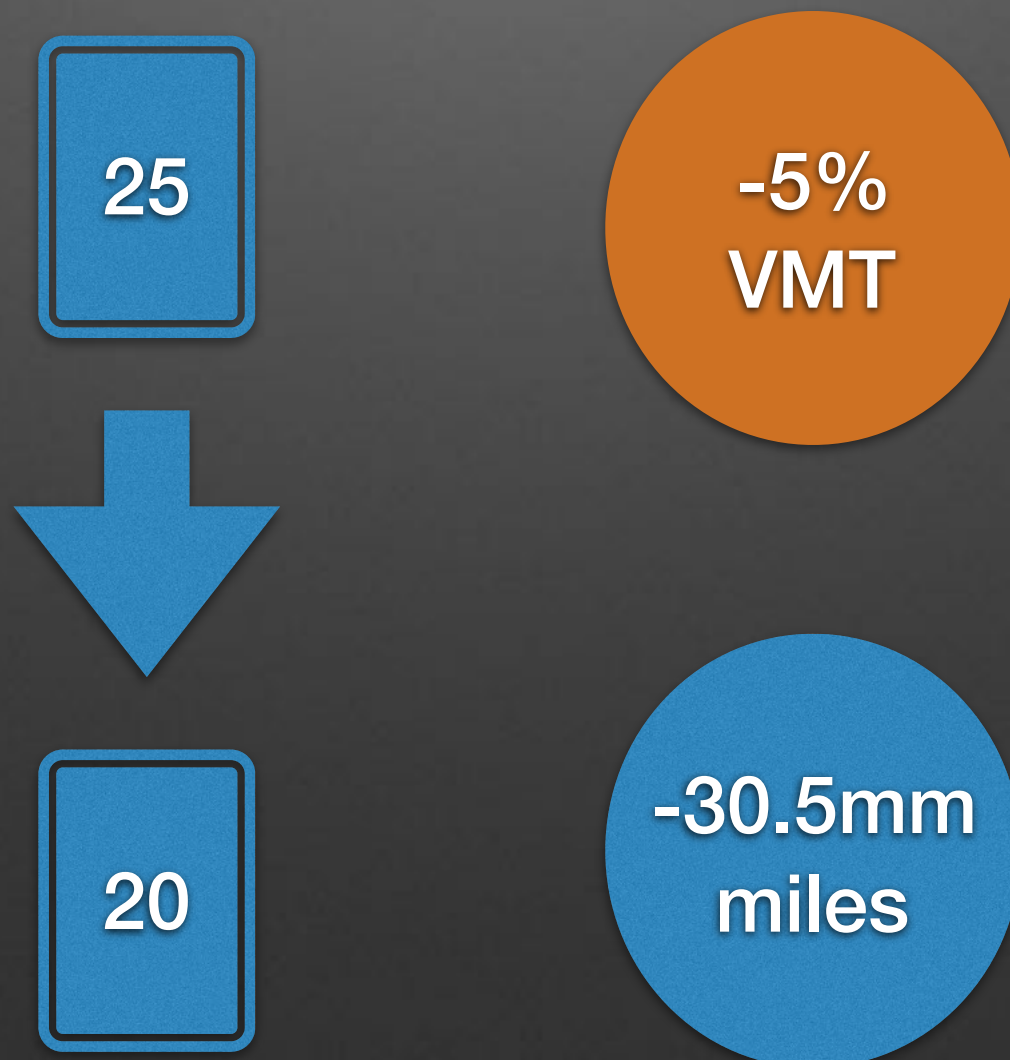
SPEED  
LIMIT  
20

# 20MPH Speed Limits

## VMT Reduction: How Much?

### Empirical Evidence

What does this mean for Bend?





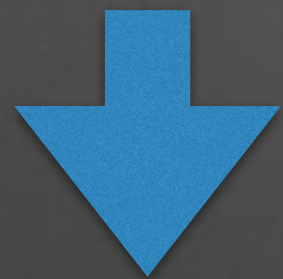
# 20MPH Speed Limits

Indication of Value	
Reduced collision counts & severity	\$7.2 million/year
Fuel savings	\$4.5 million/year
Decreased CO2 emissions	\$1.6 million/year
Lowered PMs	\$58.7 million
Diminished noise	\$110.7 million
Saved maintenance	\$1.0 million/year
Total	\$170mm + \$14mm/year

Implementation cost ~\$60k...305,000% ROI

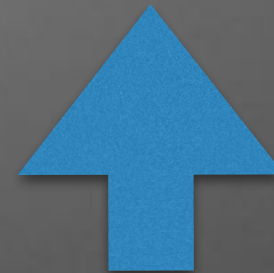
# 20MPH Speed Limits

## Particulate Matter & Noise: Hedonic Price Method



1% Particulate  
Matter

=



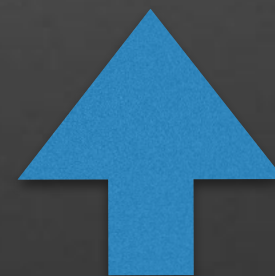
0.1% Housing  
Value

**\$58.7mm Gain in Quality of Life**



1 Decibel Traffic  
Noise

=



0.29% Housing  
Value

**\$110.7mm Gain in Quality of Life**

# 20MPH Speed Limits

## Traffic Flow and Trip Duration?

Spacing: Less at lower speeds = higher road capacity.



Filtering: Easier to merge at lower cruising speed.



Collisions: Fewer lane closures.



*Not accounting for VMT effect: 3% travel time ↑ (~.5 min./trip)*

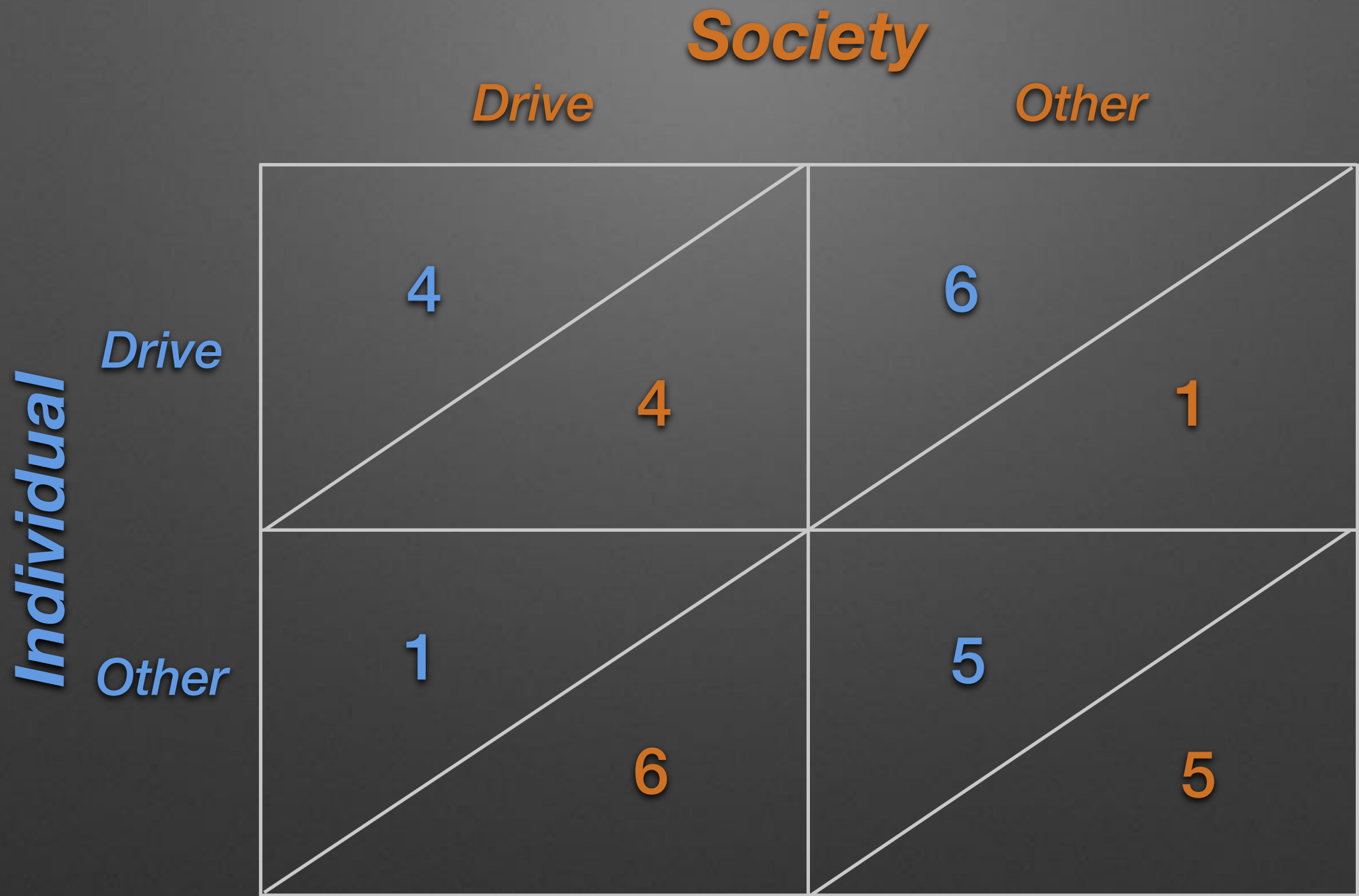


# 20MPH Speed Limits

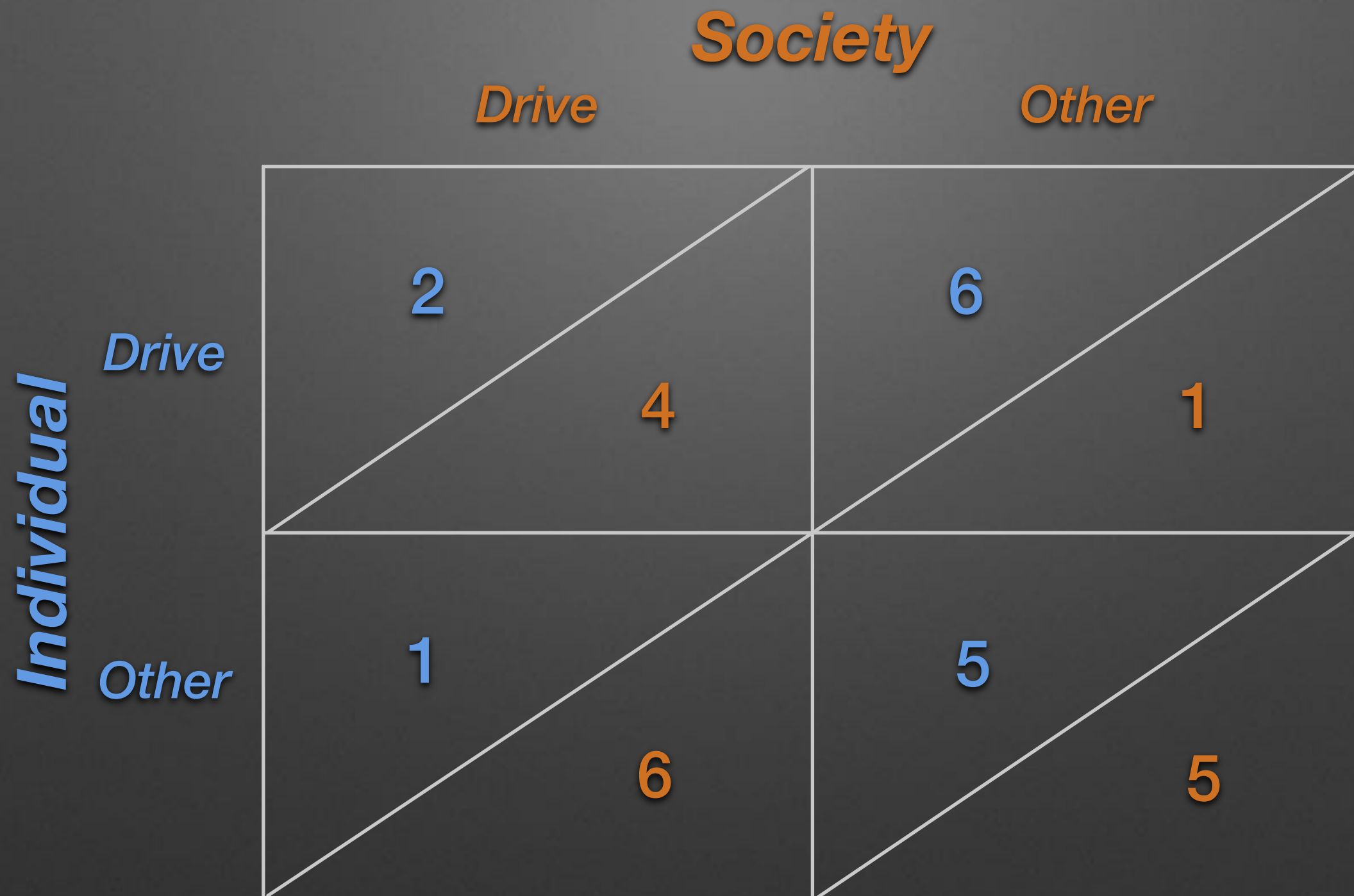
## Conclusions:

1. Safety is a non-linear function of speed...max. ~20mph.
2. Mode shares reflect safety.
3. Lower VMTs generate large financial and well-being gains.
4. Costs of 20mph easily covered by maintenance savings.
5. Travel times not materially increased, if at all.

# Bend's Solution

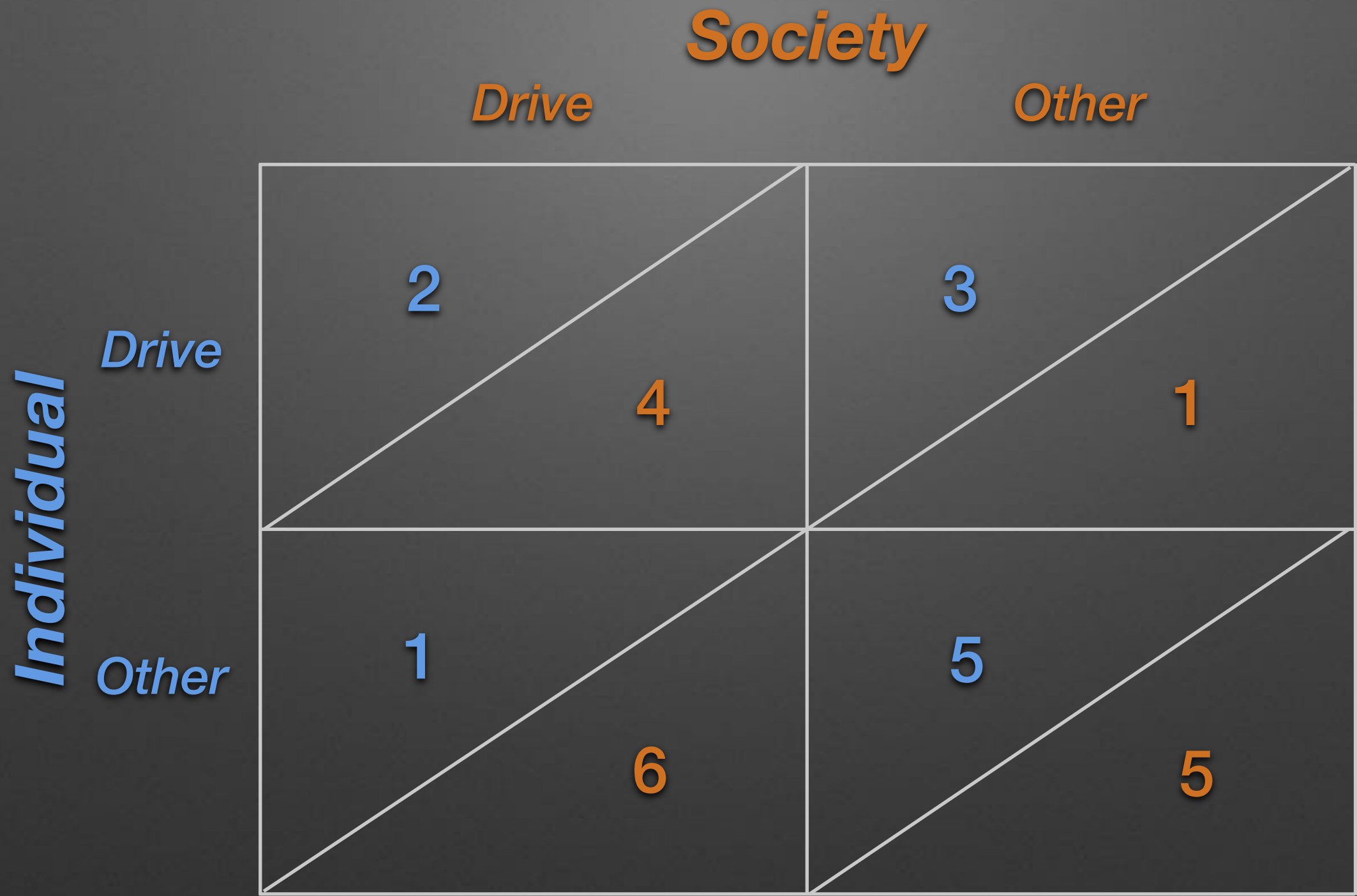


# Bend's Solution

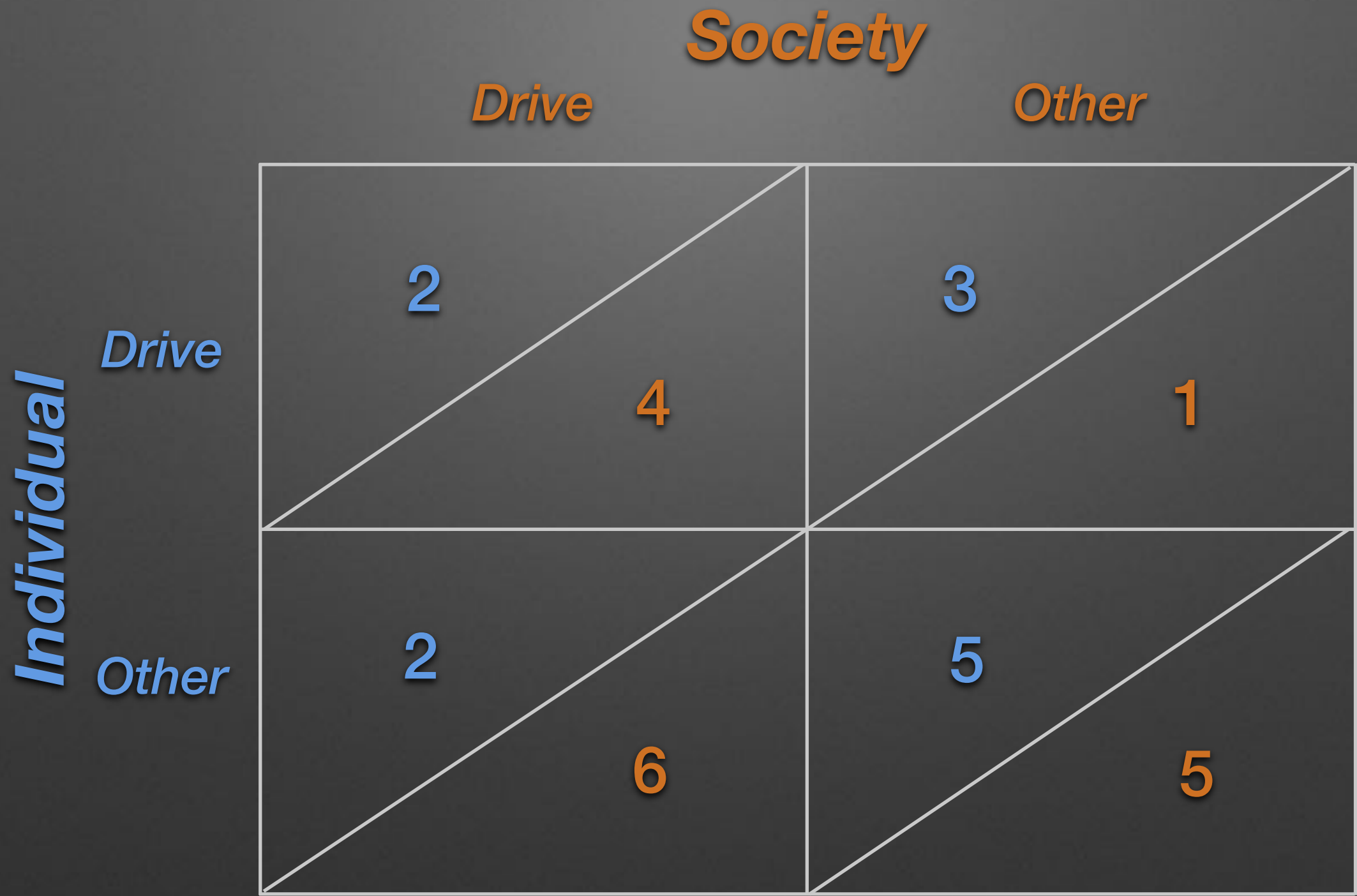




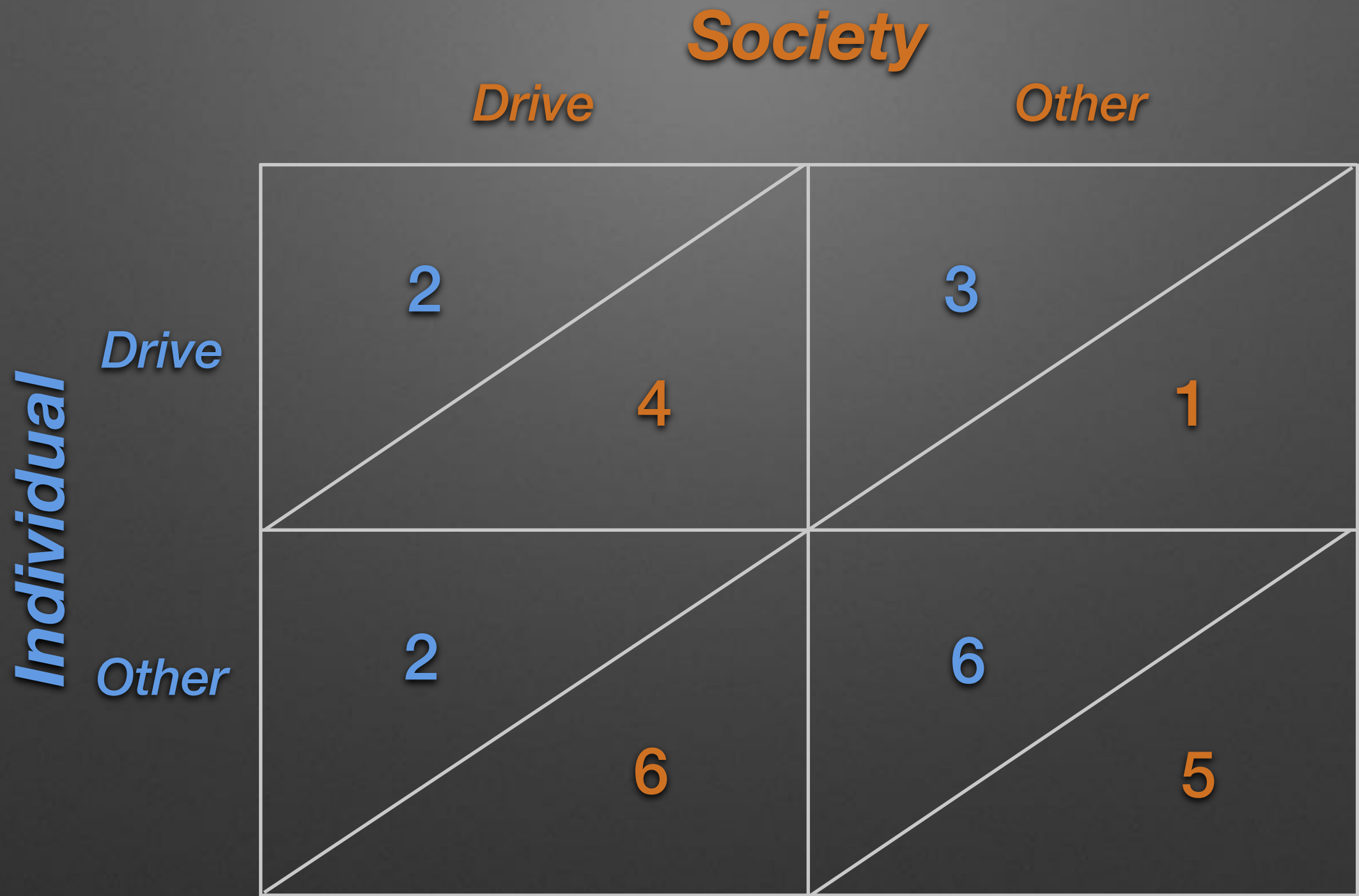
# Bend's Solution



# Bend's Solution

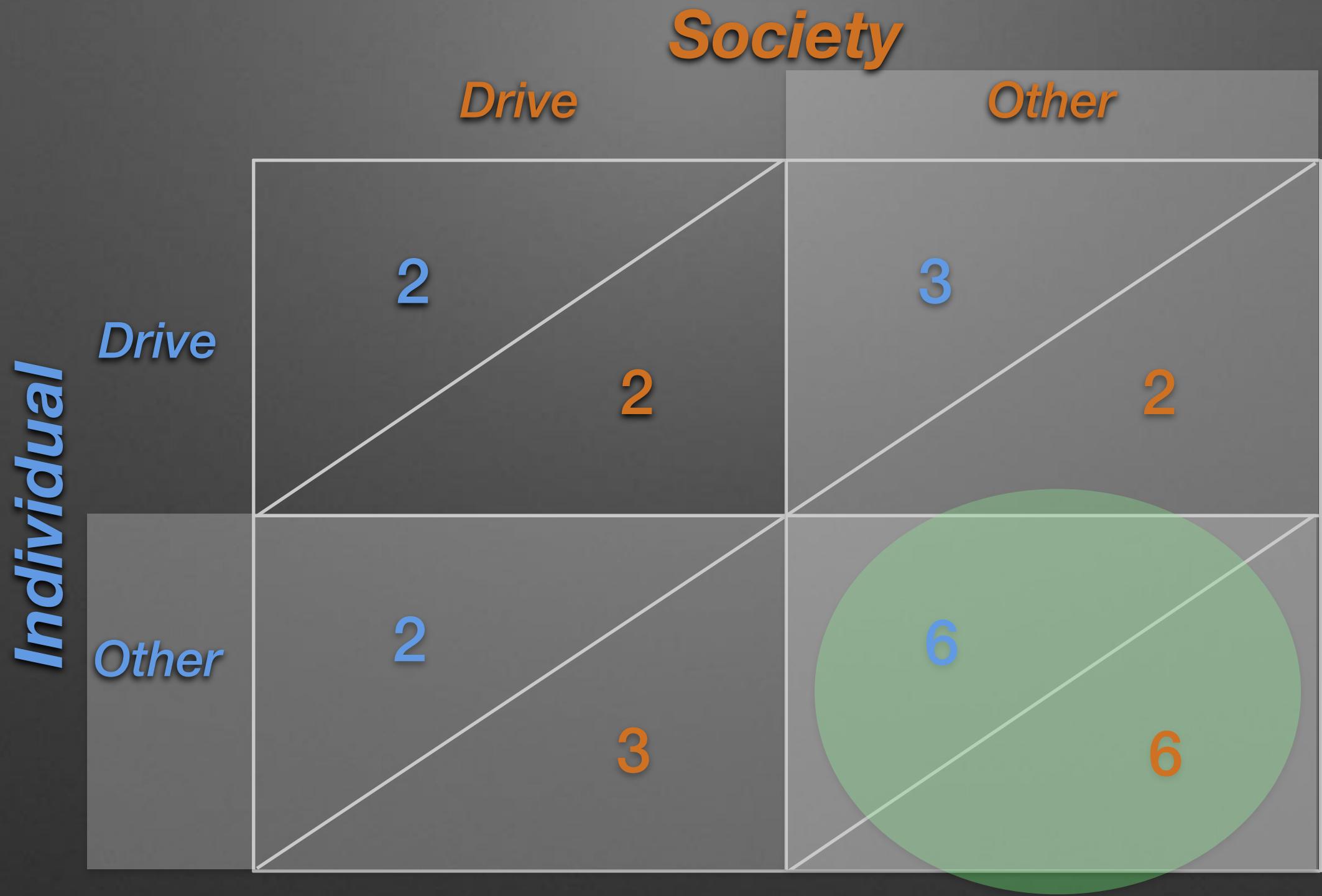


# Bend's Solution





# Bend's Solution



# **Transportation Economics in Bend: Supply, Demand, Prices & Costs**

Prepared for: MOVE BEND

Presented by: Steve Porter & Michelle Porter